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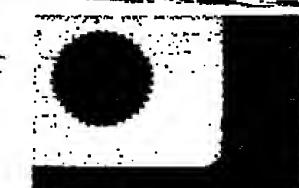
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Media buying Zenith aims for a US revolution



Arab banking

The search for regional unity

FINANCIAL TIMES

Europe's Business Newspaper

THURSDAY DECEMBER 15 1994

Amtrak to axe 5,500 jobs and reduce services

Amtrak, the US public sector train operator, is to axe about 5,500 jobs and shed 21 per cent of its passenger service in an effort to eliminate a projected \$200m deficit in the current tax year. Amtrak said most of the cuts would be in the frequency of services, but some inter-city routes would be eliminated. Thomas Downs, Amtrak president, said the rising deficit and shrinking ticket sales meant the system could no longer afford to maintain its service to 540 cities across the US. Page 22

of English during the Control of the Bid battle looms for UK utility: UK engineering and property group Trafalgar House is considering a bid for Northern Electric which could prove the first hostile bid for a privatised UK utility. Page 23; Lex, Page 22; Editorial Comment, Page 21: Trafalgar House stalks N Electric, Page 31

Written and Mal Euro Disney cuts prices: Euro Disney said that from April it would cut the entrance price to its lossmaking theme park outside Paris, adding that visitor numbers had risen this year. The news boosted its shares on the Paris bourse. Page 24: World stocks, Page 50

short-coveri Smaller Efta 'can survive': The European Free Trade Association, which will lose three of its seven members and two-thirds of its population to the European Union next month, can survive in truncated form, ministers of the four remaining nations decided. Page 22

A THE STATE OF THE Stock option plan dropped: A controversial accounting proposal under which US companies would have had to deduct the cost of stock options from their profits was dropped yesterday by the Financial Accounting Standards Board. Page 26

> Figures fuel UK rate fears: Official figures that show inflation and earnings edging upward have fuelled fears that UK interest rates may have to rise further. Page 7



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UK runner banned after positive drug test: The British Athletic Federation confirmed a fouryear ban on former Commonwealth 800 metres runner Diane Modahl, who tested positive for drugs in Lisbon in June. Her urine was said to contain high levels of the male hormone testosterone. The BAF rejected her argument that the

sample had been mishandled at a Lisbon laboratory, but last night Mrs Modahl said she would appeal against the decision.

Japanese pay high price for trade barriers: Japan's trade barriers cost the country's consumers between \$75bn and \$100bn a year at prevailing exchange rates in 1989, a study by three Japanese economists said. Page 5

indian minister quits: India's minister for civil supplies guit over a sugar import scandal. A.K. Antony resigned after it emerged that an official report on the scandal had named him along with other senior officials. Elections catch up with India's slow reforms, Page 4

Fokker shares fall: Fokker shares lost more than 15 per cent after the Dutch aircraft maker controlled by Germany's Deutsche Aerospace said it would make scarcely any progress towards cutting losses this year. Page 24

GE Capital. financial services arm of General Electric of the US, has made its first entry into German consumer finance by taking control of Service Bank, the finance arm of store group Kaufhof.

Two killed in eviction row: Two Portuguese officials were shot dead when they tried to evict a tenant from a house near the port city of Setubal. The tenant later surrendered.

Missing lawyer's body found: A Kurdish lawyer who disappeared in the Turkish capital, Ankara, was found shot dead. A former official of a banned pro-Kurdish party, Faik Candan was the third Kurdish lawyer this year to have been murdered mysteriously in Istanbul and Ankara.

,000.00 China dam project starts: Chinese premier Li Peng broke the ground for the Three Gorges dam that will cut the Yangtze river. The project will involve relocating more than 1m people to make way for a huge inland lake.

> Mercedes threatens to sue: German carmaker Mercedes-Benz threatened to sue Greece for shutting its main Athens office and putting a sign outside branding the company a tax evader.

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IRA 'must renounce weapons' to join peace talks By David Owen, John Murray Brown and Stewart Dalby in Belfast

The British government is determined to ensure that IRA weapons are "no longer available for use in terrorist attacks" before Sinn Fein, the IRA's political wing, can enter talks on Northern

Ireland's future. Speaking on the eve of talks in Belfast representatives. Mr Major said he would not insist on the surrender of IRA weap-

"I am not pedantic about whether those weapons are surrendered or

whether those weapons are decommissioned, destroyed with some form of ver-

ification - I don't mind," he said. What was significant was that a political party should not be able to "go back to a nice little stockpile of weapons if something went against them and start using them again." Mr Major added.

The prime minister made the disclo-

private investment in the province in the textiles, telecommunications and automotive products sectors. The package was the highlight of a

buoyant Belfast International Invest-

ment conference, overshadowing a walk-

sure as he unveiled a £75m package of

-Page 8 investment conference...... Editorial Comment.

out by Sinn Féin représentatives. The prime minister told the 300 delegates at Ulster's biggest business event since the troubles began 25 years ago that a "virtuous circle" was taking shape. "Peace is giving rise to prosperity; prosperity in turn will consolidate peace," he said.

IRA weapons are top of the government's agenda in its preliminary dialogue with Sinn Féin, which will resume next week when the two sides attempt

to draw up a more detailed agenda for discussions.

Setting out the province's stall to potential investors, Mr Major announced a new government work programme for the long-term unemployed. He said the programme would help 1,000 long-term jobless in the province over two years and would be espanded "substantially"

if successful. The programme is understood to be the first stage of a two-pronged government initiative. The Northern Ireland Office's department of economic development is thought to be working on proposals to focus its aid effort more clearly on areas of high unemployment, including politically sensitive west Bel-

D8523A

After receiving a warm welcome from shoppers at Portadown Mr Major dismissed Sinn Fein's walkout from yester day's conference, saying: "I think they have shot themselves in the foot rather badly."

Political reaction to his speech was mixed, Ms Marjorie Mowiam, spacov Northern Ireland secretary, welcomed the new investment but she said the government's jobs programme would "only take care of 1,000 and leave 52,000 with no hope at all".

Forces gather outside Chechen capital President insists separatists must fight on

Russians poised to take Grozny

By John Lloyd and Steve LeVine in Grozzy

The Russian army was poised to take the Chechen capital of Grozny last night.

Its forward tank division was drawn up on a ridge overlooking the suburbs, and the town shook to a heavy bombardment of its northern outskirts.

As the deadline given by Russian president Boris Yeltsin for the surrender of the Chechen leadership was due to expire. there were reports in the capital that the commanders of the Russian army's northern division were preparing to take the city. Before dawn yesterday, Gen-

eral Dzhokar Dudayev, the Chechen president, told his beleaguered rebel nation in a television address: "This is a war for life or death. All our citizens must know that we have to defend our country and our life." Ms Tamisha Mashidova heard the president's broadcast in the military hospital, where she works as a ward sister and as an organiser of a movement called the National Patriotic Society of

Mothers and Sisters.

Later, she went up in the hospital minibus to collect other nurses from the village of Pervomaisk, in the Grozny suburbs. As Russian tanks drawn up on a ridge above the town. As she stopped, two fighter aircraft circled overhead, then dived towards her, firing rockets.

Emerging from cover, she saw that a reporter from the local television station and a Chechen fighter, had been hit. She and her colleagues loaded them into the bus and bumped back to the military hospital. Behind her, a bombardment began.

The three Russian divisions which invaded Chechnya on Sunday are now to the north, east and west of the city. The western group, which came through heavy opposition in the neighbouring republic of Ingushetia, had last night halted in the town of Davydenko, 30 miles west of Grozny. The eastern group has also advanced slowly from Dages-



Chechen separatists surround a Russian helicopter which was forced to land yesterday in fighting 40km west of Grozny

Russian democrats at odds on Chechnya...

tan, and is said by the Chechen military to be near the fown of Gudermes in the east.

The closest division and the one which has sustained the heaviest fighting has advanced close to the suburbs of Grozny. Supported by fighter aircraft, it was last night conducting an artillery and rocket attack on the outlying areas of the city, the fire clearly audible in the centre. Peace talks that had gone on

since Monday in the city of Vladikavkaz across the Chechen border broke up yesterday with no agreement - as both sides had.

According to Mr Usman Imayev, the Chechen procurator. the negotiations broke down when the Chechen delegation led by Mr Taimaz Abubakarov, the finance minister, refused to recognise the sovereignty of Russia over Chechnya, which declared its independence in

November 1991.

Back in the cold, badly equipped hospital, doctors picked the shrappel out of Mr Gilani Chasigov's legs. Pulling up his jeans, making light of it, the television reporter said: "I saved my film. I'll put it on the air tonight if there is power. Watch it and you'll see they're firing at anyone, women, people in the streets, vehicles with white flags and 'first aid' written on them." On the main road out of

Grozny to the west, at one of the bouring republic to Chechnya's many points where Chechen men east - a lone piece of evidence of gather with nothing more than a volunteer. automatic rifles, a member of the Confederation of Causasian Peonles had heard of Gen Dudayev's appeal as he went to his post.

Withholding his name but giving

his rank as lieutenant, he said he

was from Dagestan, the neigh-

came in a week ago." he said. "Why? because I believe that the Caucasian people live in one home. I already fought in Abkhazia against the Georgians,

will fight here against the Russisns. This is our common war.

Politician Tapie is declared bankrupt

By David Buchan in Paris

The political career of Mr Bernard Taple, the populist radical, appeared to have been brought to an end last night by a decision of the Paris commercial court to put personal companies of the former tycoon into liquida-

Under French law, people declared bankrupt are banned from holding office for five years. Mr Tapie had been mentioned as a leftwing candidate for the pres: dency to fill part of the void left by Mr Jacques Delors' decision not to run as the Socialist candidate. He had also shown every intention of running for mayor of Marseilles next year.

Mr Tapie, who has been lighting a series of tax, football bribery and corporate investigations by appealing against every court ruling against him, said last night that he would appeal against yesterday's decision. But it is likely to remove any presidential or mayoral hopes he may have entertained. It was unclear last night whether the ruling would allow him to continue as a French national deputy and a Euro-MP.

The Paris court yesterday ruled that two of Mr Tapie's companies, personally underwritten by Mr Tapie and his wife, Domini que, should be liquidated because their "liabilities far exceeded their assets" of his Paris mansion and his Marseilles yacht. A lawyer for Crédit Lyonnais,

Continued on Page 22

Credit Suisse top contender for stake in Budapest Bank

By Nicholas Denton in London

Credit Suisse, part of the CS Holding financial services group, has emerged as the top contender to take a controlling stake in Budapest Bank, a Hungarian state-owned bank.

If completed, the deal would be Credit Suisse's first foreign acquisition in commercial banking and involve the largest single investment by a western bank in eastern Europe. It would also encourage other western banks to follow suit.

A committee of the Hungarian finance minister, the privatisation commissioner and the managing director of Budapest Bank, Mr Lajos Bokros, will make the decision. The committee is believed to favour Credit Suisse over two other bidders, ING Bank of the Netherlands and Allied Irish of Ireland.

was unaware it had been preferred. "We have an interest in the bank. Whether it is the bid that is going to the government we don't know," a spokesman

The Hungarian authorities would only confirm that there were three hidders. Credit Suisse still has to conduct a "due diligence" evaluation of Budapest Bank and to agree

terms with the Hungarians. But government officials have. through their advisers Salomon Brothers, said they will consider the sale of the majority stake that Credit Suisse would demand. The investor would pay about pest Bank's capital over the 8 per

Basle-based Bank for International Settlements. Credit Suisse recently opened a branch in Moscow and the move Credit Suisse confirmed it to Hungary would allow it to purhad put in an offer but said it sue its strategy of seeking "home

cent of assets target set by the

markets" outside Switzerland. Credit Suisse's expansion into eastern Europe will allow CS Holding to offer a full range of financial services in the region. Credit Suisse would be following CS First Boston, the subsidiary of CS Holding, which has become the leading international investment bank in the region with offices in Moscow, Budapest,

Prague and Warsaw. The bid for Budapest Bank comes after the collapse of talks with Creditanstalt Bankverein of Austria, which would have brought its east European commercial banking operations to its a proposed alliance with Credit

Budapest Bank is only the third large commercial bank in the region to be offered to western investors. ING Bank took 25.9 per cent in Bank Slaski while Bayerische Landesbank took 25 per cent in Magyar Kulkereskedelmi Bank of Hungary.

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Technology. Arte/Arts Guide19

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General George Joulwan, Nato's senior military commander, has said he may need up to 45,000 troops backed by three aircraft carriers and as many as 70 extra aircraft to cover a possible withdrawal of United Nations troops from Bosnia, alliance officials said yesterday, Reuter reports from Brussels.

The officials, who asked not to be identified, stressed that Nato defence ministers, meeting in Brussels, had not approved any final plan to cover a withdrawal of UN peacekeepers from Bosnia if the world body ordered such a move. However, they told Reuters that Gen Joulwan, Nato's

Supreme Allied Commander in Europe, had outlined "worst case" needs for a massive alliance force in a letter to members countries last Friday.

US officials have said privately that Washington could provide at least half of such a force to bring out perhaps all of the 23,000 UN forces in Bos-Gen Joulwan wrote that at

least seven to nine brigades of troops - representing 30,000 to 45,000 troops - could be required, including mechanised infantry, light armour, engineering battalions and at least three sophisticated communications battalions. The officials added that Gen UN relief workers yesterday were making a push to get aid through to Sarajevo, after Bosnian Serb leaders appeared to soften their position, writes Laura Silber in Belgrade. A spokesman said two convoys, carrying 239 tonnes of food, were heading for Sarajevo, and 13 more were planned for other parts of

Recent Bosnian Serb restrictions have virtually halted the delivery of humanitarian aid. But relief workers were hoping to take advantage after Serbs allowed the passage of a convoy to the Bosnian capital. Their efforts coincided with signals from Bosnian Serb leaders that they will rejoin the peace process if the international mediators negotiate directly with them rather than with President Slobodan Milosevic of Serbia.

Joulwan's letter also called for three aircraft carriers along with up to 70 additional aircraft and both attack and reconnaissance helicopters if UN troops had to be removed in a hostile environment. One of the officials said it was likely that only one of the

three aircraft carriers would

be supplied by the US, suggesting that Britain and France might supply the others if they were required.

Western diplomats, who also asked not to be identified, said the operation could cost up to \$270m to begin and \$100m per month once under way. They said it could require up to 6,000 trucks and Jeeps, 1,600 armoured vehicles and 180

While alliance defence ministers discussed the potential pull-out at the start of a two-day meeting yesterday, US officials told journalists earlier that momentum was growing rapidly among Nato countries to keep UN peacekeeping

troops in Bosnia despite widespread harassment from Bosnian Serb forces.

The Nato officials said that alliance military officers stressed to defence ministers at yesterday's meeting that western political leaders had to give clear guidelines for the scope of any withdrawal if it were ordered by the UN. "For example, do we pull out of all of Bosnia or just part of Bosnia?" asked one official.

They said that Gen Joulwan suggested that the commander of such a protection force should have control over ports in Croatia in case they were needed for troop ships to carry

Russian

democrats

at odds on

By John Thomhill in Moscow

The crisis in Chechnya has

sharply divided Russian soci-

ety. It is also splitting the par-

liamentary democratic move-

ment which appears torn

between principle and political

There is little argument

among politicians about

whether Chechnya is anything

other than an integral part of

Russia which must be brought

back into the fold; the differ-

ences emerge over how this

In the Duma, the lower

house of parliament, a curious

alliance of communists and lib-

erals has opposed armed inter-

vention. Conversely, Mr Vladi-

ultra-nationalist Liberal Demo-

cratic party has unusually

found itself sharing the same

platform as the radical pro-re-

form December 12 Union.

headed by Mr Boris Fyodorov.

the former finance minister, in

support of force. This may

prove only a temporary re-ori-

entation of parliamentary

forces which will quickly dis-

solve when the Duma returns

to routine politics, such as the

But a more permanent

change appears to be over-

taking the Duma's biggest fac-

tion, Russia's Democratic

Choice, led by Mr Yegor Gai-

dar, the former prime minister.

which has broadly supported

President Boris Yeltsin's poli-

cies. Mr Gaidar has been one of

the most vocal advocates of a

peaceful solution to the Che-

chen problem. But his stand

has alienated Mr Yeltsin, jeop-

"Until this crisis Gaidar still

had one foot in Yeltsin's camp

and one foot out. That has now

changed and Russia's Choice

will have radically to rethink

its outlook," says one political

attack within his own faction,

too. Mr Andrei Kozyrev, the

foreign minister, has quit the

party over its stance on Chech-

nya. Mr Oleg Boiko, chairman

of its executive committee, has

Russia's Choice yesterday

issued a statement papering

over the differences, stressing

also criticised the leadership

on in the Caucasus.

standing in the Duma.

1995 budget.

Zhirinovsky's

can be best achieved.

advantage.

Bossi's League backs away from Berlusconi

By Robert Graham in Rome

The populist Northern League of Mr Umberto Bossi yesterday marched one further step away from its allies in Italy's rightwing coalition government.

The League voted with the opposition in the chamber of deputies to approve the formation of a new parliamentary commission covering radio and television. This was against the express wishes of the League's government ailles the Forza Italia movement of premier Silvio Berlusconi, the neo fascist MSI/National Alliance of Mr Gianfranco Fini and the small Christian Democratic Centre (CCD).

It was the first occasion during this parliament that the League has formally aligned with the opposition with the clear intention of politically discrediting Mr Berlusconi. Some opposition members immediately saw this as the beginnings of the formation of a new parliamentary majority.

However, Mr Walter Veltroni, a deputy for the former communist Party of the Democratic Left (PDS) and editor of the daily L'Unità, was more cautious: "This vote does not prove the existence of a new majority, rather it expresses the degree of concern in parliament over the problems of information and the media."

The vote was only a day after Mr Berlusconi had been interrogated by Milan magistrates about corruption during the time he ran his Fininvest business empire, and came when the future of the coalition was increasingly in doubt. However, the significance of the vote lay not merely in the timing. The motion to set up the new commission was

moved by Ms Irene Pivetti, the League speaker of the House. She has become a key figure in the growing political instability and has established close links with President Oscar Luigi Scalfaro. Mr Berluscopi's supporters regard her as no longer impartial and determined to undermine the credibility of the coaltion to prepare the way for a new government of national unity. Forza Italia deputies issued a

note accusing Ms Pivetti: "This is a complete expropriation of parliamentary procedure by Pivetti, creating a new commission and effectively de-legimitising the work of three existing commissions." Government domination of

these commissions had enabled Mr Berlusconi and his allies to ardising Russia's Choice's take over management and editorial control of the RAI, the tion. Such a situation in turn exacerbated the conflict of interest between Mr Berlusconi's role as prime minister and his ownership of three Mr Gaidar has come under commercial television channels

through Fininvest. The problem of the control of television was further complicated by a constitutional court decision ruling last week that a 1990 law granting Mr Berlusconi three national commercial channels was unconstitutional As a result Fininvest may well have to divest one, if not two, of its channels by the end of

Despite the background of genuine public interest behind the formation of the commission, Ms Pivetti's move was intended to embarrass the government and the League's switch of support intended as a signal of its ability to change sides. It followed the tabling of a motion by Mr Bossi in effect censoring a wide swathe of government activity, including Mr Berlusconi's handling of his dispute with the judiciary. The Leagues cannot play this spoiling role much longer without formally changing sides.

Without the League, Mr Berlusconi would have no other ally to make up a working majority in parliament. Until now Mr Bossi has been content to conduct guerrilla warfare without bringing down the government. This is because he wants both to see the 1995 budget through parliament and avoid early elections.

A budget, ineffectually dealing with Italy's public sector deficit, will go through parliament next week. The League's hands would then be freed to carry out Mr Bossi's longthreatened verifice - a parliamentary test of whether the coalition has any interest in; and chance of, survival - and to see what other coalition could form a government.

The new alliance of the type forged yesterday is the most obvious regrouping of the forces in parliament. However, the PDS is far from united on doing a deal with Mr Bossi.

For his part, the League leader is unsure all his troops would back a centre-left alliance that would inevitably leave the PDS as the dominant parliamentary player. For this reason Mr Bossi has said a coalition could be forged solely. as a government of national salvation, one that excluded the neo-fascists.

Mr Berlusconi in the coming days will do his best to discredit Mr Bossi and woo away the 40-odd League deputies who are disenchanted with the League leader's behaviour. He will also resort to the populist tactic of insisting that he alone has been given a mandate to govern by the electorate in the March elections. And if the League's departure from the coalition becomes unavoidable, he will make Mr Bossi appear the person responsible for destabilising the government and the country.

THE FINANCIAL TIMES Published by The Pinancial Times (Europe) GmbH, Nibelungenplatz 3, 60318 Frankfurt am Main, Germany. Telephone ++49 69 186 850, Fax ++49 69 5964481, Telex 416193. Represented in Frankfurt by J. Walter Brand, Wilhelm J. Brüssel, Colin A. Kennard as Geschäftsführer und in London by David C.M. Bell and Alan C. Miller. Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosendahl-Strasse 3a, 63263 Neu-Isenburg (owned by Hürriyet International). ISSN: ISSN 0174-7363. Responsible Editor: Richard Lambert, clo The Financial Times Limited, Number One Southwark Bridge. ited, Number One Southwark Bridge, London SEI 9HL, UK. Shareholders of the Financial Times (Europe) GmbH are: The Financial Times (Europe) Ltd, London and F.T. (Germany Advertising) Ltd, London. Shareholder of the above mentioned two companies is: The Financial Times Limited, Number One Southwark Bridge, London SEI 9HL. The Company is incorporated under the laws of England and Wales. Chairman: D.C.M. Bell.

FRANCE: Publishing Director: D. Good, 168 Rue de Rivoli, F-75044 Paris Cedex 01. Telephone (01) 4297-0621, Fax (01) 4297-0629. Printer: S.A. Nord Eclair, 15/21 Rue de Caire, F-59100 Roubaix Cedex I. Editor: Richard Lambert, ISSN: ISSN 1148-2753. Commission Paritaire No 67808D. DENMARK: Financial Times (Scandin-avia) Ltd. Vimmelskafted 42A, DK-1161 CopenhagenK. Telephons 33 13 44 41, Fax 33 93 53 35.

could re-surface if unrest drags

the distinction between personal and party views. But few observers doubt that tensions



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Belgacom rows cloud sell-off prospect Decorative marble is causing trouble at The Belgian company runs risk of being

Belgacom, Belgium's state telephone monopoly. The embattled company was also forced yesterday to deny local newspaper reports that its entire board was about to be replaced ahead of a planned privatisation.

The marble was hauled away from Belgacom-towers, the company's new headquarters, but officials denied that the decision was a matter of taste. "The decorations were removed for acoustic and structural reasons," a spokeswoman said yesterday, an operation which added to the BFr1.6bn (£31.6m) cost of preparing Belgacom-towers for occupation.

News of the expensive refurbishment has not gone down well with a sceptical public. Belgium's biggest state-owned enterprise is reputed to be one of Europe's least efficient public telephone monopolies. Furthermore, internal rows have frightened off potential investors, delaying a long talked of privatisation.

overtaken in the race to develop global telecommunications, writes Emma Tucker

so far details are sketchy. The government plans to sell only

part of the operation to a private investor while retaining control of at least 50 per cent. No timetable has been set and the government has not specified which sections of the company it intends to

But if it fails to act, the company risks being overtaken by the rapid development of global telecommunications. In particular 1998 sees the obligatory deregulation of Europe's telephone monopolies under EU law, a date being eagerly watched by privatised telecoms operators eager to capture new mar-

A sell-off is unlikely before 1996 and Yesterday Mr Elio di Runo, communications minister, did not deny reports that Belgacom's board and chief executive would be dismissed soon. He merely said such reports were "prema-

> Belgium's francophone Le Soir newspaper said Mr Bessel Kok, chief executive, and Mr Benoit Remiche, chairman, would be dismissed with large pay-offs. The two men have been at loggerheads over the running of the company and have fallen out publicly. Mr Peter Drummond, a consultant

working closely with Mr Kok, was forced to resign after it emerged that he was being paid by both Belgacom and PA Consulting group, advising Belga-

com on setting up a mobile phone ven-ture. The row has further delayed progress towards privatisation by creating even greater rifts within top management, already split along party lines. Yesterday Belgacom said it had spent BFr1.6bn on adapting its new building. including the addition of two outside lifts, a staff canteen, conference rooms and a teleboutique. "Belgacom has rigorously respected

the budgets approved by the board for the refurbishment work which has been necessary for the instalment of about 3.000 employees who, for a long time now, have been owed a decent place to work" it said in a statement.

Belgacom's internal rows have also produced tensions at a regional level. Mr Luc van den Brande, minister president of Flanders, the Dutch-speaking semi-independent region of Belgium, has said he would like to the region to be able to establish its own telecommunications service.

Strasbourg barbs make chancellor sore

By Lionel Barber in Strasbourg

Chancellor Helmut Kohl, a staunch advocate of greater powers for the European parliament, yesterday scolded the Strasbourg assembly for criticising Germany's six-month presidency of the European

MEPs had no right to belittle the results of the recent European Council summit in Essen which had marked an historic

step toward integrating the former communist countries of eastern Europe into the EU, he

He noted pointedly that barely a fifth of the 567 members were present in the chamber: "If people could see this empty room, they would be horrified."

Many MEPs appeared taken aback by Mr Kohl's touchiness. Mr Gijs de Vries, the Liberal leader, said the chancellor had obviously been too long in

"He's suffering from the Thatcher-Lubbers complex. It seems to happen to everyone who has been in power for more than 10 years."

In the debate on the Essen summit, MEPs piled up complaints about the delay in conchiding a convention to govern Europol, the Hague-based pan-European police network, as well as the failure to cut high unemployment, tackle poverty, and stem the refugees from ex-

In particular, the Socialists, the single largest group, called for an analysis of the effect on the EU budget and common agricultural policy of enlargement to include the farm-intensive countries of eastern Europe such as Poland and Hungary.

Greek representatives spoke up, still rankled by the way Germany effectively took overthe Greek presidency earlier this year by seizing control of

the EU accession negotiations with Austria, Finland, Sweden and Norway. Mr Kohl is an irrepressible

optimist about Europe, but his view that Essen had achieved a broad consensus on employment, the financing of trans-European infrastructure networks, and a balanced policy toward eastern Europe and the Mediterranean was widely shared by EU governments.

Britain was especially delighted with the Ecu300m (£233m) aid programme for Northern Ireland, the strong commitment to future labour market flexibility, and the Council's decision to abandon efforts to force through an EU-wide Co, carbon energy

The chancellor was clearly upset by criticism about the delay in setting up Europol, a project to which he attaches the utmost importance. "Why criticise me? Go back home and speak to your own representatives. They are rejecting Europol," he said.

France, which takes over the rotating EU presidency in January, has blocked a Europol agreement, though at Essen it offered a commitment to wrap up a convention before the next European summit in Cannes in June.

Germany would like the European parliament to gain greater powers of co-decision on legislation agreed at the 1996 inter-governmental conference to review Maastricht. The Gaullist government in France is likely to be far less co-operative during its presidency. **COMPANY NOTICES**

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EUROPEAN NEWS DIGEST

E German rail sale in sight

'Advent International, the Boston-based venture capital company, is expected to confirm today that it has bought Deutsche Waggonbau, east Germany's giant railway manufacturer and one of the last remaining industrial complexes under the Trenhand privatisation agency. The sale will be announced during a special meeting of DWA's board, according to Treuhand officials and the IG Metall steel and engineer-

The DWA acquisition will pose a considerable challenge for Advent and its technological partners, who have yet to be named. DWA - which once employed over 24,000 workers before German unification but now employs 6,600 - was regarded as one of the most difficult cases for the Treuhand, which winds up operations on December 31. To make the enterprises's five subsidiaries more attractive to investors, the management will have to cut 1,835 more jobs after next July. The Treuhand recently agreed to extend a further DM400m (\$254m) as part of DWA's restructuring programme and to find new markets. DWA last year had a turnover of DM1.2bn, but this is expected to fall to DMIbn on losses and debts of DM390m for 1994. Judy Dempsey, Berlin

New government for Ireland

Ireland is expected to have a new government today, with Fine Gael set to agree a coalition with Labour and the small Democratic Left party. Mr John Bruton, leader of the conservative Fine Gael party, would become prime minister with Labour leader Mr Dick Spring foreign minister and deputy premier. The three parties have been in negotiations since talks broke down last week between Fianna Fail and Labour, the coalition partners in the outgoing administration, over a judicial appointments row. A joint programme for government was due to be published by the parties last night and will be put to the respective parliamentary parties for approval Mr Proinsias de Rossa, leader of the Democratic Left, said the coalition negotiations were "making steady progress". The three party leaders were due to resume talks on a share-out of the 15 cabinet seats last night. Observers expect a deal could be ready to be voted on in parliament today. Outgoing finance minister Mr Bertle Ahern told reporters on Tuesday night that the new government would inherit the best set of accounts any government had enjoyed for more than 25 years. John Murray Brown, Belfast

Mercedes seeks Greek damages

German carmaker Mercedes-Benz threatened to sue Greece's government yesterday for shutting its main Athens office for eight days and posting a sign outside branding the company a tax dodger. "If the case is as we see, it is most likely we will sue for damages," Mr Hans Dieter Struck, the company's managing director in Greece, said. Finance ministry officials chained and padlocked the main entrance to Mercedes-Benz on Tuesday and put up a sign next to the door announcing "locked until 20/12/94 for tax evasion". Mr Struck said it was absurd to shut the company's headquarters in Greece because of a disputed 300,000-drachma (\$1,250) fine. Mr Struck said Mercedes felt its row with the finance ministry had nothing to do with tax evasion but with a dispute, which is still under review at the ministry, over a missing 1993 receipt for spare parts worth 150,000 drachmas. Mercedes has appealed to the highest administrative court in Greece and, if necessary, will go to the European Court, Mr Struck said. Reuter, Athens

EU packaging directive passed

The European parliament yesterday passed the long-delayed directive on packaging and packaging waste, setting targets for the recovery and recycling of packaging waste. It will take effect in the new year. The directive gives member countries 18 months to draw up legislation aimed at recovering between 50 per cent and 65 per cent by weight of packaging waste each year. Between 25 per cent and 45 per cent of packaging waste must be recycled, with a minimum of 15 per cent for each packaging material. Members then have five years to achieve the targets. The targets, lower than originally proposed two years ago, were agreed by European environment ministers last year but the directive was delayed by opposition from Belgium to an amendment which it feared would limit its ability to levy eco-taxes. Following redrafting, the directive was passed by European agriculture ministers on Tuesday. "This is very good news for the industry," said the UK's Industry Council on Packaging and the Environment. "Everyone can plan for the future knowing what the requirements are." The council called the targets "realistic and achievable", adding that the directive would prevent members from introducing national packaging legislation. Neil Buckley, London

European energy law accord

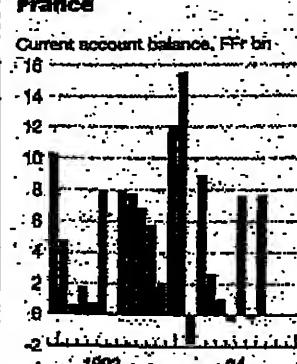
Ministers from at least 45 countries plus a European Union representative will meet in Lisbon over the weekend to sign the European Energy Charter, which aims to establish a legal agreement for investment and trade in energy between western organisations and those in central and eastern Europe. The charter was originally proposed after the fall of communism to provide the west with a vehicle for supporting Russian and east European industry. However, its completion has been delayed because of disputes over the exact legal requirements that should be set, as well as the slow pace of internal reform in Russia. The US will delay signature of the charter until next year, while Norway's vote to stay out of the EU casts doubt on its signature. Russia has said it will sign in principle, but it is unclear whether they will do so as early as this weekend. Emma Tucker. Brussels

Waigel lowers borrowing plans

Mr Theo Waigel, the German finance minister, expects to borrow DM55bn (\$35bn) - DM13bn less than he had earlier indicated to finance this year's budget following higher tax receipts and further savings. Mr Waigel recently said net borrowing requirement had fallen by DM10bn, but yesterday he revised this to DM13bn as he presented his 1995 budget to parliament for the first time since it was re-elected in October The net new borrowing requirement for the 1995 budget will also be DM10.2bn lower than expected, totalling DM58.6bn, Mr Waigel said. Expenditure in 1995 is expected to be about 1 per cent higher than this year, totalling DM484.1bn. The biggest item is the social security budget which is expected to rise by 1.9 per cent to DM132.3bn. Michael Lindemann, Bonn

ECONOMIC WATCH

French surplus at FFr7.7bn



showed a seasonally adjusted surplus of FFr7.72bn (\$1.5bn) in September, the economy ministry said, against an unrevised deficit in August of FFr291m. The ministry said that the seasonally adjusted surplus in the first nine months of. 1994 was FFr43.6bn, compared with a FFr39.1bm in the same period of 1993. The ministry said seasonally adjusted current account surplus in the third quarter was FFr15.07bn compared to FFr5.91bn in the second quarter and FFr22.89bn in the

third quarter of 1993. Reuter, Paris ■ The Finnish unemployment rate was 19.2 per cent in November compared with 19.1 per cent in October and 20.3 per cent in November 1993.

Economic upturn has revived Alphandéry

A confident finance minister discusses France's lead in Europe's growth league with David Buchan

France is set to highest growth of any large EUROPEAN European coun-INTERVIEW try next year. said Mr Edmond Alphandery, economy minister, dismissing the autumn's sluggishness in

consumer demand as a natural pause after rapid recovery. "Don't confuse deceleration of the rhythm of recovery with a halt to the recovery," he said in an interview. "After exceptionally fast growth, especially in the second quarter of this year, we knew we couldn't continue at that pace. But we have already registered growth of 2.3 per cent for the first nine months of this year."

He stuck to his official forecast of 3.1 per cent growth in 1995, but noted that the European Commission predicted France would top the European Union league, with 3.2 per cent growth next year. Mr Alphandéry flatly ruled

out the return of the recession that saw French gross domestic product contract by 1 per cent in 1993. "No economist or forecaster envisages the scenario of a double dip in the French economy," he said. The economic upturn has clearly restored Mr Alphander-

y's confidence, shaken in 1993

by the monetary crisis and by

criticism that his supply-side focus on improving companies' cash flow and promoting long-term savings and investment, rather than pumping up consumer demand, risked pro-

longing recession. "The choices we made are now bearing fruit," he said. Growth has returned to the French economy without increasing inflation (running at an annual rate of 1.6 per cent) and without diminishing the trade surplus (likely to be FFr80bn [£9.5bn] for the second successive year). The synchronisation of policy with Germany, enshrined in a joint convergence plan that Mr Alphandéry presented a year ago with Mr Theo Waigel, his German counterpart, has created "a formidable factor of stability" within the European

Mr Alphandery recognises that one consequence of French policy convergence with Germany, and of "the openness of our economy which is much more linked than in the past to our neighbours", is to make "the French economy more cyclical". But at the present, the cycle is moving in the right way. "What makes me optimistic that the recovery is definitely here for 1995-96 is that the whole envi-

ronment surrounding France is

monetary system.

France Real GDP growth

Source: Economy Ministr

improving, with strong Ger-

man, Italian, Spanish demand for French goods." The other factor in Mr Alphandéry's optimism is his pride in "getting ourselves out of recession with pretty sparing use of [public] resources" and in Inducing savers to switch "the money they were hoarding in short-term money market funds into long-term savings, helping private and public investment.

"We have also systematically assisted the competitiveness of French companies. For instance, we gave companies a



Edmond Alphandery, "No economist or forecaster annesses the scenario of a double dip in the French

on value added tax. President [François] Mitterrand criticised this, saying it was economically inefficient not to give the equivalent of money to households to support general consumer demand. We didn't do that. And it has paid off. Look at the balance of payments surplus which, even with recovery, bas not shrunk. Exports have increased in line with imports."

The "sparing use" made of public resources took the form of "targeted incentives in favour of car purchases and

housing investment". Mr Alphandéry said. "We thus put 'super' into the two motors of the French economy."

But it is on his restructuring of savings that he waxes most enthusiastically. To a large extent what he has done is simply correct the over-generous tax treatment given to French money market funds when, with the lifting of all exchange controls in the early 1990s, it was feared these funds would depart for Luxembourg

and other tax havens. Nonetheless, Mr Alphandery has wrought a significant change. When he took office individuals had FFr800bn, and companies another FFr400bn. piled up in short-term money market funds known as Sicavs. "These were really false savings, and counted as part of M3 money supply. Some FFr250bn of these funds have now been consolidated into long-term savings.

"I was of course helped by the fall in short-term rates relative to long-term rates." But the minister also vaunts his reforms allowing money from Sicars to be switched, tax-free, into equity investment schemes, into lending to the government in the form of the four-year "Ballabonds" issued in 1993 and into housing, as

tions on withdrawals from Sicavs for any other purpose. Mr Alphandery has one more big investment vehicle on his drawing board: capitalised private pension funds. Far from being a threat to the shaky state scheme, he argues that private pension funds could help buoy it, by boosting investment and growth and thereby creating higher salaries and pension contributions paid into the state scheme.

It is thus a much more confident Mr Alphandery who on January I takes over chairmanship of the council of European Union economic and finance ministers for the six months of the French presidency of the EU. Among his priorities will be to put into effect the Commission white paper's recommendations on general competitiveness and labour market flexibility, and to scrutinise more closely international and programmes.

On such issues, he said he found himself "much in intellectual harmony" with Mr Kenneth Clarke, the UK chancellor of the exchequer. It is surprising to hear a French centrist express such aftinity with a British Tory But it is clear that 20 months of holding office have confirmed Mr Alphandéry's tescal conservawell as lowering tax exemp- tism and supply sple instincts.



My father never laid a finger on me. Bastard.

This is David's story.

'My brother was always my dad's favourite. But he just ignored me.

I tried really hard to impress him but it never seemed to be enough.

When I got 96% in a maths exam I thought I might get a 'well done' Instead he asked me what happened to the other 4%. He loves sport, but he never once came to watch me playing in the school team.

I didn't know what I had to do toget him to like me, let alone love me.

The worst thing is, his attitude to me affected the way I was treating my own children. My wife could see it was destroying us as a family and

suggested I got belp. I'm now having counselling which is helping me deal with the way I'd been made to feel?

As David's story shows, child abuse isn't just about sexual assault and physical brutality. Emotional cruelty may be less obvious, but the effects can be just as devastating.

shouted at or even totally ignored.

They can all lead to feelings of low self-worth and depression.

And, as in David's case, the anger created is sometimes transferred to the victim's own children.

Because of all this, the NSPCC is launching 'A Cry for Children' It's

a cry to everyone to stop and think about the way they behave towards children. To recognise the impact that any form of cruelty can have on a child. And to realise the way children are treated affects their whole lives.

Please answer the cry.

If you, or someone you know is Imagine always being criticised, suffering abuse, please call the NSPCC Child Protection Helpline on 0800 800 500. Or if, after reading this, you'd find more information helpful, please call us on 071 825 2775.

NSPCC A cry for children.

Australia aims to check surging growth

By Nikki Tait in Sydney

The Australian government was aiming for "more acceptable" annual growth levels of between 4 per cent and 4.5 per cent and would review fiscal policy when it conducted its mid-year budgetary review in January. Mr Ralph Willis, treasurer, sald yesterday.

His comments came within hours of the decision by the Reserve Bank of Australia to raise the country's official cash rate by a further one percentage point to 7.5 per cent

Taiwan

shifts

China

focus

By Laura Tyson in Taipei

Taiwan yesterday announced a

cabinet reshuffle in which the

seen as shifting emphasis from

delicate relations with China.

The moves were also seen as

most significant move was

politics to economics in

an effort by President Lee Teng-hul to strengthen his

presidential elections slated

for early 1996 and subtly to

representation at international

Mr Vincent Siew, economic

planning minister, will head

the Mainland Affairs Council.

the agency which shapes

China policy. Mr Siew has

advocated opening direct

shipping and air links with China, long banned by the

ruling Nationalist party but

His successor as chairman of

supported by Taiwanese

the Council for Economic

Planning and Development

will be Mr Hsu Li-teh. who

Mr Hsu will represent

Taiwan at next year's Asia

by China's objections from

attending the annual trade

thwarts its attempts to join

international organisations.

On Tuesday, Mr Siew said

setting up "offshore" shipping

centres through which direct

sea trade with China could be

actively review the current indirect trade and investment

appropriate relaxations. .

under conditions of national

security, we should consider

setting up a shipping centre

outside national boundaries,"

All cross-strait trade must

now by law be routed through

a third location such as Hong

proposals have suggested that

However, Mr Siew cautioned

yesterday against reading too

much into his appointment. "I

economic issues and there will

be no major policy change. . .

me." he was quoted as saving.

don't expect too much from

one of Taiwan's harbours be

designated as the centre for

direct shipping with China.

Kong. Barlier, similar

will not only focus on

China views Taiwan as a

rebel-held province and

Taiwan should consider

conducted. "We should

policy and make some

he said.

Pacific Economic Co-operation

forum. President Lee is barred

summit of the region's leaders.

will remain deputy premier.

business interests.

economic meetings. The last

big cabinet reshuffle took

position in advance of

raise Taiwan's level of

place in early 1993.

when markets opened yesterday, in an effort to check the nation's surging

This is the third rise in four months - the previous increases of 75 and 100 basis points were in August and October respectively.

Recent figures have shown that Australia's non-farm sector grew by 7.3 per cent in the year to the September quarter, and Mr Willis said this momentum had continued. "It's clear the economy is growing very strongly in the December quarter."

"Clearly, in these circumstances we need to give further consideration to fiscal policy. . . we will do that in the context of the mid-year review." he said.

Although Mr Willis stressed that no decisions have been taken, many observers believe the government is preparing the ground for tax increases in the new year. These could mean a fight in the Senate, parliament's upper house, where the government lacks a majority, and will be hard to sell to the electorate.

In the meantime, many

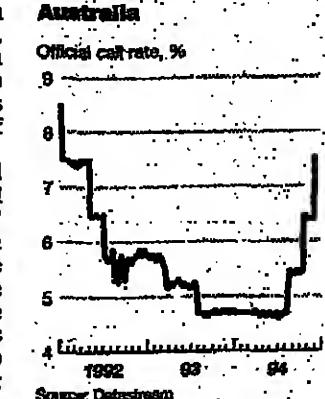
private sector economists suggested that yesterday's rate rise would not be the last move on the monetary front for a while. "The overwhelming strength of the economy

suggests to us that there is another 100 basis rate rise to occur in the next few months." Bankers Trust said. The Australian dollar seemed to reflect this view, finishing in local markets at US\$0.7774. its highest closing level for three

The powerful Australian Council of Trade Unions sent a shot across the government's partners.

bows when Mr Martin Ferguson, Actu president, called for less reliance on interest rate rises to slow the economy and more emphasis on taxing the "top end of

He added that any additional tax burden on the lowest paid could "seriously put at risk" the accord between the union movement and the government. Under this, the unions pledge to seek wage deals which keep Australia's inflation rate in line with that of its trading



Japan plans to ease rules on funds

By Gerard Baker in Tokyo

In a belated attempt to revive flagging interest in the nation's investment trust business. Japan's ministry of finance has announced it plans to sweep away most of the tight restrictions that are currently stifling demand for such funds.

management and distribution of profits will go in the widest ranging shake-up of the investment trust sector for

have gone up to add

cheer to the Japanese

year-end but, far from being in

celebratory mood, the country

is gripped by concerns about

On Tuesday the nation.

already deeply disturbed by

the suicide last month of a 13-

year-old schoolboy who was

the victim of bullying by class-

mates, was shocked by a sec-

ond young suicide of the same

age, who had also been tor-

The public outcry over the

increasingly cold-blooded bul-

lying that is taking place in

Japanese schools has led the

government to set up a special

cabinet council to look into the

causes of and possible solu-

Mr Tomlichi Murayama,

prime minister, has called on

his ministers to review the

educational counselling system

tions to school bullying.

mented by his peers.

bullying in its state schools.

decades. The changes are likely to take effect before the end of the year. The most significant of the changes

will be the lifting of a ban on investing in derivatives. At present, trusts are permitted to invest in derivative instruments, such as futures and options, only for the limited purpose of risk-hedging.

investor-friendly environment, the trusts will have to disclose their funds' performance in greater detail, includ-

ing publication of monthly performance data. More transparent reporting will also be required to enable better comparison between trusts.

The Japanese equity market has fallen from its highs of the late 1980s and savers have shied away from investment trusts. The ministry of finance estimates that net assets of fallen from more than Y45,000bn (£287bn) in 1989 to less than Y19,000bn at the end of October this year.

Other principal reforms are: ■ Investment trusts will be allowed to invest in any foreign market. Restrictions on the sale of foreign investment trusts in Japan will be

The ban on mergers between investment trust companies and investment advisory companies will be lifted. selling of equities to increase brokers' commission income, will be banned. See Capital Markets

School bullying haunts celebrations

Michiyo Nakamoto on questions raised about the educational system



Aiming high: but 12 per cent of Japan's elementary schools and 33 per cent of junior high schools reported bullying in 1992 Author Administration of Japan's elementary schools and 33 per cent of junior high schools reported bullying in 1992

to determine whether it was functioning properly. Bullying is by no means a new feature of life at Japanese schools nor a phenomenon

peculiar to Japan. But the number of incidents which are thought to have been responsible for the deaths of teenagers and the apparently more vicious nature of the bullying has alarmed the public and raised questions about the country's educational system. In its annual white paper on education released on Tuesday, the ministry of education cites that 12 per cent of elementary schools, 33 per cent of junior high schools and 24 per cent of

bullying in fiscal 1992. While the figures show that incidents have been on the decline at elementary and senior high schools, the ministry notes that there has been a rise in incidents of bullying at junior high schools.

senior high schools reported

Mr Kazuhiro Mochizuki, a former headmaster of a junior high school who is now an educational consultant, believes that the strong tendency in junior high schools to judge students according to their academic achievements is largely to blame for the bully-

ing groups which have sprouted throughout Japanese state schools. "There is a lot of confusion

in junior high schools over how best to get students into high schools. In the shadow of all the confusion over academic counselling, I believe 70 to 80 per cent of the children have an inferiority complex and these are the ones who form groups and try to vent their frustration by bullying others." he says. In most cases victims are gentle children who have an average or above average academic record.

At the same time, the emphasis at schools has shifted so much towards academic work that moral instruction and non-academic activities have been neglected.

Many critics of Japan's educational system who share Mr Mochizuki's concerns about the weight given to academic achievement blame the system for creating an environment in which children feel they cannot rely on their teachers. "Teachers are preoccupied with conferences and other matters and have less and less time to spend with the children. That is why the children do not trust their teachers and do not tell them that they are being bullied," notes Mr Inada Nada, a psychologist and writer. "If personal relationships are weak, there will be bullying not only at schools but at the workplace as well,

In many cases where bullying has led to the suicide of young students, the school authorities, including the victims' teachers, claim not to have noticed the bullying. Although some schools have

set up special counselling facilities, children who are bullied by their peers tend to keep the reality hidden from grown-ups. This is in part out of fear of retaliation from offenders but also because they are not always taken seriously by adults. In both of the latest suiclde cases, the parents of the victims had suspected

bullying for some time, but

the school authorities did not

take any significant steps to try to stop the aggression. in a society where group har-

mony and conformity are valued over individuality and selfassertiveness, it is often not only difficult for the victim of group aggression to seek help but humiliating as well.

raised concerns ▲ Japan is the growing tendency for bullies to extort huge sums of money from their victims. In the case of Kiyoteru Okochi, who committed suicide last month, one of the most shocking revelations was that his termentors had forced him to give them a total of more than Yim (£6,380) over a period of about two years, according to a letter he left.

The money, which Kiyoteru stole from his parents and borrowed from relatives, was spent by the bullies at game arcades and on everything from clothes to food and alco-

"Many children today cannot play without money." laments

Mr Mochizuki. The problem reflects a deeper social disorder, he believes.

"Bullying is occurring in public schools which cannot reject any of the children who live in the local communities. In many of these communities. people who have lived side by side for more than ten years do nother aspect that has not even talk to each other and it's everyone for himself. In such an environment, how can you expect children to develop a sense of concern for others?" Mr Mochizuki asks.

"The government cannot hope to solve this problem with peremptory measures like setting up councils but will have to look at it from the perspective of local communities and of the educational system as a whole," he points out.

Japan has always prided itself on its social harmony. But ironically, as the country tries to define a new relationship for itself with the rest of the world, it is having to reflect on the effects of deteriorating relationships among its own people at home.

INTERNATIONAL NEWS DIGEST

Japan company failures decline

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Japanese corporate collapses may be diminishing, according to the latest bankruptcy figures. Defunct companies left Y398.8bn (£2.54bn) worth of debts last month, down 61 per cent from November 1993, Teikoku Databank, a credit research agency. said yesterday. Much of that big year-on-year drop is artificial, due to the fact that November last year saw Japan's biggest recorded corporate collapse, that of Osaka-based Muramoto Construction, with debts of Y590bn. Bankruptcy debt also declined in the month from October to November this year, by 52.3 per cent, though the October figure was also unusually high, due to the Y518.5bn collapse of Nippon Mortgage, a medium-sized non-bank financial institution. The number of companies to collapse rose by 1.6 per cent to 1,195 in the year to last month, but fell by 2.5 per cent from October to November. Construction continues to be hard hit, with a 15.7 per cent year on year rise in bankruptcies, while collapses in manufacturing industry were almost stable - a 0.8 per cent rise. In another piece of moderately good news for the economy, department store sales fell by 0.6 per cent in November, the smallest decline in the 33 consecutive months during which

Pakistan move on violence

sales have fallen. William Dankins, Tokyo

Pakistan's ruling and opposition parties temporarily put aside their squabbling yesterday to agree on a concerted effort to try to end violence in Karachi which has killed at least 93 people. in two weeks. The National Assembly unanimously decided to set up a committee to investigate the causes and propose remedies to solve the ethnic, sectarian and political violence in Pakistan's commercial capital.

The rare bipartisan accord came as a Moslem Shia leader warned of a bloodbath in Karachi unless the government acted in the wake of Tuesday's killing of three Shias in separate shootings. The violence has gained in intensity since army troops ended two-and-a-half years of law enforcement duties in the port city recently. Reuter, Islamabad

China group in HK wound up

A British businessman yesterday won the right in Hong Kong to have a Chinese state company wound up for failure to pay its debts of £1.86m. In what is believed to be the first such case of its kind in Hong Kong involving a mainland company, Mr Richard Gosling's Zone Heath Associates successfully applied to the Hong Kong High Court to have it recognise a London High Court judgment against China Tianjin International Economic and Technical Co-operation Corporation (CTIETCC), one of the Tianim municipal government's leading enterprises. Wilde Sapte, Mr Gosling's solicitors, said an official receiver would be appointed to investigate the affairs of CTIETCC in Hong Kong. Simon Holberton, Hong Kong

HK\$4.5bn rail projects planned

The Hong Kong government is planning three railway projects costing a total HK\$4.5bn (£372m) and to be completed by 2001, according to Mr Haider Barma, transport secretary. He added that China has been informed of the plans and has yet to approve them. The projects include a rail link between Western Kowloon reclamation, the north-western New Territories and the border with China at Lowu; a subway extension line to Junk Bay in eastern Kowloon peninsula and a line between the new housing estates in Maanshan to Tai Wai in the New Territories. no AFX and Reuter, Hong Kong

Bahrain police arrest protesters

Bahrain police used teargas to disperse small groups of demonstrators two nights running this week and arrested some of them. Witnesses said yesterday that tear gas was used on Monday and Tuesday nights against demonstrators in central Manama and at Qadim, a village about 5km to the west of the capital. The cause of the demonstrations was not known. Residents said judging by the authorities' actions at previous such incidents in the small Gulf island state, most of those arrested would be released soon after questioning. The residents variously estimated the numbers involved at between 50 and 100 in each location, Reuter, Dubai

S Korea to reform oil sector

South Korea's trade, industry and energy ministry unveiled a draft plan to reform its heavily controlled oil industry by liberalising prices, distribution and both export and imports of oil products. Under the plan, oil refiners, distributors and petrol stations would be allowed to set their own prices for oil products including petrol, paraffin, gas oil and diesel oil. "The timing has not yet been decided. Talks are still under way with related government offices," a ministry official said. But Seoul media predicted prices of oil products would be deregulated from the second half of next year, Reuter, Second

Soros pledges R20m to SA

Mr George Soros, the financier, yesterday pledged R20m (£3.6m) start-up capital and a guarantee facility for a further R200m to provide housing for the poor in South Africa. With matching funds from the government, his Soros Foundations are to establish a National Urban Reconstruction and Housing Agency (Nurcha) which would "will promote delivery in the short term and will take financial risks which can unlock private capital." Our Foreign Staff

Rabin presses Tokyo on funds for new bank

By William Dawkins in Tokyo

Mr Yitzhak Rabin, the Israeli prime minister, yesterday asked Japan to contribute \$300m-\$400m (£192m-£256m) of capital for the planned Middle East development bank. Mr Rabin, who is at the end

of a three-day tour, the first official visit to Japan by an Israeli leader, requested the contribution in talks with Mr Masayoshi Takemura, finance minister. Mr Takemura was unable to give any indication of further assistance from Japan, which has already pledged \$200m over the next two years for the improvement of Palestinian self-rule areas. Mr Rabin is keen to see wide

backing for the bank, which is to fund regional infrastructure projects along the lines of the European Bank for Reconstruction and Development. Last month's Middle East

and North Africa economic summit in Casablanca agreed to study the establishment of such a bank, probably with capital of \$10bn, of which Israel has indicated it might provide \$500m.

porter of the scheme - to provide 60 per cent of the capital along with Europe and Japan. with the remainder coming from Middle East countries. In a separate meeting with Mr Yohei Kono, the Japanese foreign minister. Mr Rabin voiced concern over the growing strength of Islamic funda-

organisations. His comments come at a sen-

tion later, has died, aged 88, his family said yesterday. Mr 1964 of the Palestine Liberation in his native city of Nablus.

Israel wants the US - a sup

mentalism and alleged official Iranian support for terrorist

sitive time, as the Japanese government is considering whether to disburse an overdue second tranche of an offi cial soft loan for a dam in Iran. Mr Kono was reported to have made no reply.

Reuter adds from Jerusalem: Mr Hikmat al-Masri, a leading organiser against British mandatory rule of Palestine before 1948 and against Israeli occupa-Masri, a member of one of the most prominent West Bank families and a co-founder in Organisation, died on Tuesday

Elections catch up with India's slow reforms Liberalisation moves are seen as an irrelevance by most disaffected rural voters, writes Stefan Wagstyl hree days after his party

suffered a serious defeat in state elections, Mr P V Narasimha Rao, the Indian prime minister, has yet to utter a word in public. In his usual quiet way, the 73-year-old veteran is taking stock of the mood of the party and the country before making a move. Mr Rao has at least one crumb of comfort: bad as the results were for the ruling Congress (I) party, the prime minister's own job does not seem at risk. Even though the party's worst performance was in Mr Rao's home state Andhra Pradesh, a brief flurry of suggestions that he should quit has blown away.

But Mr Rao's critics in the party want changes - and want them soon, in time influence another round elections in five more states in February, as well as the next general election which is due by mid-1996. As Mr Narain Dutt Tiwari, Congress party chief in the northern state of Uttar Pradesh, says: "We simply cannot win any elections with our present image." While Mr Tiwari is a known opponent of Mr Rao. many Congress members echo privately

what Mr Tiwari has said in public. Mr Rao's supporters counter

that the state elections were fought mainly over local issues and warn against over-reacting in Delhi. But even they concede that adjustments may be necessary, particularly in the presentation of the govern-

ment's economic programme. The prime minister's opponents believe that the pro-market reforms Mr Rao has pursued for the past three years have insufficient appeal to the great mass of rural Indians. who constitute 75 per cent of the total electorate. As far as these farmers and labourers are concerned, liberalisation of foreign trade and investment is an irrelevance. The biggest economic change they have witnessed since reform started in 1991 has been a 90 per cent increase in the prices of food and fuel, which have been pushed up by government sub-

sidy cuts. Mr Rao's critics say the reforms are therefore seen as "a human face". A few are even demanding the resignation of Mr Manmohan Singh. the finance minister.

"anti-poor" and must be given The mere suggestion that Mr Singh might be forced to resign

or to launch a drastic overhaul

of economic policy has sent the

stock market tumbling. The

Bombay Stock Exchange's

index of leading shares closed up 31.42 points yesterday at 3.861.47 after five consecutive falls. It is still down 5.5 per cent on a week ago. This may be an over-reac-

tion. A few grumbles about Mr Singh do not constitute an attempt to dislodge him. Mr Rao has stood by him in difficult times - notably last December when he declined Mr Singh's resignation after parliamentary criticism of the way the finance minister handled the 1992 Bombay securities market scandal.

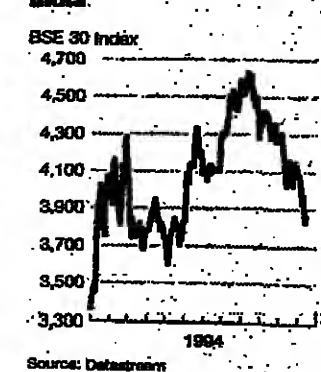
Moreover, even if Mr Singh were to go, there is broad cross-party consensus about the need for economic liberalisation. So although there may be arguments over presentation, the direction of pro-market reforms is not at risk. But what could be threat-

ened is the fiscal discipline which has underpinned liberalisation. In his first two years, Mr Singh squeezed public spending, cutting the fiscal deficit from 8.4 per cent of gross domestic product to 5.7 per cent in 1992-93. But in the year to March 1994 it returned to 7.3 per cent as spending cuts slowed. This year's generous target of 6 per cent seems attainable because of a recovery in tax payments. The danger is next year when the political pressures to spend in advance of the general election may be irresistible. The 1995-96 budget, due in February at the time of the next round of state elections, will be crucial.

Apart from the economy, the Congress party is considering three issues which may have lost votes this week - corruption, caste and the handling of the 1992 destruction of the Ayodhya mosque. Opinion polls showed that

many voters were angry at corruption in government. Mostly they were concerned about corruption at the local level, such as bribes paid to petty officials and commissions collected by district politicians. But Mr Rao is under attack in Delhi over corruption in the central government. Opposition parties have repeatedly urged him to dismiss two ministers who were named in the parliamentary report into the Bombay securities scandal - Mr B. Shankaranand, the health minister, and Mr Rameshwar Thakur, the junior finance minis-

Also, the prime minister is under pressure in parliament to explain how the government mishandled a sugar shortage earlier this year. Government imports of sugar were delayed



the benefit of private producers and importers. Mr A K Antony, minister for civil supplies, resigned yesterday, saying he bore moral responsibility for the sugar scandal. An official report named him and other senior

for weeks while prices rose to

officials in imports deals However, there are fears within Congress that even if the party acts on its economic record and corruption, it will still fail to rebuild support it has lost among India's lower castes and Moslems. Once the bedrock of Congress party support, these communities have been fickle in recent years and deserted Congress in droves in

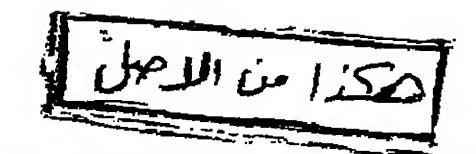
fust been held - Andhra Pradesh and Karnataka. Moslems have been alienated by Mr Rao's failure to rebuild the Ayodhya mosque after it was pulled down by militant Hindus. It is hard to see how Mr Rao can win back their support without angering the much larger Hindu community. With caste-based communities he faces a similar problem

the two biggest of the four

states in which elections have

matching competing demands. Once Congress won favour with the poor with modest hand-outs of subsidies and public works projects. But as the lower castes have become more politically active so their demands have grown. The result is that politicians become embroiled in increasingly bitter arguments about sharing out the pie of patron-

As Mr Singh has said, only increased economic growth can provide the means to satisfy these competing demands. Until now he has persuaded the Congress party to wait patiently for his policies to deliver growth. He says India will see the benefits in the late 1990s. After these elections it is not clear that his party colleagues are prepared to walt



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ITALIAN PACKAGING MACHINERY INDUSTRY

Marine Time of the second of t The Italian packaging machinery industry: a world leader with growing shares in the market, thanks to its traditional success in satisfying market demands, while providing personalised solutions

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Ministration of the second sec Italian packaging machines kistan more on violen are in use in over 150 countries, mostly in European markets, the U.S. and Japan, as well as in the newly industrialised countries of Asia Also of special importance is the use of Italian machines in countries striving to improve their living standards, from the CIS to the other nations of East and Central Europe, as well as China, Latin America and the more developed industrial regions of Africa. Today one out of four packag-

ing machines on the interna-

tional market is made in Italy.

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A successful tradition. The reasons for this success can be traced within its historical and geographical roots. The first businesses were formed in Bologna at the beginning of the 19th century. As true pioneers, the first industries were well ahead of their time in identifying two fundamental demands of the market: the strategic importance of packaging in the market of products of large consumption; and the need to adapt packaging machines to fit the particular requirements of each customer.

Customisation. On the basis of this tradition, the Italian-packaging machinery firms offer a complete range of products on the world market. The systems and the machines they plan are tailormade to fit specific customer needs, using innovative technology and new materials at every level of the production process. Furthermore, the highest levels of service are guaranteed by a continuous and stable contact between producers and customers.

Non-stop research. The major part of the people working in the Italian packaging machinery sector is employed in research, development and maintenance.

They work on two fronts. On one side they develop an increasing number of complete and automatised lines. On the other side they create userfriendly machinery which requires less maintenance and can be integrated into the users already-existing production and inspection systems. According to a survey carried out by the Harvard Business School, Italian packaging machinery is an "happy combination of artistry and tech-

Competition and competitiveness. The Italian packaging machinery sector is mainly composed of small and medium sized companies. So competition is very

strong and represents a continuous stimulation for the million U.S. dollars) improvement and innovation in products and services, customer orientation, flexibility and good quality-price ratio. This is the basis for the com-

Export / Tumover

petitiveness of the sector on the worldwide market. Such a simple and, at the same time, sophisticated structure quickly became a strong success factor when Italian entrepreneurs begun to cross over the frontiers. Export has become so important that Italian packaging machinery industry is going to achieve a position of leadership on worldwide market.

The trend of the Italian industry of packaging machinery (value in

△ % 93/92 1992 1993 Turnover 1,621 1,824 + 12.5 Export 1,494 + 33.0 Deliveries on the 330 49R Internal market import 178 + 14.3 676 Domestic - 21.0 consumption Trade balance + 36.5 1,290 Import / Domestic 38.1 consumption

81.9 Source: UCIMA-The Italian Packaging Machinery Manufacturers Association **Economic Studies Bureau**

ITALIAN PACKAGING MACHINERY: NON STOP GROWTH.

"We can look at the future very optimistically", said Mr. Giancarlo De Martis, president of UCIMA (the association representing Italian packaging machinery manufac-

In 1993 over 300 companies producing packaging machinery in Italy registered a growth in export of 33% compared to the previous year, and the impact of sales on turnover increased from 69.3% to 81%.

"While other countries such as Germany, France and Switzerland reported a decrease in terms of turnover - said Mr. De Martis - the Italian packaging machinery industry seems to be launched towards a continuous growth. With no doubt the readjustment of Tira has been helpful, but the most important role in such a success has certainly been played by the pursuit of a policy of high technology and customer satisfaction.

> - An in-depth look. Export in 1993 represented 31.9% of the total production of Italian packaging machinery and in the same year balance of trade registered over 1.3 billion dol-lars (about 70.7% of the total turnover).

Obviously the EC is the primary market for Italian packaging machinery export with a share of 39.2% and with a growth rate in 1993 of 20.4% compared to 1992.

The German market remains · the most important (+13.1%), followed by the U.S., France, UK, and Export also increased in the

Eastern European market (particularly in Poland and CIS) in Latin America (particularly Mexico, Argentina, Chile and Brazil), China and South East Asia.

A "memorable overtaking" of the competitors was then achieved in Japan where Italian machineries represent 35% of the total of foreign machineries sold there.

A strategic development. The strong position of :..e Italian packaging machinery industry is now going to be consolidated with an outreach visibility plan that UCIMA (the association representing Italian packaging machinery manufacturers) is implementing.

The core of this plan is the creation of the Italian Packaging Points in Hong Kong and Mexico City (and so, at the markets: the Far East and Latin America).

These "IPPs" will support all

the initiatives of Italian packaging industry (i.e. the "Italian Packaging and Process Machinery Exhibition" that will be held in Beijing in March 1995), and, most of all, will manage all the communication to the Far East and Central-Southern America. "The Far East and Latin America, - declared Mr. De Martis - thanks to the development they achieved in the last years will be the big "chances" for Italian packaging machinery industry". The Italian manufacturers of

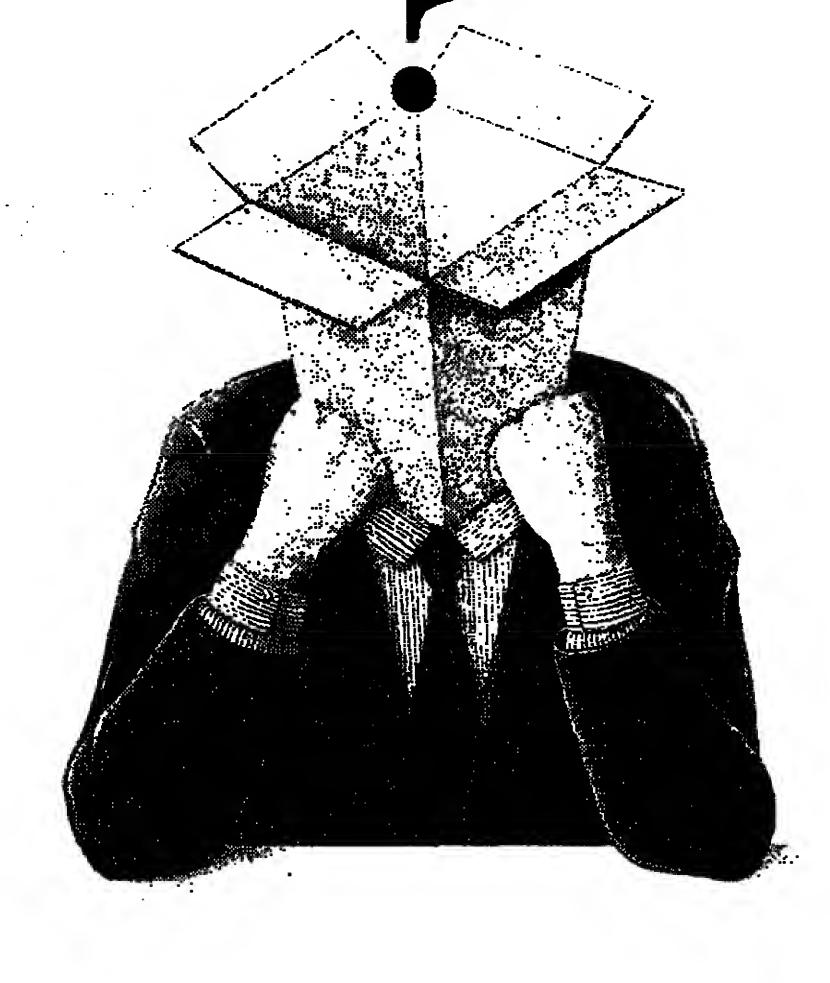
packaging machinery have already achieved good results. much more valuable considering the fact that, in many cases, there was no advantage coming from the devaluation of the Lira. "So, - declared Mr. De Mar-

tis, the consolidation of the Italian packaging machinery industry in these "relatively" emerging markets, represents the last frontier to worldwide

and Process Machinery Exhibition Centre March 1995

at the China International Exhibition Registry, 14-18 March 1995

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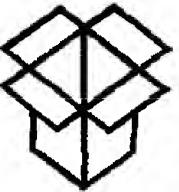
Ask for free catalogue containing all details of Italian machinery producers to the following addresses:

UCIMA The Italian Packaging Machinery Manufacturers' Association Central Office Corso Sempione, 4 20145 Milano Tel. (+39/2) 33611557 Fax(+39/2) 3450647

Latin American Office **Mexico City** c/o GCI Alonso y Asociodos Lancaster 17 - Col Juárez - Mexico D.F. 06600 Tel. (+525) 5251640/44 - 5111394 Fox (+525) 2088476 - 5140955

ITALIAN PACKAGING POINTS

Far East Office Hong Kong c/o GCI Hong Kong 33 rd Floor - Manulife Tower - 169, Electric Road North Point, Hong Kong Tel. (+852) 5106888 Fax (+852) 5107541



UCIMA - THE ITALIAN PACKAGING MACHINERY MANUFACTURERS' ASSOCIATION

Trade balance with major partners (value in million U.S. dollars)

	Italian E	xport	
	to:	%	Balance '93
Germany	172	10.30%	97
U.S.A.	160	9.59%	139
France	153	9.17%	136
United Kingdom	127	7.61%	116
Spain	. 72	4.31%	67
Japan	. 65	3.89%	59
Switzerland	50	3.00%	20
Netherland	23	1.38%	10
Austria	18	1.08%	- 10
Sweden	14	0.84%	2
Other countries	815	48.83%	797
Total	1669	100.00%	1449

Source: Ucima-The Italian Packaging Machinery Manufacturers' Association - Economic Studies Bureau

US growth fails to fuel consumer prices

By Michael Prowse in Washington

US consumer price inflation remains subdued despite further evidence of robust economic growth, official fig-

ures indicated yesterday. The Labour Department said consumer prices rose 0.3 per cent last month and by 2.7 per cent in the year to November - in line with market projections. The "core" consumer price index, which excludes the volatile food and energy components and

lying trends, rose only 0.1 per cent last month and by 2.8 per cent on an annual comparison.

Over the past three months core consumer prices have been even better behaved, rising at a annualised rate of only 2.3 per cent. The encouraging inflation figures

were not expected to dissuade the Federal Reserve from pushing short-term interest rates higher in coming months, although they next week.

Separate figures from the Federal Reserve yesterday indicated the economy is rapidly absorbing spare productive capacity. Industrial production rose 0.5 per cent last month, bringing the gain in the past year to 5.7 per cent.

Manufacturing output rose 0.8 per cent last month and by 6.7 per cent on an annual basis. The rate of capacity utilisation in manufacturing rose to

thus provides a better guide to under-reduced the pressure for an increase 84.4 per cent, well above the long-run average. Production gains were broadly based with output of consumer goods, business equipment and construction supplies rising 0.6 per cent, 0.7 per cent and 0.8 per cent respectively last month.

Figures yesterday also showed a small increase in the current account deficit to \$41.7bn (£26.7bn) in the third quarter from \$37.9bn in the second neriod.

While agreeing that immediate

meet his younger brother,

Pedro, who first triggered the

corruption scandal with a

series of allegations in a maga-

zine interview. The two

brothers have not talked since.

but Pedro is extremely ill with

cancer. Fernando, who has

always been an expert at politi-

cal marketing, may want to

use the reconciliation as part

of a wider reconstruction of his

The 70 per cent of the elec-

image in the Brazilian media.

torate who lack a decent edu-

cation will love it, because it is

straight out of a novela," says

Mr Luiz Pedone, a political sci-

entist at Brasilia University.

He adds that Mr Collor's cur-

rent high unpopularity will

fade with people's memories.

Although Brazil may never be

ready to elect Mr Collor as

president again, he could eas-

ily win the governorship or a

senate seat in his home state.

acquittal further undermines

the reputation of Brazil's pros-

ecution system, which has

never been highly respected.

Attorney General and prosecu-

tor Aristides Junquiera was

widely felt to have mounted a

poor case. Important evidence

for his argument, based on

taped phone calls and com-

puter discs, was ruled to be

inadmissible because it had

been seized without a court

order as the constitution

Politicians said that, the

Supreme Court, by rejecting

Critics say Mr Collor's

Alagoas.

prospects for economic growth and inflation are excellent, many US fore-casters are volcing reservations about the outlook for 1995 and beyond.

"The US faces a period of sub-standard growth next year," warned Mr David Resler, chief economist at Normura Securities in New York. He said higher interest rates could result in a negative quarter next year and predicted that annualised growth would slow to 1.5 per cent in the second half of 1995.

But the biggest casualty of

the court's decision is likely to

be the confidence of those

seeking to modernise Brazil's

political system. Mr Collor's

removal from office was seen

as the most important example

of progress; under way since

the country's return to democ-

racy in 1985. "It now seems the

optimism that we had started

to tackle corruption was false,

according to says Mr Pedone.

gered by the ruling may hide

an important lesson, that tack-

ling corruption will take many

years rather than one ousted

president. Observers say that

while Brazilian corruption is

no worse than in many coun-

tries, what makes Brazil's ver-

sion so corrosive is that the

country's institutions, still

maturing after the years of

military rule, allow a sense of

Senate president Mr Humberto

Lucena who has been barred

from office by the Supreme

Court for illegally using the

senate printing press to print calenders distributed free in

his election campaign. The

Senate immediately granted

Mr Lucena an amnesty for the

offence and he remains in

going President Itamar Franco,

who called on Brazilians to

"reach their own conclusions"

about the court's capabilities,

last month overlooked several

qualified jurists for a Supreme

Court nomination and instead

appointed a friend, Mr Mauri-cio Correa. Mr Correa, while

fustice minister, is best remem-

bered for getting drunk at this

They also point out that out-

They point to the case of

impunity to prevail.

Drive to make cuts in budget fizzles out

By George Graham in Washington

A high-powered commission set up to reform entitlement spending and taxation fizzled out yesterday, unable to agree on a set of concrete proposals to bring the US government's finances into balance in the next century. The bipartisan commission,

chaired by Democratic Senator

Bob Kerrey and retiring Republican Senator Jack Danforth, agreed in August on an interim report painting a stark picture of spending on entitlements such as social security pensions or Medicare and Medicaid health programmes. They forecast that such spending would rise from 47 per cent of the budget in 1993 to eat up all government revenues by 2030. But Mr Kerrey and Mr Danwin support for their proposals, which included an increase

in the social security retirement age to 70, reduced subsidies for Medicare bealth benefits for the elderly, and means Commission members shied away from voting for tough

testing for benefit payments. cuts in such politically sensitive programmes in what congressman Alex McMillan of North Carolina called "the current rush to provide more free lunches which is now abroad in the land". Senator Dale Bumpers,

another commission member. said the political climate was not yet right: "We all know that the problem is not unsolvable, it is just politically unpalatable to do it."

Economists and Federal Reserve officials had hoped that the Kerrey-Danforth commission might provide political cover for a Congress which has always been unwilling to touch entitlement spending such as social security, Medicare or veterans' benefits, which have large and politically vocal constituencies.

Relatively modest changes to benefits and eligibility could, if launched now and phased in gradually, have curbed the growth of entitlement spending in the next century.

In the wake of last month's sweeping Republican election victory, Congress is expected to pass a constitutional amendment requiring a balanced federal budget within seven years.

Tax evaders may end up in prison

By Edward Orlebar in Gustemala City

Guatemaian tax evaders may end up in prison for not paying their taxes after Congress passed reforms to the penal code which will criminalise tax evasion for the first time.

The reforms which come into effect on February 1, allow for substantial fines and prison sentences of up to six years for tax evaders and for corrupt officials who accept pay-offs. It also gives the government the right to close businesses

temporarily. The reforms will provide the

coercive means to improve tax collection following the approval at the end of November by congress of a number of tax reforms intended to increase the tax burden from 7 per cent of GDP this year to 8.5 per cent in 1995.

Despite pressure from the private sector, the right-wing parties which dominate Congress approved an increase for the top bracket of income tax from 25 per cent to 39 per cent. imposed a 1.5 per cent tax on company assets and agreed to increase sales tax from 7 per cent to 10 per cent by January.

Collor gets written back into Brazilian soap

Critics and reformers see ex-president's acquittal on corruption charges as setback, writes Angus Foster

Brazilian president who resigned in 1992 amid corruption allegations, has often been likened to one of the country's novelas, or TV soap operas. With the Supreme Court's decision on Monday to throw out the charges, Mr Collor has just been written back into the The court's decision greatly increases Mr Collor's chances of staging a political comeback

he case of Mr Fernando

Collor, the jet setting

and running again for public office. If successful, he would provide a reminder to Brazil's Congress and judicial systems of how much remains to be done for the country's political process to be modernised and corruption weeded out. Senator Dirceu Carneiro, who two years ago served notice on Mr Collor that

impeachment proceedings were under way, said the court ruling was a serious setback in the country's attempts to tackle impunity. "Brazil has always suffered from an inability to punish the powerful. After several years of progress, this ruling is very worrying," he said. Mr Collor resigned just

before Congress completed the impeachment proceedings against him. He faced a single charge of "passive corruption" which alleged he and his campaign treasurer Mr Paulo Cesar Farias had swapped political influence for political gain. Although Mr Farias was given a seven years' prison sentence for setting up false bank accounts through which funds were channelled, the court decided there was insufficient evidence to link Mr Collor to



Collor: his acquittal on corruption charges may be first step in a political comeback

Mr Farias' activities. Mr Collor has consistently claimed be was the victim of a political plot. The court's decision will allow him to maintain the claim, even though the majority of Brazilians remain convinced Mr Collor did use the president's office for personal financial gain. In an opinion poli conducted before the trial, 60 per cent of people

asked said they thought he should go to jail for his actions, although nearly 90 per cent thought he would not

Mr Alexandre Barros, a political consultant, said: "If you belong to the elites, like Mr Collor does, you get judged by your peers and get off, while people from outside the elites like P.C Farias get punished."

Armed with the court's ruling Mr Collor may appeal against a separate Senate ban on his holding public office until the year 2000. Even if the appeal fails, Mr Collor would still be young enough to compete in the 2002 presidential and

gubernatorial elections. According to rumours in the capital Brasilia, Mr Coller plans to visit New York to

Congress's ruling that Ast Collor was guilty, was "divorced" from society. One of the eight judges who heard the case replied "We listen to the law, not public officion."-

requires.

NEWS: WORLD TRADE

US probe

year's Carnival.

into EU banana trade

By Camute James in Kingston

The US trade representative is investigating complaints from US banana producers that the European Union import regime, which favours banana suppliers in the African. Caribbean and Pacific (ACP) group of countries, is discriminatory.

Washington will hold talks

with several Caribbean banana exporters in January over preferential access to the European market. "The US trade representative has told us that the investigation will focus on the trade practices of the EU, and is not directed against the Caribbean exporters," said Mr John Compton. the prime minister of St Lucia. the leading exporter in the Windward Islands. The investigation followed complaints from Chiquita Brands International, a US company producing bananas in Latin America. and the Hawaiian Banana

Industry Association. The charge was filed under Section 301 of the US trade act, and was supported by claims that the EU's import regime, implemented in July 1993, discriminated against fruit from Latin America. The import regime gives special access to exporters in the ACP group, about 70 former European colonies which have a trade treaty with the EU.

In a reversal of policy, the US government said last week that it will not object to a General Agreement on Tariffs and Trade waiver for the Lomé Convention, the trade and aid treaty between the KU and the ACP countries. This has reduced the threat to the ACP's preferential access to the EU market.

Officials from other Caribbean exporting countries said that the US trade representative's statement allowed the region's producers to "buy some time" but that the danger to the preferential EU market had not been removed. The Caribbean Community

(Carlcom) said the investigation posed a threat to the Caribbean industry on which many island economies depend

WORLD TRADE NEWS DIGEST

BAT to invest in Turkish venture

BAT Industries and Turkey's state tobacco company, Tekel, are to form a joint venture managed by the UK group to make cigarettes in Turkey. BAT will invest a substantial sum to turn Tekel's plant at Akhisar into a modern facility capable of supplying a large share of the market, according to a memorandum of agreement signed by the two. The joint venture will make several Tekel brands and a range of BAT's international brands such as Kent, Lucky Strike and Pall Mall. In common with other international companies, BAT has been pushing into countries opening their markets to foreign investment. It has, for example, completed deals in five former Soviet bloc countries. When investment in the five countries is completed in five years, BAT's annual manufacturing capacity will rise by 100bn cigarettes from 540bn now. Roderick Oram. Consumer Industries Editor

MEPs endorse Gatt trade pact

The European Parliament yesterday voted overwhelmingly in favour of the General Agreement on Tariffs and Trade global pact, boosting prospects that the accord will be ratified by member states of the European Union on schedule by the end of this month. MEPs voted 325 in favour, 62 against, with 12 abstentions. The Strasbourg assembly showed broad cross party support for the Gatt agreement, despite criticism from a protectionist force led by Sir James Goldsmith, the Anglo-French businessman elected as an MEP in this year's elections. Lionel Barber, Brussels

Taiwan eyes Chinese market

Taiwan's motorcycle manufacturers, the world's second biggest, expect to export more motorcycles to China to meet surging demand there. "We plan to export half of our annual production next year, and most of this to mainland China." said Mr Wang Shuang-ching, president of Kwang Yang Motor, Taiwan's leading motorcycle maker, which expects sales of 700,000 motorcycles in 1995, up from 500,000 this year. Taiwan's motorcycle sales reached 1.49m in 1993, ranking second only to Japan. Of these 1993 sales, 20.9 per cent were exported, considerably higher than the 3.9 per cent of the 1.1m sold in 1989. Motorcycle exports to China accounted for 69 per cent of motor cycle exports last year. The rest were to south-east Asian and some European countries. Reuter, Taipei

Canada and US in timber deal Canada and the US will soon announce a new "consultative

mechanism" to head off potential disputes over softwood timber. Under the bilateral pact, Canadian softwood construction timber exports to the US will not attract import penalties and the US timber industry will be able to examine how Canadian provinces, especially British Columbia, levy cutting royalties and fees. The US industry has argued for years that some Canadian provinces charge low royalties and give their producers an unfair advantage in the US market. Canada exports more than \$4bn of softwood timber a year to the US, Asia and Europe. Government officials will meet regularly to monitor bilateral timber trade. The pact will enable the US to return \$600m in duties collected after imposing a 6.5 per cent countervailing duty on Canadian softwood in 1992. Robert Gibbens, Montreal

Aker Verdal, a yard owned by the Aker group of Norway, yesterday was awarded a NKr240m (\$35.3m) contract by. Phillips Petroleum Norway to build a steel substructure for the 2/4X oil platform to be installed as part of the Norwegian North Sea Ekolisk upgrading project. Koren Fosski, Oslo

Japan trade barriers cost consumers '\$75bn a year'

By Guy de Jonquières, **Business Editor**

Japan's trade barriers cost Japanese consumers between \$75bn and \$100bn at prevailing exchange rates in 1989 - or between 2.6 per cent and 3.8 per cent of gross national product - according to a study* by three Japanese economists.

Without the barriers, Japanese imports of the most highly protected products, such as food, cosmetics and chemicals, would have doubled and each Japanese consumer would have been about \$890 a year better off at 1989 exchange rates, the study says, Complete trade liberalisation

would have resulted in a fall in domestic production of more than 20 per cent in certain sectors, including wheat, oilseeds, leaf tobacco, canned fruit and vegetables, and cosmetics.

However, the authors say removal of import barriers would have only a small impact on Japan's trade surplus, because a reallocation resources macro-economic forces would cause its exports to rise almost as fast as imports.

Liberalisation would also result in the loss of 180,000 jobs. Although roughly 10 per cent of employment in the protected sectors, this is only 0.3 per cent of total Japanese

Furthermore, the cost to the economy preserving each job was about \$94,000 a year in 1989, almost three times the earnings of an average salaried worker in

Japan_ The estimates are much higher than those in similar previous analyses because the study is the first to try to calculate the impact of

non-tariff barriers. These are a far more important form of protection than tariffs in Japan and raise prices by more than 400 per

cent in some cases, the study

It says that although Japan has liberalised some trade barriers since 1989. restrictive effect of remaining protection appears to have increased in the past five The study is based on a

comparison between the unit values on a cif (carriage. insurance, freight) basis of imports landed at Japanese ports and of Japanese producer prices for more than 40 categories of goods. It puts the unit value differential for all products

surveyed at 178 per cent, and at 281 per cent for food and beverages. The highest differentials for individual products are 737 per cent for rice, 718 per cent for tea and roasted coffee and 662 per cent for cosmetics and toiletries. In most cases, the study

says, the differentials are largely caused by non-tariff barriers such as import quotas. preferential government procurement, price support programmes and restrictions on domestic sales. However, it finds that a 607

per cent differential for radio and television sets is mainly due to the superior quality and technological sophistication of Japanese-produced products compared with imports. Most of the value of the

differentials is pocketed by Japanese producers. After allowing for the losses to producers. importers. distributors and government revenue, trade liberalisation would have benefited the Japanese economy by at least \$17.4bn in 1989, the study

• Measuring the costs of protection in Japan; by Yoko Sazanami, Shujiro Urata and Hiroki Kawai. \$11.95 in US and Canada, £15.99 in other countries. Institute for International Economics. Washington DC. Tel: (202) 328

Gatt deal sparks violence



Demonstrators clash with marines in the Philippines yesterday during a vote on the Uruguay Round trade treaty by senators. The senate ratified the accord as protesters tried to storm the building. Anti-Gatt senators said they would challenge the constitutionality of the pact, arguing the economy would be devastated by the massive inflow of imports the new trade accord would allow. Eighteen out of 23 senators voted in favour of the Philippines joining the new World Trade Organisation, two votes more than needed to ratify a treaty.

'Lack of investment hits Europe's biotech sector'

By Daniel Green

Europe's biotechnology industry is falling behind its competitors in the US because of lack of investment and unhelpful regulation, according to Professor Horst Schlumberger, head of Biotechnology Co-ordination at Bayer, the German chemicals com-

Mr Schlumberger said that if the current level of investment in Europe was not reversed; scientific talent would be unable to renew itself. He told. delegates at the second day of a Financial Times biotechnology conference in London that the consequence would be an erosion of the competitive strength of Europe's researchdependent industries.

"Europe will become a net importer, not a producer and exporter of products of modern biotechnology," he said. His argument was countered by Mr Jurgen Drews, president

of international research and

development at Roche, the Swiss drugs company.

Mr Drews said that European governments spent more than the US on funding basic research, which forms the foundation for the next series of medical advances. This. meant that the present US lead in biotechnology could be "eroded over the long term". said Mr Drews.

In a lively debate, Mr Schlumberger said this was like having a modern luxury limousine parked outside one's home, but the regulatory constraints in Europe meant "its fuel is of low quality and it cannot fulfil its potential." in an earlier session, Mr Carl Feldbaum, head of the Washington-based Blotechnology Industry Organisation, said

that Mr Newt Gingrich, Republican speaker of the House of Representatives, had stated his intention to dismantle the Food and Drug Administration (FDA).

The FDA controls which

drugs are approved to sale in the US, the world's biggest medicines market. The FDA has been criticised in the pharmaceuticals industry and among conservative politicians for its slowness and bureau-

"Many in the biotechnology industry hope it [the dismantling] comes true," said Mr Feld-

But Mr Feldbaum, a former chief-of-staff for Republican senator Arien Specter, advised caution. He said there was only a small window of opportunity for substantive legislation before politicians' attention turned to the 1996 presidential elections. In his opening address, Mr Drews forecast that gene therapy, which uses DNA as a medicine, would take the place of many conventional

He held out a vision of a drug which need only be taken once a year rather than daily for diseases such as Parkinson's and Alzheimer's.

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Toyota production restrainted.

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Latest government figures indicate that inflation and average earnings are edging upwards

uts in budy bar Rapid growth fuels interest rate rise fears

By Gillian Tett and Philip Coggan

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Pears that UK interest rates may have to rise further were fuelled yesterday by signs that recent rapid economic growth is creating new inflationary

Official figures showed that inflation and average earnings are edging up. Meanwhile unemployment is falling at an accelerating rate, suggesting that with fewer people out of work, wage demands may rise.

Mr Kenneth Clarke, the chancellor, yesterday played down the inflationary dangers by stressing that the overall economic picture was "extremely good", with plenty of spare capecity.

"(Inflation) is not a risk for the economy at the moment," he told

However, the Treasury yesterday said the inflation data provided a further demonstration of the pressures that had prompted the 1/2 point rise in interest rates this month from 5.75 per cent to 6.25 per cent.

"We have probably seen the trough of low inflation for now," an official said, pointing out that the Treasury forecast assumed inflation would rise to 25 per cent by late next year.

The Central Statistical Office yesterday said the retail prices index rose by 2.6 per cent in the year to November, up from 2.4 per cent in October.

The government's targeted inflation measure, which excludes mortgage interest payments, rose by 2.3 per cent in the year to November, from 2 per cent in September and October. The increase was boosted by

unusual factors such as a sharp rise in milk prices after the recent reform of the Milk Marketing Board. But price rises also occurred in the clothing and household goods sectors which had seen severe discounting earlier in the year.

The increase in inflation surprised the City, and analysts warned that the Budget measures and recent interest rate rise could push the index higher next year. The CSO said the Budget's tax changes - including the additional measures announced by Mr Clarke to replace higher value-added tax on fuel - would add 0.79 percentage points to the annual headline

NEWS: UK

Meanwhile, the underlying rate of average earnings growth edged up to 4 per cent in October, from 3.75 per cent in September. The Department of Employment said overtime and bonus

inflation rate over the next few

payments, rather than higher pay settlements, had led to the rise. Nevertheless, Mr Michael Portillo. employment secretary, expressed concern. "Companies must keep a firm grip on pay if competitiveness is to be maintained, enabling the maximum number of jobs to be created." he said.

However, the rise in average earnings has yet to have an effect on UK manufacturing competitiveness, since productivity is outstripping wages growth. In the three months to October, manufacturing unit labour costs were 1.7 per cent lower than in the same period of 1993, the sharpest fall since records began in 1970.

'No plan for' broadening of value added tax

By Peter Norman, **Economics Editor**

Air Kenneth Clarke, the UK chancellor, said yesterday that he did not intend to use the lower 8 per cent value added tax rate, that now applies to domestic fuel and power, to broaden the VAT base in the UK tax system.

"I have no intention of building on the lower rate", he told the cross-party Commons treasury and civil service commit-

He said he did not choose to have the lower S per cent VAT rate; that was forced on the government by last week's Commons defeat of its plans to lift VAT on fuel to 17.5 per cent, and he did not plan to rush back into broadening the VAT base. He had not, for example, considered levying VAT on newspapers or magazines when preparing his recent Budget.

Giving evidence on a wide range of issues, the chancellor

 he hoped that following the supply side reforms of recent years, the UK economy could sustain growth at a faster annual rate than 2 per cent to 2.5 per cent without running the risks of inflation. that he had acted promptly

last week to plug the hole in his Budget caused by the VAT revolt because it was dangerous for a nation to borrow heavily in financial markets.

• that political considerations had reinforced his decision last week to raise base rates to 6.25 per cent from 5.75 per cent. However, the rate rise had been justified on economic grounds.

Mr Clarke stressed that be was pleased with the present monetary regime in which there was more openness over policy and the governor of the Bank of England played a more prominent role than previously. But in a cryptic remark, he hinted that the rate rise might be reversible if conditions warranted. It was "possibly one of the few reversible decisions I have taken", he

Mr Clarke was upbeat about the state of the UK economy. Britain as an industrial nation was "now quite spectacularly good" compared with 15 years ago. He cited Mr Jacques Delors, the outgoing president of the European Union commission, as having said that the UK would be only one of three EU countries to meet the economic convergence criteria of the Maastricht Treaty in 1996. The UK would meet them easily, while Germany would need "good luck and a following wind".

This meant that Britain was on course for the "ideal situation" of being able to decide if it wanted to enter the third and final stage of economic and monetary umon with a single currency and European central bank.

His main aim was to keep Emu as a "genuinely open option" for the UK.

He was loss forthcoming about future taxation policy and refused to be trapped into naming the conditions in which he would or would not cut taxes in a future Budget.

Toyota production restrained

By John Griffiths

Weaker than expected new car demand in Europe means Toyota will not use the full capacity of its Burnaston plant near Derby next year, the Japanese car company said

ax evaders m It is planning to produce 90,000 cars next year, instead of the full capacity of 100,000, compared with a projected 85,000 in 1994.

"However, as we have seen this year - which started strongly then slowed more recently, the market is changeable and production levels may be amended accordingly", said Mr Yukihisa Hirano, managing director of Toyota UK. Toyota's appouncement, the

failure of Nissan this year to meet earlier output projections for its plant at Washington, Tyne and Wear, and relatively slow growth in output of Honda's production plant at Swindon in Wiltshire, indicate that other European car makers' fears that Europe's motorists would buy as many cars as the Japanese "transplants" cared to produce

may have been overstated. Nissan is expected to produce around 200,000 cars this year, compared with earlier forecasts of 230,000-240,000.

For 1993 it had projected end of that year halved plans for a private member's production rates to bring | bill to hold a referendum on output in line with demand, the UK's future in Europe. reducing 1993's total The bill, proposed by Mrs production to 246,000.

Honda, which is preparing production of a second car at 100,000 units a year capacity plant at Swindon, built 29,300 Accord models in the first nine months of this year. Mr Hirano rejected speculation

that Toyota has decided to delay outline plans to double the capacity of the Burnaston "As we have said from the

outset, we will monitor the market as it develops to determine when to move to phase two and 200,000 cars a year," he said.

He would not elaborate on whether Toyota would seek to achieve the higher volume with the single model it currently builds at Burnaston, the Carina E, or whether the Carina would be joined by a second model, such as the smaller Corolla.

However, he confirmed that from the middle of pext year Burnaston would start building estate versions of the

These account for 12-15 per

cent of the Carina's sales in Europe and are currently imported from Japan. company Burnaston-built cars had now reached 80 per cent

By Philip Coggan

Mr Michael Portillo, the UK employment secretary, yesterday welcomed signs that the figures measuring employment were moving in the right direc-

Unemployment had been falling steadily since December 1992 but the figures for the workforce in employment, compiled from a survey of employers, had previously been showing declines.

Yesterday's Department of Employment figures showed that employment rose by 146,000 in the third quarter, the largest quarterly increase since 1989. This brought the measure into line with the Labour Force Survey, which produces statistics on the basis of interviews with individuals, and which has been recording steady employment increases.

The LFS, which is conducted on a slightly different timescale from the employers' survev. found an increase in

employment of 64,000 between the spring and the summer. Mr Portillo said he felt the employers' survey followed the LFS with about a six-month lag, which mainly reflected the delays between the establishment of new businesses and

the reporting, via the Inland

Revenue, of job creation to the

Department of Employment. The main increase in employment was a rise of 126,000 in the services sector, according to the employers' survey, while self-employment rose by 40,000. About 52,000 of the services increase came from the banking, insurance and financial services sector. Employment in the manufacturing sector rose by just 2,000

gain was wiped out in October. The number of people out of work and claiming benefit fell by a seasonally adjusted 43,400 in November to 2,470,600, or 8.8 per cent of the workforce. This was the lowest total since September 1991: unemploy-

in the third quarter, but this

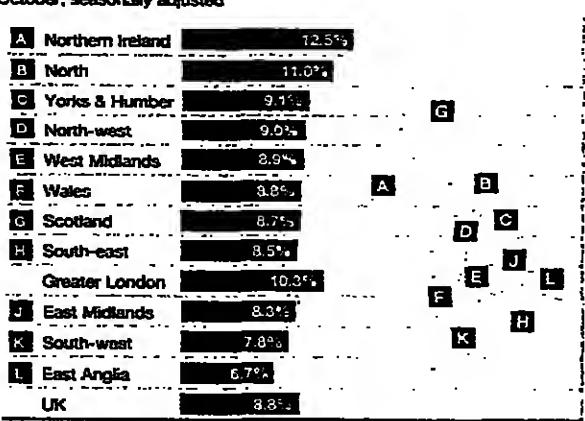
ment has now fallen by 501,000 since its peak in December 1992. Last month, unemployment fell among men and women in every region.

Government welcomes employment data

Following a revised fall of 48,400 in October (the previous estimate was 45,800), the unemployment total has now dropped by an average of 31.800 over the last six months. However, the Department of Employment still estimates the trend is for a monthly decline of 25,000.

Unadjusted, the number of unemployed people fell 32,031 to 2,423,013, or 8.6 per cent of the workforce. The LFS shows that growth

in full-time employment outstripped that of part-time jobs between the spring and the summer. In many previous quarters part-time work has predominated. The survey also finds that the number of discouraged workers - those who were not seeking work because they believed no jobs were available - dropped by 14,000 Unemployment October, seasonally adjusted



between the summers of 1993

Meanwhile, the stock of unfilled vacancies at jobcentres rose by a seasonally adjusted 3,400 in November to

180,600, the highest level since June 1990. More people -174,200 - were placed in jobs by employment centres than in any month since the series began in 1980.

Tory Euro-rebels in new challenge over referendum

By James Blitz

The conservative party's Euro-rebels yesterday launched a new challenge to output of 270,000 but at the | the government by setting out

> Teresa Gorman, the MP for Billericay, would require the government to hold referendum on Britain's membership of the European Union before the EU's Inter-Governmental Conference in 1996.

> Private member's bills have rarely found their way onto the statute book because of co-ordinated opposition to the proposed legislation from government whips.

But Mrs Gorman's bill, which could be debated within eight weeks, may create new embarrassment for Mr John Major's government amid signs that it will gain cross-party support from Euro-sceptics.

in recent weeks, Mr Major has raised speculation he will call a referendum on the next stage of European integration by refusing to rule out the possibility of holding one. However, pro-European

members of the cabinet, including Mr Kenneth Clarke. the chancellor, and Mr Michael Heseltine, the trade secretary, have reacted sceptically to the idea of a referendum, saying that the agenda of the IGC in 1996 is still undecided.

One of the nine Euro-sceptic MPs who recently lost the Tory whip after voting against the government said the bill would "local"European content, some six months earlier than "flush out" the different opinions of ministers.

Mr Tom King, a former Conservative defence secretary, was yesterday appointed chairman of a cross-party parliamentary committee set up to monitor the security ser-

The committee, set up under the Intelligence Services Act, establishes a measure of parliamentary control for the first time over the three security services - MI5, the domestic intelligence service, MI6, its overseas equivalent, and GCHQ, the electronic monitoring centre at Cheltenham.

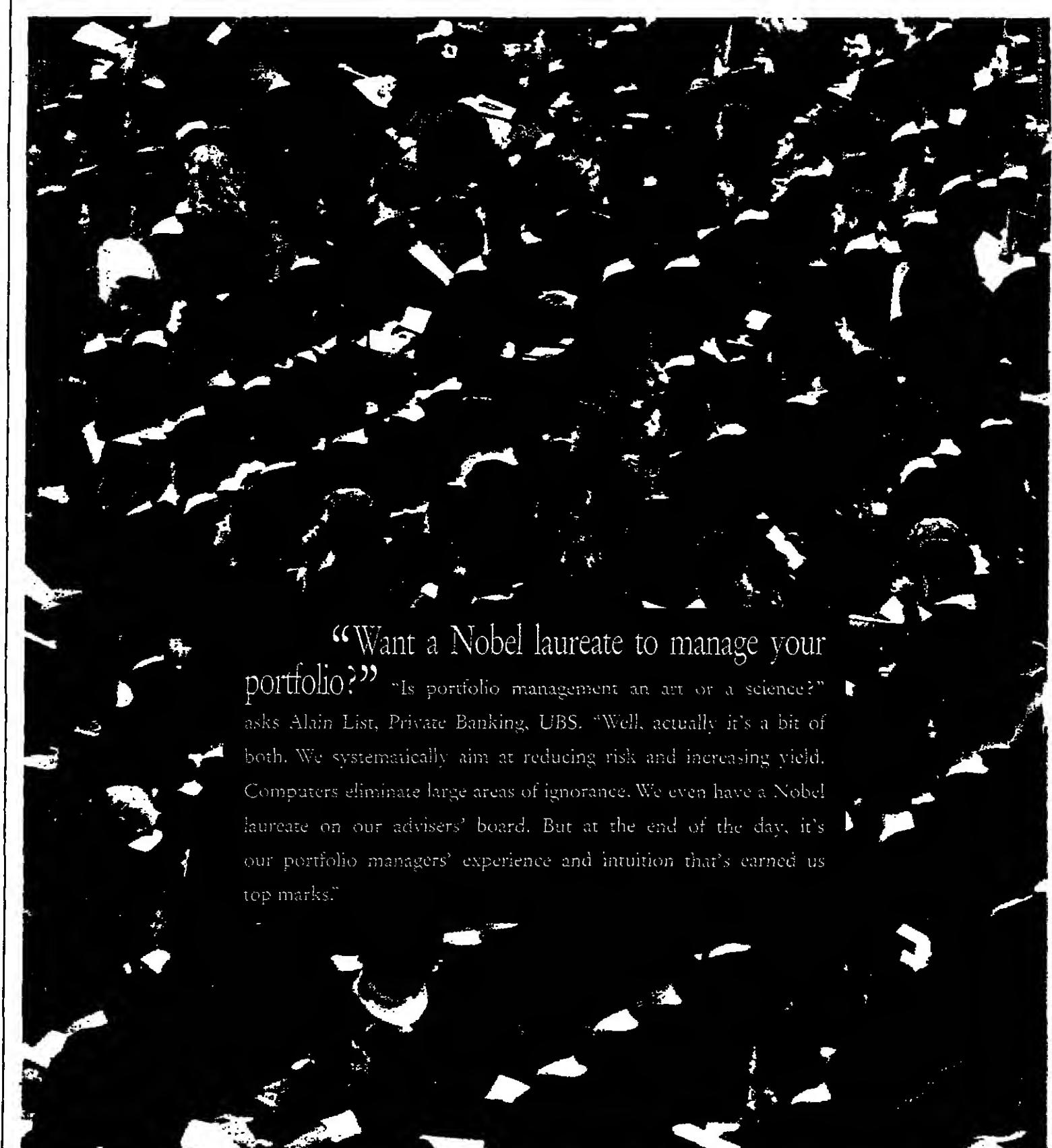
The committee will scrutinise the expenditure, administration and policy of the security services, but not their operational planning or activi-

The committee, appointed by Mr John Major after consultation with Mr Tony Blair, the Labour leader, comprises five Conservatives, three Labour MPs and a Liberal Democrat.

The bill proposes consultative referendum which would not be binding on the government - by the end

of March 1996. Voters would be asked to endorse one of three possible outcomes: that the United Kingdom "remain in the Union, but only so long as it economic remains an organisation of member states"; that it adhere to a federal organisation with common currency; or that it "withdraw altogether from the

The bill would need the backing of 100 MPs at second reading to make any political



NEW YORK, LONDON, PARIS, LUXEMBOURG, FRANKFURT, ZURICH, GENEVA, SINGAPORE, HONG KONG, TOKYO

UK government moves on animal welfare legislation

By Deborah Hargreaves

originally planned.

Mr William Waldegrave, the agriculture minister, introduced new UK legislation yesterday to improve the welfare of live animals in transit to the continent following the failure of European Union agriculture ministers to agree controls on the trade.

The new national measures. which come into force on January 23, make it a criminal offence to breach journey plans that must accompany animals on trips longer than 15 hours.

"We cannot do nothing because Europe cannot agree. That's why we are now pressing ahead with our own measures to fill the gap," said Mr Waldegrave, after ministers abandoned plans on Tuesday to agree rules which could

Prevention of Cruelty to Animals said yesterday the new legislation did little to remove its opposition to the crosschannel trade. "It still leaves millions of animals in the lurch with long journey

times," an official said. The RSPCA wants the EU to introduce a maximum journey time of eight hours, but Mr Waldegrave's new legislation states only that animals should be fed and watered after 15 hours. The RSPCA's opposition to the transport of live animals has persuaded Britain's ferry companies to ban the carriage of livestock for slaughter.

The ferries said yesterday

they were still studying the

new legislation, but had so far

found little in it to encourage

be enforced across the EU. them to change their minds. But the Royal Society for the "The issue is about what happens to animals on the other side of the continent and whether this can be enforced over there," said an official at P&O.

> Mr Waldegrave said he had agreements from French, Dutch and Spanish authorities to provide information towards the prosecution of offenders. But the RSPCA believes it would be impossible to enforce the measures on the continent "With no inspectors or agency to enforce it, it looks like it will be left to us to police this code," an official said.

The new rules mean that animal hauliers must file a journey plan for all trips of over 15 hours. If they fail to stick to the plan, they could face prison or fines of up to £5,000.

Beyond the usual.



Politics dominates investment conference

By John Murray Brown in Belfast

Politics was never far from delegates' minds during yesterday's Belfast International Investment Conference.

Even the walkout by Sinn Fein, the IRA's political wing, although a clear disappointment to the government, failed to overshadow proceedings.

In the end, the event attracted prominent members of parties from across Ulster's political spectrum, which could augur well for the prospects of the round table talks which it is hoped will eventually be convened on the future of the province.

The sheer buoyancy of the mood and the enthusiasm of the welcome given to the prime minister John Major and US commerce secretary Ron Brown suggest the peace pro-cess is building to a point where it is increasingly difficult for the main players, including Sinn Fein, to contemplate staying outside.

The conference comes at a vital time after long delays in ment which has raised questions about the the nature of Sinn Féin's relationship with the new Irish coalition partners, and cast doubt over the progress on the framework document, which the two parties envisage as the basis of all-party talks on the constitu-

tional arrangements for the

More than anything, the conference has demonstrated Mr Major's personal commitment to maintain the momentum of the peace process. It has also served to underline the practi-

cal benefits that will flow from

a durable settlement. In outlining a plan for a jobs creation scheme, Mr Major seemed keen to counter criticism by Sinn Fein that their supporters in the deprived areas of Catholic West Belfast were being ignored by the con-

The programme will do much to underscore the government's commitment to address the long term structural problems of the economy. widely seen as having inflamed community relations.

Attention now turns to the talks with the paramilitaries with exploratory session due to get under way with the loyalists in Belfast today. On Mon-day, British officials will meet with Sinn Fein for the second time, when both sides are expected to draft a more

future exchanges. However, observers do not expect the talks to broach any of the contentious issues until at least February. Mr Major yesterday again stressed to address the issue of the IRA' large stockpile of weapons and explosives, before the other

political parties would countenance entering full all party negotiations involving paramilitary representatives.

For the future, Much will depend on the outcome of the search for a new coalition in Dublin. Last night, a new three-party coalition seemed about to be announced led by Fine Gael, a broadly conservative party, with Labour and the Democratic Left, replacing the Fianna Fáil-Labour coalition which collapsed last month over a judicial appointment scandal. Traditionally, Fine Gael has been more sympathetic than Fianna Fáil to Ulster unionists, while Downing Street is keen to see that Fianna Fáil, a vital player in

In exchanges in Dublin's Forum for peace and Reconciliation, last week, Sinn Féin is said to have expressed visible disapproval for Fine Gael's presentation on the problems of the province.

Dublin's contribution to the

peace process thus far should

not be isolated following its

move to the opposition

One concern is that Sinn Féin may feel increasingly isolated from politicians in Dublin, which may strengthen the position of hardline republicans opposed to the ceasefire.

Equally, Sinn Fein has poor relations with Democratic Left, the successors to the Official IRA, from which the Provi-



Bomb disposal officers check Belfast's much-bombed and now refurbished venue, the Europa Hotel

sional IRA split in the 1970s to pursue the armed struggle. But the recent political crisis has left so much bad feeling

between the parties that many observers believe Fianna Fail deputies will be in no mood to cooperate with a Fine Gael-led

coalition even on issues as close to their heart as the settlement of the Northern Ireland conflict.

SPOT THE REFUGEE

There he is. Fourth row, second from the left. The one with the moustache. Obvious really.

Maybe not. The unsavoury-looking character you're looking at is more likely to be your average neighbourhood slob with a grubby vest and a weekend's stubble on his chin.

And the real refugee could just as easily be the clean-cut fellow on his left.

You see, refugees are just like you and me.

Except for one thing.

MI

Everything they once had has been left behind. Home, family, possessions, all gone. They have nothing.

And nothing is all they'll ever have unless we all extend a helping hand.

We know you can't give them back the things that others have taken away.



United Nations High Commissioner for Refugees

We're not even asking for money (though every cent certainly helps).

But we are asking that you keep an open mind. And a smile of welcome. It may not seem much. But to a

refugee it can mean everything. UNHCR is a strictly humanitarian organization funded only by voluntary contributions. Currently it is responsible for more than 19 million refugees around the world.

UNHCR Public Information P.O. Box 2500 1211 Geneva 2, Switzerland UK NEWS DIGEST

Post Office shows big rise in profits

Britain's Post Office yesterday reported balf-yearly pro-tax profits up more than threefold on last year, and announced that there would be no early increase in postage prices. In spite of uncertainty about the future status of the indus-

try, Post Office pre-tax profits rose to £198m in the six months to September 25, from £59m for the same period last year. This puts the Post Office on course to meet its government levy of £226m, taken from its post-tax profits for the full year

1994-95, without a stamp price rise. However, Mr Michael Heron, chairman, refused to rule out a price rise for the whole of 1995. The results showed a rise of Im in the number of letters delivered a day, taking the figure to 64m. Mr Heron continued to insist that decline was in prospect

unless the government gives the Post Office greater commercial freedom to run the Royal Mail, the letter delivery division which accounts for most of the industry's turnover and prof-

The government last month backed away from its plan to privatise the Post Office, fearing that the stendfast opposition of about 10 Tory MPs would lead to defeat in the Commons. Mr Michael Heseltine, trade and industry secretary, has yet to decide the future status of the industry within the public

Papers 'victory' on lottery

Britain's national newspapers went to the High Court yester-day and persuaded a judge to lift an injunction preventing publication of the name of the winner of last weekend's £17.9m (\$29.35m) lottery winner. Then they decided not to publish it. "We said we would respect the winner's anonymity on the front page. To go back on that would be sheer hypocrisy," said Mr Stuart Higgins, editor of The Sun. The paper had gone to court because Camelot, the lottery organiser, "has no legal right to tell us how to do our job", he said.

The Sun said it would decide the issue on a case by case basis. If Myra Hindley, the Moors murderer, or Prince Edward won the National Lottery, The Sun would know where its duty

At The Sun's rival, the Daily Mirror, editor Mr Colin Myler also said he had no intention of publishing the winner's name. The Daily Mirror's attitude was praised by Sir John Wood, the High Court judge who heard yesterday's appeal against the injunction.

"We went to court to protect the right to print or not as opposed to being dictated to by Camelot," said Mr Myler. "What, for example, if the Queen wins the lottery?"

Move on Maxwell creditors

Creditors of Maxwell Communication Corporation could receive dividend payments from March or April next year following a legal victory by the MCC liquidators.

Liquidators of Bishopsgate Investment Management, the main Maxwell pension fund managers, were yesterday refused leave to go to the House of Lords to contest an appeal court decision that BIM did not have a prior claim to the first £235m of MCC assets.

The decision means Price Waterhouse, the MCC liquidators hopes to return to the High Court early in the new year for rulings that will decide the mechanics of distributing the

The MCC liquidators have so far recovered more than £680m from asset sales, of which £500m is thought to be available for distribution.

Power station behind schedule

Nuclear Electric, the state-owned generator, is 20 days behind schedule in its programme to start up Sizewell B in Suffolk, Britain's first pressurised water reactor nuclear power station. Work on commissioning the £2.03bn plant is proving more complex than expected and the reactor is unlikely to start generating electricity until the end of the month.

Engineers still hope to achieve full power by the end of February in line with a commitment given to the government

when the project was given the go-ahead. All stages in commissioning are being closely monitored by the Nuclear Installations Inspectorate, the UK nuclear safety watchdog. Construction of Sizewell B began in 1987 and was

completed within budget earlier this year. Progress on plans for a £3.5bn twin reactor Sizewell C station await the outcome of the government's current nuclear

Synthetic fibre grant blocked

The European Commission has blocked a £750,000 government grant to Carpets International, formerly Abingdon Carpets, to produce synthetic fibres at Crumlin, Gwent.

The company had hoped for assistance from the Regional Development Grant Scheme. But the Commission said there was too much capacity in the sector. A Commission statement pointed out that such cuts are a

Voters ready to pass verdict on

troubled Tories By Paul Cheeseright

The electors of Dudley West today will give the new Labour party of Mr Tony Blair the first indication of how successful it has been in trying to convince longstanding Conservative voters that it is the most reliable guardian of their interests.

The result of the by-election in the West Midlands constituency will indicate how deep is the loyalty of voters who turned towards the Conservatives between 1979 and 1987. when the Conservative majority increased from 1139 to to

Opinion polls during the campaign have suggested that the Conservative share of the vote could drop from 48.8 per cent, recorded at the 1992 general election, to around 20 per

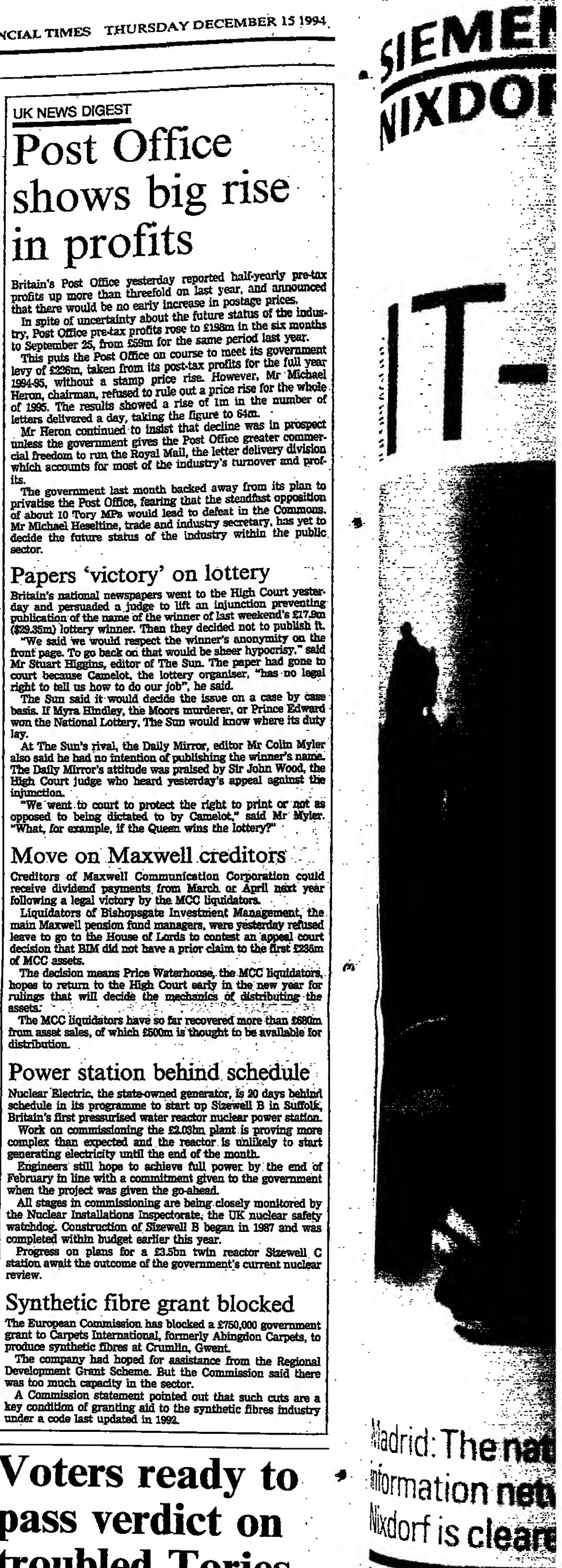
Conservative and Labour officials have responded cautiously to the polls, one side anxious to keep up morale, the other to dampen wild expectation of a landslide. Both sides agree that their ability to bring out the vote, at an unfriendly time of the year for a by-election, is

The constituency is one of the more prosperous in the Midlands with owner-occupation rates in line with the leafy dormitory towns of south east England. It was 54th on Labour's list of seats necessary to win the last general election. In the event, Dr. John Blackburn, whose death in October caused the by-election, held it with a majority of 5,789.

The campaign attracted the participation of more senior members of the Labour Party than senior members of the government. They played their part in the usual by-election rituals: canvassing, personal appearances in the hope of attracting television cameras and political argument by press conference.

Generally the conduct of the rituals has been well-mannered. Both Conservatives and Labour claim to have spent their time arguing the national issues of the day.

But Dudley West has been pushed into the shade by, for the government, embarrassing events at Westminster - the disclosure of internal Conservative discontent, the VAT row, the Euro row, and the



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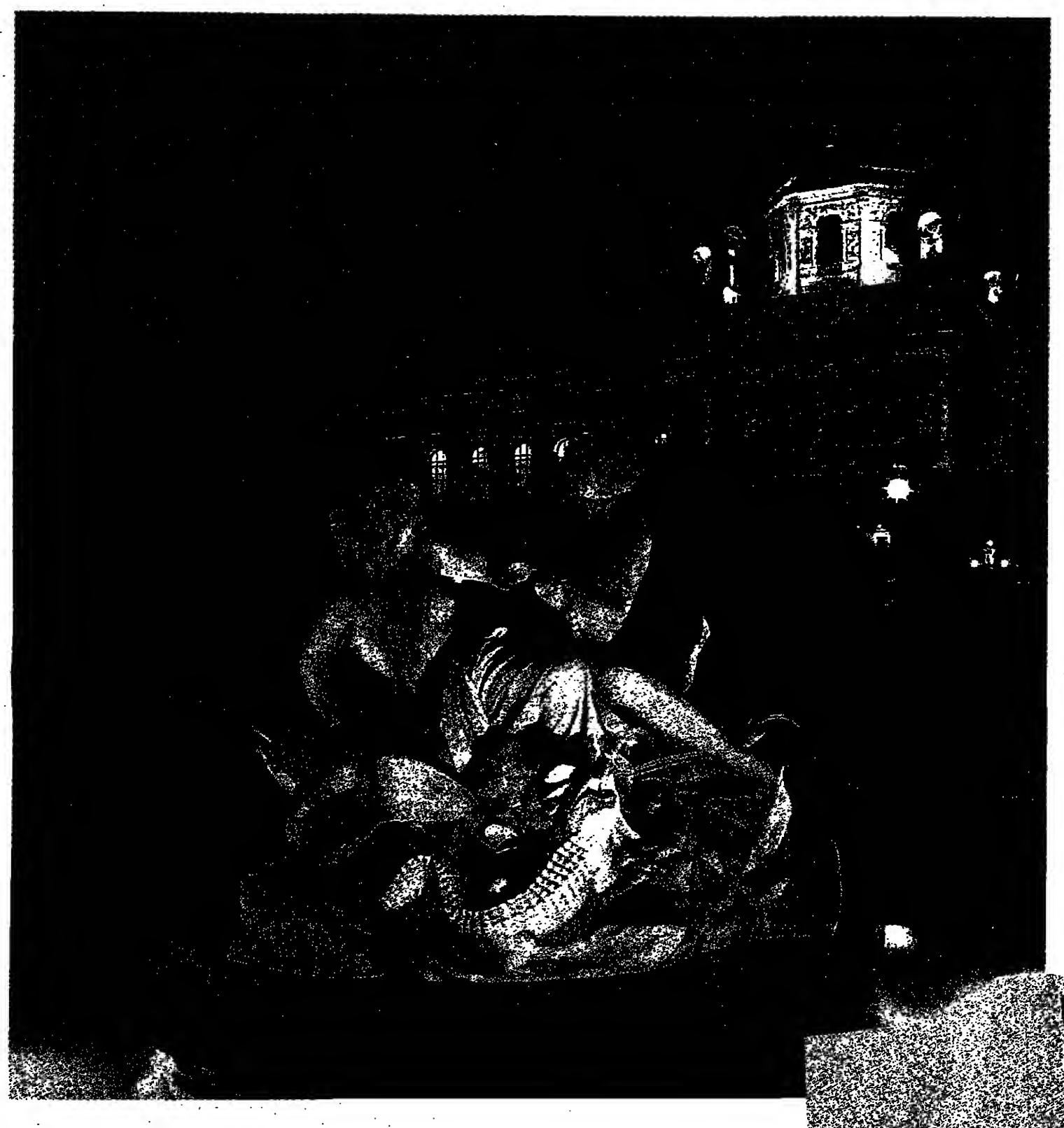
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SIEMENS

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Vienna: Austria's biggest ever computer contract goes to Siemens Nixdorf.

Siemens Nixdorf has been awarded the contract for the Austrian Labour Market Service (AMS) as the single source partner and prime contractor for an extensive outsourcing project. By 1997, according to the project, 114 provincial and regional offices and 31 employment information centers nationwide will have changed over to a new client-server system and will be integrated in an online Ethernet network. At 2.1 billion schillings (around US\$ 200 million), this is the largest IT contract ever awarded by the Austrian Republic, and represents a major order for Siemens Nixdorf's UNIX computers a total of 220 RM400 and RM600 highpower computers are to be installed as local servers for 5,200 PCs, 3,400 printers and fully integrated self-service

terminals. With just a few keystrokes, the job seeker can access all the data in the computer system, not only details of job vacancies and training and retraining opportunities nationwide, but also background information on the economic state of the local job market or the state of the local housing market. This facility will soon cover the whole of Europe. The Siemens Nixdorf solution is open for connection to the "Eures" work placement system. Just how effectively Siemens Nixdorf solutions are working for employment authorities is demonstrated by similar facilities already operating in seven European countries, where the national average period of unemployment has decreased by two days, with commensurate savings on state unemployment benefits.

Madrid: The nationwide flight information network from Siemens Nixdorf is cleared for take-off.

Navegación Aérea), implementing the largest flight-safety communications system in Spain based on X.400 standards - at nine airports so far. Major expansion of the network is envisaged for next year. Airports are able to communicate with each other within seconds via E-mail. Data on flight cancellations, delays, earlier arrival times or modified flight routes are exchanged from computer to computer to allow rapid response on the ground. Highspeed computers provide supersonic speed for the commmunication channels: nine Pentium PCs as ser-

vers for the local networks at the air-

ports and two RM computers installed

as network and back-up computers

Siemens Nixdorf has landed a contract

with AENA (Aeropuertos Nacionales y

in the central AENA service points connected with all airports. Efficient, fast and easy to operate with Windows—these were the features that convinced AENA. It is planned to extend the solution by additional commercial and administrative appli-

cations and to integrate it into other airport networks such as SITA and AFTN. To achieve this, Siemens Nixdorf will install new Pentium computers as well as 17 RM400 systems in the second and third phases of the venture.

Brussels: X-Fire-CS on permanent emergency assignment for the Belgian Ministry of Internal Affairs.

Fast, reliable and compatible - Siemens Nixdorf's new open systems policy has the Belgian Ministry of Internal Affairs convinced. To enhance the exchange of information via the "National Information Network for Fire and Rescue Services" (RINSIS), the Ministry placed an order for RM computer technology on an open UNIX system basis. In future the system will link the Government's coordination center with 450 workstations at regional and local emergency call reception points, fire services, and civil defence and rescue organizations throughout Belgium - nationally via Bemilcom, the Belgian military network, via X.25, and locally via Ethernet. With the combined power from RM computers and workstations and the X-Fire-CS solution intervention management and control system, when an

emergency occurs, RINSIS can be used to immediately activate the required countermeasures, and for total coordination of emergency measures on the spot. What sort of emergency is involved? Fire, flood, road accident or chemical spillage? Are there casualties? What is the best strategy to deal with the disaster and rescue and shelter the victims? All these questions can be quickly clarified with X-Fire-CS, ensuring that the right emergency resources arrive at the scene of the event, fully informed and with the right equipment. RM computers form the cornerstone of the network. They provide all the networked workstations with all the required data - quickly, and extremely reliably, thanks to special failsafe facilities. They ensure that, with RINSIS, the data processing operation runs flawlessly and without panic.

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Munich: Siemens Nixdorf makes service for BMW customers just a matter of a quick pit stop.

After Europe and the USA, it's Asia's turn to get the benefits of Siemens Nixdorf IT and Siemens automation technology for BIMW service without delays. In Japan and China DIS the Siemens Automation diagnosis and information system to identify possible problem areas, in conjunction with onboard diagnosis in each BMW is also being tested. This system combines with TIS, the technical information system from Siemens Nixdorf, to provide a solution for efficient service support. TIS acts as an electronic maintenance manual with a CD-ROM data medium that not only reduces the volume of paper generated to a minimum, but also gives BMW service technicians, within seconds, all the information they require - from details of the correct specialized tool to be used right through to complete insing and dispostructions on repair and installation. The two systems can be integrated into a single comprehensive retailer information system – with other Siemens Nixdorf components such as the Electronic Parts Catalog (EPC) with data stored and ready for queries on every

imaginable component, just by inputting the chassis number. In future, there will also be business management software pack-POST PORT OF THE PARTY OF THE P ages to provide support for order proces-

sition. The introduction of this UNIX solution in Japan and China will mean that, by the end of 1994, there will be around 2,500 DIS,TIS and EPC systems in operation worldwide. So that in more than 100 countries the magic formula

for rapid BMW customer service will be: integrated information and automation technology from Siemens and Siemens Nixdorf.

Basel: No more speed limits for payment transactions at the Swiss Bank Corporation.

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Payment transactions were grinding to a halt because of the millions of documents involved - transfer orders, cheques, direct debit orders - in spite of home banking, self service terminals and other alternative routes. The Swiss Banking Corporation (SBC), the third largest financial institution in Switzerland, decided it was time to tackle the problem - with a state-ofthe-art solution from Siemens Nixdorf as prime contractor and system integrator. Siemens Nixdorf worked

> to give SBC a documentbased automatic payment transaction system, interbank and in dealings with the Post Office.Siemens Nixdorf installed, integrated and networked RM600 computers, PCs, scanners

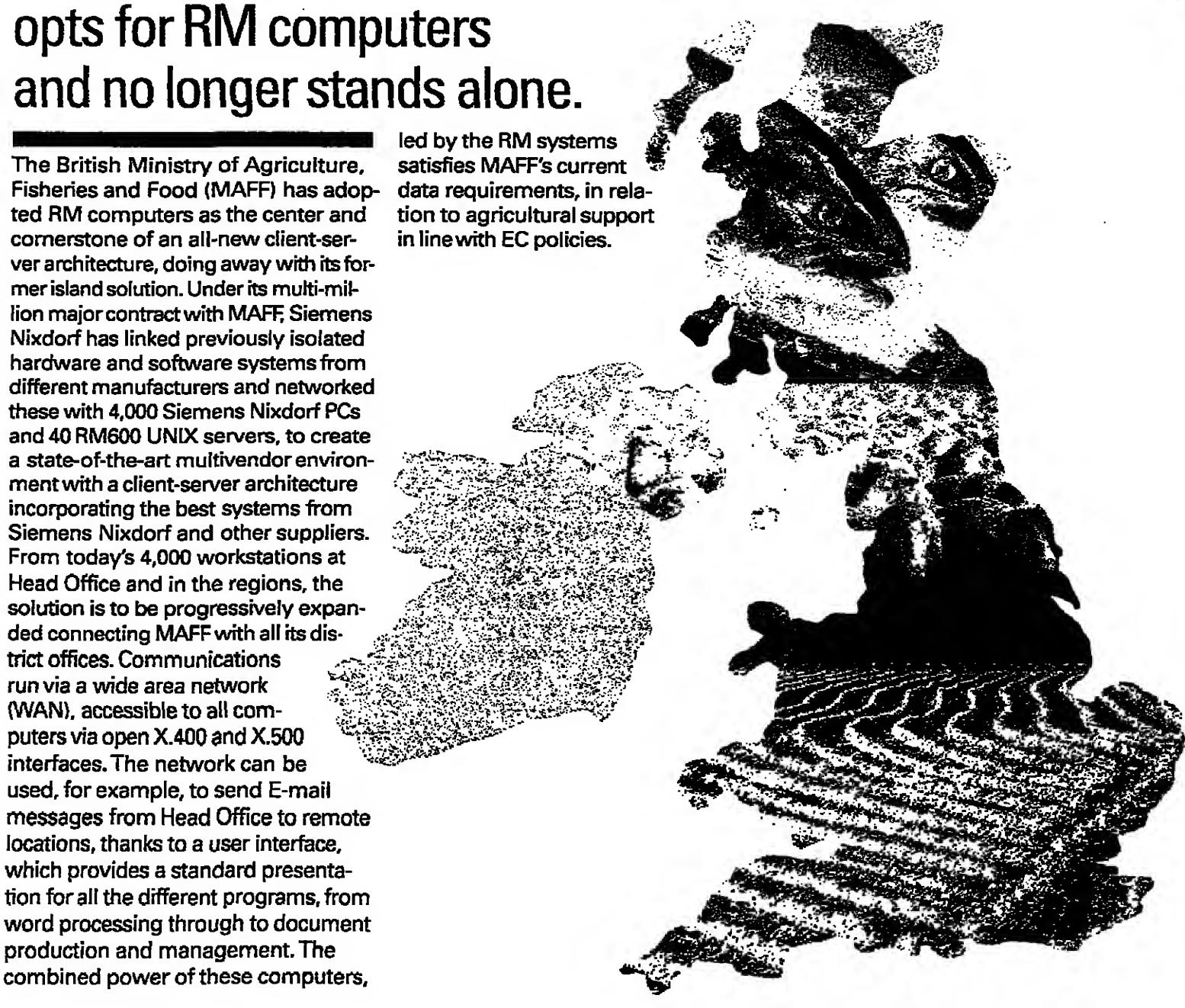
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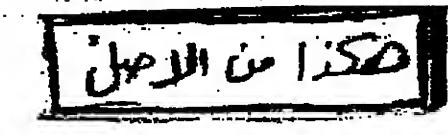
and form readers for the stateof-the-art Open **Imaging Processing** System (OIPS) - digital document processing. And now there's no speed

limit for payment transactions—the documents are scanned and digitalized using the OCR system, and the data is forwarded to the UNIX computers for processing and archiving. The information can be called up from each workstation in the client-server architecture, and further processed by special programs, with total reliability according to the "zero error" principle. The result? Efficiency gains of 50% and investment protection into the future, thanks to the flexible and openended nature of the solution. Less paper, less input in processing and archiving documents - that's how the Open Imaging Processing System from Siemens Nixdorf helps the Swiss Bank Corporation to enhance its payment transaction processing oper-. ations.

London: British Ministry of Agriculture opts for RM computers and no longer stands alone.

The British Ministry of Agriculture, Fisheries and Food (MAFF) has adopted RM computers as the center and cornerstone of an all-new client-server architecture, doing away with its former island solution. Under its multi-million major contract with MAFF, Siemens Nixdorf has linked previously isolated hardware and software systems from different manufacturers and networked these with 4,000 Siemens Nixdorf PCs and 40 RM600 UNIX servers, to create a state-of-the-art multivendor environment with a client-server architecture incorporating the best systems from Siemens Nixdorf and other suppliers. From today's 4,000 workstations at Head Office and in the regions, the solution is to be progressively expanded connecting MAFF with all its district offices. Communications run via a wide area network (WAN), accessible to all computers via open X.400 and X.500 interfaces. The network can be used, for example, to send E-mail messages from Head Office to remote locations, thanks to a user interface, which provides a standard presentation for all the different programs, from word processing through to document production and management. The





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Bonn: Telekom now communicating with Siemens Nixdorf "OfficeWorld".

Now that Telekom has been reorganized as a private company, its office organization is also being completely restructured. Paper mountains and cumbersome card indexes will soon be a thing of the past. The trend is towards the electronic desk. Soon everything will be handled from the PC: preparing texts, processing forms, filing documents, sending faxes, using electronic mail. All this is made possible because of the multi-functional office communications software OCIS-PC, which Siemens Nixdorf has tailored to suit the individual needs of the postal corporation as part of the TIBIS project (Telekom Integrating Office Information System). In a number OCIS-PC has prov-

System). In a nur of pilot phases, OCIS-PC has proven itself superior to any rival product on the market. OCIS-PC allows all

client PCs at the 176 right across the organization. Like Telekom sites to access the OCIS-PC and other Telekom programs, WorkParty runs under ComfoDesk, central services of currently just under 180 RM600 servers. the standard user interface. By the year As database and applications 2000, more than 100,000 workstations servers using such applications at 176 sites are to be equipped with as centralized filing, electronic mail OCIS-PC and networked. When it has and address management, the been extended with innovative appli-RM systems are continuously on call cations such as computer-assisted telefor every PC.To enhance inter-departphone calls, and management informental communication from PC to PC mation and workflow monitoring sysand from PC to RM server, Telekom tems, Siemens Nixdorf's OfficeWorld solution will be not only one of the is also considering introducing Work-Party, the workgroup solution for biggest but also one of the most adcomprehensive workflow management vanced in the world.

Fürth: Quelle has ordered the European UNIX best seller.

The biggest European mail-order company has discovered the ideal source for global communication: Quelle is now doing business with the largest European computer company, with the aim of implementing MAC, the international "Merchandising and Communication" network. What's the reason behind this decision? Quelle imports approx. 45% of its 55,000-item product range from foreign countries. There are 27 purchasing agencies from Portugal to Japan, from China to Indonesia, and all of them have to be in touch with the headquarters in Fürth, communicating, consulting on decision-making and receiving instructions. The aim of MAC is to reduce communication costs through modern data transfer and to harmonize all merchandising procedures worldwide. The intention is also to create a standard management tool by integrating all purchasing agencies into a global procurement system. To achieve this goal, the MAC network. has been undergoing constant improvement and expansion since 1992 - from document processing to electronic mail transfer. All information, ranging from offers to order confirmations, can be sent to each purchasing agency. There, it is reconciled and harmonized with the main office in Furth at the push of a button via the international infonet. Using the MAC network, Quelle can also distribute faxes

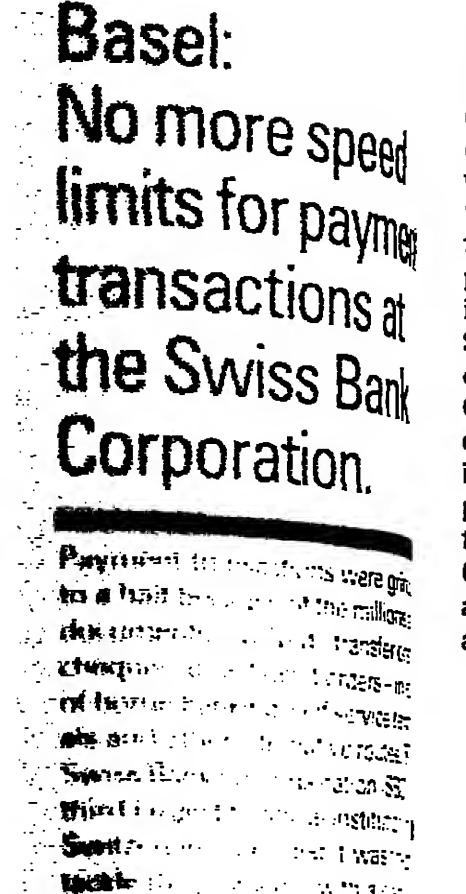
directly from the UNIX system – without the need for special hardware such
as fax cards. An example shows how
this can reduce costs: a fax query from
the Fürth headquarters to a client in
Hongkong is first sent to the local purchasing agency – saving costs by using
the X.25 computer network – and
from there via the telephone system
directly to the client at the local calling
rate. For Quelle, the use of Siemens
Nixdorf's global marketing and service
network marks a major step ahead
in the implementation of its worldwide communication



Memmingen: Metzeler Schaum gears up for lean management with R/3 LIVE.

Extreme pressure on costs and prices, customer orders for smaller and smaller quantities, with increasingly rigorous quality requirements in ever shorter delivery times - these are the challenges faced by Metzeler Schaum, along with many other companies. Metzeler is restructuring its operation according to the lean management principle, to make the company faster and more flexible, and to increase profitability. This inevitably demanded new EDP systems with greater flexibility as the backbone of a more efficient organizational structure. And it was Siemens Nixdorf that got the contract, to implement the R/3 LIVE concept. This was because the R/3 LIVE concept enables Metzeler to meet another of its requirements – long-term cooperation with a reliable partner. The goal at the company's plant in Memmingen, which manufactures moulded and block foam-rubber, for vehicles and

fumiture, for example, was to progressively replace the old system with a flexible client-server architecture and a fast network. Standard software specifically designed for medium-sized businesses was installed, meeting at least 80% of all requirements and providing easy and convenient data query facilities. EDP and specialized staff from Metzeler worked in close cooperation with Siemens Nixdorf specialists. The central priority was to redesign the company's business processes, focusing mainly on core business. The result is a powerful, flexible systems architecture consisting of a host holding all Metzeler's customer data, an RM600 computer acting as the server for the R/3 modules – accounting, stock management, sales and distribution, PPC and human resources - and Siemens Nixdorf PCs, taking office communications right into the workplace. The old system is scheduled to finally shut down at the end of 1995.



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SIEMENS NIXDORF

Rotterdam: Thyssen De Reus brings COMET into the open environment.

Thyssen De Reus B.V. (Netherlands), an international company which also has factories in Germany, England and Belgium develops, produces, installs

and services elevators. Besides the manufacture of elevators for personnel and special elevators, it specializes in the manufacture of elevators and stairlifts for disabled and elderly people. Thyssen De Reus has committed itself to the latest distributed information processing via client-server technology for development. Siemens Nixdorf was commissioned to make the progressive transition from the old system to the new, by porting the COMET software library to an RM600 UNIX system, complete with all modules. This was the ideal transition solution - the investment in COMET software is protected, until the final transition to the latest client-server soft-

ware is completed. In the meantime, Thyssen De Reus staff can continue to

work on the tried and tested COMET system they know so well. But it was never this efficient. The addition of RM power and the processing speed of the UNIX operation system means that

the entire order processing operation is now considerably more efficient. The RM600 plays a very important role in the future automation network of Thyssen De Reus.To ensure the network can grow and expand, Thyssen De Reus Netherlands has complemented it with the service power and training of Siemens Nixdorf.



Johannesburg: Allianz uses RM power to enter the world of UNIX.

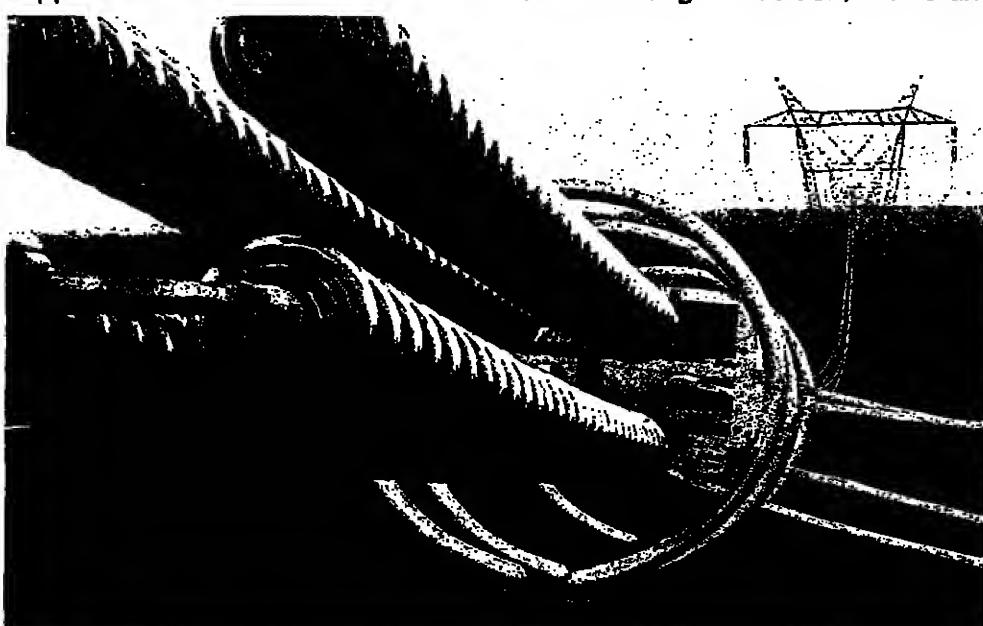
For Allianz South Africa, an alliance with Europe's No. 1 in UNIX multiuser systems was its best insurance policy for entry into the open systems environment. The insurance giant was planning to invest in new UNIX-based applications software, and was looking for the best hardware platform. It compared products from a range of manufacturers before arriving at the right solution: a multiprocessor RM600 was to replace the previous system based on proprietary computer architecture. The Siemens Nixdorf UNIX system is on the network with all the PCs. The result? A fast client-server link, connecting all Allianz departments, with all the advantages of an open and totally expandable system. From today's 250 concurrent workstations, with comprehensive file, print, application and communications services provided by the RM600, the system capacity can

be increased to several thousand workstations. To do this, Allianz merely has to add memory or processor to arrive at the next RM computer category. The operating system is the base for new UNIX applications UniVerse and InsSure from software produced BCS, for all its core business. Allianz is also insured against the need for further staff training in the future, since Siemens Nixdorf has already turned Allianz employees into experts in working with open systems. And just in case a problem does arise, the Siemens Nixdorf service package also includes ongoing support, with Teleservice, for example, providing problem solutions between one computer and another. Allianz Manager Richard Roos is very happy with the way things have gone. "With RM600 and Siemens Nixdorf as our partner, our transition to the world of open systems has been extremely successful".

Bocholt: BEW exploits new sources of energy—from R/3 LIVE to SICAD.

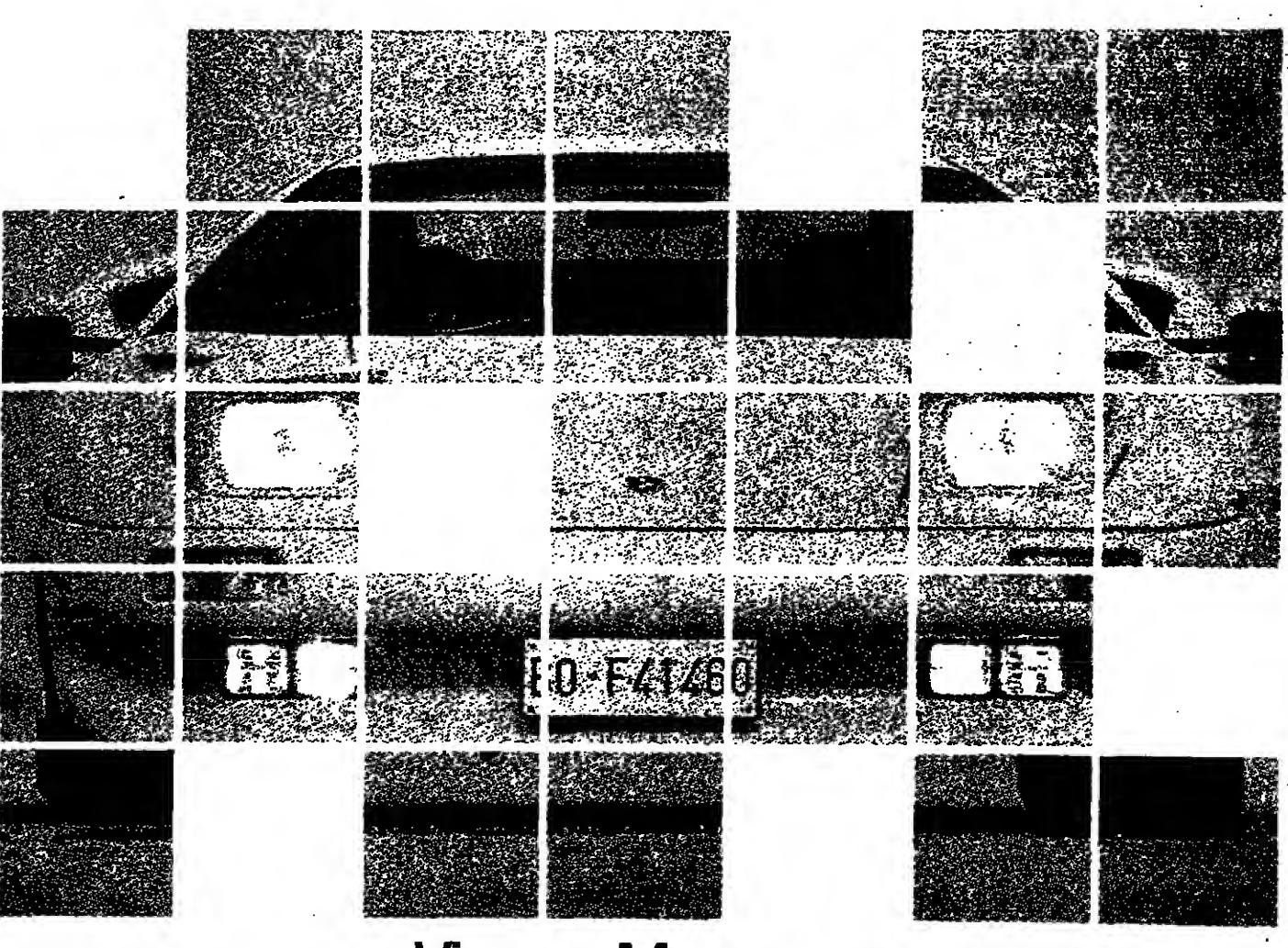
Siemens Nixdorf is putting energy into a completely new IT organization for BEW; the Bocholt power and water supply company - a project which must be completed by 1998. With 70,000 subscribers, BEW is the largest energy supplier in West Münsterland

in terms of hardware and software. The solution consists of a range of software packages, such as R/3 LIVE, the complete business management solution custom-made by Siemens Nixdorf for the power industry's specific requirements - from order entry to accounting. In addition, SICAD and



(Germany). A BS2000-client for many years, BEW now plans to install stateof-the-art standard applications and move over to an open client-server architecture. This is a very ambitious project requiring all the expertise of Siemens Nixdorf as a system integrator and developer of sector-specific applications for the power industry. The challenge is to combine RISC multiuser systems, workstations and PCs into a sophisticated client-server environment for distributed processing,

SINCAL, Siemens Nixdorf's software applications for the power industry, support BEW with sewer documentation, calculations, analysis and planning functions for networks.1997 will mark the arrival of the OCIS office solution, turning workstations into electronic desks, and the ARCIS archive system, which can reduce mountains of files to CD format. Once the project is completed in 1998, BEW will have in place its IT organization for the 21st

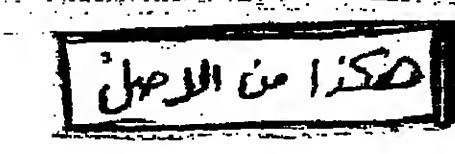


Vienna: Magna, component supplier for the car industry, gives the green light for RM investments.

The Canadian car parts supplier Magna gives priority to new RM computers: five RM600 UNIX systems are to replace Quattro computers for COMET data processing. One computer has been installed at each of the European Magna branches in Weiz in Austria, Heiligenstadt, Prague, and two at the Salzgitter branch. Together with 120 PCs and 40 terminals, they act as a boost to the COMET client-server-operation, from financial accounting and wages and salaries, to time management. Also integrated in the solution is special trade software with the FORS supplier package for all tasks from order entry to statistics - with data communication links to the automotive industry available for order processing. Thanks to CROSS BASIC, Magna can continue to rely on COMET. CROSS BASIC is the

migration tool that facilitates the seamless transfer of the business software library from legacy to open systems without interruptions, restrictions or waiting-time for the user. At the same time, productivity is increased by as much as 20%, thanks to the latest UNIX computer technology. Today, for the largest independent supplier to the car industry, it's business as usual with COMET. And without a hitch. But thanks to RM, the operation is faster and more efficient, with unlimited power and connectivity.

For further information, please contact: Siemens Nixdorf Informationssysteme AG UK 41, Otto-Hahn-Ring 6 D-81739 München Telefax: +49/89/63 64 8749





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FINANCIAL TIMES SURVEY

Charities Investment and Finance

Thursday December 15 1994

ne of the less noticed accompaniments to the frenzy leading up to last month's launch of the National Lottery was a com-plaint to the Advertising Stanllianz uses RM dards Authority by the Insti-tute of Charity Fundraising

e world of UNIX The institute objected to the extent to which advertisements promoting the lottery had linked the purchase of tickets with notions of doing charitable good. "Every time you play the National Lottery, someone

else gets read.

Charity fundraisers fear that the public, induced by the possibility, however remote, of winning a fortune, will buy lottery tickets in preference alternative forms of chart'

Yet when pri the state of the s at 1. 3 to 1. STATE OF THE PARTY profits and allocations to other causes are accounted for, char-

A Later of the second s Survey by Cofern Carrey, Ca. a. i. i.i. Siready in Alan Pike

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Marks from the first transfer of the state o

H- MAINTH .

With contributions by Bethan Hutton and Norma Cohen

Poets sense for a sense pade ities will receive only 5.6p for - introduction of the space of every £1 lottery ticket pur-

- Mart writer fine for the Clouding Even so, the sums raised for terior and the second of the s charity will be substantial - an estimated £100m in the first and the second of the second o year, perhaps rising eventually Figure 15. 19. 19. 19. 19. Court the way to three times this level. Unfortunately, however, estimates of possible losses commissioned by the voluntary sector point to broadly similar figures of between £190m and £270m a

file of the same has Finance directors of charities will be watching anxiously for signs of the lottery reducing their income. Even if fears about its impact prove to have been exaggerated, however, it is clear that the lottery will be no substitute for charities pursuing sound, efficient investment management and fundraising policies.

> The stimulus of recent changes in charity law, as well as pressure for the best possible return on investments, is encouraging a growing number of smaller charities to join big ones in

As smaller charities follow large ones in seeking professional financial advice, all wonder how much

they may lose as a result of the National Lottery

Sector seeks new sources of income

seeking Although small by

pension-fund standards, the charities sector is a well established specialist activity for fund managers. A number of the biggest operators have several decades' experience of handling charity assets, and in some cases now have approaching \$2bn of charity funds under management. Most have teams of charity. specialists, and often offer facilities such as telephone helplines, which can make investment issues less intimidating for inexperienced

Charities can, depending on the size of their investments. choose between common investment funds or individual portfolio management. Big London investment managers are likely to seek minimum investments of £1m-£2m to justify individual management, but are willing to accept charity accounts as small as £1,000 for common investment

About £2bn is currently held in common investment funds. and this form of investment is being stimulated by a phased

professional process under which the lvice. official custodian, a public small by official, is returning to smaller charities money that had been held on their behalf.

Fund managers remain concerned about the restrictive impact of the 1961 Trustee Investments Act, under which charities must maintain a 50-50 split between wider-range investments in equities and narrower-range gilts. Earlier this year, the government introduced some changes. largely to extend opportunities for investment in Europe, but did not relax the 50-50 requirement

Ministers have rejected a call from a government-appointed task force on charity deregulation to abolish the requirement. The Treasury is. however, currently reviewing the position. As an alternative to scrapping the 50-50 rule, the task force proposed a revised division, enabling charities to invest up to 90 per cent of their funds in the wider-range category. This is supported by Mr Martyn Bensley, head of the charities division at Investment Fleming Management.

"The government could

change the 50-50 division quickly by Order in Council, and should do so," he says. "There are other questions, like definitions of appropriate investments, that could then be considered over a longer period. If a charity had invested £2m on a 50-50 split when the act was introduced in 1961, its wider-range £1m would have been worth £15m in absolute terms by the end of last year, and its narrower range £706.000. In real terms. the wider range would be worth £1.4m and the narrower

£65,000. That seems to make

the case for a 90 per cent split

in fayour of the wider range."

Mr Bensley and some of his fellow fund managers would like the Charity Commission, still largely occupied with matters of charity law and accounting, to give more attention to investment issues. He has proposed the establishment of a panel of practitioners to advise the commission on investment questions.

Questions about charity

investment lock into a wider debate about the financing of Britain's voluntary sector and. more broadly, its future. Financial support from individual and corporate donors has remained generally flat for several years. Public funding. on which somecharities rely for much of their income, is tight, and the future holds fresh uncertainties. The Scottish Office, for example, has turned down proposals that new councils be required to retain existing levels of voluntary-sector funding when local government in



Scotland is reorganised Last month's Budget brought no relief on the issue of unrecoverable VAT paid by charities, although Mr Mike Fountain, partner in charge of VAT at Coopers & Lybrand. chartered accountants, says that because charities face a more complex VAT regime than the average business, some pay the tax unnecessarily on items such as building purchases, rent, equipment for research and advertising.

Given the difficulties.

therefore, in stimulating big increases in traditional sources of income, the voluntary sector is beginning to look to alternatives.

A local investment fund was launched last week by Business in the Community with £2m from the private sector, including £500,000 from National Westminster Bank, and a film grant from the Department of Environment. The fund will provide loans of between £25,000 and £250,000 to launch

community enterprises. helping voluntary organisations to overcome their frequent difficulties in raising loans on the conventional financial markets. Elaborations of this idea, including a fully fledged charity bank, are emerging from work on the future of charities being undertaken by

Demos, the think-tank, Demos's work is part of a flurry of examination about to burst upon charities. The National Council for Voluntary prize.

Organisations is setting up a Commission on the Voluntary Sector, to stimulate thinking about future priorities. The Central Statistical Office has commissioned a survey of the sector's sources of funding. expenditure and assets. study of the financial governance of charities is about to begin, financed by the Charities Aid Foundation, the Chartered institute of Management Accountants and the institute of Chartered Accountants in England and

So, during the next two years, there will at least be a flow of new source material to fuel the debate about the future of the voluntary sector. lt is a debate about absolute fundamentals. Changes in welfare service provision and government funding may be pushing some big characters to the point where they will look more like NHS trust hospitals. local-authority social services departments or private-sector residential care companies than the conventional public image of voluntary

opennisations. If this happens, it will leave a growing amount of traditional, campaigning charitable slack to be taken up at local level. But small, local voluntary organisations tend to face greater financial problems than their bigger counterparts, particularly when it comes to meeting core costs - donors prefer supporting specific programmes to paying electricity bills. As a result, staff of under-resourced smaller organisations often spend us much time fundraising in order to survive as on providing services.

Charity's share of the National Lottery proceeds might be better spent on tackling the sector's infrastructure problems - for example, by financing top-quality management and staff training which would be available to the sector as a whole - rather than simply generating another lottery among 700,000 voluntary organisations that will be scrambling for a share of the

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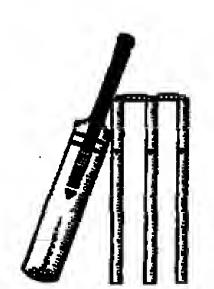
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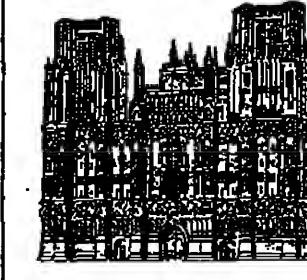
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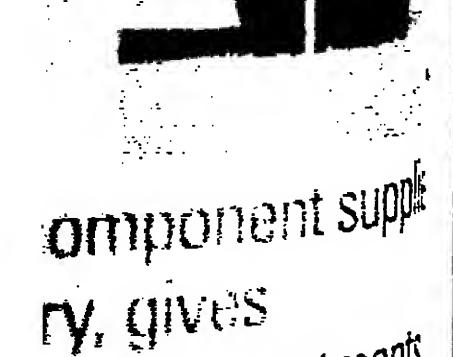
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CHARITIES INVESTMENT AND FINANCE II

Investment management: Bethan Hutton on routes to market exposure

Capital growth matters, too

Finding the right home for one's money is a difficult enough process for the average individual, but it is doubly nerve-racking for charity trustees who are responsible for the proper management of other people's money.

Putting it safely on deposit at the bank may rest easiest on a trustee's mind, but more charities are realising that in fact investments further along the risk scale can be the most responsible choice, to provide some capital growth as well as income.

Once a decision has been made that at least some of a charity's funds need to be invested in stocks and shares, the next choice is between collective funds, such as unit trusts or specialised common investment funds (Cifs) for charities, and segregated management, where fund managers construct an individual portfolio of investments to meet a

charity's specific needs. The choice may be dictated by the size of funds available A charity with less than £50,000 will not be able to afford the personal touch of segregated management, while large national charities with 210m or more to their names will be welcomed by any segregated fund manager. Between those extremes, either option may be possible, if you research the market thor-

oughly.
The big-name London man-

agers tend to steer any charity with less than £2m towards collective investment vehicles, as their fee levels make segregated management of smaller amounts uneconomic. But charities with more modest funds to look after do have an

alternative. Some of the medium-sized stockbrokers and fund managers, particularly outside London, accept much smaller funds for segregated management at fees comparable with the charges on collective funds. This may be an appropriate choice if a charity has specific investment needs, such

as ethical constraints or per-

There is a wide range of unit trusts, and a smaller number of common investment funds designed specifically for charities

haps a temporary need for higher-than-usual income from

Manchester-based stockbroker Henry Cooke, Lumsden, for example, offers charities a full individual portfolio management service with no minimum investment amount, though the minimum fee of £1,500 a year would deter any fund with less than about £100,000. The standard annual charge is an all-inclusive 0.7 per cent Most managers still use collective funds for part of the

portfolio - for example, to pro-

the table are funds launched within the past year by Foreign & Colonial and Klainwort Benson, which do not yet have a long enough performance record to be included.

market. Those not shown in

vide overseas exposure, as

direct investment would be too

expensive with small amounts

- but the UK portfolio will usu-

If collective funds seem like

ally consist of direct sharehold-

a more appropriate solution,

then charities can choose from

a wide range of unit trusts, or

a smaller number of common

investment funds designed spe-

According to the WM Com-

pany, which produces compar-

ative performance statistics for

charity funds, there are cur-

rently only nine equity-based

common investment funds and

nine fixed-interest funds on the

cifically for charities.

Shona McLeod, of WM Company, says management groups would have launched common investment funds by now, if it were not for the considerable bureaucratic obstacles which have to be overcome to set up a fund. But demand for Cifs is growing fast, so managers who

can offer them are attracting steady streams of new money. One important factor in the growing demand for Cifs is the steady process of divestment being carried out by the official

custodian for charities. Small charities whose assets were managed by the official custodian are gradually having their money returned to them and are having to find other homes for it. Most have only modest sums to deal with, so the most obvious choice is a Cif, particularly if they are constrained by the Trustee Investment Act.

The choice of manager whether you opt for the collective or segregated route is wide, from the famous City names to smaller regional or specialist firms. Even among managers of similar size and reputation, there can be considerable differences in investment approach and charging structure. So how should a charity go about finding the right manager for its particular needs?

Michael Rimmer, of Schroders, says: "Historically, a lot of introductions have been effected by word of mouth. The charity world is still comparatively small and self-contained - trustees talk to one another." This is particularly the case with medium-sized and smaller

However, a word-of-mouth recommendation does not

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necessarily hand the fund manager a new client on a plate. More often, it speeds the manager into a short list, from which the final selection is made on more objective grounds of cost, performance

But there are signs that the informality of that process

and so on.

charities - particularly the larger ones - are turning to independent consultants for advice on choosing an investment manager. Some people in the industry see the charity fund

All prices we been on only to this prices. White we gross of properties. "This tend is not a common investment hand but an annual unit bust. I this tend invests in UK applies only

may be changing. Increasingly,

management business following the example of

Total returns fincluding income), Long-term returns are expressed as return per antium.

Will competition with the private sector lead to less public funding?

few years. Consultants have become central to the pension fund manager selection process, and an emphasis on performance statistics has concentrated a very high percentage of funds in the hands of a very small number of managers.

pension funds over the past

The charity sector is more diverse, with more very small organisations, than pension sector. concentration of funds is unlikely to go quite so far; but trustees' growing awareness of their responsibilities is creating a trend in that direction.

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Norma Cohen discusses the changes to the Trustee Investments Act

'Distorted' returns criticised Businesslike but not a business

The Trustee Investments Act of 1961 was, by all accounts, drafted with the best of inten-

Trustees of charities were to ensure that donations were invested prudently, and that scarce assets were not wasted on high-risk ventures, or used to line the pockets of those who managed the money.

But now, charitable organisations say, recent modifications to the act simply do not go far enough. The act is having the unfortunate effect of pushing charitable investment into relatively lower yielding securities, depriving them of badly needed investment returns at a time of shrinking donations.

Moreover, it encourages certain distortions in investment which a "prudent man" would never choose of his own accord.

As a result, there is growing pressure from charities and those who invest on their behalf to alter the Trustee Investments Act so that funds may be managed in a more sensible fashion.

in 1961, the terms of the act called for those who managed

charity assets to place 50 per cent of funds into "narrow" investments and the remainder into "wider assets", Narrow assets meant government stocks and cash, while wider assets meant certain UK equities. One criterion for equity investment specified that charities could only buy shares which had paid dividends for at least the five previous years.

Mr Martyn Bensley, head of Fleming Investment Management's charity division, notes that the criteria have served charities badly. A £2m sum invested in 1961 would have earned £14m on the equities portion and just £700,000 on the 50 per cent of assets invested narrowly, by the end of last

Charities Act brought some improvements. The category of narrower investments was broadened to include government bonds of European Union which invest in gilts. Meanwhile, the category of

wider investments was broadened to include the shares of companies based in the EU. Investment in companies out-

side the EU can only be made through recognised unit trusts. Mr Bensley points out that

even this broadening of definitions distorts investment. "As a charity, you still cannot invest directly in shares of the US or of Japan, although you can invest directly into Greece or Iceland." He describes the effect of the rules as "crackers. just crackers." However, changes to the

act's section 24 authorised the creation of common investment funds (Cifs) and common deposit funds (CDFs), and these allowed professional investment managers to skirt some of the Act's more restrictive aspects. Apart from the rules creating these categories of pooled In 1992, amendments to the fund, other amendments to the

> act place greater emphasis on the fiduciary duties of trustees and make them personally liable for carrying out those duties. The effect of these legisate a surge in pooled funds offered to charities by leading UK fund management compa-

For example, concern about trustees' duties under the act

prompted Buzzacott Investment Management, a firm of chartered accountants which also manages funds for charities, to turn over £60m of client funds to Mercury Asset Management for investment through its pooled funds. The 1992 amendments also bar those who audit charity funds

from managing them as well. However, the act is anomalous in that regulation of these pools falls to the Charities Commission, a body which may be well aware of the needs of charities but knows relatively little of the complexities of investment. For example, it recently dithered for seven months over whether it would be proper for the UK's largest charity, the Wellcome Trust, to invest in venture capital through limited partnerships.

Investment in partnerships could have been deemed to constitute trading, an activity from which charities are banned, the commission feared. Investment professionals

note that self-regulatory bodies in the financial services industry are probably better placed than the Charities Commission to consider issues of this sort.

Thus, alterations in the regulation of pooled funds is one of the goals of a charities and voluntary organisations task force. "The burden of regulation as it currently stands can, for smaller organisations, be so onerous and costly that it threatens to stifle the enthusiasm of volunteers and sometimes even the existence of the organisations themselves. according to a Flemings update on the charity investment regulations.

Instead of the Charities Commission, one of the self-regulatory bodies for the financial services industry should be charged with overseeing the regulation of pooled funds, it is being argued.

The task force, whose members include representatives of the Home Office and the Treasury, as well as charitable organisations and fund manage ers, produced a report earlier this year setting out 189 proposed changes to the regulation of charities. It is understood that the Treasury is considering the case for reform, although no legislation is considered likely for at least

two years. In particular, the group is seeking deregulation of investment powers. Currently, charity trustees cannot lawfully designate the management investments to a professional manager or appoint a nominee company unless their own trust deed specifically permits

them to do so. Also, as far as the scope for investment discretion is concerned, the task force had recommended that the concept of "wider" and "narrower" investments be scrapped altogether. Privately, this suggestion has been rejected by government ministers, but the group is still urging that the category for wider investments be broadened to cover 90 per cent of the funds

under management. The task force is also urging that the choice of permitted investments should be considerably broadened

The Women's Royal Voluntary Service this week became the first voluntary organisation to win the prestigious national category of the National Training Awards.

Announcing its success, the charity said that it had *beaten off stiff competition from the commercial sector to gain the award. Competition from the commercial sector was also part of the stimuhus for the WRVS's investment in training - voluntary organisations and private companies are both seeking to take over welfare services under contract to public authorities, and this is forcing charities to examine the quality and efficiency of their services.

The WRVS is Britain's largest voluntary organisation. With 140,000 volunteers - one in 200 of the adult population - it is bigger than the Army. Its volunteers, who, in spite of the charity's name, include men, are familiar figures running hospital shops, delivering meals on wheels and assisting at emergencies. The financial environment in which such voluntary activity takes place, however, has changed dramat-

ically during the 1990s. **Managers of National Health** Service trust hospitals, under pressure to generate extra money from non-medical activities, today view hospital shops as potential sources of income. In some big hospitals, this has led to commercial retailers or facilities management companies taking over shop activities that were once left to volunteers. Last year's community care reforms designed to shift funding from residential care to support in people's own homes, are turning meals on wheels and home help services into more businesslike activities which, in

some areas, are attracting the interest of the private sector. In the face of this more competitive market, the WRVS is restructuring and modernising under Mr Gerry Burton, s chartered accountant brought in as the charity's first full-time chief executive. He inberited an organisation which, among a series of other activities, runs 1,100 shops in 800 hospitals and delivers 15m

meals on wheels a year. "Our hospital shops turn over £21m, and we donate £3m a year back to the hospitals," he says. "But in the current climate of income generation, hospital managers are asking if a better return on shops is nossible, so we are responding positively by improving shop

design and product mix." It is a similar story with meals on wheels. Some local authorities have entered into contracts with frozen food companies to deliver meals on a weekly, rather than daily, basis. Mr Burton has reacted by moving the WRVS and its bulk-buying power into the frozen food market - it won the National Training Award for a food hygiene training course for 66,000 volunteers. But, the WRVS says, it can offer a more humane service than commercial competitors by arranging for its volunteers to maintain contact with housebound people between weekly food deliveries. Mr Burton says he is not



WRVS volunteers discuss plans to refurbish their hospital shop

afraid of commercial competition. "We do not have the big wage bills of commercial organisations, we are not taxed on profits and we do not need to pay dividends. So, provided we are well organised, we should be able to withstand

But the success of the voluntary sector in winning and keeping public contracts depends on a further, more imponderable, question - will

volunteers continue to give time to charities that are in businesslike competition with the private sector to provide publicly financed services? Mr Burton believes they

will. "Being efficient is not the same as being commercial. Our volunteers are concerned to ensure that they are able to offer the proper quality of caring service that people require. We are improving our training facilities to make the work of volunteers increasingly valuable and satisfying." Another important question is whether charities, with

their tradition of voluntary effort, will be adequately rewarded under public sector contracts, Warnings from a number of local authorities last month, that their community care budgets had run low only two-thirds of the way through the financial year. have revived charity managers' concerns in this area.

Council for Voluntary Organisations last month showed that charities received £672m in local authority grants and fees in 1993-94, an increase of £84m on the previous year.

The growth reflects the effects of increased contracting with the voluntary sector as a result of last year's commupity care reforms.

The NCVO says, however, that, in spite of the additional £84m, charities are still subsidising community care services; and that the 1993-94 increase in spending on care services was accompanied by a £7m reduction in local authority funding for the voluntary sector in other sectors such as education. Charity managers are partic-

ularly worried by suggestions in the survey that some councils might expect them to subsidise community care services, although local authority leaders deny that there is any concerted policy of trying to do this. A total of 38 per cent of councils taking part said the willingness of voluntary organisations to subsidise contract prices with income from tions, would be a very important factor in encouraging them to use charities rather than private-sector providers: a further 42 per cent regarded it as fairly important.

When shouldn't a charity be a charity?

A charity should be demanding when it comes to judging its investment manager. Investment excellence is vital in achieving the optimum combination of income and capital growth.

Newton currently manage assets in excess of £8 billion and are the top performing Pension Fund Manager for the five-year periods ending December 1992 and 1993*. That investment management experience and expertise is used to the benefit of over thirty charities in a broad range of fields.

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FINANCIAL TIMES

THE UNIT TRUST YEARBOOK 1994

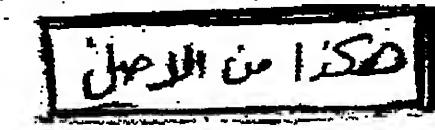
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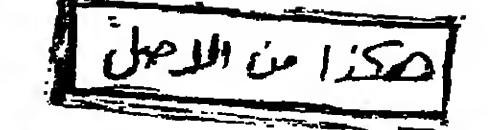
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CHARITIES INVESTMENT AND FINANCE III

imperial Cancer Research Fund, one of the most familiar house-" charities hold-name announced in September that it was cutting back on research and jobs because of a fall in income.

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It came as a powerful warning that, although hig charities are tending to fare better than smaller ones, in a highly competitive fundraising market no one is secure.

The fund - one of the 10 biggest fundraising charities will have to operate in 1995-96 on a spending limit of about £54m, which is £6.5m less than it had planned. A decline in legacy income made a significant contribution to the problem. The charity relies on legacies for 71 per cent of its voluntary income, and income from this source has fallen by nearly £2m this year.

Legacies have, as Sir Walter Bodmer, the fund's director general, pointed out when announcing the cuts, become a more competitive area of charity fund raising than in the past. They form an immensely important element of total income for those charities that are good at attracting them. Fundratios, a study of 20 leading charities completed last month by the Centre for Interfirm Comparison, shows that legacies typically nearly 40 per cent of big charinearly 40 per cent of the ties' voluntary income. This ties' voluntary more to to cent raised from house to

f house collections. The study also shows, howitage of the legacies has been in decline legacies has been in decline since 1992. So, according to the report, have corporate donations and response rates to cold direct mannes - une ter down to its lowest level in four years at 1.1 per cent.

the institute of charity raising Managers, contains some better news as well - income raised by local support groups is rising charities are getting better at recovering tax on covenants, and charity shops are performing well. But the overall picture is one of a difficult time for charity fund-

raisers. According to the survey, the 20 big charities covered, with a combined annual income of more than £600m, achieved an overall growth in voluntary income of 5 per cent last year little more than half 1992's 9 per cent rise.

In the late 1980s and early 1990s, charities and the government waited for an explosion in charitable giving that never happened. Innovations like Give As You Earn and Gift Aid were established to promote tax-efficient giving ministers urged the public to recognise the importance of charity by up to £2m locally by adding £1.33m from its own fundraising efforts. All

	Yoku	stary incom	e: the top 2	O charitie	3		
	Year end	Covenants + Gift Aid 2000	Legacies 2000	Charity shop income £000	Other donations	Fund raising income £000	Total vokuntary Income 2000
National Trust Oxfam Royal National Lifebout Institution Save the Children Fund Imperial Cancer Research Fund	2/94 4/93 12/93 3/93 9/93	31,072 14,304 2,167 0	25,227 4,405 40,039 7,414 34,471	0 18,472 0 2,041 6,542	18,665 21,791 4,802 44,411 3,226	3,781 0 9,221 0 4,156	78,745 58,972 56,229 53,866 48,395
Cencer Research Campaign Barnardos Help the Aged Salvation Anny NSPCC	12/93 3/93 4/93 3/93 9/93	0 0 1,270 0 0	32,070 19,306 5,129 16,995 6,780	2,491 1,501 775 0	10,791 15,645 25,967 15,308 14,551	0 0 0 0 9,487	45,352 38,452 33,141 32,303 30,818
RSPCA Christian Aid Cancer Relieve Macmillan Fund British Heart Foundation British Red Cross Society	12/93 3/93 12/93 3/93 12/98	0 3,689 1,839 387 1,471	19,933 3,182 7,963 16,519 6,621	0 0 94 1,377 2,141	3,179 21,225 15,119 3,205 14,624	5,191 0 2,589 6,031 2,033	28,303 28,096 27,604 27,519 26,890
Royal National Institute for the Blind Guide Dogs for the Blind Association Institute of Cancer Research Spastics Society Marie Curie Cancer Care	3/83 12/93 7/93 4/93 3/93	0 353 0 993 923	18,349 20,187 3,917 4,585 9,543	0 0 0 4,856 -207	7,360 2,189 18,401 10,522 11,893	0 2,803 0 1,250	25,709 25,632 22,318 22,186 22,152
						Source: Ch	edies Aid Foundation

In a competitive fundraising market, no one is secure

Income from legacies falls

generous donors. While some individual causes have been outstandingly successful giving in general has failed to expand in line with a growing demand for the services of

Mr Michael Brophy, executive director of the Charities Aid Foundation, says that, in spite of tax incentives, the proportion of the population that supports charity in a planned. systematic way has remained stuck at around 10 per cent for the past six or seven years. Donors are, he says, giving no more in real terms now than at any time over the past five

here is an alternative to giving

ble cause - giving it to a

Community foundations and

trusts, in existence in the US since

early this century, are now becom-

ing a feature of charitable support in

the UK. Their task is to build sub-

stantial, permanent funds from

which grants are made to local char-

There are still relatively few com-

munity trusts in the UK. but their

development received a substantial

boost from a recent decision by the

US Charles Stewart Mott Founda-

tion, acting in partnership with

Britain's Charities Aid Foundation.

Three established UK trusts - the

Type & Wear Foundation, Greater

Bristol Trust and Cleveland Commu-

nity Foundation - submitted suc-

cessful bids to share the £2m chal-

To get its one-third share of the

prize money, each trust had to top it

lenge prize.

to finance a £2m challenge scheme.

itable and community organisations.

favourite community.

money to a favourite charita-

years. Yet if the public wanted low taxes and less state provision, they needed to contribute to voluntary organisations and charities "by a decimal point more than they presently do." The CAF - which assists charities with their investments and fund management this autumn made its own contribution to stimulating giving with the launch of Charity-Card. a debit card which enables users to take advantage of tax-efficient means of

making donations.

Faced with the evidence of

recent years that individual

giving is not going to suddenly

multiply, however, the CAF is also exploring fresh ideas for raising finance for charity. These include the possibility of attracting investment in charitable organisations from mainstream financial institutions and, perhaps, the eventual creation of a charity bank. There is a need, says Mr Brophy, for investments "under banking rules" to be made in the notfor-profit sector for use as capital, bridging funds, mortgage funds or venture capital. As well as trying to stimulate individual support

mainstream and planned business activity. It has not however, become an extensive new income stream for charities. Corporate donations are tiny compared with other sources of funding since many companies regard advice, expertise and staff time, rather than money, as their most valuable and appro-

priate contribution. A report on corporate giving, for charity, the government produced this month by Ashhas encouraged business to ridge management college for

charity in the most tax-efficient manner - use of company trust funds was the least popular method of corporate giving. The survey found that, while national charities were popular with very large companies,

the charity Action Research,

suggests that, like individuals,

companies often fail to support

small businesses were twice as likely to support local causes as national ones. Medical and charities were health particularly popular with large companies - 95 per cent of businesses with more than employees 10,000 bad supported such causes. Other popular areas for corporate support were children and youth, and charities active in the disabilities field.

According to the survey, businesses employing fewer than 200 people gave an average of £2,351 to charity in 1992, while the average value of gifts in kind was £1.736. Nearly haif the companies

responding to the survey - 46 per cent - said charities needed to be more businesslike to gain greater corporate support, while only 17 per cent disagreed with the statement. The importance of charities having good communications was stressed by company representatives interviewed for the survey, although the report warns that some business decision makers are "likely to be put off by over elaborate pre-

sentations" Appreciation of a good personal touch also emerged from the study. When faced with competing causes, says the report, some company decision-makers are likely to say: "We will support this charity, because I get on well with their

Phone collectors receive a code

About 1.4m telephone calls were made by a group of 65 charities last year, as part of their fundraising efforts. Attempts by charities to

solicit pledges of money over the telephone represent one of the fastest growing areas of fundraising. But it can expose potential donors to the risk of high-pressure techniques and other abuse, and the Institute of Charity Fundraising Managers last month issued strong guidelines on its

The 1.4m calls by the 65 charities included in a survey by the institute raised £10.7m. Many fundraising calls are made by external agencies, rather than a charity's own staff - 63 per cent of charities included in the survey use agencies.

The institute's code. designed to ensure that telephone fundraising is conducted in a "professional and sensitive manner". applies to both directly employed and agency staff. When charities use agencies, says the institute, they should be engaged on the basis of service fees agreed in advance, rather than commission related to the amount raised.

For each telephone contact, agencies must supply their names and addresses, and the fee paid by the charity they are representing, if potential donors seek such information. "In all instances. fundraisers should be able to

quote a specific figure," says the code. "Any accompanying explanation or rationale for the expenditure should be in addition to, not in place of, a clear statement of the costs."

The code says telephone fundraisers must give their names and that of the voluntary organisation they represent, and make it clear that the purpose of the call is to request support. Tone, content and style of calls must comply with the requirements of the Advertising Standards Authority.

Fundraisers must accept the right of potential donors to terminate a conversation at any stage, and must be able to disclose the name and address of a "properly authorised person" to whom complaints

can be made. Charities are advised that where possible, householders should be sent advance letters warning them to expect a telephone fundralser to call. These would give recipients the opportunity to write back saving that they did not wish to be called.

Mr Karl Holweger, who chairs the institute's telephone working group, says be expects telephone fundraising to "increase dramatically" in the next few years, it should be a cost-effective way of matching donors with causes they wished to support, but must be conducted in a responsible way by charities and their agents.

Community foundations, long established in the US, are taking root in the UK

become more active. This has

proved largely successful, with

corporate community

involvement developing into a

Reservoirs to top up local pools

three trusts succeeded in doing so by the deadline at the end of the 1993-94

financial year. The Association of Community Trusts and Foundations (Actaf) which was set up three years ago to support the work of Britain's fledgling trust movement - is now trying to maintain the impetus generated by the challenge programme, and is

seeking funds to repeat it. "It is still early days for the community trust movement in the UK. and one of our most important tasks is to make the public more aware of the value of trusts as a way of supporting local causes," says Ms Gaynor Humphreys, co-director of Actaf. "But new trusts are being formed, and most of the established ones are

the recipients of the challenge fund £2m, is the largest of 15 trusts affiliated to Actal Launched at the end of 1988, it had endowments of £4.6m in 1993-94 and made grants of £544,000. It is fundraising with a target of building a £10m endowment

fund by the end of the century. The social deprivation that exists in much of the foundation's area is reflected in many of its grant-making decisions, from £24,000 for work among homeless young people in Herham to £500 to help publish a newsletter on Typeside's deprived Meadow Well estate. An important attraction of trusts is that since grant decisions are made by local committees, it is easier and less intimidating for small community

distant corporate sponsors. First, however, the money must be

raised. Mr George Hepburn, the Type and Wear Foundation's director, says his trust was helped by the remarkably strong attachment to the north east felt by its business and civic leaders. "Wealthy people were quickly attracted to the idea of the foundation as a means of making a lasting contribution to the region as a whole... It can be rather like having a private family trust fund without going to the trouble of setting one up. If people give substantial amounts, we are happy to involve them in discussions about how the money should be distributed."

A frequent criticism of big national grant-making trusts is that

their support going to causes in the south east or national organisations. Mr Hepburn is currently managing £1.5m, which the London-based Henry Smith's charity has decided to invest in projects tacking social deprivation in the north east. He sees this approach - with community foundations acting as agents of national grant-making trusts and contributing their knowledge of local needs - as a way of overcoming concerns about London bias.

hile a strong, supportive sense of local community is wan advantage in establishing a trust not all the current ones are in deprived inner-city areas. Wiltshire Community Foundation is they are usually located in London, an example of a successful trust in a Type and Wear Foundation, one of to seek help from national trusts or with a disproportionate amount of predominantly rural county.

One of the Wiltshire foundation's first initiatives was to produce a report on rural needs which showed that poverty and social problems are often disguised by the area's conventional image of affluence. The foundation is running a strong campaign to build corporate support in Swindon, the county's main business centre. It has also been selected to manage the £1.6m Wiltshire Independent Living Fund, a new project to give people with disabilities more control over buying the care needed to live independently in the community.

Community foundations are in a particular segment of the fundraising market: they want wealthy individuals and corporate donors to give them very large sums of money. Achieving this is never easy, but the justification - to build up funds that will be of lasting benefit to communities, rather than simply financing single projects - is a powerful one. Growing political interest in the concept of community should help consolidate the community foundation



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AND FINANCE IV CHARITIES INVESTMENT

Profile: Stuart Etherington, the new director of the NCVO

Aiming for a sectoral 'CBI'

Influential figures in the voluntary sector feel that it has been badly left behind in the current public and political debate over the future of welfare services.

That may be about to change. Mr Stuart Etherington became director of the National Council for Voluntary Organisations, the sector's umbrella body, last month with a mandate to clarify its role and raise its profile.

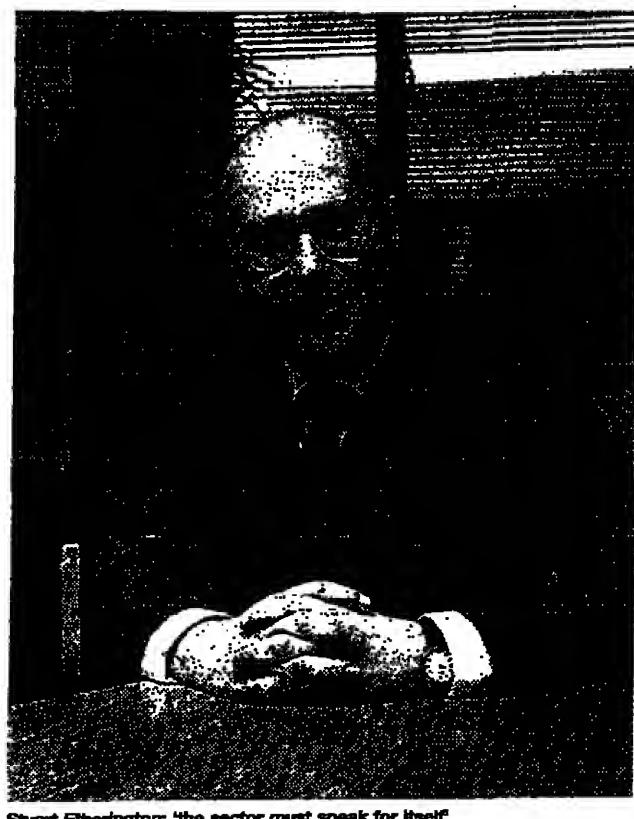
Although Mr Etherington comes from a charity background, his appointment to one of the sector's top posts represents a break with tradition the NCVO employed head-hunters and considered candidates with a wide variety of experience before selecting him. This reflected a recognition by its council of the need for clear leadership during the watershed that charities are

"It is not good enough for the voluntary sector to have its position formed by other people's agendas, whether of the left or the right," says Mr Eth-erington. "The sector must speak for itself."

He has a vision of turning the NCVO - which, in spite of a long and successful tradition of research and innovation. carries minimal political influence - into a voluntary sector

Doubters say that, since not all the NCVO's member charities share common interests, it would be difficult for a central organisation to speak with a strong, clear voice on sensitive issues. But neither do all CBI affiliates share common interests; and there is, the new director points out, a greater spirit of co-operation in the voluntary sector, even among "competitor" charities, than in industry.

Mr Etherington, a qualified social worker recruited from the Royal National Institute for Deaf People (RNID), where he had been chief executive for three years, is part of a new managerial tradition that is gradually developing in the voluntary sector. A London Business School MBA, he is proud of the businesslike innovations - like running customer and staff satisfaction surveys - that he introduced



the biggest potential downside

is the danger that charities will

lose legacy income, from which

many meet their core costs, if

benefactors believe they are

simply agencies delivering

Etherington had practical

experience of this difficulty

while at the RNID. Some peo-

ple told him "this place is run

just like a business" - and

used this as an argument for

refusing to donate money

rather than as a tribute to the

If the government wants

charities to take on public ser-

vices, he says, it must ensure

that contract fees are suffi-

ciently high to meet overhead

costs. "But at the moment it is

going the other way - residen-

tial home fees, for example, are

high-level commission on the

future of the voluntary sector,

intended to stimulate new

thinking about its role and pri-

orities. In the shorter term, Mr

Etherington intends to con-

vene a panel of charity chief

being squeezed down."

public services."

charity's efficiency.

The charity flourished under his leadership, with staff doubling to 850 in three years. Growth was fuelled by the fact that the RNID has made a clear choice in favour of delivering services under contract to public bodies - probably the most sensitive single issue to face the voluntary sector in

recent years. Etherington acknowledges that the question of whether charities should put their energies into providing contract services to health and local authorities, and if so on what terms, raises difficult ques-

"Do you use charitable funds to subsidise market entry? At a time when there is pressure on public finance, are contracts likely to be set at levels which are adequate enough to enable charities to fully recover their overheads? To what extent can charities continue to innovate with new forms of services if they are bound by contracts? "All these are issues to which we must give attention. But

strategic priorities. "There is not enough strategic thinking It is difficult because the voluntary sector is so fragmented but we must try to get better at establishing our priorities." His own include "putting

quality and all the things that relate to it high on the agenda" - his efforts at the RNID to ensure that both its staff and those who use its services shared common objectives is an illustration of this.

"I detect a growing public anxiety about charity efficiency," he says. "Still tighter regulation would not be the answer - that would push smaller charities over the edge - so the solution must be through self-regulation and the setting of quality standards.

"But we must remember that the sector has real strengths. The private sector is currently much occupied with issues like corporate governance, the social responsibility of business and the management of knowledge workers - these are all subjects where the volumtary sector has something to teach others."

At last month's Charities Aid Foundation conference Mr Etherington, in his first hig speech as NCVO director, called for the voluntary sector - in spite of its legendary diversity - to identify common ground.

"That common ground is surely our purpose, and that purpose has an almost lyrical simplicity: we are driven by our stakeholders, not shareholders. We are motivated not by party politics but by our beneficiaries. We are value driven, not money driven."

The language will have reassured voluntary sector traditionalists, who fear that the arrival of Mr Etherington, with his business school ideas. could lead to a further blurring of the edges between the public. private and voluntary sectors. He now faces the task of convincing those traditional-The NCVO is setting up a ists that, while the voluntary sector may be value-driven rather than money driven, there is no virtue in amateurism for its own sake. It is not a business, but success still depends on efficiency, probity and high quality services.



New home for CAF

The Charities Aid Foundation. which works to increase the resources available to charities, is to lease a new 35,000sq ft building at the Kings Hill business perk, close to the M20, in Kent,

The CAF's new headquarters (pictured here in model form) has been designed by the architect Nicholas Hara, Kinga: Hill developers Rouse Kent say it will incorporate the controlled use of daylight and natural ventilation, avoiding the use of air-conditioning.

The £5.25m project is being

funded by Liberty Property

Trust, the American parent of Rouse Kent. Work started th month on the building, which is expected to be ready for occupation by the autumn. Initially, 170 staff from the CAF's offices in Tonbridge and Tunbridge Wells will move to Kings Hill, and occupy two-thirds of the building. The extra space will allow the CAF to expand, and will be sub-les

Many charity leaders fear the effects of the National Lottery

Irish precedent casts a shadow

The National Lottery was launched last month amid criticism that charities are unlikely to receive any allocation of the proceeds until late

next year. Leaders of many charities. however, remain more worried about the lottery's possible effect on the voluntary sector's overall long-term finances than delays in the distribution of funds.

Charities will gain an estimated £100m share of the first year's lottery proceeds. Mr David Sieff, chairman of the National Lottery Charities Board, has pointed out that a distribution of this size would make the board bigger than any existing UK grant-making foundation. Yet the voluntary sector is not rejoicing.

There are fears that many people will come to regard lottery tickets as their standard form of charitable support, and will be less inclined to respond to other fundraising appeals - even though charities will receive only a small The National Littery revenue is divided roughly as follows: prize money (50per cent), beneficiaries (28); tax (12), retailers' commission (5), operating costs and profit (5). Groups of beneficiaries designated by the government to receive equal shares of funds are: the arts councils and sports councils of England, Scotland, Wales and Northern Instead, the National Lottery Charilles Board, the National Heritage Memorial Fund, and the Millenium Fund.

share of total lottery revenue. To compensate for this, many voluntary-sector leaders believe charities should get a greater proportion of the overall lottery distribution.

Such feelings were intensified by the reduction in pools betting duty in last month's Budget. This will produce a gain for sport and the arts which will both share in the lottery - of an estimated £100m a year. But there was no response in the Budget to the voluntary sector's lobbying for improved tax reliefs to encourage charitable giving, or help with the annual £330m bill for unrecoverable VAT

naid by charities. The Irish voluntary sector had similar concerns to those being expressed in the UK

when a state lottery was introduced in 1987. Research on the lottery's impact during its seven years of operation in the republic remains open to vary-

ing interpretations. An assessment commissioned by the Irish national lottery organisers in 1992 concluded that, while the lottery's absence would increase the potential fundraising base for voluntary organisations, it was not clear that their actual income would go up once the loss of lottery disbursements was taken into account. However, a survey of a sample of Irish charities last year found that 87 per cent of those that had been affected by the lottery regarded its impact as

Whatever effect the UK's lot-

ities' own fundraising eligits; there will be no shortage of applications for a share of the proceeds. The National Lottery Chari-

ties Board will handle funding

requests from both registered charities and other erganisations set up for charitable. benevolent and philanthropic causes. This means that about 700,600 organisations, from national charities to small local groups, could all apply for funds. The board is working on estimates of 150,000 250,000 applications a year. Separate committees of the board will be set up for England, Scotland, Wales and Northern Ireland, with

allocation of funds based on population weighted to take account of levels of deprivation. Consultations are under way to establish local advisory panels, which will a respond to variations between the English regions, and devise methods of funding UK-wide organisations.

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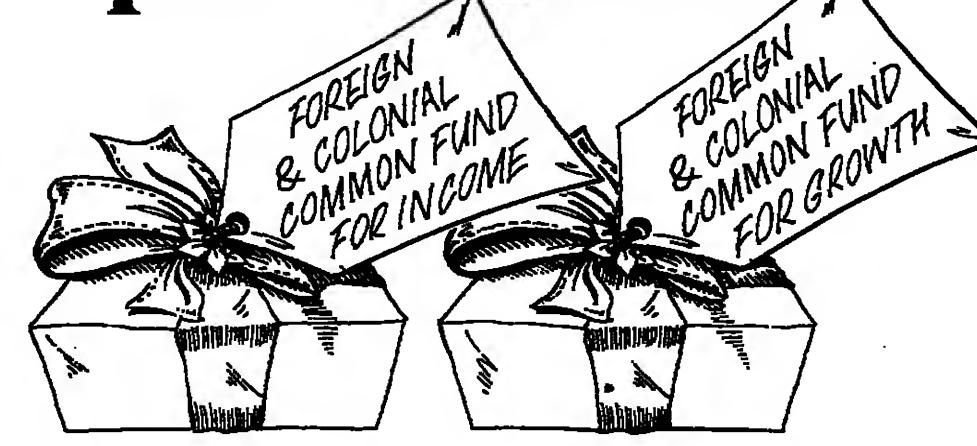
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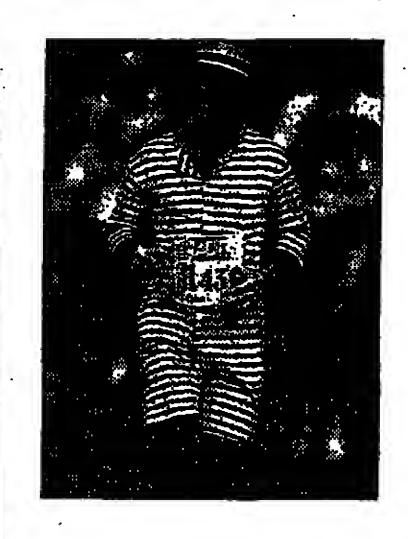
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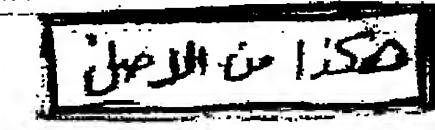
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shake-up in the way television and press advertising is bought and sold across the US is likely following last week's announcement that Saatchi & Saatchi's UK mediabuying company Zenith is crossing

From January, Zenith will be try-ing to persuade US advertisers to act more like Europeans - consolidating their vast advertising budgets and placing responsibility for the purchasing of airtime and press space with media specialists, away from the "creative" side of the advertising business.

Zenith, already well established across Europe, will instantly become the US's single biggest media buyer, with billings of about \$2bn (£1.2bn). This will be achieved by bringing together the media-buy-ing functions of the Saatchi group's three US advertising networks – Saatchi & Saatchi Advertising, Bates USA and Campbell Mithun

Further ahead, Zenith's intention is to attract third-party custom from outside the three networks, as it has done, for example, in the UK - where more than half its business comes from non-Saatchi group advertising agency clients. Until now the US market has

largely operated along traditional "full-service" agency lines. This has been partly because of the fragmentary nature of the US

media - it is easier to function as a specialist buyer when there is a single national market, dominated by a handful of media owners, as is the case in most European coun-

But John Perriss, Zenith chairman, argues that it is the complexity of the US scene which justifies the media specialist's existence. The

primary advantage to advertisers of

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DOESN'T HAVE A

of centralised media buying in a fragmented US market

Diane Summers on the advantages

Clout of a specialist

centralised buying with one specialist agency is the price reduction obtained by making bulk purchases from media owners.

Perriss argues that his business is about more than just crude pricing.
"It is about the complex new media environment. The average home in the US now has 38 TV channels." Zenith's function will be to advise advertisers on the optimum mix of channels to deliver the required audience at the lowest cost, and to guide them on new media opportunities, as well as providing clout in price negotiations with network

owners, says Perriss. Zenith is emphasising its invest-ment in state-of-the-art information technology: all 250 employees in its eight offices will be linked by PCs capable of working in multimedia formats, so that advertisements and programme clips can be viewed while negotiations with media owners are taking place.

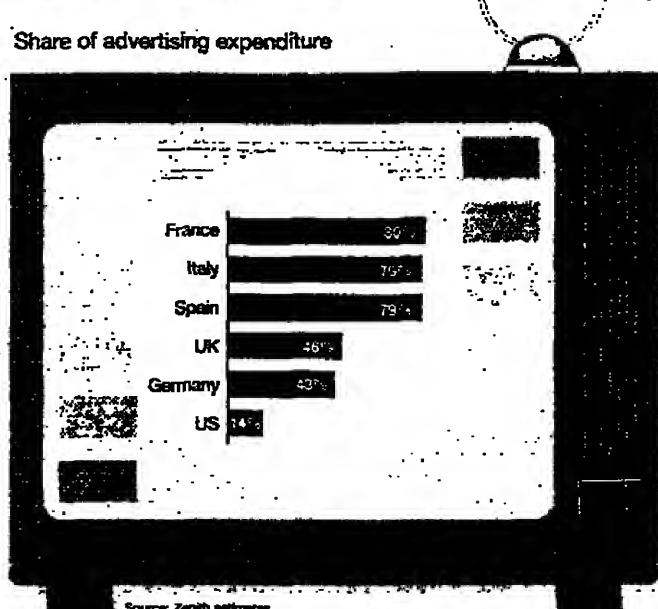
The Saatchi group has not been the only organisation to invest in specialist media buying in the US. Last month, for example, the US

advertising group Interpublic announced it was buying Western International Media, the country's largest independent buyer, although it said it had no plans to combine the media operations of its constituent agencies, which include McCann-Erickson, Lintas and Lowe. Other individual agencies have been establishing arm's-length

lients have also started "unbundling" media buying from the creative side of their advertising purchasing, for which two or three agencies could be used. Indeed, it is movement from clients which has finally persuaded the Saatchi group to press ahead with Zenith's entry into the US: Procter & Gamble took its network TV buying away from the US Saatchi agency, while Bates lost TV buying for Mars - in both cases the work went to agency DMB&B.

The move to specialist media buying in the US will undoubtedly be good for clients, says Neil Blackley. media analyst with Goldman Sachs.

Specialist media buyers



But he wonders whether it will turn out to be the "start of a slippery slope" for the advertising agencies and their investors. The moment that "unbundling" begins, agency remuneration comes under intense scrutiny and margins are eroded. If an advertiser is paying the traditional 15 per cent commission to an agency, and can suddenly get media buying for 3-4 per cent as the market becomes more competitive. that leaves the "creative" side of the job costing 11 per cent. Blackley says the advertiser may decide that

looks too steep, and commission may be cut to say 8 per cent. This erosion of margins and cannibalisation of existing business has

been the pattern in Europe.

The real advantage to Zenith will come when it starts to pull in thirdparty business and win new clients among those advertisers who are in the process of media consolidation. Blackley says: "The first person into the market - as we've seen with Murdoch and his price cutting on newspapers in the UK - takes the major benefit. If they can demonstrate they're getting a real advantage for their clients, then they're going to start winning more than their fair share of consolidation business and their third-party billings will go up. It's bound to create a response from other agen-

kets, jewellery, blankets, anything

The success of Kwanzaa is an

enigma to some, who thought a hol-

iday promoting group discussions

on abstract subjects would not

become popular. But many black

Americans are looking to African

themes to cultivate a sense of pride

And Kwanzaa has become more

flexible with the years. Some

Americans have started to bend the

The result may not be the anti-

mas that the holiday's founders

had in mind, but for the retail mar-

that comes from Africa."

in their heritage.

strict gift-giving rules.

Although distribution of the restricted to 500 of the chain's on newsstands. A decade ago, so-called

customer magazines were thinly disguised company pullsheets. bank customers as the bills they invariably accompanied. But today, as everyone from

to build customer loyalty by adding publishing to their portfolios, the quality of the Last month, J. Sainsbury's

200 pages of good eating and commercial alternative to Christ-Media Week magazine, against stiff competition from more

Publishing to a prescription

Virginia Matthews reports on a new chapter in brand loyalty

arly next year, Boots The Chemist will become Boots the publisher when the Nottingham based cold-cream to corn plaster giant dips into the glamorous world of women's magazine publishing.

The Boots Magazine, which begins life as a quarterly, will "aim to apply Boots brand values to a publication, rather than to a product," says Michael Potter. managing director of Redwood Publishing, drafted in by Boots to handle the new venture. While Boots has no direct

publishing experience, it already has a potential readership in the 27m customers who use the store each month - the core of them women aged between 25 and 40. According to the company's own research, a large proportion are looking for advice and information

on anything from glossier hair to staving off heart disease. While the new title will inevitably contain information on and advertising for Boots products, it is not intended simply to be a marketing platform for the company, but a readable glossy magazine - "a genuine health and beauty title", says the company. The magazine will not only

carry advertising for rivals, among them cosmetics and pharmaceuticals companies, but it will also have a cover price of 95p. 250,000 print run will initially be bigger branches, the intention is that it could one day earn a place

about as welcome to credit card or

supermarkets to car makers seek magazines continues to improve.

monthly title, The Magazine, with a cover price of 95p for more than aspirational lifestyles, earned the Magazine of the Year award from

traditional publishers. This glossy title, whose previous contributors have included Michael Palin and Beryl Bambridge, has in 18 months achieved a 325,000 circulation. making it the UK's seventh-biggest selling consumer magazine.

While distribution thus far remains limited to Sainsbury's own retail outlets, few industry observers would dismiss it as just another company magazine.

"One of our aims in launching our magazine 18 months ago was to enhance the company's mage with its customers, and this has certainly been achieved," says the

According to the Association of Publishing Agencies, which represents contract publishers such as Redwood (which has contracts with the AA, Marks & Spencer and American Express). there are now at least 110 customer unguines in Britain. ranging from inclines and department stores to computer firms and building societies. They are printially communications

vehicles. Barelayeard, for instance, will kunch its first customer magazine at the end of January. The title, vet to be named, will be sent free to all card customers, making it one of Britain's largest customer magazines with a circulation of 3m.

The magazine will inevitably be an advertising platform for the eard giant, as well as for third-party advertisers keen to establish a presence with Barelaycard's affluent audience. The real value of such a customer magazine, says Neil

O'Brien, whose company, The Publishing Team, also produces Open Door (the Alliance and Leicester magazine), is as a loyalty builder.

"The marazine won't make a fat profit for Barchiveard, and all the costs will come out of the marketing budget," he

"But if it generates loyalty to Barelaycard, and acts as a genuine communications forum between the company and its customers, then it will be a wise invest-

Cashing in the Kwanzaa way

0121 423 3018

Powerline

new breed of December shopper is bitting shops in Lihe US, searching for gifts and cards for Kwanzaa, as opposed to Christmas or Hannkkah. The popularity of Kwanzaa, cre-

ated in 1966 by pan-African studies professor Ron Karenga as a black American alternative to Christmas. has snowballed in recent years. Kwanzaa, which means "harvest" in Swahili, is a seven-day celebration that includes fasting, family dinners, candle-lighting ceremonies and group discussion on topics such as unity and co-operative economics. About 5m Americans now celebrate the holiday, which begins on December 26. Retailers have started to cater specifically to Kwanzaa shoppers.

Book stores do a brisk business in Kwanzaa publications. Because the holiday is relatively new, many participants are still unsure of the traditions, so books explaining Kwanzaa customs are popular.

Kwanzaa cards are also in demand. The greeting card maker Hallmark, for instance, retails 16 versions of cards for the holiday. "It's a growing market, especially in urban centres," says Rashena Lindsay, marketing co-ordinator for the group. "We may offer a new line of Kwanzaa gift bags and wrapping paper next year." A number of stores sell Kwanzaa

decorations and ceremonial items. such as seven-place candelabras participants light one candle each day. Flower shops, which once car-

editerrett amogemente in Segland and Write.

ried decorative corn husks and gourds only for the American Thanksgiving Day holiday, now offer them in December.

But Kwanzaa gifts are tricky to pitch. The holiday is supposed to reject the commercialism of Christmas, and Kwanzaa presents were meant to be simple, homespun items such as candles. However, stores say that an increasing number of shoppers are looking for Kwanzaa presents. The chain store Learningsmith, for instance, says its African stone game is a bestseller during the holidays. "We get quite a few people looking for Kwanzaa presents," says Ellie Hendrie, who runs the Vilunya Folk Art store in Cambridge, Massachusetts. "They buy things like bas-

ket it is a lucrative bonus.

Victoria Griffith

THE ATITE

David Thomas was a Financial Times journalist killed on assignment in Kuwait in April 1991. Before joining the FT he had worked for, among others, the Trades Union Congress.

His life was characterised by original and radical thinking coupled with a search for new subjects and orthodoxies to challenge.

In his memory a prize has been established to provide an annual study/ travel grant to enable the recipient to take a career break to explore a theme in the fields of industrial policy, third world development or the environment.

The theme for the 1995 prize, worth not less than £3,000, is: DOES FREE TRADE THREATEN THE ENVIRONMENT?

Applicants, aged under 35, of any nationality, should submit up to 1000 words in English on this subject, together with a brief c.v. and a proposal outlining how the award would be used to explore this theme further.

The award winner will be required to write a 1500 to 2000 word essay at the end of the study period. The essay will be considered for publication in the FT.

CLOSING DATE JANUARY 6 1995

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work for in strike and Michael Lindemann looks at a transport system that will be propelled by magnetic attraction

Whispers from the runway

or the past 10 years a 90-_ tonne machine has been tearing around an elevated concrete track north-west Germany, reaching speeds of up to 450kph but making none of the noise made by aircraft travelling at that speed. It is the Transrapid high-speed train, also known as the whispering arrow. Now, after years of debate, the

German government has approved plans to build a 284km track between Berlin and Hamburg, Germany's two biggest cities, in a move that is expected to take passengers away from those airlines flying the

The Transrapid will be the world's first long-distance transport system propelled by magnetic levitation, a technology that Thyssen, the German conglomerate, has been developing. Instead of conventional engines, the Transrapid is propelled by magnetic fields. It has no wheels and rather than run on conventional railway tracks it clutches a concrete runway rather like the runner on a curtain rail. The technology dates from the 1920s when Hermann Kemper, an electronic engineer who ran a meat packing business near the present

32km test site in Emsland, began poring over papers about the theory of magnetic levitation.

Kemper developed a model in his cellar where objects were fired along runways by passing mains electricity through electromagnets mounted on the objects and on the

In 1934 he registered his patents and tried unsuccessfully to persuade Siemens, the electronics company, to take up his ideas.

What was missing, according to Hans Georg Raschbichler, an engineer from Thyssen Henschel, the locomotive builder, was the means to produce and transport large amounts of electricity at split-second intervals. "They didn't have the sort of high-tech electronics which exist today," he says in his office in

Now that large amounts of electricity can be passed around a grid and engineers can regulate the 10mm gap between the runway and the vehicle, two key bits of technology are available which mean that Kemper's model can become a real

The Transrapid operates on different principles from the maglev technology used elsewhere in the world.

Conventional magnetic levitation works by using the repellant force of superconductive magnets of opposite polarities. In the Transrapid, propulsion comes from the force of magnetic attraction. By passing electrical current

through a stator pack, the stationary part of an electric motor which is laid out on the underside of a concrete runway, a wandering magnetic field is created. This magnetic field - called wandering because it moves down the runway - is attracted or excited by levitation magnets mounted on the underside of the Transrapid, so propelling the vehicle forward.

he Transrapid picks up speed proportional to the increase in electrical current; the opposite happens when the frequency is reduced. If there is a power failure, batteries on board the Transrapid are used to power the eddy current braking system and to guide the vehicle to an emergency stop on the runway. The vehicle glides about 10mm above the concrete runway, a gap

which is measured by a computer-

ised sensor, if it becomes smaller,

the computer orders more electric-

ity, less if it becomes bigger. The process is repeated thousands of times, keeping the gap constant and enabling the magnet to pull the Raschbichler heads a team of

engineers at Thyssen Henschel which ran the Transrapid 07, the seventh prototype, up to a maximum speed of 450kph last year. They are now putting it through 500,000km of tests before it can be licensed to operate. Tests have shown that the vehicle

the French TGV (Train à Grande Vitesse) or the German InterCity Express (ICE), the two high-speed trains which are its main competitors. Stand 25m away from a Transrapid passing at 300kph, and the maximum noise level recorded is 87 decibels - less than a freight train travelling at 100kmh. Tests by independent engineers recorded about 100 decibels for a TGV travelling at the same speed.

Because the Transrapid glides above a concrete runway it does not need to overcome the resistance between track and wheels which traditional railway technology still has to grapple with. That means, according to Thyssen Henschel, that the Transrapid uses around 30 per cent less energy than a

Cross-section through Transrapid magnetic levitation railway

Guidance

Guidance

Levitation

Stator pack

(stationary part of electric motor)

same speed.

magnet

magnet

The government hopes that by 2004 a runway - similar to the present test track - will be built and that more than 14m passengers a year will be hurtling between Germany's two biggest cities. A journey that now takes more than three hours by train will take just 55 minutes by Transrapid.

high-speed train travelling at the

The DM5.6bn (£2.3bn) needed to finance the runway and infrastructure will be put up by the federal government, and Thyssen has created a company together with Lufthansa, the national airline, and Deutsche Bahn, the state railway,

which have to find DM4.8bn to operate the service.

An electric current creates a moving magnetic

field along the runway. This attracts levitation.

Direction of train

CONTRACTOR L

Magnetic

Wandering

creates forward

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propulsion as

The Japanese are working on similar technology but opted in the early 1970s for an electrodynamic levitation system - where magnets repel rather than attract each other. The different system also creates a 10cm gap, rather than 10mm, between the vehicle and the runway which the Japanese say is better suited to deal with earthquake

The Transrapid technology creates magnetic fields of about 40 amps - no bigger than those created by an electric razor - while the Japanese have to grapple with big magnetic fields of up to 700,000 amps. About four times as much electricity is needed to control the movement of the Japanese train across such big magnetic fields and Thyssen says they are so powerful it is thought people wearing pacemakers will not be able to use the

hours or less from Tokyo to Hokkaido in the north or Kyushu in the south or even to neighbouring Asian countries in just a day or two, the developers say.

The companies have spent Y75hn (£475m) on the techno-superliner project over the past six years, but about double that amount will be needed to build a full-scale, 127m version of Hisho. That is twice the cost of a conventional ferry of the same size.

Fuel consumption is 10 times that of conventional, slower craft and Hisho requires special cargo handling equipment to minimise the time spent in port. But once those problems have been solved, Hisho's 200,000 hp engines will power a cargo ship capable of carrying 100, 10-tonne, 20m cargo containers to and from any port in or near Japan.

British science sells well

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International investment in UK science amounts to an L"invisible expert" worth about £1.4hn a year, the House of Lords science committee says

In 1992-93, the last year for which figures are available, overseas companies paid £1.1bn for industrial research and development in the UK. In addition, universities received £135m in research grants and contracts and £130m in fee income from science students. The Lords found that overseas funding of British science rose sharply during the 1980s and reached a peak of £1.6bn in

1990-91. The decline over the following two years was partly due to "increased competition from other countries, particularly Pacific Rim countries which are rapidly building up their R&D facilities", says Lord Walton of Detchant, committee chairman.

International investment does not normally feature in science policy discussions, and the Lords found it difficult to gather reliable evidence for their inquiry. In particular, they failed to come up with a corresponding figure for UK spending on science abroad, though, Lord Walton says, "our feeling is that investment coming in from overseas is greater than the amount going out".

The Lords found the issue to be controversial. "There are those who say that by locating R&D facilities in the UK, making research contracts with British universities, and placing sponsored professors and research students in leading departments, foreign countries and companies are engaged in overseas exploitation of UK brains'."

The report rejects that argument and concludes that foreign investment in UK science should be encouraged, with more programmes to encourage scientific links with Asian countries in particular. "The future of British science lies in free trade, not protectionism," it says.

Clive Cookson International Investment in UK Science, HMSO, £12.95.

Non-executive

■ Keith Humphreys, chairman

and md of Rhone Poulenc Ltd.

ceo of the European baked

foods division of Grand

Metropolitan and latterly

directors

at HICKSON

ea transport gave way decades ago to roads, rail and air as the fastest way to move goods around the world. However, a consortium of Japanese ship builders is developing a high-speed cargo ship that may bring sea transport back into fashion.

The seven-company consortium, **Technological Research Association** of Techno-Superliner, has been working on the ship since 1989. The goal is to make the transport of time-sensitive goods by sea a serious alternative to road, rail and air.

The techno-superliner, with a cruising range of about 930km, will carry 1,000 tonnes of cargo over. rather than through, the waves at speeds of at least 50 knots. This compares with 35.5 knots achieved in a trial run earlier this month by a car ferry, and the previous 30.5

Cargo vessels take to the air

A group of ship-builders in Japan is focusing on speed, writes Robert Patton

knots record held by a Finnish

The developers are testing designs that lift the hull out of the water, reducing water resistance. Propulsion and steering systems will use movable water jets since there will be no conventional hull to support propeller and rudder. The consortium, which includes Mitsubishi. Kawasaki and Sumitomo, is testing two designs that lift the hull: the hydrofoil and the air cushion. The hydrofoil uses the same principle that keeps conventional aircraft aloft. "Wings"

beneath the water's surface produce

SINTERNATIONAL

lift which keeps most of the craft out of the water and free of its resistance to motion.

The air cushion type uses large fans to create a "cushion" of air under the ship. The hull shape includes skirts that surround the air cushion and contain it. The result is that the craft skims over the air cushion instead of ploughing through the water like conventional cargo ships.

Neither of the designs is new, but they have not been used successfully to build vessels as large and as stable as the techno-superliner will have to be.

Experimental vessels of both types have been built and have been in sea trials since July. The Hayate (Japanese for "swift wind") is the hydrofoil version. A one-sixth size scale version has reached speeds of 41kph in tests. But the most advanced model is the air cushion ship Hisho (meaning "flight").

The 70m Hisho, built to approximately half-scale, has recorded speeds up to 54 knots. The captain and crew reported good manoeuvrability and seaworthiness in high waves. Hisho, they say, can safely weather 3m waves.

In sea trials between July and September, the air-cushion ship was put through its paces off the coast of the Goto islands in Nagasaki prefecture and since then has sailed the length of the Japanese archipelago. Although the experimental vessel is not equipped for cargo handling, the weight of

located water tank. In two test runs, with cargoes of 100 and 200 tonnes, the experimental ship attained 50 knots. Next year, Hisho will be used to conduct safety trials. The vessel will move goods in 12

cargo is simulated using a centrally

PEOPLE

Coutts calls Post to account

Not many US investment bankers are more anglicised than Lehman Brothers' Herschel Post (right). An Oxford Rhodes scholar and deputy chairman of the London Stock Exchange, Post has been given the ultimate establishment job - chief operating officer of Coutts, the frock-coated bankers to Britain's royal family. operating officer of Lehman

Not that Post, currently chief Brothers in London, will be donning a frock-coat himself. He is joining a new management team being put in place by Coutts' parent, National Westminster Bank, and frockcoats are no longer de rigeur. After years of leaving Coutts to its own devices. NatWest is intent on turning it into a

truly global private bank. Post, 55, who joined Lehman Brothers after spells with J.P. Morgan and Euroclear, will be the effective number two to NatWest's David Went, 47, who

Bodies politic

The Confederation of British

Industry's determination to

take tourism seriously

received a further boost this

week when four new members

joined its tourism action

group. This brings the mem-

bership of the group, which

aims to boost tourism's stand-

The most prominent of the

four new members is Denis

Tunnicliffe, managing director

of London Underground,

which frequently receives bet-

ter reviews from foreign visi-

tors than it does from the capi-

The other members are Row-

land Hardwick, managing

director of English Country

Cottages, whose ravishing bro-

chures boast some of the best

UK self-catering accommoda-

tion: Neil Chalmers, director

Museum; and Henry Head, md

of Norfolk Lavender, which

grows lavender and whose

farms are a tourist attraction

The action group is chaired

by Sir John Bgan, chief execu-

tive of airports group BAA.

■ Nigel Whittaker, executive

director of Kingfisher and

chairman of the CBI's distribu-

tive trades panel, is to switch

retailing horses. After nearly

seven years on the CBI panel,

he is now to take up the posi-

the Natural History

ing in the UK, to 22.

tal's regular users.

in their own right.

Michael Skapinker

3 Charge Card (e.g. Amex)

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of the Coutts Group in June. Traditionally, Coutts & Co. which accounts for roughly half the group, and Coutts' overseas businesses have been run independently.

relating to Coutts' global operations" and will oversee the investment management Coutts has also recruited INTERNATIONAL. Lorraine Trainer, 42, the for- Wictor Scherrer, formerly director of human

However, NatWest has set up a new management team to pull the two parts of the business together. Post will be "responsible for all issues

tion of chairman of the British

has presided over for the past

■ John Keeton, a director of

been appointed chairman of

Rathbone Trust Company, has

British High Commissioner to

Malaysia, has been appointed

CONFLICT AND TERRORISM

■ David Haydock, md of Roger

Paul Barry, md EC Harris

chairman of the BRITISH

CONSULTANTS BUREAU.

International, has been elected

chairman of The Research

Institute for the Study of

Haydock & Co, has been

elected chairman of the

TIMBER RESEARCH &

DEVELOPMENT

ASSOCIATION.

seven years. Gillian Tett

the ASSOCIATION OF

Duncan Slater, former

CORPORATE TRUSTEES.

relations firm.

resources at the London Stock Exchange, to be director of human resources and organisa-Coutts' chief financial officer. The new appointments just

about complete the clear-out of Coutts' old top management team which began three years ago when Ian Farnsworth, a NatWest general manager, took over from Julian Robards as managing director; though it is understood that Coutts is still looking for a new marketing director. Virtually all the top positions at Courts are now held by either NatWest personnel or outsiders drafted in. William Hall

president of the ANIA (French Association of Food and Drinks tional development, and Richard Wise, 37, joins from Mer-Industries) and vice-chairman cury Asset Management to be of CNPF (Confederation of French Industries and

Services), at SIDLAW GROUP. Brian Hardy, director of finance at Burmah Castrol, at STOREHOUSE; he will become chairman of the board's audit committee on the retirement of Margaret Downes next year. Charles Sleigh as chairman at INVESTORS CAPITAL TRUST; Sir Robin Duthie, Sir Charles Fraser and Roger Inglis are resigning on the company ceasing to be a subsidiary of the British Asset

Niven Duncan as deputy chairman of EASTERN

Matthys Roux has retired from ROTHMANS INTERNATIONAL ■ Alan Carter, a former national vice-chairman and European representative of the British Gear Manufacturers' Association, at PMC GROUP (HOLDINGS).

Peter Harron, chairman of Kalamazoo, as chairman at PINACL. John Walkley, head of

expatriate compensation development at Shell, at **EMPLOYMENT CONDITIONS** ABROAD. James Stanford has resigned

from AEROSPACE ENGINEERING. Chris Morley at CAMBRIDGE WATER COMPANY; Lord de Ramsey has resigned.

■ George Simpson (below). chief executive of Lucas Industries, at ICL



John Wardle

Retail Consortium. His replacement at the CBI is Alastair Eperon, director of John Wardle, an important figure in Midlands legal and corporate affairs at Boots, and a previous chief executive of corporate circles for over 20 McAvoy Bayley, the public years, has died after becoming ill last week. His medical con-Whittaker's new job as nondition had been fragile since a executive chairman is largely stroke in 1974.

He spent his career at Edge an honorary one. However, it may have help to improve the & Ellison, solicitors, finishing BRC's links with the CBI's as senior partner having panel James May, the director helped to build the firm up into general of the BRC, has admitone of the leading regional ted in public that he remains legal practices. But at the same distinctly unconvinced by the time he was in demand as a accuracy of the CBI distribucompany director. tive trade survey. Whittaker, He served with quoted comhowever, is - naturally enough - a great fan of the survey he

panies like Forward Group, Hampson Industries and Metalrax and unquoted companies like J.W. Norton Services, Saville Barkers Newsagents and Turbine Blading Group. As a chairman he specialised in chatty, idiosyncratic statements. Paul Cheeseright

■ Stephanie Monk, group personnel director who also chairs the Equal Opportunities Panel of CBI Employment Policy Committee, has been appointed to the board of GRANADA GROUP. Graham Hawksworth. formerly UK general manager of the Lexus division of Toyota (GB), has been appointed md of JACK BARCLAY, following the death of Victor Barclay. Jon Mark, md of European Packaging, has been appointed to the board of LOW & BONAR.

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was installed as chief executive

Cinema/Nigel Andrews

Tall tales of manor'd wealth

The state of the s rincess Caraboo; the tale of a beautiful vagrant girl (Phoebe Cates) who is adopted by early 19th century English high society in the belief that she is a foreign princess, shows that people will believe anything if it comes in a charismatic wrapping.

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They may even believe that this medium-jolly if maddeningly erratic movie is based on a real story. So contends co-screenwriter John Wells. But I have been to that well before, or tumbled down it. As a humble theatre reviewer I once fell for Wells's claim that his play The Projector (Stratford East, 1970s) was an authentic "lost" 18th century comedy. Result: egg on my face and the near-termination of a promising

critical career. Let us just say that even if Cara-Filt Labour like this. English society never con-THE PARTY OF THE P sisted, we hazard, of Jim Broadbent Section of the particular of the second of t and Wendy Hughes living, however entertainingly, in manor'd wealth with a set of strange furniture (seathe state of the s shell-upholstered settees a speciality) and a Greek butler portrayed Sales II prowith tortured vowel sounds and expressive moustache by Kevin

Kline (very furmy). ryant la punite No ill-nourished vagrant ever looked like Phoebe Cates (aka Mrs Kline), who resembles a well-fed The state of the sale of the s graduate of Hollywood High School 18 334 11 8255 " DET SA seeking further doughnuts. And no it with the fair of the contract of surviving picture of the Prince The state of the s Regent suggests that he resembled John Sessions wearing Mikado cast-The lords found be offs. Sessions's look of camp, gobstopper-cheeked naughtiness also

PRINCESS CARABOO (PG) Michael Austin

NEVER ENDING STORY III Peter MacDonald

THE PAGEMASTER (PG) Joe Johnstone and Maurice

Hunt THE NUTCRACKER (U)

CHASING THE DEER (PG)

Emile Ardolino

Graham Holloway ONLY THE STRONG (15)

Sheldon Lettich

comes closer than ever before to suggesting he may be the illegifimate son of Freddie Jones.

The movie trips along with its strange, rambling comic gait, never quite adding up to the sum of its parts, fruitily though these are played Add Stephen Rea (lovestruck journo), the Reverend John Wells (more gobstopper cheeks) and Professor John Lithgow, English-accented again after A Good Man In Africa, and you have a surging roster of multi-style talent seeking a central meeting place. But director/ co-writer Michael Austin stands around like a dazed traffic policeman. Moods collide (satire, farce,

mystery, romance); characters honk and criss-cross; and if there was ever a true story behind Caraboo, its bones are slowly broken under the weight of incidental traffic

We expect what Mark Twain would call "stretchers" at Christmas time. This is the season when we gather round the fire to listen to tall tales and to be struck about the head by flying chestnuts.

The Pagemaster and Never Ending Story III are variations on the same chestmit. A little boy is hurled into make-believe land, where a dose of educative fantasy strengthens him for the real-life battles back home. Alas, the fantasy scenarios in both films are dull enough to put the hero into a coma before he even contemplates the return journey. In The Pagemaster Macaulay

Culkin falls and knocks his head on a library's marble floor, thereby precipitating dreams about animated books. The voices of Whoopi Goldberg, Patrick Stewart, Leonard Nimoy and others prattle behind the dancing vellum-bound shapes as Culkin lives through cartoon digests of Moby Dick, Treasure Island, Dr Jekyll And Mr Hyde and Gulliver's Travels. These are witlessly slogged through in a 66-min-

ute film that seems like 66 hours. Culkin himself is showing grave signs of wear. Since Home Alone the boy has acted like a dazed demi-angel who has lost radio contact with Planet Earth. The instant-access mugging that had such charm in H.A. - "Macaulay, smile", "Macanlay, scream," "Macaulay, hit the

know that Master C could never actually "act". But now he seems to have lost that peerless in-born talent, so post-modern in one so prepubescent, for parodying acting.

ARTS

We would like to say that all plot

But Hollywood never quite manages to heave itself up into high culture. Among the books flaunting their spines at Master Culkin are Ten Little Indians and The Haunting: giveaway-lowbrow titles, which also happen to be the titles by which the movies not the novels were known. Popular cinema may

burglars!" - has lost its verve. We Another boy thespian adrift in

imaginative hyper-space is Jason James Richter in The Never Ending Story III. What to say about a movie with tedium sewn into its very title? Young Bastien, our bero, is now a Los Angeles schoolboy apparently living on the same doughrut diet as Phoebe Cates. Persecuted by bullies, the plumpcheeked lad takes refuge in a library, where on opening the eponymous folklore tome he is magicked back into the land of "Fantasia" Luck-dragons; princesses; Tony Robinson as a gnome; and mile on mile of Christmas grotto decor.

resemblances between this film and The Pagemaster are coincidental. Perhaps so. But the shared library settings hint at a Western cinema suddenly becoming alarmingly pedagogic about reading. Note the posters of famous film stars urging "Read" on the walls of the Never-Ending library and the parade of nudging book titles on the shelves of The Pagemaster.

is in angelic prime, capering



Camp gobstopper-cheeked naughtiness: John Sessions wearing Mikado cast-offs and Phoebe Cates in search of doughnuts in Princess Caraboo

be making one of its periodic bids to turn from poacher to gamekeeper. but apparently it can still only recognise stolen game.

In a week of bizarre cross-referencing, all we need now is another film starring Master Culkin, hinting at Hollywood's affair with high culture and containing a plot poised

between fantasy and reality. Abracadabra: The Nutcracker. George Balanchine's version of the Tchaikovsky ballet has been filmed, with Macaulay as Drosselmeyer's nephew. This riot of sound and colour, directed by Emile Ardolino (Dirty Dancing), was created some time ago. This explains why Culkin

through his role with all the hammy wonder he brought to Home Alone. (He actually was a ballet student before being captured by Tinseltown).

Lovely sets; luscious music; worth a Christmas outing. We wish we could speak thus of Chasing The Deer. The good news is that this British film was heroically financed by small investors: a literal army of them, who having handed over their wallets then kitted themselves out in 1740s battle dress to play extras in Graham Holloway's miniepic about the Jacobite wars.

Now the bad news. The combat scenes play like one of those Monty Python battle sketches in which

obscure women's guilds, having selected a patch of mud, used to hit each other over the head with handbags. Between battles, the screen is cleared for the actors to stand in uncertain lighting mouthing self-destruct dialogue. (Sample conversation-stopper: "Then there is the episcopalian dimension. . "} Ten points for financial initiative, one and a half for creative result.

Only The Strong will appeal to only the barmy. Ninety minutes of the Brazilian martial art called capoeira, which to the untrained eye looks like breakdancing with violence. Sheldon Lettich directs. Someone called Mark Dacascos

in a mpo si par it li factitues in the destinos companies de la companie de of only does the playwright Tony Kushner take on the tep anteister ff. most difficult themes of the Prairie prairie era we live in, he also links . See Fall Francis F. them together. In his new 90-minute ge der geber fortige Slows! (Thinking About the Longstand-केल भागात करे ing Problems of Virtue and Happiness), The state of the s as in his widely-acclaimed two-part Angels in America, he somehow yokes The state of the same of the collapse of Soviet communism to The Third The State of the the new prominence of homosexuality and a great deal else besides. And he ह : - जारहार होते । manages to show the full seriousness of The transfer the situation he is presenting while ाक्षेत्र ने सेने केव्या है relieving it with humour and a range of in train The fact different characters. The sheer scope of - (4. 100 on (200) his ambition is refreshing.

and the state of the Yet to my mind Kushner is a lightweight. For all its massive historical political, socio-economic, psychosexual and metsphysical range, I never felt that Angels in America was any larger in spirit than a soap opera, albeit vivid and touching and entertaining. (My reaction did not change even when had seen productions on both sides of

the Atlantic). Slavs! is not soap-opera but satire. It does not flit between disparate narrative threads, as did Angels in America. and it has a less gossipy concern with what will happen next to whom. But here again his characters have both the vitality and the shallowness of cartoons, and here again he interconnects them in a way that rings hollow. We see that he has assembled them to illustrate strategically the contrasting symptoms of the State of Things

> Thus the alcoholic and nihilistic Katherina Sesafina Gleb, a warden of the Pan-Soviet archive (guarding the bottled brains of Lenin and other excomrades) in 1985 (Act Two), is here the lesbian girlfriend of socialist Doctor Bonfila Bezhukhovna Bonch-Bruevich. who in 1992 (Act Three) reveals the disastrous medical effects of Russian nuclear and chemical pollution upon Siberia and elsewhere. Lesbians, alco-. holism, Leninism, socialism, pollution, medicine, the past, the future: yes, what a nexus! And how perverse that, for all the vehemence Kushner gives these characters, he cannot give either of

them much substance. Slavs! begins with the kind of hilarious stroke that we expect to find not in a play but in TV satire. Two Muscovite street-cleaners - brushing away the



Peter Mayes (left) as the old Bolshevik Antedilluvianovich Prelapsarianov, with Peter Bayliss

Theatre/Alastair Macaulay

Tony Kushner's 'Slavs!'

snow as they talk - are talking to each other, in lengthy and perfect sentences, of what political conclusions to draw from studying history from Marx and Engels. Peculiar, however, is the way Kushner keeps this joke going throughout the play.

It would be hard to make a better case for this British premiere of the play than is being made at the Hampstead Theatre, where Matthew Lloyd directs a generally superb cast. Design, by Ultz, is economical and effective. Lloyd keeps Kushner's satiric tone keenly to the fore while stressing humanity where he can.

lmelda Staunton's performance is more real than the words she speaks. She shows us the quiet, caring, troubled mind and nervous system of the lesbian Doctor Bonch-Bruevich. A wonderful actress. Annette Badland is just as fine as Mrs Shastlivyi Domik, blasting with great sincerity through an oration that starts forcefully and climbs in intensity from there.

Paul Jesson is excellent as Ippolite Ippopolitovich Popolitipov, a Soviet official who has the misfortune to be in love with the same woman as Dr Bouch Bruevich. Peter Copley and Richard Mayes are first-rate as Aleksii Ante-

dilluvianovich Prelapsarianov (the world's oldest Bolshevik) and Serge Esmereldovich Upgobkin. Ron Cook has to play Yegor Tremens Rodent, the kind of weak character whom Kushner needs in his plays so that every more rightthinking character can worst him in argument. Only Aisling O'Sullivan lets the side down as the alcoholic lesbian Katherina Gleb. Presence and force. sure, but no coherent detail. (I never believed in her alcoholism.) A cast like this should reach the West End: a play like Slans! should not.

At the Hampstead Theatre, NW3.

n Sunday, András Schiff played Bach, Bartók and Beethoven at the Barbican - in that order. The second half was reserved for the "Hammerklavier" Sonata: earlier, Bartók's piano sonata snapped at the heels of

The Partita was exquisitely performed. I used to find Schiff's Bach over-jewelled sometimes, but nowadays he strikes a lovely balance between grace and rigorous clarity. His Overture here was resplendent, the Aria deeply meditated, the final Gigue a dazzling tour de force: altogether a delight to hear. With Schiff the dance-move-

Bach's Fourth Partita.

ments in the Partitas sound

Recital tok, and the result - in a piece partly inspired by Stravinsky's Rite - felt brittle and bloodless, András fleet without thrust. In the grand first movement

of the "Hammerklavier", it seemed that the breadth of Schiff's musical intelligence again risked compromise by light fingers and a hint of nervy tautness. By the Adagio, however, he had found his best stride: still light and underpedalled, but soberly penetrating and perfectly sustained. The audience was held rapt. The concluding fugue, much of it taken at heroically reckless speed, was cogent and trium-

David Murray

Arts Council bales out the beleaguered

Schiff

more like contrapuntal charac-

ter-pieces, individuated by

expression rather than by

strongly contrasted rhythms.

At the risk of gilding the lily, I

think he might remember the

dance a little more often. In

the Bartok sonata there was no

sense of a stamping-dance in

the first movement, nor much

popular lilt in the last. Schiff's

keyboard style in Bach (digital,

linear, parsimonious with the

pedal) was carried over to Bar-

ower ticket prices for performances of contemporary opera at Covent Garden: financial life-lines for the beleaguered regional orchestras and theatres: more English touring by the National Theatre and the RSC: and no grant for KOSH, the dance company: these are the main decisions from the Arts Council of England yesterday as it announced the carve up of its

1995-96 grant. The council unexpectedly received an extra £5.1m in the Budget a rise of 2.75 per cent to £191.1m. It had been told to plan on standatill funding and had passed the same message to its clients. In the event, that is just what the majority of grant-aided arts companies can expect next year; frozen subsidy. The additional money has been used to ensure that few, if any, companies go under before lottery funding starts to come through in

April. The five regional orchestras and 16 theatres, including those in Farnham, Birming-

ham, Salisbury, Harrogate and Cheltenham, were facing worryingly high deficits. The council has decided to give the a difficult future: two, the LSO orchestras an additional and the LPO, are on frozen £450.000 between them condition that they match this sum by their own efforts) while the theatres will share £565,000. The money comes with the understanding that they must sort themselves out financially once and for all. Some national companies

have been given special treatment. Hard pressed ENO is getting £300,000 more, at £11.955m, to invest in new productions, while Opera North is baled out with £200,000 more. to £4.834m. English National Ballet is near breaking point and has had its grant raised by £300,000 to £3.9m while Northern Ballet Theatre gets £125,000 extra at £1.225m.

High seat prices at Covent Garden are a perpetual worry. The council cannot afford to increase its across the board subsidy but is advancing another £300.000, making £8.8m. to ensure that the Royal Opera can reduce prices

to help fill seats for contempo-Tary opera. The London orchestras face grants while the RPO and the Philharmonia must make do

with just £20,000 more each to help their regional work in Nottingham and Bedford. The KOSH loses its grant for artistic reasons, but can apply for touring money. In contrast DV8, the Place and Dance Umbrella get sizeable lifts in subsidy, while Royal Ballet receives £100,000 more, at just over £6m, to be invested in choreography. The secretary general of the

council, Mary Allen, said yesterday "I sincerely hope that no one now goes to the wall." Prior consultation suggests that most companies are happy. And with the council lottery fund growing to £9m in just three weeks, the assumption is that any arts company in a parious state will have put in a well argued bid for some of this cash.

INTERNATIONAL

CONCERTS

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 Sleafried: by Wagner. Conductor Horst Stein, production by Götz Friedrich at 5.30 pm; Dec 27 Staatsoper Unter den Linden Tel: (030) 2 00 4762 Die Verurteilung des Lukulius: by

production by Barghaus at 8 pm; Dec 15, 18 (3 pm) Die Zauberflöte: by Mozart. Conductor Daniel Berenboim, pm; Dec 20, 23, 25, 28 Domröschen: by Tchalkovsky.

choreographed by Nureyev at 7 pm; Dec 26, 27 ● La Traviata: by Verdi. Conducted by Rizzi, production by Kirst. In Italian at 7 pm; Dec 17

BRUSSELS

CONCERTS Philiarmonique de Bruxelles Tel: (02) 507 84 34 Andrés Schiff: pianist, plays

 Royal Concertgebouw Orchestra: with pianist Evgeny Kissin and conducted by Sir Georg Solfi, plays Beethoven, Bartok and Kodály at 8 pm; Dec 17

LONDON

CONCERTS Barbican Tel: (071) 638 8891 Royal Philharmonic Orchestra: Christmas concert with conductor Owain Arwei Hughes at 7.30 pm; Dec 20, 26 • The Dream of Gerontius: by

Bgar. The London Symphony Orchestra with mezzo-soprano Anne Sofie Von Otter conducted by Sir Colin Davis at 7.30 pm; Dec 15 Festival Hall Tel: (071) 928 8800

 International Series: The London Philharmonic conducted by Bernard Haitink plays Berlioz (Overture, Benvenuto Cellini), Ravel (Mother Goose) and Vaughan Williams (Symphony No.5) at 7.30 pm; Dec

OPERA/BALLET English National Opera Tel: (071)

 Figaro's Wedding: in house debut for conductor Derrick Incurye at 7 pm: Dec 15, 17 Knovanshchina: new production of Mussorgsky's opera. Director Francesca Zambello at 8.30 pm;

Dec 16 Festival Half Tel: (071) 928 8800 The Nutcracker: by Tchaikovsky. English National Ballet and its Orchestra choreographed by Ben Stevenson at 7.30 pm; from Dec 21 to Jan 2 (Not Sun) Royal Opera House Tel: 071 340

 Asinton Remembered: celebration of the Royal Ballet founder . choreographer Fredrick Ashton. Includes pieces by Mendelssohn, Offenbach, Massenet and Walton at 7.30 pm; Dec 15, 17 (2 pm) Cinderella: music by Prokofiev. Created by Fredrick Ashton in 1948, this was the first full-length ballet by

pm; Dec 23 (2 pm) , 26 (2 pm) , 27, La Traviata: by Verdi. A new production by Richard Eyre. Georg Solti conducts for the first five performances, then Phillips Auguin. in Italian with English surtitles

an English choreographer at 7.30

at 7.30 pm; Dec 16, 19 ● The Sleeping Beauty: a new production of Tchaikovsky's ballet. Produced by Anthony Dowell, set pm; Dec 20 (2 pm), 21, 22, 28 THEATRE

Barbican Tel: (071) 638 8891 New England: World premiere of Richard Nelson's new play. No performance 12-15th Dec., otherwise at 7.15 pm; to Dec 29 (Not Sun)

National, Lyttelton Tel: (071) 928

Out of a House Walked a Man: by Daniil Kharms. A Royal National Theatre and Theatre de Complicite co-production of a collection of musical scenes by the Russian absurdist writer at 7.30 pm; Dec 23, 26, 27

Heliman, directed by Howard Davies at 7.30 pm; Dec 15, 16, 17 (2.15 pm), 19, 28, 29 (2.15 pm), 30

MUNICH GALLERIES

Kunsthalle der Hypo-Kulturstiftung Paris-Belle Epoque: An evocation of the period from 1880 to 1910, with paintings, drawings, posters, photographs, glass and furniture; from Dec 16 to Feb 26

■ NEW YORK

GALLERIES Whitney Museum Franz Kline: Black and White 1950-61: major Abstract Expressionist works from the last decade of the artist's life; from Dec 16 to Mar 12 **OPERA/BALLET**

Metropolitan Tel: (212) 362 6000 Die Fledermaus: by J. Strauss. Sung in German with English dialogue at 8 pm; Dec 22, 29 Don Giovanni: by Mozart, sung in Italian at 8 pm; Dec 16, 20, 24 (1.30

 Madama Butterfly: by Puccini at 8 pm; Dec 17, 21, 27, 30 Peter Grimes: by Britten. English at 8 pm: Dec 15, 19, 23, 28 Rigoletto: by Verdi at 8 pm; Dec

PARIS

CONCERTS Champs Elysées Tel: (1) 47 23 37 21/47 20 08 24 French National Orchestra: Jeffrey Tate conducts Beethoven Symphonies Nos. 2 and 3 at 8 pm;

Collections: paintings by Gainsborough, Reynolds, Constable Lawrence and Turner. Closed Tue.; to Dec 19

21/47 20 08 24 Casse-noisette: Tchalkovsky's ballet performed by the Kirov ballet company, St. Petersberg at 8.30 pm; Dec 22, 23, 25, 26, 27, 28, 29,

Petersberg at 8.30 pm; Dec 20, 21

TURIN

OPERA/BALLET Teatro Regio Tel: 011 8815 241 ● Lo Schiaccianoci: ballet in three parts by Tchalkovsky. Performed by

■ WASHINGTON

Sackler Tel: (202) 357 2700 Paintings from Shiraz the arts of the Persian book created in the city of Shiraz during the 14th -16th century; from Dec 24 to Sep 24 OPERA/BALLET

Kennedy Centre Tel: (202) 467

Tchalkovsky. Presented by the Joffrey Ballet, choreographed by Robert Joffrey. No show Dec. 12th, mats at 2pm otherwise at 8 pm; to Dec 17

THEATRE Gunston II Tel: (703) 418 4808

at 8 pm; to Dec 17

Antony Thorncroft

AMSTERDAM

Het Concertgebouw Tel: (020) 671

OPERA/BALLET

Paul Dessau, Conductor Hirsch,

production by August Everding at 7

Conducted by Stoize,

Bach, Reger, Handel and Brahms at ·8 pm; Dec 19.

designed by Maria Bjornson at 7.30

The Children's Hour: by Lillan Dec 15, 17 GALLERIES Louvre Tet: (1) 42 60 39 26 British Art in French Public

OPERA/BALLET Champs Elysées Tel: (1) 47 23 37

 La Fontaine de Bakchiserei: ballet by the Kirov company, St.

the Kirov company, St Petersburg. Sun mat only at 3 pm; to Dec 18 (Not Mon)

CONCERTS Kennedy Centre Tel: (202) 467

National Symphony Orchestra: perform Handel's Messiah. With conductor Peter Bay, soprano Janice Chandler and mezzo-soprano Stephanie Blythe at 8.30 pm; Dec 16, 17, 18, 19

GALLERIES National Gallery Tel:(202) 737 4215 Italian Renaissance Architecture: Brunelleschi, Sangallo, Michelangelo, the Cathedrals of Florence, Pavia and St. Peter's; from Dec 18 to Mar

The Nutcracker: music by

 An Evening with Tom Stoppard: a series of three one-act plays by the British playwright presented by the Washington Shakespeare Company

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2345

FRIDAY

Reports 1230

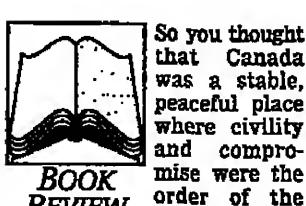
0430, 1730;

WEDNESDAY NBC/Super Channel: FT Reports 1230

NBC/Super Channel: FT

Sky News: FT Reports 0230, 2030 SUNDAY NBC/Super Channel: FT Reports 2230

Sky News: FT Reports



where civility compromise were the Think again, advises Mr Lansing Lamont

In this provocative book. Mr Lamont raises the spectre of bloody riots on the streets of Montreal, disaffected aboriginals blowing up one of North America's biggest hydroelectric projects, and Quebec gunboats intercepting US tankers on the St Lawrence River all within the next seven or eight years.

The unrest would be the precursor to the ineluctable disintegration of the world's second biggest country. Much of what is now English-speaking Canada would end up as part of the US, leaving a newly-independent Quebec as a lonely and increasingly impoverished - outpost of French language and culture.

Mr Lamont, a former correspondent for Time magazine and a frequent visitor to Canada, suggests that foreigners have for too long looked at Canada from the wrong angle. Instead of puzzling over why such a nation apparently blessed with such rich natural and human resources should want to tear itself apart, the real question is how Canada has managed to stay in one

piece for 127 years. Mr Lamont says the chasm between Canada's French and English is as deep as between Ireland's Catholics and Protestants. But be identifies many other tensions that threaten to tear apart the national fabric.

The 5m inhabitants of the prairie provinces of Alberta, Saskatchewan and Manitoba "carry on their shoulders a chip the size of Labrador. They have all the goodies, but somehow the benefits always seem to land in the laps of rapacious easterners."

The 10 provinces are forever trying to wrest powers from the federal government in Ottawa. Aboriginal communities have become increasingly mili-

The pervasive influence of US television is weakening

经验

BREAKUP - The Coming End of Canada and the Stakes for America By Lansing Lamont W.W. Norton and Co. £/9,95/\$29,99, 267 pages

Canada's fragile indigenous culture. Meanwhile, immigrant groups are encouraged by a policy of "multi-culturalism" to make the preservation of their own identities a higher priority than a united country.

Economic forces are also melting the glue that has held Canada together. The 1989 free trade agreement with the US has focused Canadian business on markets and competitors to the south - a trend exacerbated by internal trade barriers between the provinces.

Towering debt and budget deficits channel a growing proportion of government revenues to foreign creditors, limiting the ability of Ottawa and the provinces to meet their own citizens' demands.

"At its birth as a British dominion in 1867," Mr Lamont concludes, "Canada's existence was predicated on its fear of annexation by the United States; its pride and security in belonging to the mightiest empire since Rome's; and the need for a protected economy to ward off its omnipotent southern neighbour. As none of these reasons apply any longer, and having no new ideological underpinnings to help validate its national purpose, Canada is becoming increas-

ingly vulnerable to fissure."

In the second section of Breakup, Mr Lamont makes "an informed surmise of what could happen in the worst circumstances" as the fissures widen. He postulates a last-ditch National Commission to Rebuild Canada in 1996, the failure of which leads to Quebec's stormy unilateral declaration of independence four years later. The four Atlantic provinces, cut off from the rest of Canada by the secession, would have little choice but to seek a future with the US. The much richer western provinces would also tighten their

north west. Mr. Lamont's disquieting scenario may well come to pass.

"My sasteet Memory is MuM and
DaD-talking BUSINESS around
a he BREAKFAST table."

already-close links with the US

The success of regional parties from Quebec and western Canada in last year's general election is a reminder that the centre is an unrewarding place to be in politics when grievances fill the air.

he British govern-

ment's defeat over

energy is of more than

OR

just temporary political inter-

est. For it brings to the surface

how very muddled the public

is on the whole subject of spending and taxes. Opinion

poll after opinion poll shows

that voters seem to want more

publicly provided, or financed.

services. Yet they rear up

against any attempts to pay for

these services by spreading the

An idea of the public mood

emerges from one poll in

which nearly 50 per cent

replied that taxes on high

incomes were too low, or

"much too low". Only 6 per

cent thought that taxes on

middle incomes were too low

and hardly anyone thought

that of taxes on low incomes.

Yet the overwhelming majority

of those polled regarded them-

selves as either middle or low

income. Less than 3 per cent

regarded themselves as receiv-

ing high incomes. On this evi-

rich to soak.

dence, there are just too few

But the real drawbacks of

allocating resources through

competitive elections rather

than competitive markets go

beyond these contradictions.

They can be summed up in the

jargon phrase "full line sup-

ply". When a buyer makes pur-

chases in a supermarket, he or

she can decide on how much

he or she wishes to spend and

on what items. But when it

comes to public goods like

defence, every citizen has to

have the same amount. Worse

than that: the voter has to

decide between two or three

bundles of vague policies cov-

ering all issues, none of which

may express his or her prefer-

ences, but which he or she has

Despite the drawbacks, some

services are better financed

collectively than by relying on

the private marketplace alone.

One way of introducing a little

more coherence might be by

some form of hypothecated or

earmarked taxes, designated

for specific public services.

There can, but need not, be a

close connection between the

nature of the tax and the ser-

A historical example of an

earmarked tax was "Ship

Money", levied on English sea-

finance the Royal Navy. When

Charles I revived the tax in

1634-38, he started a chain of

events which contributed to

the English civil war, his own

vice for which it pays.

to take or leave as a whole.

tax net more widely.

domestic

Quebeckers elected a separatist government in September. Earlier this month, it unveiled plans to draw up a new constitution early in the New Year as a prelude to an independence referendum. The province's aboriginal communities have vowed to resist the drive towards sovereignty. Many western Canadians wish Quebec good riddance. Can it be long before even hotter heads come to the fore?

Don't write Canada off just yet. Mr Lamont researched much of his book at a time when, even by recent Canadian standards, the national mood was unusually grumpy.

The recession was at its deepest. Voters had rejected the Charlottetown Accord, an effort by politicians to write a constitution that would accommodate the demands of Quebec as well as, in Mr Lamont's words, every other special interest group except left-handed dentists.

Although almost every page of Mr Lamont's book contains a good reason for Canada to break up, it also gives some cause for hope.

He notes, for instance, that Quebeckers are "still essentially a cautious people used to walking on ice in winter. That ... suggests that they will not make the final leap to independence." Recent opinion polls indicate that only about 40 per cent of Quebeckers support independence.

The economy is enjoying a robust recovery and the mood in the country at large has mellowed appreciably since Mr Jean Chrétien's Liberals took office just over a year ago.

Moreover, for all their complaints, most Canadians would rather see their country survive than be shattered apart or ports and coastal regions to absorbed by their southern neighbour. It is still possible that Canada will muddle through in a typically Canadian way - not united but also not irrevocably split.

Bernard Simon that was because the levies

ECONOMIC VIEWPOINT

Time to know what you pay for

By Samuel Brittan

General government receipts		General government expenditure
1998-64 Ebin	16 of total	1988-84 % of total
Hogome tax	25.8	Social security 87.1 30.4
Edirporation tax: \$4.9	6.5	Health 48.6
Other Inland Revenue 4.1	1.8	Education 33.7 11.8
		Defence 8.2
Customs & Exclas		Law and order
WAT	18,0	Transport 8.7
Fund challeng		Environmental services . 3.6 3.4
Tobacco ciulies 6.5	112	Other functions 33.2 11.5
Beer, wine and spirits duties: 52		General gov t debt interest 18.9. 6.9
Other Obstonis & Excles 3.8	13年9月4月1日	-Digner 10.6
Vehicle excise duties 3.6	1.6	Total 100.0
Business rates - 12.6	5.5	
Other texes and opposites.	2.8	
Social security contributions	16.8	
Council text 8.5	3.7	

were extended to inland regions and Parliament was not consulted. Earmarked taxes that are carefully and sensitively applied may still be a lesser evil than today's habit of putting all official revenues into a pool to be allocated at the government's discretion.

Earmarked taxes have begun to receive support from different parts of the political spectrum, for instance the UK leftof-centre think-tank, Demos, and the free-market Institute for Economic Affairs. Hypothecated taxes are already frequent in the US, where they are said to finance about half of local spending Many of the uses which Demos envisages for earmarking are primarily local: for example, expenditure on the London Underground city nursery places, or a town's bid for the Olympics. For such applications to work effectively in the UK, councils would have to acquire sources of revenue

Meanwhile, there is quite a lot than can be done at a national level. Earmarked taxes cannot remove all the beheading and a period of defects of state provision. They republican government. But cannot enable different voters to have different military bud-

sufficient to finance their own

gets or different sized health services to suit their individual preferences. But they can at least make sure that the services come with a price tag and that expenditure is representative of what the middle of the road taxpayer is prepared to

An example is public expenditure on health. This was running in the UK in 1993-94 (the last year for which a functional breakdown of public spending was available) at almost £44bn - slightly more than the yield of VAT. Why not then earmark the proceeds of VAT for the National Health Service and let voters put their money where

British tax attitudes Views on taxes borne by: incomes incomes incomes. Much too high 3.5 2.7 26.5 Too high 95 248 485

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Much too low 27 Don't know/ not applicable:

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most countries half or more of

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much more it takes. Eventu-

to be heard more critically.

call in aid well-known abuses

hypothecated revenues. The

not applicable

social security taxes are levied on employers. Employees still have to pay in the end, as these taxes are passed back in lower wages or passed forward in higher prices. As a result. contributions cannot be used to put a price tag on increases in social expenditure, such as pensions or sickness benefit. armarking is indeed

diverted to finance expenditure

of no benefit to motorists. The

opposite distortion arises when

general revenues are diverted

to top up hypothecated taxes.

Until 1989 UK National Insur-

ance contributions were sup-

plemented by an Exchequer

Another danger is tokenism.

such as the extra ip on the

income tax which the Liberal

Democrats wanted to spend on

education in the 1992 election.

Without having to bear a

known tax for existing educa-

tional expenditure, voters are

not in a good position to judge

whether they want to spend

The greatest obstacle to suc-

cessful earmarking is inade-

quate public knowledge. In

contribution.

more or less.

- easier for indirect taxes on goods and services. But some progress is still possible on the direct side. Income tax plus employee national insurance contributions amounted in the UK in 1993-94 to nearly £800m. ever more NHS expenditure, This was slightly less than the they should be ready to see the bill for social security. Why VAT rate creep up from 171/2 to not then earmark the whole of 18, 19, 20 per cent and however these personal tax receipts for a. Redistribution . Fund. from ally even the belligerent uniwhich all benefits, whether formed nurses who turn up at contributory or not, would be every talevised election brains paid? Gradually the gross trust with their demands for totals of both tax and benefits "more, more, more" will begin could be reduced as Inland Revenue computerisation -Finance ministries have allowed some optional netting. opposed hypothecated taxation off in household taxes and benmainly because it reduces their efits; and an approach could be own power. They can however made to a negative income tax. A study of earmarking by of hypothecation. There have been raids on supposedly.

Margaret Wilkinson in the November issue of Fiscal Studies* concludes that the snags are so great that earmarking is, except on a very small scale, a snare and a dehision. She ends: "Governments must weigh the alternatives. and determine priorities with full knowledge of the complexities that are involved, and then be accountable to the electorate for them." But it is precisely this unrealistic demand for omniscience by governments which convinces some of us that there must be a better way.

*7 Ridgemount Street, London

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Monetary framework needs more clarity

From Mr Malcolm Bruce MP. making the inflation target advance where one is steering the monetary framework.

Sir, I very much welcome the clearer and singular, and by for. As you note, it is also par-clearer and less open to future. From Mr Malcolm Bruce MP. made a similar proposal in our party's alternative Budget two weeks ago, suggesting that the inflation target be reduced to

0-3 per cent. The present inflation target is something of a muddle, with a target rage of 1-2.5 per cent within a broader target of 1-4 per cent. There is now a need

This includes the narrowness of the 1-2.5 per cent range, which is in practical and operational terms far too restrictive. Additionally, there is no explicit target beyond 1997, though the Bank of England is apparently working on an assumption of 0-2 per cent. This is a significant weakness given that monetary policy

call in your leader article addressing some of the other | ticularly important to make | abuse and confusion defects which you identify. the inflation targets clear beyond 1997, as this will cover the post-election period, possibly with a non-Conservative government in office. This would be absolutely the wrong time to have any confusion about the nature of the UK's commitment to low inflation.

I believe that the introduction of inflation targets has been a promising evolution in to reinforce the credibility of works with long lags, so that it | UK monetary policy. There is | House of Commons, the monetary framework by is vital to know well in now a need, however, to make London SWIA CAA

suggest, to build a cross-party consensus around low inflation, which could not only reduce the price of long-term British government borrowing. but could lock the UK into permanently low levels of infla-

Malcolm Bruce. Liberal Democrat Treasury spokesman.

Answer lies in question

From Mr Mark Griffith. Sir, Lord Plumb is right (Letters, December 8) when, commenting on a survey of the attitudes to the European Union in the UK and Germany, he says that how questions are framed in polls on the EU can affect the result. However, this usually works for, not against,

the EU lobby. Several countries would not be in the association if referendum questions had been worded with Yes for staying out and No for going in. Pro-Union politicians are quick enough to use what he calls "popular bewilderment" when it suits them.

Confused voters choosing the friendly, positive-sounding Yes are called bold and intelligent when they vote for the institution that gives Lord Plumb purpose, the European Union. Mark Griffith.

MTI-Hungarian News Hungary

Hard to catch a Eurostar | Rise in duty

From Dr Caroline Jackson

section reported ("In time for Eurostar", December 12) that a passenger arriving less than 20 minutes before the departure of the Eurostar train from Waterloo was barred access on the grounds that security checks could not be carried

The arrangements surrounding the existing Eurostar service are so bizarre and haphazard that I begin to wonder whether it is not being run by a group of fifth columnists in the pay of the ferry companies. I arrived 10 minutes before the Waterloo-Brussels departure the other day and was waved through with no security checks on my baggage whatever. When I had phoned Eurostar the previous day with great difficulty because the line was constantly engaged - I was told that the train was very full. In fact, it was virtually empty, both | MEP for Wiltshire North and

Meanwhile, at the Gare du 15 Bath Road, Swindon, Midi in Brussels, the Belgians | Wiltshire SN1 4BA

still insist on static passport no answer checks and their station is like

Sir, Your Business Travel an unfinished morgue. Getting a ticket at all in the

UK requires reserves of perseverance. Not everybody, especially business travellers, can plan weeks or even days in advance. I tried for a ticket for the next day's Eurostar at Swindon and Didcot, both important London feeder stations, and was told that they could not sell me one because they did not have the necessary computer equipment. At Didcot they believe that it will be two years before they get it.

I was advised to try Reading, Bath or Bristol I have just rung Eurostar again - to get a recorded announcement that the office is closed because of a fire drill. No alternative arrangement for booking tickets seems to be in

Do they want passengers at Caroline Jackson

Current dividend trend has damaging effects

cost pressure which inhibits

The electricity industry con-

tinnes to shed labour and past

inefficiencies are now used to

justify electrifying pay

increases for directors. When

realise that short-term electric-

investment and job creation.

From Mr Martin Simons. Sir. The extraordinary rise in dividends declared by UK electricity generators and distributors, coupled with buy-backs of shares "which enhance returns for shareholders" (Company News, This Week: "Buy-backs set to enhance returns for shareholders", December 12) is

a national disgrace. The necessary profits and cash flows for the distribution bonanza have been, and con-

tinue to be, generated by duopity profit optimisation is doing oly suppliers using their musimmense damage, especially to cle by overcharging private energy-intensive sectors such and industrial customers. The as chemicals, glass, cement latter suffer from unnecessary and heavy engineering?

London SW15 6HJ

Are French, German and Japanese electricity companies paying such high dividends and buying back shares? No, because they have some sense, not least for the common weal Martin Simons, will some influential spark 24 Granard Avenue,

From Mr Hugh Morison.

Sir, Many commentators and City opinion-formers seem to have welcomed the chancellor's decision to raise excise duties on spirits and other products, on the grounds that this would close the gap left in his Budget by the vote against raising VAT on fuel from 8 to 17.5 per cent.

The evidence of the past few years suggests, however, that Kenneth Clarke, the chancel lor, will fail in his objective; in the last year that followed an increase in excise duty (1992-93) the chancellor's receipts from excise duty on spirits fell by £80m. In the fallowing year, after Mr Clarke and his predecessor had frozen the rate of duty on spirits, Treasury receipts actually grew by £46m.

This clear evidence of diminishing returns points to the likelihood that last week's 4 per cent rise will once again lead to a drop in revenue

Not only will the chancellor's action damage an important UK industry; not only will it weaken the industry's attempts to overcome discriminatory tax treatment in Europe and beyond; he has done all this in a desperate attempt to raise revenue which will not materialise.

The chancellor will find that this particular crock of gold is at the end of a very distant rainbow. Hugh Morison, director general, The Scotch Whisky Association,

20 Atholl Cresecent,

Edinburgh EH3 8HF

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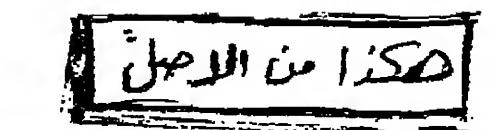
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FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700 Thursday December 15 1994

Beyond the Troubles

There is a danger that the success of this week's investment conference in Northern Ireland will be measured in pounds and pence. The long list of aid pledges recorded over the past few days are welcome injections to the region, that will be easily spent. Yet the biggest obstacle to economic success in Ulster has never been a shortage of public funds. Rather, it has been a lack of confidence in the future, born of the Troubles, and shared by residents and foreign investors alike. Overcoming that lack of faith would be the true peace dividend. On that score alone, the conference may have made a lasting contribution

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to the region's future. Delegates heard much of the tax and other incentives aimed at attracting inward investors to the province. But there are more fundamental attractions to a peaceful Northern Ireland. Property prices are the lowest in the UK as are labour costs, and the workforce is well-educated. A few investors have already begun to exploit these benefits. But there will need to be many more if the economy is to rid itself of the distortions cre-

ated by the last 25 years. Economic activity is heavily skewed towards agriculture. declining industries and the public sector. None of these offers a very promising launch pad for peacetime growth. The prime minister, Mr John Major, has rightly promised that security expenditure savings will not be lost to the region altogether, but ploughed back into health and education spending. Altering the composition of public spending to favour

teachers and doctors over policeman may create more public jobs than it destroys. Yet the long-term aim of subsidies from the centre currently around half of the region's budget, or quarter of GDP - must now be to give people a better opportunity to fend for themselves in the private sector.

Over a third of the workforce is currently employed by the government. Even this degree of public job creation has not prevented the region from having the highest onemployment rate in the UK with over half of the total being long-term unemployment. Joblessness afflicts Catholics particularly. Some 43 per cent of 20-60 year old Catholic men are currently without work, compared to a 26 per cent non-employment rate among Protestants.

Mr Major announced further measures to tackle the problem in yesterday's speech. But there is a strong case for doing more. Those at the periphery of the UK have long resented being used as guinea pigs for potentially unpopular new government policies. Using Northern Ireland as a testing ground for ambitious employment policies which went beyond the timid measures announced in last month's budget would make a welcome change. With luck, enhanced inward investment flows, tighter transport and other links with the south, and a better tourism trade will eventually provide jobs for the unemployed to go to. This week's conference may make employers take a look. The trick will be giving them the confidence

India on trial

Indians are not doomed to be poor. They are poor because of foolish policies. Unfortunately, the likely response to the defeats suffered by the Congress party in state elections will be precisely the wrong mixture of caution with profilgacy. The prime minister deserves credit for initiating reform, but has failed to persuade the electorate of its benefits. Indeed he has barely tried.

India's politics has become a struggle over the redistribution of poverty. This can be seen in the resistance to reform of the labour market. In the opposition to privathe continued pressure for protection from imports, in the demands for affirmative action for "backward" castes, in the failure to charge properly for electricity and irrigation, in pressures for more public spending on food and fertiliser subsidies and in the wide-

spread exemptions from taxation.

The brilliantly executed response to India's economic crisis of 1991 offered the country a chance to break out of the zerosum trap into which politics had led. Unfortunately, reform has not gone far or fast enough. In addition, fiscal stabilisation more or less stopped after 1992-93. The fiscal deficit is expected to be 6 per cent of gross domestic product this year and may rise sharply again next year, in response to the electoral defeats. Yet even this year's level is almost certainly unsustainable in the long run. The pity of it all is that the

zealously pursued could reduce it further. The beneficiaries of industrial protection, over-employment in public enterprises and the failure to allow plant closures are a small minority of the labour force. Equally, trade liberalisation should favour agricultural output. While subsidised power, water and fertilisers do benefit many farmers, the big gainers among them are certainly not the rural poor. The danger now is that reform

huge chunks of the electorate. The

elimination of controls has

already reduced corruption and

will stand still, while fiscal stabilisation starts to go backwards. so, the economic momentum built up over the last three years. though probably big enough to produce growth at 5-6 per cent may well prove insufficient for anything more. It could even reverse. The tragedy is that India desperately needs - and could achieve - an east Asian level of economic performance. While India was capable of fiscal

stability, in the 1960s and 1970s, its economy was shackled by controls. Now that controls are being lifted, it cannot sustain fiscal stability. Worse, after these elections, Mr Rao's instinct will be to go slow on reform and backslide on stabilisation. It is a politically attractive strategy, but the wrong one. The only solid platform for political success and even stability lies in the promise of a better life for all. India's hope lies in the achievement of East Asian growth, not in the false allure of Latin American populism.

reform agenda is beneficial to High wire act

ate that it may bid for Northern Electric, one of the UK regional electricity companies (recs), may mark the start of the biggest shake-up in electricity supply and distribution since the 1990 privatisation. The bid partly reflects the industry's growing financial health, and is likely to be followed by others. But extensive consolidation will present regulators with tough problems, as they struggle to promote greater competition. News of the possible bid has emerged as the industry enters a new lap of its journey towards liberalisation. The government's "golden share" in the 12 recs. preventing takeover, expires at the end of March. New price controls will start to bite in April, and the market will be opened up to full competition in 1998. Meanwhile

The announcement yesterday by Trafalgar House, the conglomer-

generation. Despite all this uncertainty. Trafalgar House is right that there are attractions in taking over a rec. Even after recent cost-cutting, there are more jobs to be shed. If another long-touted possible partnership - there could be large savings in administration and billing. Bidders will also be attracted by the recs' cash and future cash flow, although valuation is complicated by the present uncertainty over the value of the National Grid, in which recs hold shares.

Offer, the industry regulator, is

trying to increase competition in

It is less clear that Trafalgar House is the company to maximise the value of a rec. its record is indifferent, and its new management team improven in its present configuration. The mooted bid, which may be partly motivated by the desire to extract tax gains from combining the two companies, also raises tough regulatory questions. Offer would be hardpressed to ensure that the rec's profits are adequately ring-fenced from. Trafalgar House's other activities. The regulator has already been forced to grapple with such problems, as the recs have diversified beyond electricity supply and distribution, but they would be compounded if a rec were subsumed within a much

The bid would not, on its own. raise questions for competition policy. But it sets the scene for a consolidation of the industry which could do so. The recs enjoy, in essence, regional natural monopolies in electricity distribution, while facing growing competition in supply from each other and from new entrants, including generators. However, the industry recs merge with each other - or is still a long way from the regulawith regional water companies, tor's dream of a fully competitive market in electricity supply. While a degree of consolidation among suppliers would not necessarily harm competition, such moves would need careful assessment by competition authorities, to ensure that the benefits of privatisation and liberalisation are not undermined.

larger group.

orporate might is not something about which senior executives at Allianz, Europe's largest insurance company, like to boast. They chuckle at the difficulty visitors have finding the group's Munich headquarters, with its anonymous postwar facade and small nameplate.

But this public image is increasingly deceptive. The company recently paid an estimated DM6.4bn (\$4.1bn) to buy the direct insurance operations of Swiss Re, the world's second largest reinsurance com-

The deal will increase Allianz's premium income by about 20 per cent, from DM65.5bn last year. It will also take the company within striking distance of becoming the world's largest insurance company, toppling Nippon Life which had premium income equivalent to about DM90bn last year.

For Allianz's 52-year-old chairman, Mr Henning Schulte-Noelle, the prospect of global domination is not yet something to brag about. "I haven't really thought about that," he says. "It is not really a strategic objective."

One reason may be that Allianz is likely to be forced by anti-trust authorities to dispose of part of the Swiss Re package - the Vereinte/ Magdeburger insurance group. Half the latter's annual premium income of about DM7bn comes from Germany's second largest private health insurer, Vereinigte Kranken, and Allianz already has a majority holding in the market leader, Deutsche Krankenversicherung.

Mr Schulte-Noelle expects a decision by the authorities "pretty soon" but says a forced disposal "has been a possibility we have had to keep in mind since the very beginning". Both German and foreign companies have expressed interest in buying Vereinte.

Another reason Allianz prefers not to boast about its size is that rapid international growth in the past decade has left it with some headaches

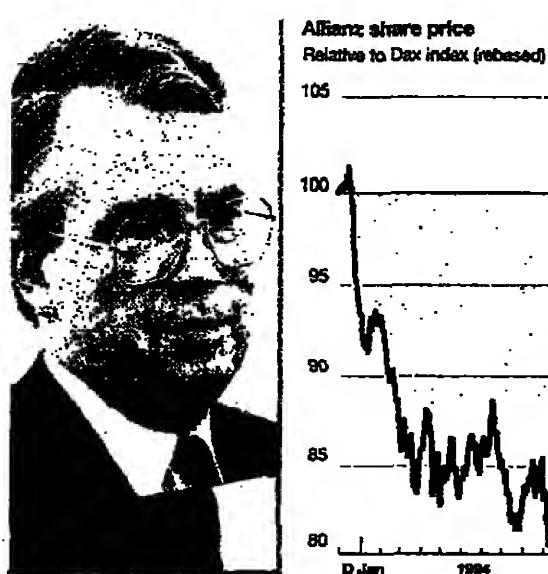
One is Fireman's Fund, the US insurer Allianz acquired four years ago for \$3.3bn which has performed below the industry average. Mr Schulte-Noelle defends the purchase, made under his predecessor, Mr Wolfgang Schieren, "We feel that Fireman's Fund was a good buy for us. The results have much improved over the years and the progress achieved would be even more visible with a market turn." A second problem is Deutsche

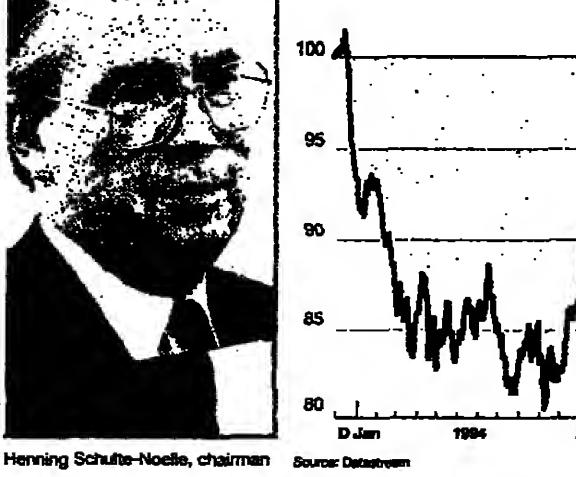
Versicherungs, the former state insurance monopoly in east Germany that Allianz acquired in 1990. The acquisition has so far cost the company DM2bn, and has yet to be profitable, despite rapid premium increases and a substantial restructuring to turn the operation into a

Deceptive image of anonymity

Henning Schulte-Noelle, Allianz chairman, explains the insurer's strategy to Andrew Fisher and Ralph Atkins

Allianz: heading for global domination





Giobal insurers by total premiums, 1993 COMPANY COUNTRY Nippon Life Dei-Ichi Lde **Eurnitomo Lite** .Jugari Prudential (US) letropolitan Li France Mitaus Life Japan 16.5 Munich Re Garmen Yearute Life Generali dat) Protiental (UK)

Mr Schulte-Noelle expects Deutsche Versicherungs to move into profit in 1995, with a much reduced underwriting loss. However, the company has not yet built up the investment portfolio needed to provide the sort of income that bolsters results elsewhere in the group. In the long run, he expects to prove that the east German venture has enhanced shareholder value.

modern insurance business.

When Mr Schulte-Noelle took over the top job at Allianz in 1991. premium income had doubled in the previous five years. He admits there were good reasons for calling a halt to further acquisitions to allow a period of consolidation.

But, he says, Allianz could not ignore the opportunity offered by the Swiss Re deal. The company had long wanted to expand in Switzerland. With Swiss Re, it acquired insurance companies Elvia in Zurich and Lloyd Adriatico in Italy, as well as Vereinte/Magdeburger.

The search for growth opportunities continues, says Mr Schulte-Noelle. He wants to increase the company's share of the life market in the UK, where it owns Cornhill

Insurance. He is also targeting the emerging markets of Asia and eastern Europe.

A forced disposal of Vereinte might be used to create other expansion opportunities says Mr Schulte-Noelle. If it has to be sold. he will seek a deal that fits with Allianz's long-term strategy - and not just maximise sale proceeds. "Price is of course the single most important criterion, but it could also be of importance to us that the buyer of Vereinte may have to offer something in terms of helping us in other markets."

But the Allianz chairman dismisses suggestions that the company would attempt to foil foreign companies entering the German market. Mr Schulte-Noelle says Allianz has already taken steps to defend itself from fiercer competition at home as the European Union deregulates the insurance market.

Germany will be among those affected most by EU directives which since July have allowed Europe's insurance companies to sell policies anywhere in the Union on the basis of regulations in their home state. Local controls on the

wording of policies and on rates have also been removed.

In response, Allianz has reorganised the non-life side of its business into divisions serving three consumer groups - personal customers. small and medium-sized commercial business, and large industrial clients. The company is also preparing to adapt its products rapidly in response to changing demands. But Allianz is "not going to play marketing gimmicks just for sake of coming up with something new". For instance, Mr Schulte-Noelle

does not expect unit trust-linked life policies to become more popular, as in the UK. Germany's history, he says, means most customers put caution to the fore. "This may change because private wealth built up after the war is now being transferred to a new generation and people have more money to play with. But for all the preparations Alli-

anz has made to hold on to its home market share. Mr Schulte-Noelle does not foresee EU directives leading to a sudden influx of products designed in other countries. "I don't see any major development of crossborder selling of personal lines

because insurance markets are essentially local markets. If you want to get a share of the cake you have to be a local competitor."

Similarly, he does not expect any immediate upset to traditional distribution channels. Under the new EU rules, he expects to see no less reliance on trained sales agents tied to selling Allianz products. "There is no authority any more checking products in advance and saying 'don't worry, this is a product that we have looked into and which you can trust'... Deregulation will rather strengthen the role of the captive sales organisation, such as

we have, in coming years." Thus Mr Schulte-Noelle does not expect direct telephone selling techniques, pionecred in the UK by Royal Bank of Scotland's Direct Line, to make substantial inroads into the German market. Soliciting customers by phone is anyway forbidden by the German courts.

That should give Allianz the opportunity of build on the success it and other German insurers have had in pushing up rates on motor and industrial policies. As the spate of car thefts that so disrupted the motor sector in recent years has become less alarming, underwriting results have been boosted further.

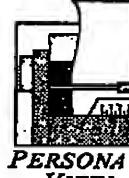
n turn, an improved performance in the German market should belp ameliorate investors' fears about the short-term casts of an aggres sive interpational acquisition strategy. Although Allianz shares have performed below the market average this year. Mr Schulte-Noelle says they have provided an innual average post-tax return of 17 per cent over 10 years against 10 per cent for the Dax index of leading shares listed in Frankfurt To make the shares more attractive for smaller investors, the company intends to divide its shares - currently worth DM2,420 each, into smaller units.

There remain questions about the impact of Allians's international strategy on the value of its shares. "There is a risk," says Nomura Equity Research, "that the Allianz earnings curve over the medium term will be unspectacular."

Last year, Allianz boosted pre-tax profits by 25 per cent to DM2bn, but this year's performance has been more sedate. Mr Schulte-Noelle says total underwriting losses this year will be below DMIbn after DMI.2bn in 1985. Investment earnings will be affected by the downturn on bond markets.

Shareholders may thus take some comfort from the group's disinclination to talk about becoming the world's biggest insurer. Mr Schulte-Noelle is setting his sights on quality rather than size - "the world's best, that is the objective I would

The looking glass view of Europe



two. The European Commission PERSONAL Brussels is one of

VIEW the most open public services in the world and we all like it that way. It is therefore surprising to find that, recently, some commentators seem to see Europe not through the looking glass but through the distorting mirror. This applies particularly to what "Brussels" is alleged to be imposing on the European citizen.

A few facts. First, all significant decisions in the EU, with the exception of those relating to competition (for example state aids), are taken not by bureaucrats but by UK ministers and their colleagues in the Council of Ministers. The Commission proposes, the Council and the parliament decide. Recent Treaty changes have increased the parliament's control over the Commission. This is a genuinely democratic

the Council and the parliament. that happens in the About 97.5 per cent of public expen- about 80 per cent, are in fact carried European Union is diture in the EU is national expen- out in the member states. De facto, the court's duty to seek to improve has sharply reduced its legisladiture by the member states. The Community budget represents about 2.5 per cent. It is subject to fixed limits on all main types of expenditure. That is why last year the Commission kept about 1.000 posts vacant because there was no money. When we underspend the budget, there is usually silence in the media. In 1994 we shall underspend the budget on agriculture by about £2.7br.

> Second, the European Commission is a lean machine. We could have taken a different centralising approach and established a huge bureaucracy in Brussels to administer directly all grants and schemes. I am glad that this approach was not followed. There are many million national civil servants in the member states but less than 15.000 officials on the operating budget of the European Commission (about one fifth are required because we work in nine languages). It follows that, although the Com-

mission has the final responsibility The budget in the EU is fixed by for the execution of the budget. most of the operations, probably surveillance and control are shared between the member states and the Commission. Not many people seem to know, however, that when the accounts are settled each year the Commission disallows - that is, does not charge to the European taxpayer - irregular payments. For

The parliament's control over the Commission has increased. That is genuine democracy

1989 accounts we disallowed £630m. for 1990 accounts £770m and we expect to disallow a further substantial sum for 1991. The Audit Court has recently criticised some elements of financial administration in the Commission, I will place a small bet that most commentators have not read the 484 pages of the report, nor the Com-

mission's replies. I state emphati-

dispute with the Audit Court. It is be changed except by unanimity; financial management and ours to respond. Where we think that it is right, we shall act and the member states should do so too. However, this has also been the open season for wild statements

cally that the Commission has no

about fraud in the Union. What we do know is that the effort against fraud and the rate of detection have increased, both the European parliament and the Commission giving this a high priority. What we do not know is whether fraud has increased or decreased, although it is very likely that it is decreasing because of the measures taken. In any event many of the figures quoted have no basis in fact. Finally, back to basics. It seems to be the time to emphasise that the

European Union: has been the centrepiece of UK foreign and economic policy for very good reasons since this community of friendly, democratic states has increased prosperity for its member states while strictly respecting their national diversity;

has certain competences strictly

tive action, the volume of proposals put to the Council and parliament having fallen like a stone since 1990 to a very low level now; • is the world's biggest trader, providing the largest market for Brit-

defined by the Treaty, which cannot

ish goods (Britain exports more to the Netherlands and Belgium than to the US): is in a period of soundly-based

growth, likely to outpace the US and Japan in 1995 and 1996, though more action is needed on jobs: • has been a real force for liberalising western Europe for the free movement of goods, services and capital to the benefit of the consumer and of business, the internal market sweeping away tons of national red tape and bureaucracy.

This is the picture in the looking

The author is secretary-general of

the European Commission

David Williamson

On the Wild side

So "Wild" Bill Buford, editor of the London based quarterly publication Granta, is defecting to the New Yorker magazine as its literary and fiction editor. Judging by the sounds of lamentation and rending of garments emanating from British literary circles yesterday, anyone would have thought the chancellor had slapped top-rate VAT on books. It was 15 years ago that the flamboyant American took on Granta, then an ailing Cambridge undergraduate periodical, and

reportage and travel writing, with a circulation of 95,000. Described by one former colleague as "an exasperating genius". Buford is very much the hands-on editor - wielding, his contributors would say, a machete rather than a more delicate instrument. His own book, Among . the Thugs, by the way, is a study of British football hooligans – not a

confession of his professional modus

turned it into a vital forum for the

best in new writing, from fiction to

ninendi. In latter years, though, Granta had lost some of its ability to surprise and many of its regular contributors - Salman Rushdie, Martin Amis, Hanif Kureishi and Julian Barnes - are now established columnists on the more lucrative New Yorker. "He's following the

market really," is how Kureishi puts it. While Granta without Buford is

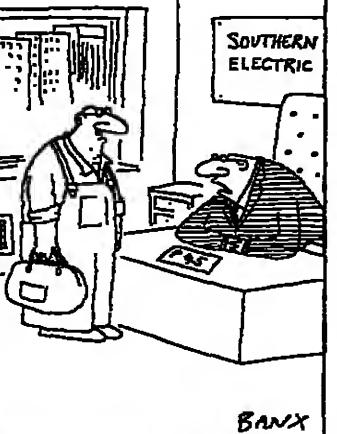
hard enough to imagine, Buford with a boss is a yet more challenging concept. But no doubt Tina Brown, the New Yorker's fierce British editor, will know when to put the boot in.

Bottoms up

Long live the beerage. Sir Paul Nicholson, the deer-stalking chairman of Vaux, the Sunderland brewer and hotelier, has just become the third generation of his family to chair the Brewers and Licensed Retailers Association. Grandfather was chairman of the association for six years in the 1920s and 1930s, and father for a year in the 1960s.

But despite his pedigree -Harrow, Cambridge and the Coldstream Guards - Sir Paul likes to give the impression that his family are strictly tradespeople and not hereditary owners of what he likes to refer to as his "booze and snooze business". Bit hard to believe - given that he got the chairman's job at 38 and has been doing it for nearly 20 years.

True, Sir Paul's grandfather started at Vaux as a humble accountant in 1896, and the family now owns less than 1 per cent of the firm. Then again when granded wanted to catch the night sleeper to London he could get it to halt at the bottom of his drive.

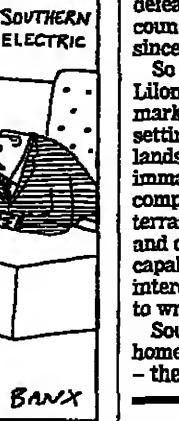


The shareholders want to spend your wages'

president of the Northeast Chamber of Commerce, can command that sort of service these days.

The erstwhile life president. whose autocratic style won him the nickname "One Man Banda", wili

OBSERVER no longer be needing it - he was defeated earlier this year in the country's first multi-party election



Not even Sir Paul, the new

Folly bizarre

For sale: presidential palace, one previous elderly owner. Malawi's new government is looking for someone to rent or buy one of Africa's most remarkable follies - a 300-room palace, commissioned by the country's former leader. Hastings Kamuzu Banda.

since independence in 1964. So New State House in the capital Lilongwe has been put on the market. It "occupies a magnificent setting amongst vast beautiful

landscaped (sic) comprising immaculate grassed gardens complete with a summer pavilion. terrazzo pavines and exotic flora" and comes with a banqueting hall capable of seating 600 guests. All interested entrepreneurs are invited to write to Box 30228, Lilongwe. Sounds like a suitable retirement home for another elderly gentleman - the one who used to run Lonrho.

Tasty profit

Know your beer - a venture capitalist's view. No doubt there are all sorts of good financial reasons why Phil Goodwin, 3i's man in Manchester, is putting £13m of equity into the £35.5m management buy-out of Presspart from BTR.

But Goodwin's latest investment has also been guided by his taste buds. Apparently, Presspart has cracked the secret of how to make the widget which puts the fizz in beer cans out of metal rather than plastic.

Apart from making it easier to recycle empty cans, the all-metal device functions at normal draught beer drinking temperatures so imbibers can taste the hops better. "I really don't like canned draught

beer that's been over-chilled in the fridge to make the widget work. opines Goodwin. Nice to find a venture capitalist who knows about more than champagne.

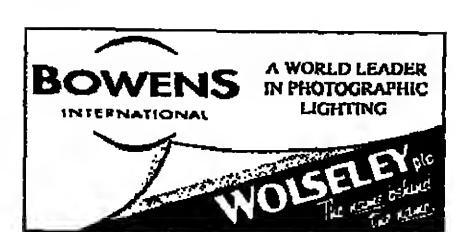
Baby on board ■ Remember the South African

Airways TV commercial which showed a passenger giving birth prematurely? Apart from an attempt to symbolise the birth of the new South Africa, delivered with the subtlety of a wildebeest skipping down the aisle of a 747, the heroic air hostesses bring the young passenger into the world without a drop of goo staining their impeccably pressed uniforms.

Now TWA has set the record straight. On-board labour is a far messier business - judging by an unscheduled arrival on a recent TWA flight from New York to Orlando.

Fortunately, a doctor and two paramedics on the flight came to the rescue of the cabin staff. Even so, they still needed a straw to clear fluid from the baby's lungs and shoe-laces to tie the umbilical cord. according to TWA's version of

events. However, when it comes to toe-curling sentimentality there is not much difference between the new South Africa and TWA. The lucky parents honoured the airport where TWA made an unscheduled landing by naming their child Dulles. Pass the sick bag, please.



FINANCIAL TIMES

Thursday December 15 1994



Troubled US train operator slashes services as ticket sales fall

Amtrak axes 5,500 jobs in bid to cut projected \$200m deficit

By Our Foreign Staff and agencies

Amtrak, the US public sector train operator, is cutting about 5,500 jobs and shutting down 21 per cent of its passenger service in an effort to eliminate a projected \$200m deficit this fiscal

Amtrak said most of the cuts would be in the frequency of train services, but some routes would be eliminated, including services between Chicago and Milwaukee Chicago and Grand Rapids and San José to Sacra-

mento and Roseville, California. Mr Thomas Downs, Amtrak president, said the system could no longer afford to maintain its service to 540 cities across the US as a result of a rising deficit and

shrinking ticket sales. Amtrak admitted earlier this year that it was losing \$33 on every ticket sold.

Its efficiency record has deteriorated and last year saw the worst accident in the network's history when 47 people died in a crash on the Los Angeles to

Amtrak lost \$76.2m in fiscal

1994, the fifth straight year it has been in the red. Passenger numhers fall about 300.000 from the year before.

The rail system has always depended heavily on federal subsidies, this year worth \$952m. The cuts announced yesterday are expected to save \$173m in the current fiscal year, and more than \$360m in 1996 and annually

In addition to the three routes being scrapped, other services will be cut back, including trains from St Louis to Kansas City, Birmingham to Mobile, Alabama,

serving prime minister when, he

claimed, they had no documen-

tary evidence to incriminate him.

He also accused them of seeking

to make the most of his being

questioned by them creating "a

and New York to Montreal. Amtrak which operates its services on track owned by the private sector, said it was planning further cuts in the frequency of services, which it will announce

Mr Downs said: "In the past we have tried to be every place all the time." But "rail passenger services can't afford that anymore...in a rapidly changing transportation environment".

Decisions on what services to cut and reduce were made "strictly on what made economic sense", he said.

Scalfaro stays in Rome to handle growing crisis facing government

By Robert Graham in Rome

President Oscar Luigi Scalfaro last night cancelled all immediate engagements outside Rome to handle the deepening crisis facing the Berlusconi government. The worsening plight of the rightwing coalition of Mr Silvio Berlusconi was underlined yesterday when the populist Northern League snubbed its partners

to create a special parliamentary commission for broadcasting. Mr Scalfaro alone has the authority to dissolve parliament or ask a new person to form a government. He will play a key role both in determining the

length of the seven-month old

the troubled state bank which

has been pursuing Mr Tapie for

the FFr1.2bn (\$230m) he owes it.

Bankrupt

Continued from Page 1

and voted with the opposition to

defeat the government on a vote

Berlusconi government and its

Financial markets also reflected this nervousness, even though the 1995 budget looked set to pass speedily through parliament. The lira was hovering around its historic low against the D-Mark of L1.042.

The damaging conflict between the Italian government and the judiciary was heightened by Milan magistrates' interrogation of Mr Berlusconi. This view was echoed by politicians and in newspaper editorials yesterday following Mr Berlusconi's defiant statement attacking the magistrates after he had been questioned by them on Tuesday. Mr Berlusconi took the magis-

trates to task for interrogating a

spectacle of justice or, rather, creating imjustice out of a specta-The Milan magistrates, conducting a corruption investiga-

over seven hours about his running of his Fininvest business empire, decided to observe an uncustomary uncharacteristic silence. They appeared anxious to avoid any suggestion that they were prejudicing their case. For once, virtually nothing has

tion and who questioned him for

been leaked to the media about what the magistrates wanted to

find out from Mr Berlusconi. Most commentators focused on the length of time Mr Berlusconi was obliged to spend at the Milan Palace of Justice. A spokesman for Mr Berlusconi said only two hours were strictly interrogation - the bulk was taken up with obtaining an agreed verbal

record The legal procedure will now follow one of three paths. The magistrates can demand to question Mr Berlusconi again on the grounds that new evidence has emerged, or recommend that he be charged and sent for trial or drop the enquiry. A decision is unlikely before the end of the

Bossi's League backs off, Page 2

Efta will survive loss of its members to EU, say ministers

By Frances Williams in Geneva

said the decision might cost the bank FFribn, apparently because the state had first call on Mr Tapie for unpaid tax. The ruling Association (Efta), which next also blocks Crédit Lyonnais' month will lose three of its seven planned auction today of Mr Tapie's 17th-century Paris mansion. Its future will be decided by a court-appointed liquidator. Mr Tapie still faces other court

cases concerning the fate of his | day. industrial holdings, chiefly a health food chain and several makers of weighing machines. In the 1980s Mr Tapie amassed what appeared to be a considerable sum of money from buying

and reselling companies in financial difficulty. As his business career, which included ownership Olympique-Marseille football team, soured, he turned to politics. He was minister for cities in the last Socialist government, and won 12 per cent of the vote

Europe today

elections.

The European Free Trade two years ago. Efta ministers, meeting in

members and two-thirds of its population to the European Union, can survive in truncated form, ministers of the four remaining nations decided yester-

was effectively reprieved by Norway's rejection of EU membership in last month's referendum. It will nevertheless be a shadow of its former self after Austria. Finland and Sweden join the EU on January 1.

The Efta population will shrink from 33m to just 11m, consisting of two small nations - Switzerland and Norway - and two tiny ones, Iceland and Liechtenstein. Norway and Iceland will continue to be members of the European Economic Area, which ties

while Liechtenstein hopes to join the EEA shortly. Swiss voters rejected the EEA in a referendum

Geneva, also agreed that the Efta court and the Brussels-based Efta surveillance authority set up to oversee operation of the EEA will be retained on a smaller scale. Surprisingly, however, they

The association, set up in 1960, showed little enthusiasm in encouraging Slovenia's interest in joining the association. Ministers decided first to restart negotiations on a free trade accord with Slovenia which were interrupted when almost complete because of uncertainties over

Efta's future existence. Consideration of possible Slovenian membership, which would require further free trade negotiations, has been deferred until early next year.

Efta already has free trade agreements with half a dozen for-

Israel and Turkey, and these will continue. There had been hopes that Efta could find a new role as a "halfway house" for central and east European nations preparing to join the EU.

But Mr Kjartan Johannsson, Efta's Icelandic secretary-general. said this week that apart from Slovenia, whose attempts at forging EU ties are being blocked by Italy over a property dispute, these countries had shown little interest in Efta.

"They are focused firmly on the EU and seem to think we would only be a diversion." he

A final decision on the future size and structure of the Efta secretariat in Geneva will be made by mid-January and put into effect by the middle of next year. But with finances heavily constrained, many - and perhaps the majority - of the 270 staff in Geneva and Brussels look set to lose their jobs.

in the last European parliament them into the EU single market, mer communist states as well as FT WEATHER GUIDE

Central and north-western Europe will be calm and chilly with patchy snow near the Baltics and freezing temperatures during the day. France will be cold with some fog, while Spain will be mild with temperatures as high as 20C

along the south-eastern coast After yesterday's light snowfall, the Alps will have a dry spell with moderate temperatures. Rain, accompanied by milder air, will spread across the British Isles.

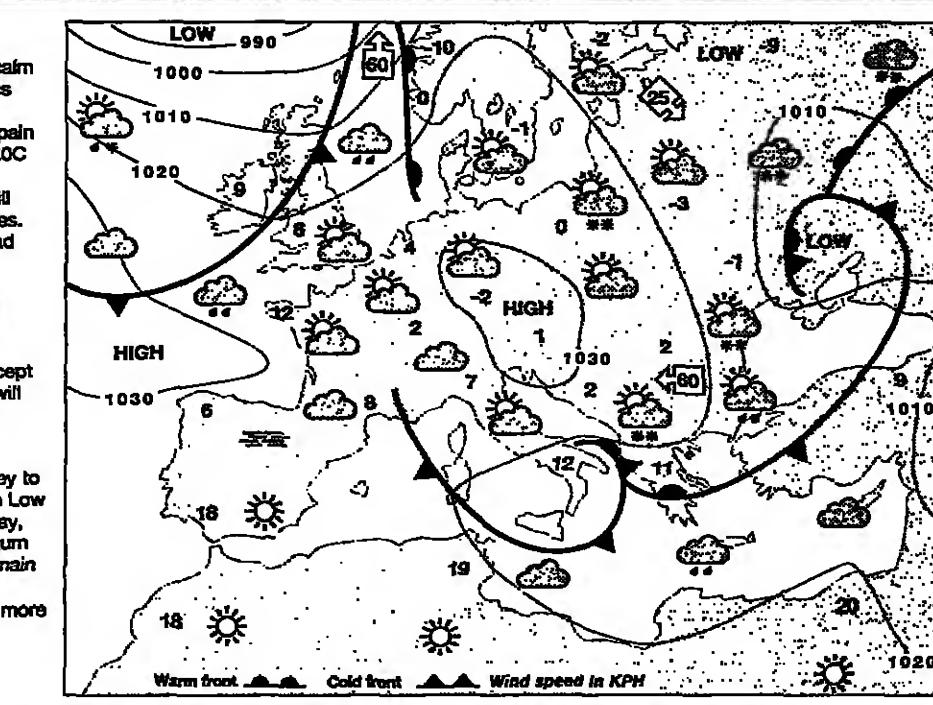
The southern Balkans will have showers. sometimes with thunder. The Carpathlans, Turkey, and southern Russia will have widespread snow. Cold air, with freezing temperatures, will be drawn to Greece. Except for the Norwegian seaboard, Scandinavia will remain cold and frosty but sunny.

Five-day forecast

B.ham

Bangkok

Unsettled conditions will spread from Turkey to Cyprus and the Middle-East on Friday. The Low Countries and France will warm up on Friday, while Scandinavia and central Europe will turn milder on Saturday. Eastern Europe will remain cold with light to moderate daytime frost stretching from Poland to the Balkans and more severe frost over central Russia.



TODAY'S TEMPERATURES Maximum Abu Dhabi cloudy Chicago Accra Algiers Cologne cloudy sun fair Dalar Dalas Amsterdam cloudy Bogota Athens thund **Bombay** Sheezun B Atlanta cloudy B. Aires Budapes Dubal

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No other airline flies to more cities in Eastern Europe. Lufthansa

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THE LEX COLUMN

Electric shock

Trafalgar House has sent a shock through the electricity sector. At the minimum, news that it may bid for Northern Electric will force all 12 regional electricity companies to pay greater attention to shareholder value. The move could also trigger consolidation of the industry.

Northern is vulnerable because it has done relatively little to cut costs. So a more aggressive management may be able to squeeze greater value from its assets. But whether Northern falls will depend on how much Trafalgar is prepared to pay. Shareholders are unlikely to be interested in an offer of less than £8 a share in cash plus whatever net proceeds Northern receives from demerging its stake in the National Grid - worth perhaps a further £2 a share.

Northern's best defence will be to improve earnings per share by gearing p its balance sheet through large div idends or share buy-backs. With a stable monopoly franchise, the company could manage gearing of over 50 per cent. Though Northern has already bought back 10 per cent of its equity. it is still ungeared.

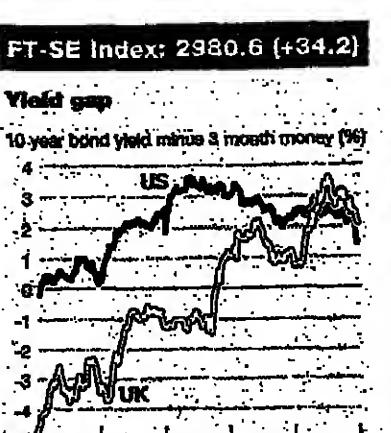
The alternative defence - seeking a white knight - could be futile. Other companies, notably Scottish Power, are thought to have looked at Northern. But why would they become embroiled in a bidding war with Trafalgar when they have 11 other recs to choose from?

Such thinking points to copycat bids or mergers rather than counterbids. For bidders outside the industry, the logic of buying a rec would be that they could manage it better - unless. like Trafalgar, they can also use up tax losses. For other electricity companies, the logic is different merging two recs could eliminate duplication in head offices, customer services and billing systems. That could save up to £50m a year, though not all the benefits would go to shareholders. The industry's regulator has said that customers must receive their cut.

While intra-rec mergers could make sense, it would be a mistake if they were embarked on for defensive reasons. Shareholders would not be pleased if two fearful recs joined forces as a way of avoiding tough decisions on cost-cutting. It would be better to remain independent, cut costs and gear up balance sheets.

Trafalgar House

If Trafalgar House bids for Northern, much will be made of potential



synergies: in particular, how a cyclical benefits from acquiring dependable utility profits. But the issues dominating the debate are likely to be tax, and the motives of Trafalgar's largest shareholder, Hongkong Land, which would underwrite any funding.

Since Hongkong Land bought into Trafalgar in 1992, shareholders have suffered asset write-downs and two rights issues. Those that remained have done so because they expect a sharp recovery over the next three years - hence Trafalgar's prospective price-earnings ratio of

over 20. With such a high p/e, virtually any acquisition would enhance earnings in the short run. But given that Northern's earnings profile is dull, profits growth will be less spectacular. Tax could answer such concerns. Northern's profits and the impending Grid demerger will create substantial tax liabilities. Trafalgar has written off close to £200m of Advance Corporation Tax, due to the recent profits collapse. This ACT could be revived as a meaningful asset.

most obvious options - a big rights issue or borrowing that leads to gearing over 100 per cent - are unappealing. An offer of convertible preference shares would be a logical alternative. If they are non-redeemable, they would count as equity rather than debt, even under the latest accounting standards, so protecting Trafalgar from high gearing. They would also postpone earnings dilution and offer a slightly lower risk investment for institutional investors.

How would an offer be funded? The

enters the picture. It has \$7.7bn of net assets, virtually no debt and serious misgivings about the future of Hong Kong. Underwriting a Trafalgar convertible issue could enable it to channel more cash into the UK and gain control of Trafalgar, following conversion, without paying other shareholders a premium. Trafalgar will need to convince investors that this is not the game plan or it could derail any bid.

Yield curves

World bond markets are in the throes of "curve compression". In the past few weeks there has been a swift. flattening of yield curves, with long-term interest rates dropping as short and medium-term rates have

The trigger for the flattening, the most rapid since the early 1980s, is the tough monetary stance being taken by the US Federal Reserve. Investors are expecting further US rate rises of up to 75 basis points within three months with another 50 points coming shortly afterwards. The Fed should be given credit for its recent monetary rectitude, but markets may be getting ahead of themselves.

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A flattening yield curve usually indicates a slowing economy and the imminent approach of peak interest rates. These conditions are not fulfilled in the US. First, the economy is steeming ahead and weakness is not likely to show itself until next spring. Second, it is uncertain that the Fed will move in the way markets expect: after all, it has already tightened more aggressively than most expected ear-

lier in the year. The UK and the economies of Australia and New Zealand follow the USeconomic cycle more closely than those of continental Europe. It is thus understandable that yield curves have taken their cue from the US, even if the same objections remain. In the UK, for example, a burst of consumer spending in the run-up to Christmas could make the beginning of a downturn look remote and interest rates have a long way to go before they

There is still less reason for the curve compression which has taken place in Germany, where the economy lags the US by at least 18 months. Here, the next move in rates could as well be down as up If it is up, the move is unlikely to some until the second half of next year. In Germany, as in other bond markets, the flatten-But that is where Hongkong Land ing of yield curves looks premature.

GENESIS CHILE FUND LIMITED

PRELIMINARY RESULTS

for the year ended 30th September 1994

·	1994 US\$	1993 USS
Total net assets	413,483,282	241,948,714
Net asset value per Participating Share	49.76	29.24
Earnings per Participating Share	0.49	0.64
Dividend per Participating Share	0.48	0.60
Record Date: Payment Date:	11th January 1995 20th January 1995	

ANOTHER STRONG YEAR

Net asset value per Participating Share rose by 70.2% in 1994. Since launch on 7th November 1989, five year cumulative return to 31st October 1994 has exceeded 592%, excluding dividends.

CONTINUED OPPORTUNITY

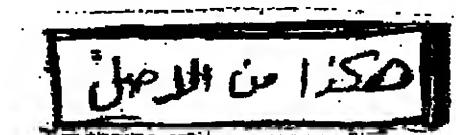
After relatively subdued growth in 1994, the Chilean economy is likely to accelerate into 1995, helped by strong natural resource prices, inflows of long-term industrial investment, and a rising domestic savings rate.

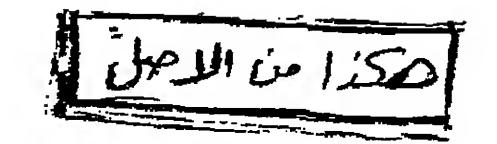
Chilean companies continue to expand aggressively into neighbouring countries, and there is, in addition, further potential from new listings of medium-sized companies and greater access to the consumer, service and infrastructure sectors.



21 Knightsbridge, London SW1X 7LY Telephone 071-235 5040 Facsimile 071-235 8065

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FINANCIAL TIMES

COMPANIES & MARKETS

THE FINANCIAL TIMES LIMITED 1994

Thursday December 15 1994



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Euro Disney cuts entry price by 20%

Euro Disney shares rose after it said that from April it would cut about 20 per cent off the price of tickets into its loss-making theme park outside Paris. Page 24

Sprint and Telmex to form alliance City Sprint, the US telecommunications group, is to form an alliance with Teléfonos de Mexico (Telmex), the country's telephone monopoly, to provide services throughout North America. Page 26

Pentium PC sales still strong says Intel Sales of personal computers based on Intel's flawed Pentium microprocessor chip continued to be robust, in spite of negative publicity and the decision by IBM to halt sales, US retailers said. Page 26

J.P. Morgan makes profits warning J.P. Morgan and Co Inc said its fourth-quarter earnings will be lower than the third quarter's \$327m or \$1.63 a share, mainly due to "substantially reduced" trading revenues.

Accor ready for talks on unit sale Accor, the French hotel and restaurant group, said it hoped to negotiate the sale of a majority stake in its restaurant concession business to Charterhouse, the UK investment fund this month. Page 24

HK watchdog seeks liquidation of MKI Hong Kong's Securities and Futures Commission (SFC), the colony's corporate watchdog, has applied to the Hong Kong Supreme Court to have MKI Cor-ं १ हेर्जि हैं poration, an investment company, wound up. Page

Tenneco plays key piece in sell-off game Tenneco's decision to float its Albright & Wilson chemicals subsidiary on the London Stock Exchange early next year is probably one of the last big pieces to be moved in the restructuring chess

game. Page 26 VideoLogic to play with NEC VideoLogic, the small multimedia company, has signed a development agreement expected to be worth millions of dollars with NEC, the Japanese electronics group, after a breakthrough which could

revolutionise the computer games business. Page 33 MFI fails to dispel retail gloom MFI, the furniture retailer and manufacturer, failed to dispel gloom in the retail sector yesterday when it reported interim profits at the bottom end of expectations thanks to a squeeze on gross margins.

Restructuring leaves Manweb lower Mr John Roberts, chief executive of Manweb, said the electricity distributor had no plans to merge with other regional companies. Page 30

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Shares jump after Trafalgar House puts Northern Electric in its takeover sights Bid fever in UK electricity sector

By Michael Smith and David Wighton in London

The first hostile bid for a privatised UK utility loomed yesterday after Trafalgar House, the engineering and property con-glomerate, announced it was considering making an offer for Northern Electric, a regional electricity distributor.

Trafalgar disclosed its potential bid after intervention from the UK Takeover Panel following a substantial rise in Northern's share price during the last few days. Shares in Northern, which is based in Newcastle upon Tyne, rose 100p to £10.10, valuing the company at £1.25bn (\$2bn). Trafalgar's shares rose 1p to 72p. Earlier plans by Trafalgar to bid as early as today appear to

By Ronald van de Krol

Shares in Fokker, the Dutch

aircraft maker controlled by

Deutsche Aerospace of Germany,

fell more than 15 per cent yester-

day after it said it would make

virtually no progress in cutting

The profit forecast, which ran

counter to a prediction in August

that losses would narrow in 1994,

sent Fokker's shares tumbling to

close at Fi 12.30 compared with

Fokker blamed the revised out-

look on the steep drop in the dol-

lar in the second half of 1994 and

a further decline in the dollar-de-

nominated selling price of new

in Amsterdam

losses this year.

Fl 14.50 on Tuesday.

have been shelved. Trafalgar was said to be considering its position but a bid still seems likely. Some analysts believe Trafaigar's emergence as a predator makes restructuring in the sector

seeking mergers to avoid the possibility of an unwelcome bid from outside the sector. Shares in the 12 regional electricity companies (recs) in England and Wales rose by an average of 5 per cent yesterday.

inevitable with some companies

a combined £17.1bn. Any attempted takeover would be politically contentious. The opposition Labour party is likely to charge that the regional companies are attractive to predators because regulation is too slack. The government owns

aircraft. It expects its losses in

1994 to be about equal to the

record Fl 460m (\$261m) net loss

The company said it would

continue to aim at returning to

profitability in 1996, in line with

its existing target. But to achieve

this, it said it would need to

reduce its cost base further, hold-

ing out the possibility of addi-

A decision on what measures

were needed to pare costs is

expected to be taken in the first

Dasa, which acquired a 51 per

cent stake in Fokker in 1993.

recently injected FI 600m into the

Dutch company to shore up its

balance sheet. The Dutch govern-

posted in 1993.

tional job losses.

quarter of 1995.

"golden share" in each of the 12 recs which prevents any bidder from buying more than 15 per cent of a company's shares. However, this expires at the end of March and some analysts believe the government may be per-suaded to allow a bid before then

Northern is likely strongly to resist a bid which its executives and is motivated by a desire to gain access to the company's potential cash pile. At the close, they were valued at Northern said it had received

tive bank.

than 13,000 in 1990.

stagnant orders.

The company said the aviation

market's malaise was more a

problem of falling prices than

incurred in guilders, one of the

strongest European currencies.

while its aircraft are sold in dol-

Most of Fokker's costs are

no proposals from Trafalgar and advised shareholders to take no action. The board of Northern Electric has demonstrated its ability to deliver value to shareholders and customers and has a clear strategy to continue to do so as an independent company."

Some electricity analysts were puzzled by Trafalgar's motives. "There is no synergy apart from finances", said one.

Some shareholders also expressed doubts about the move arguing that it had more to do with the strategic interests of Hongkong Land, which owns 25 per cent of the shares, than with the interests of Trafalgar itself. Hongkong Land is a subsidiary of Jardine Matheson, the Hong Kong conglomerate which is trying to reduce its dependence on the colony ahead of the handover to China in 1997. By funding the acquisition of Northern Electric. Jardine would channel Hong Kong cash into a UK business

providing reliable profits. Hongkong Land has effective control of Trafalgar after engineering its financial rescue over the last two years. The world's fourth largest engi-

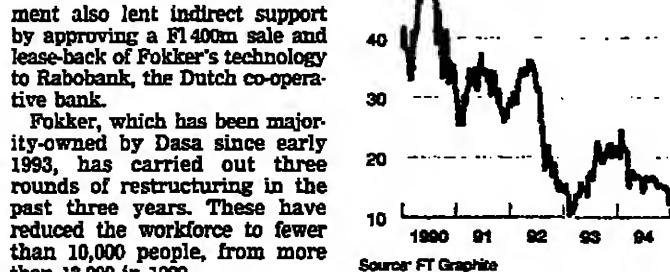
neering and construction contractor, Trafalgar House also owns the Cunard shipping line, the Ritz hotel in London, and a large property portfolio. Trafalgar House has 4,500

employees in Northern's region which it believes will help its case. Trafalgar also makes power station equipment and is keen to use Northern's expertise to buy into utilities outside the UK It is thought that Swiss Bank Corporation, Trafalgar's financial adviser, has been buying Northern shares in the market.

Editorial Comment, Page 21;

Lex. Page 22; Industry on alert, Page 31 London shares, Page 41

Fokker shares slide after Fokker warning of another loss



lars. This creates additional pressure that is not faced by US companies such as Boeing and McDonnell Douglas, a company spokesman said.

In spite of its downwardly-revised profit forecast. Fokker said

from about 60 per cent to 30-35

per cent, a figure more in line

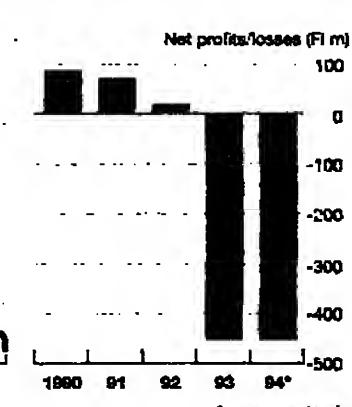
with BP's peers in the interna-

tional oil industry. BP's debt

reached a peak of \$16bn at the

increase its capital spending to

time of the 1992 crisis.



it detected signs of an emerging market recovery. "Discussions on the acquisition of new aircraft are being held with a number of airlines, several of which have

requirements for large quanti-

BP unveils ambitious performance targets

By Robert Corzine in London

British Petroleum has announced that it wants to boost profits by 50 per cent within two years, and cut its debt by about \$3bn, without any help from higher oil

Mr David Simon, chief executive, unveiled the performance targets, the first since a boardroom coup plunged the company into crisis 21/4 years ago, at a presentation to City of London analysts and institutional shareholders yesterday.

He said BP had established a

financial targets it had set for itself at the time of the crisis. The company was now healthy enough move on to a new set of goals. BP's strategic emphasis over the next two years will be on "improved profitability, disciplined growth and a strong balance sheet".

BP's profits in the first nine months of this year were \$1.59bn. It wants to increase annual replacement cost earnings to \$3hn a year within two years. a substantial increase in the \$2bn target set in 1992. Mr Simon said this was possi-

ble even if oil prices remain

low, level of \$16 a barrel for the benchmark Brent Blend. He conceded that a fall to the \$12-\$14 a barrel seen earlier this year would force BP to re-consider the timing of its targets.

around the present, relatively

Higher product volumes, new technology, cost reductions, improved organisational structures and lower interest charges would all contribute to the planned earnings improvement. The importance of a strong bal-

ance sheet meant BP wanted to reduce its debt of \$10.8bn to about \$8bn by 1996. That would bring down gearing

about \$4.5bn next year, from less than \$4bn in 1994. Mr Simon said improved productivity meant the company could maintain itself on an

annual capital expenditure of \$3.5bn. The additional \$1bn would be devoted to growth of existing or new projects. Mr Simon, who is to take over

to comment on possible increases to BP's dividend, except to say that increases could "only be justified on the basis of sustained performance improvement". He The company expected to also denied that the company would use its strong free cash flow to buy back its

as chairman next July, declined

Mr John Browne, head of exploration and production, who will take over from Mr Simon next year, also announced that BP had succeeded in replacing its 1994 production. It expects to expand production by 2 per cent during the next three years.

Kaufhof bank deal for GE Capital

By John Gapper, Banking Editor, in London

GE Capital, the financial services subsidiary of General Electric of the US, has made its entry into consumer finance in Germany by taking control of Service Bank, the finance arm of the Kaushof store group.

GE Capital is thought to have paid about DM75m (\$50.3m) for an 80 per cent stake in Service Bank. The move is a sign of the growing competition to provide financial products such as credit and debit cards from non-German companies.

It will use the bank's network of 36 branches in Kaufhof stores and 200 automated teller machines to sell a range of financial products. Outside the US, GE Capital's strongest consumer operations are in the UK and Scandinavia.

German consumers have traditionally not used credit cards. National Westminster Bank last year set up a German company to offer domestic retailers finance for in-store cards. GE Capital said it intended to use Service Bank to offer other financial services outside the Kaufhof stores.

GE Capital is thought to have paid about twice book value for its 80 per cent stake. The remaining 20 per ceut will be split equally between Kaushof Holding, and the Metro and Kaufhof Group, the largest European retailing group.

Mr Christopher Mackenzie. president of GE Capital Europe, said the purchase was "a slightly different way" of competing with banks. "It is not just a card issuer, but a bank that has got outlets in stores, which is won-

derful," he said. Mr Mackenzie said that GE Capital, which provides finance in the UK for cards in stores such as Harrods, Debenhams and Burtons, was "looking at expanding into credit cards" and

its outlets would not be confined to Kaufhof stores. As well as signalling competition in German finance, the purchase is evidence of pressures facing European banks from other financial services providers. GE Capital currently processes 80m retail card accounts

around the world. Service Bank, which has assets of DM760m, issues the Yesss debit card of the Metro group. Metro has more than 2,000 stores in 11 countries, including ASKO stores, and serves an estimated 20m shoppers a day.

SHK stake could be springboard for port expansion

Li's ship comes in at a new HK berth

By Simon Holberton In Hong Kong

Mr Li Ka-shing, the Hong Kong tycoon who made his money in the stock and property markets of the colony, has made another timely investment. He already stands to make a quick profit of up to 60 per cent but has also put himself in the position to strengthen his hold on Hong Kong's container port. Mr Li has emerged as a leading

shareholder in SHK Hong Kong Industries, a listed investment company which yesterday said it would return HK\$970m (US\$125m) to shareholders by way of a special dividend of HK\$0.60 a share. Mr Li, who began to acquire SHK's shares in earnest a month ago, now holds about 23 per cent of its equity. Analysts estimate that most of his stake was acquired for far less than HK\$1 a share, suggesting that he may have earned in the region of 60 per cent on his investment. Yesterday, SHK's share price was HK\$1.32.

Analysts said the SHK deal confirms Mr Li's reputation in the Hong Kong market as an investor with uncommon foresight. Others also think that his windfall gain of 60 cents a share is but the icing on the cake.

SHK's main asset is an 11 per cent interest in SeaLand Orient Terminals, the smallest operator at Hong Kong's Kwai Chung container port - the largest in the world. Mr Li is the dominant owner of the port through Hongkong International Terminals (HIT), a wholly-owned subsidiary of Hutchison Whampoa. One of



HIT's container terminals is next door to SeaLand's Terminal 3. SeaLand also owns 50 per cent of Asia Terminals which operates what is said to be the world's largest freight warehouse.

"I still think the end game is SeaLand," said Mr Archie Hart at Crosby Securities, a local brokerage. He believes that Mr Li may be prepared to bid for that company once the surplus cash has been returned to shareholders. Hong Kong's port is operating

at full capacity, and Mr Hart

believes that a deal between HIT

and SeaLand might increase the

efficiency of HIT's already formidably efficient operation. Mr Li instead might seek to acquire SeaLand's terminal in exchange for HIT's right to own a piece of the yet-to-be-built Terminal 9. This is still the subject of UK-

Chinese wrangling, mainly because of the involvement of Hongkong Land, a Jardine group company, in the principal consortium selected to operate Terminal 9. Analysts believe that Mr Li, a senior adviser to the Chinese government, might be able to persuade it of the wisdom of such a solution.



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FINANCE INTERNATIONAL COMPANIES AND

Euro Disney cuts entry price by 20% Dissidents

By David Buchan in Paris

Euro Disney shares vesterday rose after it said that from April it would cut by about 20 per cent the price of tickets into its loss-making theme park outside Paris.

Mr Philippe Bourguignon, chairman, said the reduction was the culmination of other cuts in operating costs and hotel rates over the past 18 months and would "get us out of the negative spiral in which high costs led to high rates and lower attendance".

News of the price cut pushed Euro Disney shares up 25 centimes to FFr9.60 in Paris. ets.

although the company forecast said that, given its timing, the pricing move would have little effect on results for the year ending September 1995. It said its goal was still to break even

Mr Xavier de Mezrac, financial director, said Euro Disney could expect a 1 per cent to 2 per cent increase in visitors for every 1 per cent cut in the price of entry. But he gave no forecast of likely increase in attendance, except to say he was confident the park would at least attract the extra 700,000 visitors needed to com-

pensate for lower priced tick-

the cost of an adult entry ticket down from FFr225-FFr250 to FFr195 during the April to September peak season, and from FFr175-FFr225 to FFr150 for October to March off-peak season, excluding

Christmas. Turnover would fall by 3 per cent to 5 per cent if the price cut failed to attract more customers because entry receipts formed only part of total income, said Mr Mezrac. He described this as the worst case scenario

Mr Bourguignon said the last quarter of this year had seen a rise in attendance over the

The new price cut will bring level in the same period of last

In the year to September 30, Euro Disney reduced its loss to FFr1.8bn (\$332m) from FFr5.3bn a year earlier, although attendance fell from 9.8m to 8.8m visitors over the same period.

Euro Disney sald yesterday it had signed an agreement with a division of the Louis Vuitton Moet Hennessy (LVMH) French luxury goods group to develop housing at the resort.

In addition, it was negotiating with a cinema operator to build a 12-screen cinema complex in the park.

includes the placement of

shares to Banesto to compen-

sate for the cancellation of

Pta15.24bn (\$115m) in loans

that the zinc company has out-

The latest offer is open to

institutional investors and to

Asturiana shareholders who

are entitled to one share for

Asturiana operates the

world's largest zinc smelter in Spain, with an annual capacity

of 320,000 tonnes. This year it

will produce about 250,000

tonnes of zinc but this could

rise to 300,000 tonnes in 1995.

standing from Banesto.

every 15 held.

call for Saatchi's removal

By Robert Peston In London

The battle between Saatchi & Saatchi's dissident shareholders and Mr Maurice Saatchi. chairman and founder of the advertising group, intensified yesterday when shareholders formally requested that Mr Saatchi should be removed from the board.

Mr David Herro, of US fund manager Harris Associates. has written to Saatchi directors saying that if the board does not take action, a group of shareholders will call an extraordinary meeting which will "include the resolution to remove the chairman of the

board". The letter was written on behalf of Harris, the State of Wisconsin Investment Board and General Klectric Pension Trust, which together control 24.8 per cent of Saatchi. Extraordinary meetings can be called by any shareholders controlling more than 10 per cent of a company.

Mr Herro said last night that he has the support of several other big shareholders and believed he was speaking for more than 40 per cent of the shares. "Our main complaint is that we feel the chairman is putting his own interests before those of the company or his shareholders."

Saatchi's board will consider Mr Herro's demand at a board meeting on Friday. Directors said the vote could go either way, but Mr Herro said he was optimistic they would "do the right thing".

One Saatchi director said he was concerned about the possible damage to the company if there was a public battle between shareholders and the board in the seven weeks preceding an extraordinary meet-

The fight between shareholders and Mr Saatchi has come to a head because of their fury at a proposal that Mr Saatchi should receive a £5m option package. However Mr Herro has been concerned for nearly a year that Mr Saatchi's entrepreneurial style is unsuited to the chairmanship of a public company.

Accor set to sell majority stake in catering business Charterhouse confirmed last

By David Buchan

Accor, the French hotel and restaurant group, said yesterday it hoped to negotiate this month the sale of a majority stake in its restaurant concession business to Charterhouse. the UK investment fund.

The total value of Accor's catering business on French highways, airports, train stations and museums is said to be about FFrl.6bn (\$295.2m).

night it hoped to take a stake of "substantially more than 50

According to French press reports, Accor is ready to sell up to 80 per cent of its restaurant concession business for about FFr1.3bn-FFr1.5bn, as part of the disinvestment programme the French hotel group has embarked on to reduce its heavy debt.

Accor stressed it would

remain "the industrial operator" of the restaurant concessions, a statement designed to reassure the public authorities granting the concessions. It would keep the same management team so that there would be no decline in service with the financial entry of the UK investment fund into the business. Accord said. Charterhouse is controlled by Crédit Commercial de France and its

German partner bank, BHF.

Wärtsilä links with Cummins

By Christopher Brown-Humes in Stockholm

Finland's Wärtsilä Diesel and Cummins Engine of the US, two of the world's leading diesel engine manufacturers, are forming a joint venture to develop and manufacture high-speed diesel and natural

Wartsilä Diesel, the largest unit in the Metra group, is the world's leading producer of medium speed diesel engines. These are more powerful than

the high-speed engines made by Cummins, the world's largest producer in this field. "Through this venture Cummins will be moving up in

their power range while we

power range," said Mr Ole Johansson, senior vice-president of Wärtsilä Diesel Interna-Two new families of engines up to 3,600hp and 6,000hp

respectively will be produced

capability to lift volumes and reduce costs. The initial collaboration will be based on the Wartsila 200 engine, a newly-launched prod-

with Cummins' distribution

uct primarily aimed at the marine and power generation markets. Production will begin at Wärtsilä's SACM Diesel Fac-

tory in Mulhouse, France. The second engine family der engine. Production is due by the joint venture. The idea to start in 1996. is to combine Wārtsilā's design

EBRD backs sale of Polish state bank

By Christopher Bobinski

The European Bank for Reconstruction and Development (EBRD) has agreed to support the Polish government's sale of the Krakowbased Bank Przemyslowo Handlowy (BPH) with a standby share purchase agreement.

The EBRD has said it would purchase up to 30 per cent of the offer should the government fail to place the shares. The public offer, which opened last Monday and runs until January 12, puts 50.2 per cent of the bank's equity on the market. It is Poland's largest privatisation this year, and is worth at least 4.130bn zlotys

(\$170m). The sale of BPH, one of Poland's largest banks and the fourth state-owned bank to be privatised, compares with the

Cents

per share

6 January 1995

7 January 1995

13 January 1995

16 January 1995

13,800bn zlotys in new share offers and rights issues taken up by the domestic market in the first three-quarters of the

Mr Krzysztof Kalicki, the deputy finance minister responsible for the sale, was in London yesterday speaking to foreign investors, who are crucial to the success of the sale. Morale is low among local small investors, who have yet to absorb this year's losses following large fails on the stock market since the spring.

The EBRD has said it would buy the shares at the minimum price of 700,000 zlotys. which gives the bank a price-earnings ratto of 3.8.

The sale of BPH, which had net profits of 1,649bn zlotys for the first nine months of this year, was set by western governments as a condition of granting Poland \$600m.

UK chemicals group appoints safety board

By Tim Burt in London ...

Hickson International, the speciality chemicals manufacturer hit by two big industrial accidents in recent years, yesterday became the UK's first chemicals company to appoint an independent supervisory board to oversee health and

It follows an explosion two years ago which killed five workers at Castleford in West Yorkshire, a fire in 1993 at Ringaskiddy in Ireland, and a £50,000 (\$78,000) fine earlier this year for excessive emissions at Castleford.

Mr Dennis Kerrison, chief executive, blamed the problems on under-investment during the 1980s, but said Hickson had spent £30.2m on improving its health, safety and environmental controls in the nast three years.

Hungary agrees to sell hotels stake

By Virginia Marsh In Budapest

Hungary's privatisation authorities yesterday backed down and agreed to sell a 51 per cent stake in the country's last state-owned hotel chain to American General Hospitality, a privately-held US hotel management group.

AGH won the right to negotiate for HungarHotels last month but talks broke down between the company and the privatisation body after a lastminute price increase and political pressure to hand over the group to the cash-strapped social security fund.

The deal, which is due to be signed by mid-January, is only the second large privatisation to have come up since the new socialist-led government took office in July and has been viewed as a indication of the new administration's commitment to privatisation.

The State Property Agency agreed to sell 51 per cent of the chain minus one hotel for \$57.5m, AGH's original bid for the whole 15-hotel group. The remaining hotel, which has a book value of \$9m, is to be sold off with the proceeds going to the SPA. Mr Ferenc Bartha. government privatisation commissioner said. He said AGH had agreed to invest \$19.5m in the chain over the next three years and not to sell off any of the hotels during that time. The SPA's remaining 31 per cent stake would be floated on the Budapest stock exchange.

Announcement

Registration No. 59/03209/06

("Western Areas")

precedent:

the merger.

Johannesburg

15 December 1994

Areas and South Deep

of independent shareholders.

Company Limited

(Incorporated in the Republic of South Africa)

Areas shares for every 100 South Deep shares held.

Western Areas Gold Mining

Asturiana de Zinc shares to be sold at discount to market price its holding in Asturiana from financial restructuring which

By Kenneth Gooding, Mining Correspondent

The sale of shares in Asturiana de Zinc, the world's fourthlargest zinc producer, by its parent, La Corporación Banesto, the Spanish banking and industrial holding group, is to go ahead but at a discount to

the market price. Banesto yesterday priced the Asturiana shares at Ptal.515 each compared with Tuesday's close of Ptal 550. The group previously indicated it hoped to sell at Pta1.600 a share. The sale will raise about

Standard Chartered, the

UK-based international bank.

yesterday said it was to cut

staff by about 3,000 - 10 per

cent of its workforce - in the

The bank, which experienced

medium-term to reduce costs.

a 7 per cent rise in operating

expenses in the first half, said

it had shed about 1.000 of these

jobs this year through restruct-

Merging of the mining operations of Western Areas and South Deep

flexibility to mine on a more selective basis to suit prevailing market conditions.

because the interests of all South Deep shareholders are adequately protected.

and funding requirement for the exploitation of South Deep's existing mining area.

that will flow from the merger, will accrue to both sets of shareholders.

place with a view to combining the mining interests of Western Areas and South Deep.

By John Gapper,

62.39 per cent to 39 per cent. Analysts said Banesto did well to get the Asturiana sale away, given present weak market conditions which in the past two weeks have forced two other mining companies -Samax and Union Minière – to shelve share offers.

Banesto, whose parent Banco Español de Crédito, was acquired for \$2bn earlier this year by Banco Santander, sold 23 per cent of Asturiana in September to a group of international investors for \$82.6m or Pta1.500 a share. \$109m for Banesto and reduce

Asturiana is the subject of a

Standard Chartered bank to

reduce workforce by 10% term target of reducing the

> Standard Chartered said it believed its plans were in line with other banks. US banks have been imposing cost-cutting programmes recently. with Chemical Banking recently announcing plans to

Kenya this year, although cuts

are likely to affect operations

around the world. The bank

said it could not set a precise

uring and voluntary severance Standard Chartered's cost/income ratio in the six months to It is thought to have shed a August 10 was 63.8 per cent. number of jobs in India and The bank has set a medium-

On 26 July 1994 a joint cautionary announcement was made advising shareholders that discussions were taking

Shareholders are now advised that agreement has been reached in principle between Western Areas and South Deep

for their respective mining operations to be merged. The merger will be effected by Western Areas acquiring South

Deep's entire mining operation as a going concern, with effect from 1 January 1995, for the issue of 36 262 720 new

ordinary Western Areas shares ("Western Areas consideration shares") which will not rank for the Western Areas

interim dividend declared today. The purchase consideration translates into an effective merger ratio of 92 Western

The directors of Western Areas and South Deep are unanimous in their opinion that the merger will create an

entity which is best suited to optimally exploit the mining areas of the two companies. The complementary and

integrated nature of the two operations is such that it is considered desirable that the operations are combined

The merger will give rise to economies of scale and operational synergies and will offer management greater

The Commissioner for Inland Revenue ("CIR") has ruled that the merged company will be treated as one mining

operation for tax purposes. This will result in financial synergies, which, together with the operational synergies

An agreement between Western Areas and South Deep will be signed containing the terms and conditions of the

acquisition by Western Areas of South Deep's mining operation and will be subject to the following conditions

• the Director-General Mineral and Energy Affairs ("DGMEA") placing a value on South Deep's mining

• such approvals as may be necessary from the Johannesburg Stock Exchange ("JSE") in respect of the

approval by both sets of shareholders in general meeting of the necessary resolutions required to implement

Standard Merchant Bank Limited has provided a letter stating that on the basis of its relative valuation of the

respective companies, the merger ratio is fair and reasonable to the shareholders of Western Areas and South Deep.

Dispensation has been granted by the Securities Regulation Panel ("SRP") to the relevant parties from making

an offer, in accordance with the provisions of its rules, to the minorities of Western Areas, on the basis that a

special resolution is required to be passed at a general meeting of shareholders of Western Areas to increase its

authorised share capital to enable the merger to be implemented. In terms of Rule 8.7 of the Securities Regulation

Code ("Code"), a majority of independent shareholders of Western Areas may, by resolution, waive the minority offer

and the SRP has ruled that the above mentioned special resolution more than adequately protects the interests

In addition, the SRP has ruled that it is not opposed to the proposed method by which the merger is to be effected

It is the intention of the directors of South Deep, whose only asset after the merger will be its interest in Western

Areas, to recommend to shareholders that the Western Areas consideration shares be distributed in specie to share-

holders pursuant to a capital reduction and a members' voluntary winding-up of the company. The distribution

A further announcement is likely to be made in January 1995, after the DGMEA has valued the South Deep mining

property, to provide additional information on the merger and the date of the general meetings necessary for

shareholders to approve the resolutions required to implement the merger. This announcement will also include

the effects of the merger on the earnings per share and the net asset values per share of the respective companies.

A circular will be posted to shareholders outlining, inter alia, the prospects for the merged entity and the details

will however be subject to, inter alia, various rulings and dispensations from the CIR and the JSE.

proposed transactions and the granting of a listing for the Western Areas consideration shares

property in terms of section 37 of the Income Tax Act 1962 which is acceptable to the directors of Western

and owned by, and managed for the benefit of, the shareholders of both Western Areas and South Deep.

cut 3,700 jobs.

ratio to 60 per cent, and wants to cut the ratio eventually to about 55 per cent.

The bank has been trying to timetable for reaching its 3,000 reduce costs by moving some back office processing from high wage centres such as Hong Kong into China and other lower cost areas, as well as centralising processing. The cuts were disclosed in

South Deep Exploration

Company Limited

(Incorporated in the Republic of South Africa)

Registration No. 88/03931/06

("South Deep")

Hong Kong and Standard said it could give no further details. However, it is likely to shed some peripheral operations in countries where it has relatively small market shares.

> Johannesburg Consolidated Investment Company, Limited (Incorporated in the Republic of South Africa) Registration Number 01/00429/06

Gold mining companies' dividends The following interim dividends have been declared in respect of the first half of the current financial year:

Incorporated in the Republic of South Africa)

The Randfontein Estates Gold Mining Company, Witwatermand, Limited Resistration No. 01/00251/06

Western Areas Gold Mining Company Limited

Registration No. 59/03209/06 Last date for registration Registers close (dates inclusive) from

Currency conversion date (for payments from London) Date of payment 31 January 1995 These dividends are payable subject to the curtomary conditions which may be inspected at or obtained from the companies' Johannesburg office or from the London Secretaries, JCI (London) Limited, 6 St. James's Place, London SW1A 1NP.

Holders of share warrants to bearer issued by The Randfontein Estates Gold Mining Company, Witwatersrand, Limited are informed that payment of the above dividend will be made on or after 31 January 1995 upon surrender of coupon No. 122 to Barelays Global Securities Services, 8 Angel Court, Throgmorton Street, London ECCR 7HT. Coupons must be listed on forms obtainable from Barelays Global Securities Services and deposited for examination on any week-day (Saturday excepted) at least seven clear days before payment is required. Where applicable. South African non-resident shareholders' tax of 15% will be deducted.

By order of the Boards. Johannesburg Consolidated Investment Company, Limited per: S Thorpe

Head Office and Registered Office: Consolidated Building Fox and Harrison Streets Johnsmesburg 2001 PO Box 590, Johannesburg 2000

USD 1.765.63 per USD 100,000

nominal amount of Note.

15 December 1994

Kredietbank

EURO DISNEY S.C.A.

1995 MARKETING STRATEGY

Following the implementation of seasonal pricing and lower hotel rates. Euro Disney S.C.A. announced on Wednesday 14, 1994 a logical step in its strategy. Starting April 1, 1995, the theme park adult entrance price will be FF 195. during the peak season and 150 off-peak. Until the new prices become effective, offers through March 31st make Disneyland Paris even more affordable. Next June, the opening of "Space Mountain from The Earth to Moon" will bring a new dimension to the theme park.

Philippe Bourguignon, Chairman, said commenting on this decision, "With seasonal pricing, reduced hotel rates, additional attractions, more shows and entertainment, our objective has been to deliver more, differently and at an affordable price. We are going further today. The decision to offer even more affordable prices has been made possible after 18 months of significant backstage improvements to increase operating effectiveness. This decision is announced at a time when Park attendance is above last year's level during the first quarter to date. In 1995, Europeans will never have as many reasons to discover or revisit Disneyland Paris."

Ambroveneto International Bank Ltd

USD 150,000,000 Floating Rate Notes due 1998

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Penad from December 15, 1994. to March 15, 1995 the Notes will carry an Interest Rate of 7.0625% per annum.

The Coupon Amount payable on the relevant interest Payment Date. March 15, 1995 will be USD 17.66 per USD 1,000 nominal amount of Note, USD 176.56 per USD 10,000 nominal amount of Note and The Agent Bank

> Lummbourg US\$ 500,000,000

Floating Rate Subordinated Loan Participation Certificates due 2000 issued by J.P. Morgan GmbH for the purpose of funding and maintaining a subordinated loan to The Dai-Ichi Kangyo Bank, Ligaited Notice is hereby given that the rate of interest applicable to payments under the

certificates corresponding to payments of interest under the loan is, for the Interest Period from 14th December, 1994 to 14th March, 1995, 6.625% per annum, with a Coupon Amount of US\$ 4,140.63 per US\$ 250,000 Certificate, payable on 14th March, 1995. Dai-Ichi Kancyo Bank (Laxembourg) S.A. Agent Bank

US\$ 174,000,000 Secured Floating Rate Notes due 2000 In accordance with the provisions of the Notes, notice is hereby given that for the interest Period from 14th December, 1994 to 14th March, 1995 the Notes will beer a rate of interest of 6.625% per annum. The interest amount payable on 14th March, 1995 will be US\$ 2,881,875. Dal-Ichi Kangyo Bank(Luxembourg) S.A. Agent Bank

Heart II Limited

U.S. \$50,000,000



Crédit Chimique Floating Rate Notes due 1996

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from December 15, 1994 to June 15, 1995 the Notes will carry an Interest Rate of 6.9375% per annum. The interest payable on the relevant interest payment date, June 15, 1995 will be U.S. \$350.73 per U.S. \$10,000 principal amount and U.S. \$8,768.23 per U.S. \$250,000 principal amount.

By: The Chase Manhattan Bank, N.A. London, Agent Bank December 15, 1994

CHASE

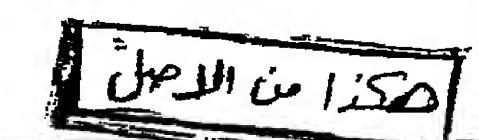
NACIONAL FINANCIERA, S.N.C., Trust Division as trustee of the Naffn Finance Trust

US\$280,000,000 Guaranteed Floating Rate Notes due 1997
Uncontaionally and Irreveably Guaranteel by NACIONAL FINANCIERA, S.N.C. Notice is hereby given that the Rate of Interest has been found at 8,9375% and that the interest payable on the relevant interest Payment date March 15, 1995 against Coupan No. 9 in respect of US\$10,000 originally issued face amount of the notes will be US\$75.11.

December 15, 1994 By: Citibank, N.A., (Issuer Services), Agent Bank CITTBANCO

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1995 MARKETINGSTRE

Continues Contin





INTERNATIONAL COMPANIES AND FINANCE

Stock options ruling spares company profits

By Richard Waters in New York

A controversial accounting proposal that would have required US companies to deduct the cost of stock options from their profits was dropped yesterday.

Members of the Financial Accounting Standards Board, which sets standards for the profession, voted by five to two not to force companies to make the charges against earn-

The plan had come under fire in corporate and accounting circles.

Critics had complained of the difficulty of measuring the true cost of options, as well as the effect the deductions would have had on the profits of some companies, particularly small, fast-growing ones.

The FASB's vote follows an angry 18-month debate over the issue. The regulators had contended that share options issued to a company's directors and staff were similar to other forms of compensation benefit, and that their

costs should be deducted from a company's profits.

Yesterday, Mr Dennis Beresford, the board chairman, said: "The board remains convinced that employee options have value and are compensation. However, in the final analysis. the board decided that there simply isn't enough support for the basic notion of requiring expense recognition."

Instead, the FASB said it would allow companies the choice of taking a charge against profits, or simply disclosing in a note the effect on profits that would have resulted from adopting the FASB guidelines for valuing

The board said it "expects to encourage, rather than require", companies to use the first choice.

The board added that it had yet to decide whether to issue a new accounting standard without further public comment, or whether to through a new consultative process. The decision is likely to be made in the second quarter of next year.

Sprint and Telmex to form alliance

By Ted Bardacke in Mexico

City Sprint, the US telecommunications group, is to form an alliance with Teléfonos de Mexico (Telmex), the country's telephone monopoly, to provide services throughout North America.

The deal cancels the previous accord between Sprint and Grupo Iusacell, a leading Mexican cellular telecoms company. to provide long-distance telephone services when Mexico's market is opened up to competition from January 1997.

Sprint and Telmex did not release financial details of their deal, saying the accord would not create a new entity. Instead, the two companies have promised to exchange

products and services, includ-

ing software platforms and other intellectual property. Sprint said its alliance with Telmex would help it create a seamless North American telecoms network. Sprint is already aligned with Call Net, a Canadian long-distance carrier, and operates four crossborder fibre optic connections with Telmex between the US and Mexico.

Telmex said the alliance was an important step as it prepares to lose its monopoly in the Mexican market, which is valued at about \$7bn a year. lusacell, 42 per cent of which is owned by Bell Atlantic, blamed delays by the Mexican government for the failure of its own accord with Sprint.

Pentium PC Tenneco plays key piece in sell-off game despite flaw, says Intel

By Louise Kehoe in San Francisco

Sales of personal computers based on Intel's flawed Pentium microprocessor chip continued to be robust, in spite of negative publicity and the decision by IBM to halt sales. US retailers said.

Although customers are asking questions about the chip flaw, they continued to purchase Pentium PCs in rising numbers, Intel said. "We have talked to the leading retailers and they are reporting no slowdown in sales." In spite of floods of calls to

PC manufacturers and Intel's "hot lines", there have been no further reports of PC users being directly hit by the flaw. "We've sold more Pentiumbased PCs than any company

in the US market, and . . . we had not received one call from a customer complaining of any errors related to a flaw." said Mr Ted Waitt, chairman and chief executive of Gateway 2000, a leading mail order PC

"If this had been a problem with real world applications, we would have beard from our customers." Several leading PC manufac-

turers said they would continne to sell Pentium PCs, in spite of IBM's contention that the flaw can cause frequent errors in mathematical calcu-lations used in spreadsheet and similar applications. Microsoft and Lotus Devel-

opment, two of the leading suppliers of spreadsheet programs, said they would provide customers with a software "patch" that avoids use of the flawed portion of the Pentium chips.

Microsoft said it believed customers could continue to use and purchase Pentiumbased PCs with confidence. "Microsoft is continuing to purchase new Pentium systems for its own use." it

Other PC manufacturers expressing continued confidence in the Pentium chip include Hewlett-Packard, Dell. Packard Bell, Tandy, Advanced Logic Research and

The group's last big unit sale leaves holes that must be plugged, writes Laurie Morse enneco's decision to ance to manufacturing motor

float its Albright & Wilcomponents. son chemicals subsidiary on the London Stock Exchange early next year is probably one of the last big pieces to be moved in the The flotation will bring in and small returns for most of some useful cash - it is expec-

The company is a world be highly selective about its

> the UK subsidiary has a lot to the chemicals industry - he nerable to economic cycles.

Mr Mead's decision to sell

Wilson's profitability is benefiting from worldwide recovery in chemicals prices this year, a factor that should help to cre-Tenneco has worked hard to

reduce Albright & Wilson's

Many of the businesses that Tenneco acquired were highly cyclical, and some proved downright unprofitable, leaving the parent company struggling under high debt loads the 1980s.

When Albright & Wilson joined the Tenneco stable in 1978, it was one of several a company, and others during Tenneco's three-year restructchemical companies in the group's portfolio. The others have since been sold, but Albright & Wilson remained, its marketability diminished in part by a long-running recession in the chemicals industry.

> leader in the production of phosphate-based products used in agriculture and for such diverse purposes as putting the bubbles in shampoo and adding zip to carbonated drinks.

> do with the cyclical nature of must convince Wall Street that Tenneco is becoming less vul-At the same time, Albright &

> ate an eager audience for its

Share price (5)

Charleston, South Carolina,

plant explosion in 1991. That year, Albright & Wilson posted a \$70m operating loss after taking a \$79m restructuring charge. For the first nine months of this year, it recorded operating profits of \$53m on revenue of \$715m.

specialty chemicals unit

recover from a devastating

That compares with Tenneco's consolidated nine-month net income of \$376m this year. on sales of \$10.07bn Mr Robin Paul, Albright &

Wilson managing director, told a group of Tenneco managers recently his company had the potential to achieve 20 per cent annual profits growth based on expansion through joint ventures in Mexico, Morocco, China, and the Pacific Rim.

Mr Mead, however, is betting that selling the company and reinvesting the proceeds will bring in even higher returns for Tenneco.

Such a move, however, puts even more pressure on Mr Mead to replace lost income from the Albright & Wilson sale and the spin-off of 55 per cent of Case Corporation, the farm and construction equipment supplier.

Those two disposals will net Tenneco more than \$1.5bn in \$2.8bn in lost revenues and about \$123m in lost operating

Mr Mead underscored his commitment to Tenneco's remaining "core" businesses this week by announcing he would use \$500m of that money to repurchase about 7.5 per

cent of Tenneco's stock. The share repurchase is a quick way to boost share value, but will not satisfy Wall Street, which is reserving opinion on Tenneco's future until

as one analyst puts it, "we know what the company is going to look like". In the past two months Tenneco has announced a series of small acquisitions and reinvestments in its core business.

amounting to about \$250m. With the proceeds expected from the Albright & Wilson flotation, Tenneco would once again have ammunition for a large acquisition. However, Mr Mead has discouraged those expectations, pointing out that a series of smaller-scale purchases or investments focused

on international growth is more likely.

Saga Petroleum to sign \$1.26bn revolving credit

By Karen Fossii in Oslo

restructuring chess game.

ted to raise some £600m

(\$937.3m) - but the loss of such

uring, presents a a challenge:

how will Tenneco plug the

resultant profits and sales gap?

a significant UK-based subsid-

iary when the company is pur-

suing a global expansion strat-

egy shows Tenneco intends to

Mr Dana Mead, Tenneco

chairman, is determined to

focus the conglomerate on just

three main businesses - pack-

aging, car parts and natural

gas - and shed extraneous

cyclical or lacking in the

growth potential he is aiming

nant of Tenneco's ambitious

diversification programme of

the 1960s and early 1970s. Dur-

ing that period, the Houston-

based oil pipeline company transformed itself into a indus-

trial conglomerate, acquiring

companies that did everything

from underwriting life insur-

Albright & Wilson is a rem-

international investments.

However, the move to divest

Saga Petroleum, Norway's largest independent oil producer, will today sign a sevenyear \$1.26bn revolving credit facility in London. It will cover the group's borrowing requirements until 2000, and allow it to expand through acquisitions in Norway and abroad.

The facility, initially for \$850m, was over-subscribed by \$410m and is priced at Libor plus 0.3 per cent. It replaces a \$750m loan which had a shorter duration and stiffer

The loan's arrangers include ABN Amro Bank, Barclays Syndications and Deutsche

Bank London, with Norwegian co-arrangers Christiania Bank and Den norske Bank. Saga said the loan covers existing debt of NKr6bn

(\$873.5m). The company is planning a listing on the New York Stock Exchange in the spring of 1995, and plans to acquire reserves or companies both at home and

Saga has operational responsibility for the North Sea Snorre field, which produces 210,000 barrels a day. Also, in June, the group's North Sea Tordis field was brought on stream and currently produces 72,000 barrels a

Rhône-Poulenc unit in cash call man of Rhöne-Poulenc's Brazil-

By Patrick McCurry in São Paulo

Rhodia-Ster, a Brazilian joint venture controlled by the French chemicals group Rhone-Poulenc is set to raise between \$135m and \$159m in a global initial public offering. It will be the first time in at least 15 years that a foreign company has floated part of a Brazilian subsidiary.

The company, which makes polyester-based products such as flexible packaging and returnable bottles, is offering .117.7m voting shares - 23 per cent of its capital - in three equal parts to the US. European and Brazilian markets. Mr Edson Vaz Musa, chair-

ian subsidiary Rhodia, said the proceeds would largely be used to pay for Rhodia's capitalisation of Rhodia-Ster, formed in May with Sinasa, a Brazilian chemicals group. Sinasa's Celbras subsidiary ran up debts of around \$200m to pay for expansion of its polyester resins and returnable bottles production. The pricing was being finalised in Paris yesterday by the

company and global co-ordinator, Paribas Capital Markets. The global depositary shares will be listed on the US Portal system and the Luxembourg

stock exchange. Shares will also be listed on the Brazilian stock market

The offering was due to be

launched at least two months ago, but was delayed after a judgment by the Brazilian monopolies commission, which insisted on changes to the joint venture to prevent a monopoly in polyester and acrylic fibres. Rhodia-Ster then agreed to sell off part of its polyester and acrylic business, but this will

company's growth prospects. The company, which has planned investments of \$435m to the end of the decade, says polyester demand is growing by 9.4 per cent a year in Latin America.

not significantly affect the

Paribas Capital Markets said the issue had been oversubscribed in spite of difficult market conditions.

All of these securities having been sold, this advertisement appears as a matter of record only.

18,000,000 Shares



Common Stock (par value \$3 per share)

3,600,000 Shares

This portion of the offering was offered outside the United States by the undersigned

NatWest Securities Limited

Goldman Sachs International

ABN AMRO Bank N.V.

Merrill Lynch International Limited

Daiwa Europe Limited

Credit Lyonnais Securities

Swiss Bank Corporation

Dresdner Bank S.G.Warburg Securities

14,400,000 Shares

This portion of the offering was offered in the United States by the undersigned.

NatWest Securities Limited

Goldman, Sachs & Co.

Dean Witter Reynolds inc. **Montgomery Securities**

Smith Barney Inc.

December 1994

Bear, Steams & Co. Inc. Hambrecht & Quist Incorporated J.P. Morgan Securities Inc.

Merrill Lynch & Co.

Cowen & Company Lehman Brothers Salomon Brothers Inc

Wertheim Schroder & Co. Incorporated

MORTGAGE FUNDING CORPORATION NO. 1 PLC Class A-1 Mortgage Backed Floating Rate Notes Due March 2020

NOTICE OF REDEMPTION

NOTICE IS HEREBY GIVEN to Bankers Trustee Company Limited (the "Trustee") and to the holders of the Class A-1 Mortgage Backed Floating Rate Notes Due March 2020 (the "Class A-1 Notes") of Mortgage Funding Corporation No. 1 PLC (the "Issuer") that, pursuant to the Trust Deed dated 31st March, 1988 (the "Trust Deed"), between the Issuer and the Trustee, and the Agency ant dated 31st March, 1988 (the "Asency Agreement"), bett Issuer and Morgan Guaranty Trust Company of New York (the "Principal Paying Agent") and others, the Issuer has determined that in accordance with the redemption provisions set out in the Terms and Conditions of the Class A-1 Notes, Available Capital Funds as defined in the Terms and Conditions in the amount of £2,000,000 will be utilised on 30th December, 1994 (the Redemption Date") to redeem a like amount of Class A-1 Notes. The Class A-1 Notes selected by drawing in lots of £100,000 for redemption on the Redemption Date at a redemption price (the "Redemption Price") equal to their principal amount, together with accrued interest thereon

are as follows: OUTSTANDING CLASS A-1 NOTES OF £100,000 EACH BEARING THE DISTINCTIVE SERIAL NUMBERS SET OUT BELOW Bearer Notes

578 . 1390 564 567 1098 1153 631 1500 644 670 1531 1643 1645 The Class A-I Notes may be surrendered for redemption at the specified

office of any of the Paying Agents, which are as follows: Morgan Guaranty Trust Company
of New York P O Box 161 60 Victoria Embankment

London EC4Y OJP Union de Banques Suisses (Luxembourg) S.A. 36-38 Grand-rue L-2011 Luxembourg

First Trust of New York National Association 100 Wall Street Suite 1600

Avenue des Arts 35

B-1040 Brussels

Morgan Guaranty Trust Company of New York

New York, New York 10005 In respect of Bearer Class A-I Notes, the Redemption Price will be paid upon presentation and surrender, on or after the Redemption Date, of such Notes presentation and surreader, on or siter the iteremption Date, of such Notes together with all unmatured coupons and talons appertaining thereto. Such payment will be made (i) in sterling at the specified office of the Paying Agent in London or (ii) at the specified office of any Paying Agent listed above by sterling cheque drawn on, or at the option of the holder by transfer to a sterling account maintained by the payer with, a Town Clearing branch of a bank in London. On or after the Redemption Date interest shall cease to accrue on the Class A-1 Notes which are the subject of this Notice of Redemption.

MORTGAGE FUNDING CORPORATION NO.1 PLC By: Morgan Guaranty Trust Company as Principal Paying Agent Dated: 15th December, 1994

NOTICE

Withholding of 31% of gross redemption proceeds of any payment made within the United States is required by the Internal Revenue Code of 1986 and amended by the Energy Policy Act of 1992 unless the paying agency has the correct taxpayer identification number (social security or employer identification number) or examption certificate of the Payee. Please furnish a properly completed Form W-9 or exemption certificate or equivalent if presenting your Class A-1
Notes to the Paying Agent in New York.

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The Kingdom of Belgium

US\$400,000,000 Floating rate notes due December 1999

In accordance with the provisions of the notes, notice is hereby given that the rate of interest has been fixed at 6.8125% for the interest determination period 15 December 1994 to 15 June 1995. laterest payable on

US\$3,444_10 per US\$100,000 Morgan Guaranty Trust Company

JPMorgan

to 15 March 1995 the securities will carry an interest rate of 15 June 1995 will amount to

BANQUE PARIBAS US\$200,000,000 Undated floating rate securities In accordance with the provisions of the securities. notice is hereby given that for

6.75% per annum. Interest due on 15 March 1995 will amount to US\$16.88 per US\$1,000 Agent Morgan Guaranty

from 15 December 1994

Trust Company **JPMorgan**

BANQUE PARIBAS

US\$400,000,000 Undated subordinated floating rate securities In accordance with the provisions of the securities notice is hereby given that for the interest period from 15 December 1994 to 15 March 1995 the securities will carry an interest rate of 6.5625% per annum, interest payable value 15 March 1995 per US\$1,000

security will amount to US\$16.41 and per US\$10,000 security will amount to US\$164.06. Agent: Morgan Guaranty
Trust Company **JPMorgan**

acorposated at England. Foreserly samed hearton Lebasan Brethers Holdings PLC1 U.S. \$175,000,000 Guaranteed Floating Rate Notes due 1995 Guaranteed as to payment of principal and interest unconditionally and Lehman Brothers Holdings Inc. (Incorporated in the State of Delaware
Parmerly named Skenton Lehman Brothers
Hickorys Inc.) In accordance with the Terms and Conditions of the Notes, notice is hereby given, that for the Interest Period from December 15, 1994 to March 15, 1995 the Notes will carry an Interest Rate of 7.1875% per annum. The amount payable on March 15, 1995 will be U.S. \$17.97 for Notes in denominations of U.S. \$1,000.

By The Chase Manhattan Benk, N.A. London, Agent Bank

MOSTGAD

Lehman Brothers

Holdings PLC

U.S. \$100,000,000



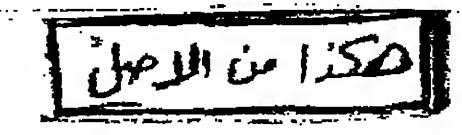
Great Western Financial Corporation Floating Rate Notes Due 1995

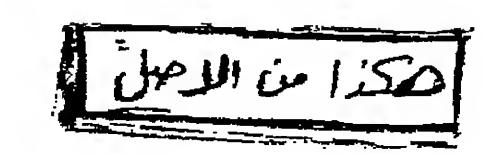
Interest Rate Interest Period

15th December 1994 15th March 1995 interest Amount per U.S. \$50,000 Note due 15th March 1995 U.S. \$820.31

6.5625% per annum

CS FIRST BOSTON Agent





THE GERMAN PFANDBRIEF

ID VALUE FROM THE GROUN

The last thing many investors want is to get adventurous about current fads and exotic markets. If safety, yield, a stable currency and long-term value are your priorities, consider Germany's Pfandbrief system. Pfandbriefe in Germany are bonds issued to refinance mortgages or public loans, a time-tested idea that dates back more than two centuries. In line with the Mortgage Bank Act of 1900, these bonds -

which are secured by mortgages or by

public-sector loans - can only be issued by specially authorized banks which are fully liable for each issue. They must carry backing of separate funds with at least matching yields and maturities. And all Pfandbrief issues are monitored by a stateappointed trustee.

The bottom line on safety? No investor has ever failed to receive

100 % repayment on a German Pfandbrief held

to maturity. The legal framework surrounding Pfandbriefe has an unsurpassed record for endurance, offering investors a fixed-interest D-Mark instrument of quality - plus yields generally higher than German Treasury bonds (Bunds). Sound reasons why Pfandbriefe, at nearly DM 1 trillion at year-end 1993, amounted to 40 % of Germany's entire

German Pfandbriefe are officially quoted on German stock exchanges. Issuers actively maintain a well-functioning secondary market.

THE SYSTEM IS UNBEATABLE IN THE LONG RUN.



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Section 18

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GERMANY'S MORTGAGE BANKS

bond market.

DEPFA-BANK, WIESBADEN BAYERISCHE VEREINSBANK AG, MÜNCHEN HYPO-BANK, MÜNCHEN DEUTSCHE HYPOTHEKENBANK FRANKFURT AG, FRANKFURT RHEINHYP, FRANKFURT DEUTSCHE GENOSSENSCHAFTS-HYPOTHEKENBANK AG, HAMBURG FRANKFURTER HYPOTHEKENBANK AG, FRANKFURT DEUTSCHE CENTRALBODENKREDIT-AG, KÖLN BAYERISCHE HANDELSBANK AG, MÜNCHEN

WESTHYP, DORTMUND BERUN HYP, BERUN SÜDDEUTSCHE BODENCREDITBANK AG, MÜNCHEN MÜNCHENER HYPOTHEKENBANK EG, MÜNCHEN HAMBURGHYP, HAMBURG WÜRTTEMBERGER HYPO, STUTTGART NÜRNBERGHYP, NÜRNBERG HYPOTHEKENBANK IN ESSEN AG, ESSEN DEUTSCHE HYPOTHEKENBANK (ACT.- GES.), HANNOVER

BRAUNSCHWEIG-HANNOVERSCHE HYPOTHEKENBANK AG, HANNOVER ALLGEMEINE HYPOTHEKEN BANK AG, FRANKFURT RHEINBODEN HYPOTHEKENBANK AG, KÖLN LÜBECKER HYPOTHEKENBANK AG, LÜBECK NORDHYPO BANK, HAMBURG BFG-HYPOTHEKENBANK AG, FRANKFURT WL-BANK, MÜNSTER HYPOTHEKENBANK IN BERLIN AG, BERLIN

Bank Austria Investment Bank AG

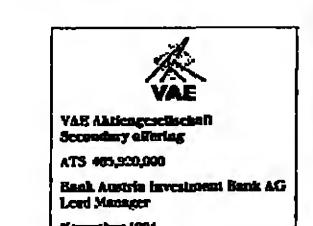
AUSTRIA'S LEADING NEW ISSUE HOUSE

STADUSCHE Y

Wiener Städtliche Allgemeine



ÖMV AktiengeselischeR Capital increase ATS GASSIOGROO ATS 588,000,000 Bunk Austria Investment Bank AG Bunk Austria Investment Sank AG Lead Manager May 1994 June 1994



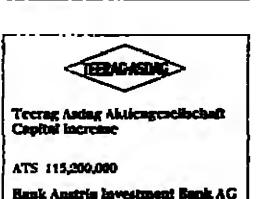
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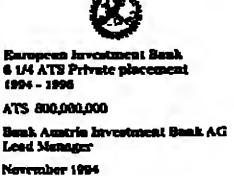
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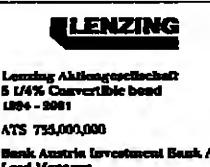


Load Manager

February 1994







Lending Aktiongosciische 5 L/4% Convertible bond ATS 755,000,000 Lead Manager

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Yen 2,000,000,000



CAISSE NATIONALE DE CREDIT PROFESSIONNEL S.A./ NATIONALE KAS VOOR BEROEPSKREDIET N.V. (Incorporated with limited liability in Belgium)

Due November 2004

The First National Bank of Chicago acted as financial advisor and placement agent in connection with this transaction.



November 1994



Wall Street Finance and Securities **Public Company Limited** (incorporated in Theiland with limited lightling)

> Notice to the holders of the outstanding U.S.\$55,000,000

3.75 per cent. Convertible Bonds due 2004

Wall Street Finance and Securities Public Company Limited (the "Bonds" and the "Company" respectively)

NOTICE IS HEREBY GIVEN to the holders of the Bonds that, as a result of a rights offer to existing Shareholders at the ratio of one new share at a subscription price of Baht 20.00 per share for one existing share, the conversion price of the Bonds has been adjusted from Bahr 530.00 to Baht 279.26 effective 30th November, 1994.

Bankers Trust Company, London 15th December, 1994

Principal Paying & Conversion Agent



Formosa Plastics Corporation, U.S.A. (Incorporated with limited Sability in the State of Delewere)

Floating Rate Notes due 1999

In accordance with the provisions of the Notes, notice is hereby given that for the six month interest Period from December 15, 1994 to June 15, 1995 the Notes will carry an Interest Rate of 8.4375% per annum. The interest payable on the relevant interest payment date, June 15, 1995 will be U.S. \$21,328.13 per U.S. \$500,000 principal amount.

By: The Chase Manhettan Bank, N.A. **London, Agent Bank** December 15, 1994

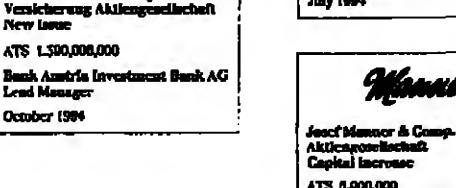


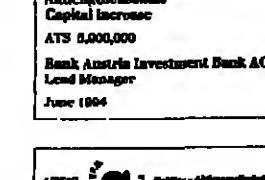


Floating Rate Subordinated Notes due 2009 For the three months 14th December, 1994 to 14th March, 1995 the Notes will carry an interest rate of 6.5% per annum with a coupen amount of U.S. \$162-50 per U.S. \$10,000 Notes, payable on 14th March, 1995.

Bankers Trust Company, London

Agent Bank





AT\$ 700,000,000

City of Stockholm

Floating rate notes 1999

Notice is hereby given that the

notes will bear interest at

6.375% per annum from 15

interest payable on 15 March

US\$1,000 note, US\$159.38 per

Agent: Morgan Guaranty

**

Midland Bank plc Incorporated with limited liability in England

U.S. \$300.000.000

Undated Floating Rate Primary Capital Notes (Series 3)

For the six months from December 15, 1994 to June 15, 1995 the Notes will carry an interest rate of

7.0375% per anxiom. On June 15, 1995 interest of U.S. \$355.78 and U.S. \$3,557.85 will be payable per U.S. \$10,000 and U.S. \$100,000 respectively for Coupon No. 17.

European

Investment Bank

Italian Lira 350 Billion

Hosting Hate Notes

due December 1999

Notice to the Holders

Notice is hereby given that the

Notes will carry an interest rate of 8.50% per armum for the period

15.12.1994 to 15.03.1995.

per ITL 5,000,000 nominal

per ITL 50,000,000 nominal

Luxembourg, December 15, 1994

ITL 106.250

ML 1.062.500

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CHASE

Br. The Chese Manhatha Bank, H.A.

Landon, Agust Bank

December 15, 1994

per US\$100,000 note.

Trust Company

JPMorgan

US\$325,000,000

Load Manager January 1994

HK watchdog seeks liquidation of MKI

Australian groups

petroleum venture

shareholder value "in the

long-term" - although they

acknowledged that this figure

incorporated asset sale pro-

ceeds as well as bottom-line

the combined operations' work-

force, or about 700 jobs; would

be shed. It will have two refi-

neries at Kurnell, in New

South Wales, and Lytton, in

Under the deal, there will be

a A\$150m "value adjustment"

in favour of Pioneer - which

Mr John Schubert, managing

director, described as "essen-

tially a cash payment" - to

reflect the difference in earn-

ings of the two businesses. Pio-

neer expects to book an abnor-

mal profit of A\$200m in its

1994/95 accounts as a result of

Inter-company loans to the

merged group's operations will

be refinanced externally, a

move which Mr Schubert said

could cut Pioneer's balance

sheet debt to A\$110m from

A pro forma balance sheet

for the merged business, as at

end-June, shows net debt

standing at A\$1.24bn, and a net

debt to equity ratio of 109 per

about A\$850an.

They said about a quarter of

cost savings.

Queensland.

to set up joint

Nildei Talt in Sydney

to be owned equally.

Caltex Australia and Ampol,

which is part of the Ploneer

International building materi-

als group, agreed yesterday to

pool their respective petroleum

refining and marketing

operations into a new company

If the merger wins necessary

regulatory approval, the joint

venture company will be the

leader of the country's petro-

leum refining-marketing sec-

tor, with estimated assets of

A\$3.1bn (US\$2.4bn), total

annual sales of almost A\$6bn,

and 28 per cent market share.

At present, Ampol and Cal-

tex Australia - which is 75 per

cent owned by the US-based

Caltex group, whose owners

are Chevron and Texaco - are

the two smallest companies in

the five-player industry. The

current market leader is Shell

Australia, with Mobil and BP

Caltex and Ampol said they

saw big cost-savings from the

deal, allowing them better to

compete in Australia's down-

stream oil industry where

returns have been extremely

They calculated that there

could be a A\$500m addition to

being the other competitors.

By Simon Holberton in Hong Kong

low recently.

Hong Kong's Securities and Futures Commission (SFC), the colony's corporate watchdog, has applied to the Hong Kong Supreme Court to have MKI Corporation, an investment company, wound up.

The petition – the first of its kind by the SFC - follows an investigation of the company's affairs under a section of the SFC's enabling legislation where it suspects a company or its officers may be involved in fraudulent activity, misfeasance or other misconduct.

MKT's shares were suspended in June after the SFC questioned it about its recent share price performance and a mumber of statements it had made concerning future prospects. These included a mobile telenhone deal in China and a plan to site a super-computer in Inner Mongolia to analyse seismic data in Asia.

The decision came days after Mr Yao Mingwei was appointed chairman. Mr Yao is the son of the late Mr Yao Yilin, a former Chinese vicepremier. He replaced Mr Khundkar Khalid Ahmed Hossein who had himself only replaced Mr David Tang, a company director, as chairman in September. MKI's founder and main

shareholder is Mr Arthur Lai, an entrepreneur, who sold his stockbroking business to Standard Chartered in the wake of the 1987 stock market crash. The SFC said that its application to have MKI wound up was based on its belief "that the affairs of MKI have been conducted in a manner

unfairly prejudicial to its shareholders". The High Court will hear the application on January 11.

the total investment result fell

to A\$851m from A\$2.18km, leav-

ing total inflow at A\$3.55bn

The total investment result

includes interest income,

which was said to be about

A\$880m, and both realised and

unrealised capital gains, which

showed an overall A\$30m loss.

specify the unrealised portion,

but said investment conditions

had been difficult because of

unfavourable bond market con-

National Mutual declined to

against A\$4.74bn.

Life insurer looks to raise at least A\$500m

National Mutual, the second at A\$2.7bn from A\$2.56bn, but largest life insurer in Australia, said yesterday that A\$500m (US\$387.5m) was the minimum "meaningful" amount of new capital which the group would be looking to raise either via a public offering or the sale of a tranche of equity to a "strate-

gic" investor. Mr Geoff Tomlinson, manag-December 1994 to 15 March 1995. ing director, said the mutual 1995 will amount to US\$15.94 per insurer was entertaining both options and also considering a US\$10,000 note and US\$1,593.75 combination of the two.

However, the insurer was unclear about the timing of any capital raising, suggesting only that it might occur in 1995

or 1996. The comments came as National Mutual reported a sharp fall in pre-tax earnings for the year to end-September, to A\$584m, compared with A\$1.71bn previously. Premium income was higher

BANQUE NATIONALE DE PARES

Sociéte Autorium with a capital of F 4,642,353,975 Head Office: 16 Biologuel des Indian - 73009 PARES R.C.S.: PARES B 662,042,449

SARAMAYTA SOMOE 008,01 OBU

INTEREST BATE 1964-1995

The holders of USD 10,000 beads at variable interest sate 1984-1995 are advised that the first redescribes will be on 10 Pubmenty 1995.

These beads will be adjustable at USD 10000 to 8

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historical data, CRB infoTects also provides daily

price updates vin KR-Quote, Knight-Ridder's

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BANQUENATIONALEDE PARIS PLC 8-13, Ring William Street-GB-LONDON BC-4P-GES

BANQUENATIONALE DE PARIS

A\$206m, compared with A\$227m. Statutory reserves

market. helped reduce the tax charge to A\$30m from A\$279m. Earnings credited to policyholders fell to

rose by A\$135m to A\$1.46bn.

ditions and a sluggish property

The lower investment gains

A\$348m from A\$1.16bn. Group profit after charges stood at

NEWS DIGEST

INTERNATIONAL CAPITAL MARKETS

NEC, Fujitsu to replace faulty Pentium chips

NEC, Japan's dominant personal computer supplier, and Fujitsu, its largest computer manufacturer, have agreed to replace faulty intel Pentium microprocessors free of charge, writes Alan Cane in London. Some 150,000 Pentium-based machines have been sold in Japan to date.

Their decision comes as Intel, the world's largest semiconductor manufacturer, and International Business Machines (IBM), argue over who should bear the cost of replacing the faulty part which can cause mathematical errors in certain conditions. NEC said it believed it had a social responsibility to replace the flawed microprocessor. .

IBM has already stopped shipping Pentiumbased computers and has said it will replace the faulty chip in the 100,000 Pentium machines it has shipped so far. It will not, however, pay for labour costs involved. NEC said its research showed the probability of the error in calculations was very low.

Enichem sells stake in microfibres unit

Erichem Stare price (Lite)

state-controlled chemicals group, has taken a the reduction of its looming debt by agreeing to sell its majority stake in Alcantara, a microfibres manufacturer, to Toray, the quoted Japanese chemicals and fibres company, writes Andrew Hill in Milan. Enichem did not release financial details of the sale yesterday, but it is understood that the disposal of the 51 per cent stake in Alcantara should realise some L200hn

Enichem, the Italian

(\$122m). Earlier this year, the partial flotation of EVC, Enichem's plastics joint venture with ICI of the UK, helped reduce debt by some L500bn. With the help of a L3,000hn capital injection from ENI, its state-owned parent company, Enichem hopes to halve debt by the end of the year to L4,500bn from L9,000bn a year

Israeli electronics maker postpones equity issue

Tadiran, the Israeli electronics company, has postponed an international equity issue due to market conditions in both the Israeli and international markets", writes Richard Lapper in London. The company, one of a number of Israeli businesses seeking capital on international markets, had been planning to raise up to \$80m in an issue lead managed by Merrill Lynch.

The price of the company's shares, which trade only in New York, is currently at \$18.50, having fallen \$3.50 since the issue was announced earlier this year.

Tadiran also said a special interim dividend, which depended on the global offering being done, will not be paid. "Plans for a future offering will be announced as events warrant. the company said. It also said it would report by January 3 whether its shares would be listed in Tel Aviv.

Cedel to become a bank next month

Cedel, the international clearing and settlement company, will become a bank next month following a vote by shareholders, it announced yesterday. The granting of a banking licence by Luxembourg authorities was dependent on shareholder approval for Cedel's application, writes Richard Lapper,

Cedel also announced that it had been granted an A1+ credit rating - the highest short-term rating possible - by IBCA, the London-based credit rating agency.

Cedel, whose shareholders comprise nearly 100 of the international banks, is one of the world's biggest clearing, settlement and deposltory organisations, with a 24 per cent share of the market for clearing international traded

Its move to achieve banking status was prompted by the Basle agreement on international bank capital adequacy rules, which require deposits against unsettled trades held at a corporation such as Cedel to carry a 100 per cent risk weighting.

By contrast settlement deposits at Euroclear, a rival settlement organisation which

has a banking licence through Morgan Guaranty, carry a 20 per cent risk capital weighting, making it much cheaper to use for inter-national securities clearing and settlement.

ABN Amro to issue Kc1bn bond

ABN Amro, the Netherlands' largest banking group, said it was issuing a Kclbn (\$22.2m)due December 15 1997, AP-DJ reports from Amsterdam. The issue price of the bond, which carries an 11 per cent coupon, has been set at 99.70, giving an effective yield of 11.123 per

The Amsterdam-based group said it was issuing the bond on its own account but that it would also likely place some of the proceeds of the bond with corporate borrowers who are looking for Czech koruna. said.

The bank also said that early redemption of the bond was not possible and that the issue was restricted to outside the US and the UK. In the Netherlands, the bonds are not offered to private investors. Payment of the bond is due on December 15 1994. The bond might belisted on a stock exchange in the future but ABN Amro said this had not yet been decided.

Australian groups buy Kobe mine stake

Three Australian mining groups have bought the 10 per cent interest in the Boddington gold mine, in Western Australia, previously held by Kobe Alumina Associates, for an aggregate A\$42.9m. Kobe Alumina is a unit of Kobe Steel and Nissho Iwai Alumina, writes Nikki Tait.

The three companies are Acacia Resources, the former Shell Australia mining and minerals business which was floated on the stock market as an independent company earlier this year, Poseidon Gold, part of the Normandy Poseidon group; and Newcrest Mining. All three were existing joint venture partners

Japan grants trading licence to UK broker

Japan's finance ministry yesterday issued a licence for a Tokyo branch of a British securities subsidiary to operate in Japanese financial markets, writes Gerard Baker in Tokyo.

Instinct Japan, which will begin trading early next year, is capitalised at £5m (\$7.8m)and currently employs 13 people. The company is wholly-owned by the London-based broker Thamesway Investment Services, which is in turn part of the Reuters group of financial companies. Although the licence permits Instinct to

trade both equities and fixed interest securities, the company said it intended to concentrate on the stock market, where its focus will be exclusively on institutional sales. The Japanese equity market is currently suffering from acute lack of demand and excess supply. Instinet plans to supplement its domestic Japanese business by selling other Asian and European equities in Tokyo.

The company's arrival in Tokyo brings the total of foreign brokers operating in Japan to 66 branches of 49 securities companies, the ministry said.

ABB confirms Indian purchase

ABB Asea Brown Boveri, the world's largest power engineering combine, yesterday confirmed that it is buying control of a lossmaking Indian boilermaker for Rs520m (\$16.6m) in a move which will greatly increase its capacity to meet demand for building power plants, writes Stafan Wagstyl in New

ABB is taking a 76 per cent stake in ACC-Babcock (ABL), a former private company

SCOTLAND INTERNATIONAL FINANCE B.V.

US\$50,000,000 144% Guaranteed Fixed/Floating Rate Notes 1996

For the six months from 16th December 1994 to 15th June 1995 inclusive the Notes will carry an interest rate of 7.25% per annum.

The relevant interest payment date will be 16th June 1995.

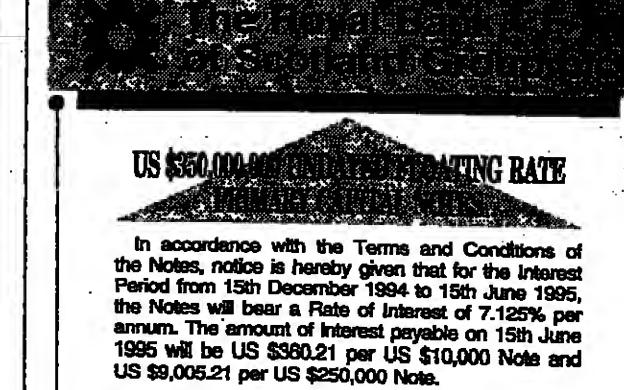
Coupon 15 will be for USD36.65.

AGENT BANK: BARCLAYS BANK PLC BGSS DEPOSITORY SERVICES 8 ANGEL COURT, THROGMORTON STREET **LONDON EC2R 7HT**

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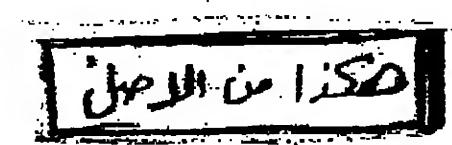
DM300,000,000 Floating Rate Notes Due December 1999 (the "Notes") Notice is hereby given that the Rate of Interest for the Interest Period December 15, 1994 to March 15, 1995 has been fixed at 5.875% and that the interest payable on the relevant interest Payment Date March 15, 1995, against Coupon No. I will be DM14.69 in respect of DM1,000 nominal of the Notes and will be DM146.90 in respect of DM10,000 nominal of the notes. December 15, 1994, London CITIBANCO By: Clifbank, N.A. (Issuer Services), Agent Bank

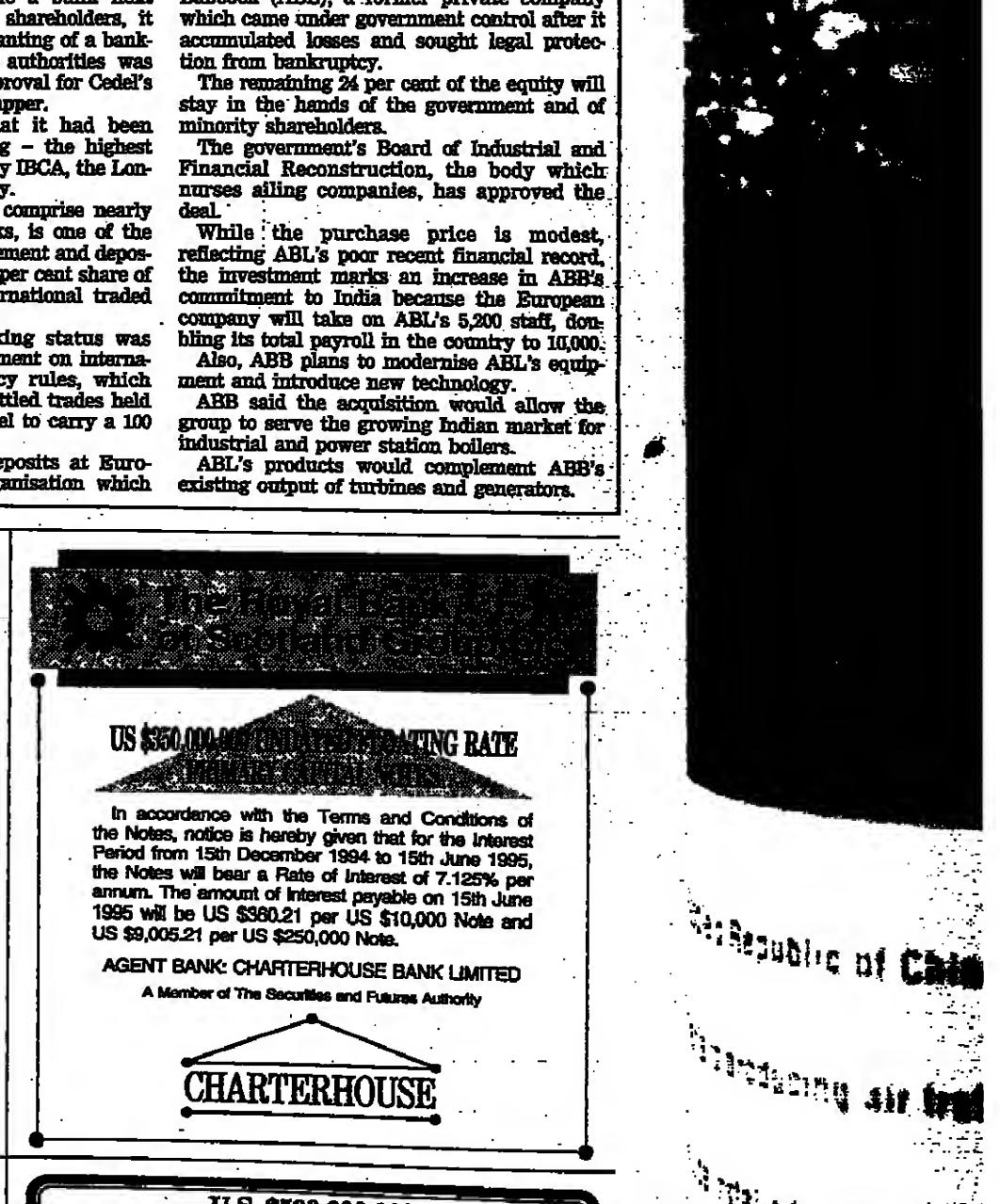


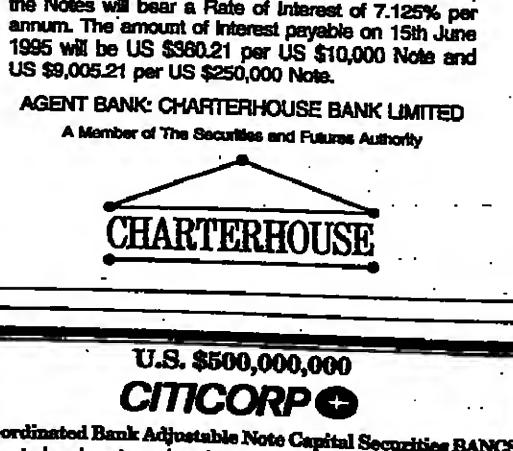
Subordinated Bank Adjustable Note Capital Securities BANCS Notice is hereby given that the Rate of Interest has been fixed at 6.6875% and that the interest payable on the relevant Interest Payment Date March 15, 1995 against Coupon No. 33 in respect of US\$50,000 nominal of the Notes will be US\$835.94. December 15, 1994, London

By: Cifibank, N.A. (lesuer Services), Agent Bank

CITIBANCO









People's Republic of China has chosen the Alenia's "Marco Polo" project to send the country flying into the future. Within this perspective, Alenia is producing air traffic control systems, radars and communication equipment, some of which are currently operating and others soon will be installed in 27 Chinese airports. The "Marco Polo" project will ensure the complete safety of air traffic over China, which is expected to increase dramatically over the next few years. There is high regard for Alenia's technological heritage:

this is why the company and its products have been recognized by more than 80 countries across the world.



McDonald's targets short-dated eurodollars Borrowings raised ante in Trafa

McDonald's, the US fast-food group, became the latest highprofile US corporate borrower to target the short-dated area of the eurodollar market

yesterday. Elsewhere, Pakistan made a successful debut in the eurobond market, Argentina

INTERNATIONAL BONDS

launched its first offering in the French franc sector and Jordan announced that it had awarded the mandate for a \$50m eurobond, marking its return to world capital mar-

Reconstruction and Development announced that it intended to borrow up to a net Ecu900m next year in medium to long-term debt. This follows a net Ecu910m borrowed this year, at an average after-swap below Libor.

McDonald's launched a \$200m issue of two-year bonds. offering a coupon of 8 per cent points over US Treasury bonds. The bonds were sold to retail investors in Switzerland and the Benelux countries, lead

manager Morgan Stanley

This continues the trend of recent weeks which has seen US companies such as Walt Disney, PepsiCo and Heinz taking advantage of the strong demand from continental European retail investors for shortdated dollar offerings.

Dealers estimate that funding costs in the two-year eurodollar sector are currently The European Bank for around 15 basis points lower than in the US domestic bond market.

Pakistan made its eurobond market debut with the launch of a \$150m offering of five-year bonds, which is expected to be be priced today at around 380

Treasuries. Dealers expressed disappointment that the offering was not \$200m as initially and priced to yield 18 basis rumoured. However, lead manager Bear Steams said the issue established a liquid benchmark, which is held by institutional investors, and which will trade well

A syndicate official said that although Pakistan had no immediate plans to tap the eurobond market again, the offering would pave the way for issuance from the country' private sector.

Argentina made its debut is the French franc sector with the launch of a FFribn offering

of three-year bonds, which is expected to be priced today at around 250 basis points over French government bonds. ANZ and Paribas are

y 's	rumoured to have won the
'\$	mandate to lead manage Jordan's return to world markets,
I	with an issue of seven-year
Ъ	bonds by the state-owned Tele-
B	communications Corporation.
)]	SSUES
i	Spread, Book numer bp

NEW INTERNATIONAL BOND ISSUES							
Borrower US DOLLARS	Amount m.	Coupon %	Price	Maturity	Foot	Spread, bp	Book numer
McConalds Corp. stamic Republic of Pakistan CBPO	200 150 100	8.00 (a)# 12.50#	99.967R (a)R 99.50A	Jan.1997 Dec.1999 Dec.1997	0.15A 0.70A 1.125B	(a)(Wi 5yr)	Morgan Stanley & Co.littl. Bear Steems International Lehman Brothers Intl.
rEN Sakura Financa Cayman(b1)★‡ Sakura Financa Cayman(b2)★‡	30km 20km	(53) (53)	100.00 100.00	Mar.2005 Mar.2005	undiscl. undiscl	:	Sakura Pin./ Sajomon Bros Norman/ Sakura Pin.Inti.
PRENCH FRANCS Republic of Argentina	1bn	(c)	(c)F	Jan.1998	0.758	+250(8)5%-97	Société Générale
NEW SELWES Tressury Corp.*	100	4.508	86.68	Dec.1997	1,375		Nomura International

Final terms and non-callable unless stated. The yield spread (over relevant government bond) at launch is supplied by the lead manager, ±Unitated, ‡Floating rate nota, #Semi-annual coupon. Pt. fixed re-offer price; fees are shown at the re-offer level, a) Priced today at 380-385bp over Treasuries, b) Callable on coupon dates from Mar.I/O at par. b1) Tranche 1, b2) Tranche 2, b3) 3-mit Libor +20bp to 22/3/00 and +50bp therounter. c) Priced today, I) Long 1st coupon.

Treasuries rise as data match forecast

By Lisa Bransten in New York and Martin Brice in London

US Treasury prices rose modestly yesterday morning after important economic data came in almost exactly as expected.

By midday the benchmark 30-year government bond was up # at 96% yielding 7.831 per cent. At the short end of the market, the two-year note gained at 99 st. yielding 7.562 per cent.

Inflation has yet to appear in the prices of final goods. according to consumer price index figures released by the Labour department. In November the CPI grew 0.2 per cent, bringing yearly inflation to 2.7 per cent. Although up from the 0.1 per cent figure for October, it was generally in line with

analysts' expectations. The increase was largely due to an uptick in energy prices following two months of decline.

The figures led to a slight reversal of recent yield curve flattening as analysts speculated that the low inflation figures might keep the Federal Reserve from raising interest rates at the December 20 meeting of its open market committee. The spread between the vields of the two-year note and the long bond bounced back near 27 basis points after falling as low as 13 points on

Tuesday. The spread has tightened sharply since mid-November, when the Fed increased the interest rate 75 basis points. A flattening yield curve is viewed as an indicator that market players expect a slowdown.

In spite of the low inflation data, there were signs of economic strength further down GOYERNMENT

BONDS

the economic chain. Data on industrial production showed a 0.5 per cent increase for November with capacity utilisation at 84.7 per cent. Capacity utilisation greater than 85 per cent is generally thought to be a signal of future inflation, but the market had anticipated such a figure.

UK government bonds took a positive tone from a raft of UK economic data, and outperformed German government bonds yesterday as the yield spread over bunds tightened

from 126 to about 118. Mr Kevin Gardiner at Morgan Stanley said glit performance was driven by short covering in the Treasury market, and said the market might have underestimated the significance of employment data. He said: "The inflation and labour market data suggest that the phoney war against inflation is over and the real battle is

about to commence." The December long gilt future moved up # to about 101# in late trading.

■ German government bonds lagged the rise in the US, with the spread under Treasuries tightening from 48 basis points to 43 in slow trading. Ms Alison Cottrell at Kidder Peabody said the eyes of investors would now be on the Federal

open markets committee meeting in the US on Tuesday. Ms Jane Berryman at Technical Data said bund investors would be following closely the coming wage round, which may be inflationary as trade unions might adopt aggressive negotiating tactics to halt falling membership. The March bund futures contract on Liffe rose by 0.05 on the day to 89.74.

Italian bonds rose yesterday. leaving the March bond futures contract on Liffe around 98.69 in late trading, a rise of 0.03. Mr Corrado Costantino at Williams de Broë said the bottom of the current political crisis had not yet been reached. He said: "We will have a lot of problems about who will form the next govern-

Orange County debacle

The Orange County, California, municipal investment fund facing more than \$2.5bn in losses after losing a highly leveraged bet on the direction of US interest rates, did not need derivatives to snarl its portfolio. The fact that the Orange County treasurer borrowed \$12.5bn from securities dealers to lift the ante on its bet ensured the fund would have

chases were confined to conventional US Treasury notes. However, it is interesting that Orange County and a host of other US municipalities, money market funds and pension plans have found a way to tuck some highly volatile interest-rate derivatives into their portfolios while assuring their constituencies that they only invest in triple A rated US government-backed debt.

had devastating losses as inter-

est rates rose, even if its pur-

This little deception has become far more transparent in the light of the Orange County debacle, and is rapidly changing a long-held view that completely risk free. While the current debate centres on debt issued by US government agencies, the discussion can easily be extended to the international arena by examining the paper issued by the international development agencies. In the US, government agencies such as the Federal Home Loan Bank Board and publiclyheld corporations that package loans backed by US government guarantees, such as the Federal National Mortgage Association (Famile Mae) and the Student Loan Marketing Association (Sallie Mae) are

the US Treasury. Their government guarantees assure these agencies very low borrowing costs, but a

number of them, seeking to

massive borrowers whose out-

standing debt is second only to

lower costs further, have followed the suggestions of the Wall Street dealers who act as their salesmen and issue securities with imbedded features that make returns highly sensitive to interest rate move-

The derivative instruments. commonly known as "structured notes," offer the same kinds of risks and rewards that

DERIVATIVE INSTRUMENTS

are available by purchasing contracts on listed futures and options exchanges. However, because they carry the credit guarantee of the US government, and can be classified in investment portfolios as generic "government securities," they are often purchased by funds that would never be allowed to speculate in highrisk instruments such as

futures and options. In the case of the Orange County fund, investment guidelines were so conservative that even purchases of conventional shares were prohibited. However, that did not stop Mr Robert Citron, Orange County treasurer, from investing billions of dollars in agency structured notes. In several cases it appears the fund bought entire agency issues valued at over \$100m each, tailored directly to Orange County's specifications.

Orange County officials said on Tuesday that approximately \$8bn remained in the municipal fund, but that about \$2.5bn was still pledged to dealers as collateral, reducing equity to about \$5.4bn. That compares with the \$7.4bn initially put up by the town and municipal agencies that are investors.

Of the securities remaining in the municipal fund, about 60 per cent are structured notes

consisting primarily of "inverse floaters," which have coupons that fall as interest rates rise. With the Federal Reserve poised to raise interest rates, these securities are barely marketable, although Salomon Brothers has been retained to achieve an "orderly" liquidation of the portfolio.

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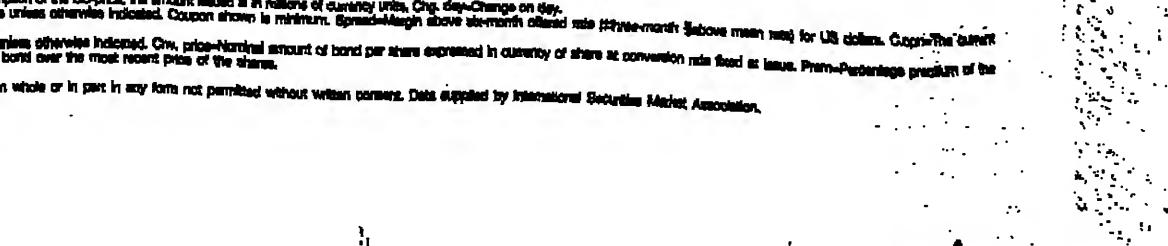
The California municipal fund did not blindly stuff its portfolio with inverse floaters. Mr Citron was a sophisticated investor who knew that these volatile instruments could reap his county higher yields than conventional investments. He. like many other money managers, successfully pursued risk in exchange for higher returns for much of the past five years. That the agencies have entered the business of issuing derivatives is only mildly surprising. Mr Gene Eisman, a spokesperson for Fannie Mae.

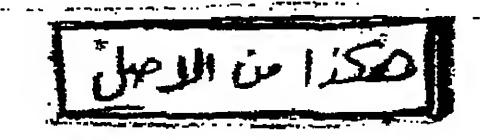
explains it simply: "We are a very large borrower of funds to serve the mortgage markets in the US," he says, "Our main mission is to provide affordable housing to low and middle-income families in the US. Structured notes are just one more tool in the quiver of things we use to accomplish this." Fannia Mae says just 3 per cent of the \$435bn in debt it

issued last year was structured notes. The Federal Home Loan Bank has about \$55bn in structured notes outstanding, or 31 per cent of its total debt. To avoid another debacle, it has been suggested that the government should ston endorsing, or guaranteeing, credit on derivative debt issued by the agencies. This would take substantial courage on the part of legislators, since the new budget-conscious Congress will need every trick to reduce borrowing costs.

Laurie Morse

	spread over punds rightened would flow be on the rederst	ment. I Mamper of them, seeking to per cent are structured notes
WORLD BOND PRICES		
BENCHMARK GOVERNMENT BONDS	Italy	FT-ACTUARIES FIXED INTEREST INDICES
Red Day's Week Month Coupon Date Price change Yield ago ago	M NOTIONAL ITALIAN GOVT. BOND (STP) FUTURES (LIFFE) Lira 200m 100the of 100%	Price indices Wed Day's Tue Accrued xd adj. — Low coupon yield — Medium coupon yield — — High coupon yield — — Wedium coupon yield — — High coupon yield — — Wigh coupon yield — — Wedium coupon yield — — High coupon yield — — Wedium coupon yield — — High coupon yield — — Wedium coupon yield — — High coupon yield — — Wedium coupon yield — — High coupon yield — — Wedium coupon yield — — High coupon yield — — Wedium coupon yield — — High coupon yield — — Wedium coupon yield — — High coupon yield — — Wedium coupon yield — — High coupon yield — — Wedium coupon yield — — High coupon yield — — Wedium coupon yield — — High coupon yield — — Wedium coupon yield — — High coupon yield — — Wedium coupon yield — — High coupon yield — — Wedium coupon yield — — High coupon yield — — Wedium coupon yield — — High coupon yield — — Wedium coupon yield — — High coupon yield — — Wedium coupon yield — — High coupon yield — — Wedium coupon yield — — Wedium coupon yield — — High coupon yield — — Wedium yield —
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Denmark 7,000 12/04 88,8200 -0,180 8.76 8.65 8.75	Jun 97.98 +0.03 G 20	4 Irradeemables (5) 179.28 +0.59 178.24 1.55 13.71 Irrad.† 8.41 8.45 6.67
France BTAN 8.000 05/98 100,9400 +0.120 7.27 7.27 7.47 OAT 7.500 04/05 95,8600 +0.300 8.10 7.94 8.11 Germany Bund 7.500 11/04 99,9800 -0.030 7.50 7.40 7.40	M TTALIAN GOVT. SOND (STP) FUTURES OPTIONS (LIFTE) Lirazoom 100ths of 100%	5 All stocks (BC) 137.38 +0.26 137.02 2.11 11.89 —— inflation 5% —— inflation 10% —— inflation 10% ——
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Spein 10.000 02/05 90,2000 -0.200 11.35 11.18 11.18 UK Gilts 8.000 08/99 90-16 +3/32 8.50 8.49 8.43 6.750 11/04 88-10 +11/32 8.52 8.57 8.56	9950 1.40 1.88 2.22 3.40 Est. vol. total, Cults 1178 Puts 1076. Previous day's open int., Cults 13615 Puts 11682	Debentures and Loans ————————————————————————————————————
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London closing, "New York mid-day Yelds: Local muries standard. † Gross fruitating withholding tax at 12.5 per cent payable by nonrealdents; Prices: US, UK in 32nds, others in decimal Source: AIMS international	Open Sett price Change High Low Est. vol. Open Int.	FT FDED INTEREST INDICES GILT EDGED ACTIVITY INDICES
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Printe rate 8½ Two month 5.82 Three year 7.80 Broker late rate 8½ Three month 5.94 Plos year 7.81 Fed tands 5¼ Six month 8.66 10-year 7.81 Fed tands at intervention - One year 7.32 30-year 7.88	UK	* for 1994. Government Securities high since complistion: 127.40 (\$71/35), low 48.18 (\$71/75). Fixed interest high since complision: 133.67 (\$21/194), low 50.53 (\$71/75). Besis 100: Government Securities 15/10/28 and Fixed interest 1928. SE activity indices released 1974.
- One year 7.52 30-year 7.50	MOTIONAL UK GILT FUTURES (LIFFE)* 250,000 32nds of 100% Open Sett price Change High Low Est. voi Open int.	
BOND FUTURES AND OPTIONS	Dec 102-02 102-20 +0-13 102-24 102-00 1067 18938 Mar 101-13 101-30 +0-13 102-06 101-10 51072 107676	FT/ISMA INTERNATIONAL BOND SERVICE
France MATIFI MOTIONAL FRENCH BOND FUTURES (MATIF)	Jun 100-30 +0-13 0 0 0 0 0 E LONG GILT FUTURES OPTIONS (LIFFE) 250,000 64ths of 100%	Listed are the latest international bonds for which there is an adequate secondary market, Latest prices at 7:00 pm on December 14 Insued Bid Offer Chg. Yield
Open Sett price Change High Low Est. vol. Open int.	Strike CALLS Pure Pure Jun	U.S. DOLLAR STRAIGHTS United Kingdom 7 97 5500 100 1 7.02 Abbey New Treesury 8 08 2 1000 92 1 92 1 9.57
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114 0.02 0.40 Est, vol. total, Cults 18,638 Puts 18,455 . Provious day's open int., Cults 180,678 Puts 141,826.		East Japan Falling 5% D4 800 89 89% +% 8.37 losiend 7% 00 100 108% 109% 5.85 Abbey Newborsi 0.96 NZ\$ 100 84% 85 926 ECSC 8% 96 198 700% 100% +% 8.10 Kabe 6% 01 240 104 1042 5.69 TCNZ Fix 9% 02 NZ\$ 75 99% 100% 240
Germany	US US TREASURY BOND FUTURES (CBT) \$100,000 32nds of 100%	100 700% 100% 100% 100% 100% 100% 100% 1
Open Sett price Change High Low Est. vol Open int.	Open Listest Change High Low Est. vol. Open Inc.	Bies de France 9 98 200 102½ 102½ 14% 8.20 World Bank 5.03 150 98% 87½ 8.00
Mar 89.78 89.73 +0.04 89.87 89.58 76615 173314 Jun 89.10 89.11 +0.04 89.10 89.10 229 604	Det: 100-00 99-30 -0-03 100-10 99-26 33,979 72,760 Max 99-14 99-13 -0-02 99-24 99-08 431,057 328,122 Jun 99-02 99-00 - 99-11 98-29 1,185 12,801	EP-91 SERK Japan 6 12 500 99 99-1 94, 8,17 Epport Der Corp 81/2 98 150 1057/4 1047/4 41, 8,18 YEM STRAIGHTS
34.7 30.10 20.11 30.10 20.10 20.10		Food Motor Credit 64, 96
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Michael Smith says that a hostile bid for an encountry debat Trafalgar action puts all recs on defence alert

Many Many I will be a series of the series o received wisdom among executives of the England and Wales regional electricity companies was that they were safe from hostile predators. There are not enough costs left to be cut out to make it worthwhile for an aggressor to pay a hostile bid premium," said one chief executive

yesterday morning.

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Hart day in

There are the same of the same Trafalgar House, the engineering and construction group, is not convinced, as its afternoon statement confirmed. And if it goes ahead with the takeover bid it has been considering for Northern Electric, it will be upsetting more than just the sector executives' sense of security about remaining independent

The repercussions of a bid will be felt far beyond the north-east of Active House, and the second s England which is the electricity company's base and far beyond the sector. There are significant political implications of a bid, with debates between Labour and the Conservatives over power privatisation growing

Yesterday, shares of all 12 regional electricity company rose strongly as analysts and investors digested the implications of the first moves towards a contested takeover in the sector since it was privatised

is along four years ago. Other companies considered vulnerable to takeovers included Swalec, serving south Wales, Sweb, serving the south-west, Seeboard, based in the south-east, and Chesher, stpiss ire-based Manweb.

With one prospective hostile bidder already having shown its hand.

others are more likely to emerge, either to enter the fray for Northern, or to focus on another target before it is swallowed up. Potential bidders could include US utilities seeking a stream of earnings outside their own tightly regulated areas or UK conglomerates such as

The 12 companies may feel forced into each other's arms. Most industry executives would prefer to get together with another rec, rather than face the risk of a non-sector company taking them over. The urge to merge may become overwhelming for some.

But a second line of defence will be to accelerate the process of passing out any "hidden value" in the companies to shareholders before a hostile predator promises to do it for them. This makes an intensification of cost-cutting and job shedding inevitable.

It also increases the likelihood. already strong, that the National Grid will be floated next year. Many analysts believe that the Grid's value is not yet fully reflected in the 12 companies' share prices and will not become so until it is fully demerged from their ownership.

All of these developments will take place in the full public glare. The Labour Party has sensed that it can win votes through its attacks on electricity privatisation and has been on the attack this week over job losses and the National Grid flotation, which it says will benefit rec shareholders greatly but customers and the taxpayer far less.

privatisation in 1990. The structure was inherited from pre-privatisation days. The govern-The government's inclination will ment considered various options. but in the end decided to privatise be to intervene in electricity as lit-

tricity purposes.

lenge it to do so.

merger mania leads to widespread

consolidation of the industry. By

some estimates, today's 12 compa-

nies could shake down into four or

five super-utilities, possibly owning

regional water and gas companies

Littlechild, the electricity industry

regulator, will also come under

is one of the villains of the piece.

since it is under his regulation that

the recs have been able to become

so profitable and therefore so

Prof Littlechild to ensure that con-

sumers are protected, for example

by ring-fencing cash piles accrued

by the recs so that bidding compa-

nies cannot take it out for non-elec-

But like the government, Prof

Littlechild is a strong believer in

the market and is unlikely to want

to intervene simply to preserve the

There are likely to be calls on

In the eyes of the Labour Party he

close public scrutiny.

attractive to predators.

The role of Professor Stephen

the regional electricity structure as tle as possible and to let the market decide on the future of the electricit was. The 12 area boards thus ity industry. However, its ownerbecame 12 regional companies.

"The whole industry was being ship of a golden share in each of the recs and the National Grid until changed," said one former govern-April 1 means that it has the power ment adviser yesterday. "We were breaking up the Central Electricity to intervene, and Labour may chal-Generation Board but the area dis-Even after the golden share ends, tribution structure seemed not the government may have to conunreasonable because it had been front wider competition issues if

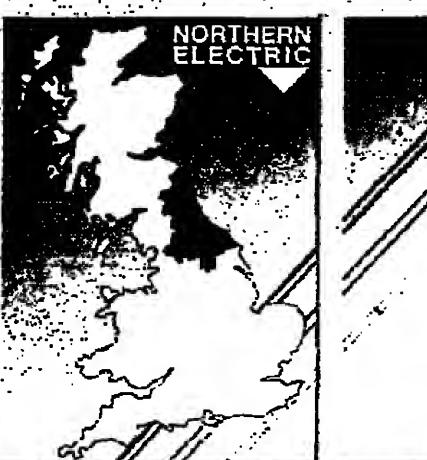
developed over a number of years." If the government's decision against reforming the regional electricity structure has proved uncontroversial, the same cannot be said of the price regulation it put in

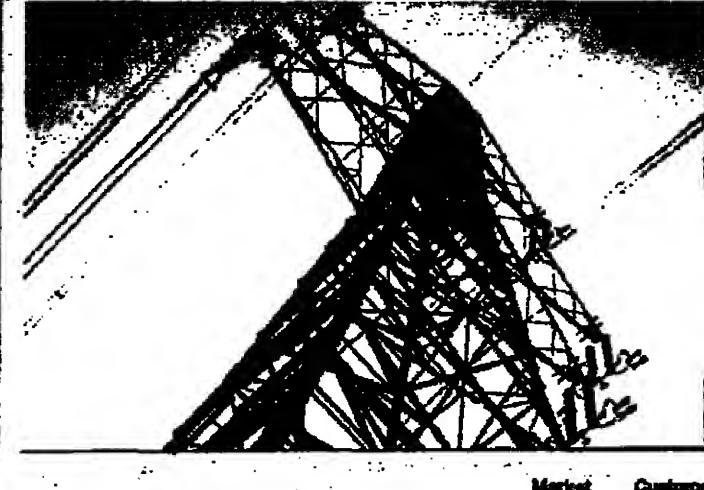
Even the executives of the companies acknowledge, in retrospect, that the targets for cutting prices in the distribution businesses which provide their main income have proved to be extremely

The companies have been able to cut costs by far more than they expected, largely through implementing reductions in workforces of more than 25 per cent on average. Distribution prices have meanwhile been able to rise.

The result is that the companies have become considerably more profitable than they were intended to be and have been able to accrue large cash piles. The sector's shares have performed better than any other in the past four years. Nor is the share price growth

industry structure introduced at expected to end there. Prof Littlechild is widely viewed to have missed the opportunity to rein in the companies' profitability in the regulatory review he announced in August and which is to Northern Electric: its size and performance





Share price 11.21 London SEEBOARD 20.92 Southern South Western 21/29 South Western **SWALEC** SWALEC dewron 0.99 Marrwab Eastern Eastern East Midlands Midlands 216 1.70 Midlands NORWEB 1.38 2.13 NORWEB Yorkshire ' Yorkshire 1.55 Northern Northern

Stockbrokers' analysts believe that virtually all companies will be able to increase their dividends by about 8 per cent a year in real terms for the next four years at

In the current results season. rises of more than 20 per cent have been the norm. In utility stocks div-

idend growth is one of the kev assessment criteria. All of this means that even following recent share price rises. many stockbroking analysts have been advising their clients to buy at least some of the companies in the

Whichever predators move into ket, and the uncertainties will be the sector, they will have to reckon

with a steadily toughening competitive climate. Prof Littlechild is liberalising the electricity market so that by 1998, all the regional barriers will be gone and each distributor will be able to sell wherever be likes. No country in the world will have such an open electricity mar-

M. NORTHERN ELECTRIC: By David Lascelles

A logical target and digestible, but easy game?

Why, with 12 regional electricity companies to choose from has Trafalgar House fixed its sights on Northern Electric?

The choice came as no surprise to the electricity industry, where Northern has long been seen as the prime takeover target.

Its relatively small size makes it readily digestible though at last night's stock market close it was worth £1.25bn - and a reputation for acklustre management would attract predators who think they can do better.

Another reason could be that Trafalgar has a large presence of its own north-east England, which Northern serves from its base in Newcastle. But the key mestion is whether Northern is really as vulnerable as the market thinks.

Much of Northern's reputation is based on financial analysts' personal impressions of Mr David Morris, the chairman, and his executives, who come across as rather stuffy and remote.

The company has also been less aggressive than some of its southern rivals in cutting costs, and though this week's results showed profits up 20 per cent and the dividend un 16 per cent. this was only average in an industry famous for spectacular numbers.

Northern has also bought back a chunk of its shares, and reduced its debt, which puts it in a strong financial position. But, again, this is standard practice in the industry.

Against that, though, Northern has taken a number of bold steps which have marked it out from the pack, and caused some analysts to adjust their views. The most conspicuous was

its decision to expand outside its region and sell electricity to big commercial and industrial customers. Northern now has the larg-

est supply business of any rec it sells electricity to nearly 200 Marks and Spencer stores around the country, for example. In the last six months it boosted these profits by £10m. Like other recs. Northern has also expanded into the gas

business. But rather than just act as a distributor, it went a stage further and bought a share in a North Sea gas field in partnership with Neste, a large Finnish energy company. With other recs now complaining that they are being squeezed in the gas market, Northern has access to its own gas and could therefore be in a stronger position.

In September Northern took another innovative step by offering to buy back its shares through an agent rather than directly, a technique which



MOTTIS: Northern's reputation is based on analysts' impressions that his board is rather stuffy

could be more tax advantageons for shareholders than the straightforward buy-backs

used by most other recs. But Northern's efforts have earned, at best, mixed reviews. Critics attribute the success of the supply business to the fact that electricity generation prices have been capped by the regulator - but only temporarily. When the cap comes off, Northern could find itself marooned by rising prices. Similarly, some analysts are reserving judgment on the gas

strategy because of the uncer-

tainties in the market, and on

the tax credits until they are approved by the Inland Reve-

This suggests that while Northern may have polished up its act, it still lacks the credibility enjoyed by some other rec managements who have persuaded the markets that they really know what they are doing.

But Northern will fight a bid, and it clearly thinks it has done sufficiently well by both its customers and shareholders to be able to count on their

TRAFALGAR HOUSE: By David Wighton

Deep pockets in search of stable profits

contemplating a £1bn-plus takeover bid only two years after it nearly went under might appear to be evidence of a miraculous corporate recovery. But it has more to do with the deep pockets of Jardine Matheson than a turnround at Trafalgar House.

Jardine dropped anchor off Trafalgar at the end of 1992. when the conglomerate built up by Sir Nigel Broackes was taking on water. Hongkong Land, Jardine's property arm, captured 15 per cent of the shares and later increased its stake to 25 per cent. Whatever the Jardine camp

thought at the time, it soon found itself at the helm of a ship that was sinking rapidly. Trafalgar had incurred losses in 1991, although it originally reported a profit, and these mounted in 1992 as it was forced to make heavy writedowns on its large property portiolio.

Trafalgar had raised £310m from a rights issue at the time of its ill-fated acquisition of Davy Corporation in 1991 and a further £204m in March 1993. But the write-downs, as well as provisions against the value of its Cunard cruise ships, the Ritz hotel and Davy's Emerald North Sea rig. left its balance sheet badly holed. Exactly a year ago. Trafalgar announced

the terms of a convertible pref-

Electricity sector

erence share issue to raise £400m. Trafalgar is now valued at £1.2bn, only £200m more than investors have injected over the past three years.

Jardine now calls the shots at Trafalgar and Mr Simon Keswick, whose family controls Jardine, took over as chairman in 1992. During the 1960s and 1970s.

Trafalgar bought a wide range companies such as Cunard the Ritz and the Express newspaper group (floated off in 1982). In the 1980s, it became the world's fourth largest engineering and construction contractor with acquisitions including Redpath Dorman Long. Scott Lithgow, John Brown and, ultimately, Davy,

But after Trafalgar recorded profits of £266m in 1989, the recession nearly snuffed it out. Over the past three years, it has lost almost £400m before tax. Trafalgar's tax losses and unrelieved advance corporation tax could shelter a large part of Northern Electric's

Mr Nigel Rich, the Jardine man installed as chief executive in August, is likely to argue that Northern's stable profits stream will offset Trafalgar's highly cyclical earnings. Trafalgar's other shareholders may not see it quite that way. Many bought into the shares as a play on cyclical recovery, which is yet



likely to argue that Northern's stable profits stream will Rich: offset Trafalgar's highly cyclical earnings

to come, and may not wish to see that diluted by Northern's utility profits.

Mr Gavin Launder, an analyst at Goldman Sachs, commented: "It may be a sensible move for Jardine but it is hard to see how it is very good news for Trafalgar House.

Though some overseas opportunities may be opened by combining Trafalgar's electrical engineering skills with Northern's expertise in power generation and distribution, the business fit is minimal. For Jardine, a takeover of Northern would be a way to

UK profits. Given Northern's strong cash generation, a large part of the purchase price could be funded by debt. The rest is expected to be met from the proceeds of a share issue, probably of convertible preference shares, underwritten by Hongkong Land. Some shareholders yesterday voiced concern that this might allow Hongkong Land "to buy control on the cheap". But they also recognise

exchange Hong Kong cash for

that without Jardine. Trafaigar might by now have gone to the

THE METITIONS REACT: By Peggy, Hollinger

Suspicions on both sides about the motives of Hongkong Land

Trafalgar House could face an uphill struggle if it decides to bid for Northern Electric. The resistance is not, as one might expect, only going to come from Northern's shareholders. but from its own investors. They are deeply suspicious

of the motives behind Trafalgar's interest in stitle of the obvious tax benefits the company would derive from a UK. earnings stream. Some fear Trafalgar could

become a pawn in the political games being played by its have bought the company on major shareholder. Hongkong Land, the property arm of Jardine Matheson. Jardine has been anxious to invest its funds internationally in advance of the transfer of Hong Kong to China in 1997.

"One has to ask if one is acquiring a stream of earnings and cash flow which is beneficial to Trafaigar House or to Hongkong Land," said one

investor. The dilemma is intensified for shareholders who have been in Trafalgar for some time. "Trafalgar has been a Electric investor.

poor investment." said one institution. "Yet Hongkong came in and rescued the company. Perhaps this is the price we have to pay for Trafalgar not going bust." Some feared that any

arrangement to fund a bid could allow Hongkong Land to acquire outright control without making a full offer. "I am positive that Hongkong Land will end up owning

the majority of Trafalgar," said an institution. "And they will the cheap. However, he was resigned to such an outcome. "If a Trafalgar without Hongkong Land

were still solvent, and were bld for, it is unlikely the bidder would have to pay a premium." For Northern's shareholders, any approach from a company with Trafalgar's track record would probably be unwelcome. A paper offer appears out of the question. "That would in effect be a disguised rights for Trafalgar and we would not

support that," said a Northern

A cash bid would have to take account of the long-term value offered by utilities, and the high quality of earnings they provide. This means that a cash offer would have to be substantially in excess of last night's 1010p closing share

There is a further complication in that most of the institutions are not even sure themselves what the right value should be for Northern shares. For example, there is substantial value yet to be realised from the flotation of the National Grid, which is estimated to be valued at more than £4bn. Northern's share could be worth more than £260m, of which a substantial proportion would find its way

to investors. Most of the electricity companies have been in an extended closed period, due to discussions on the National Grid and the results season. "They have not really been able to talk freely with share holders," said one investor, "So it is difficult for institutions to

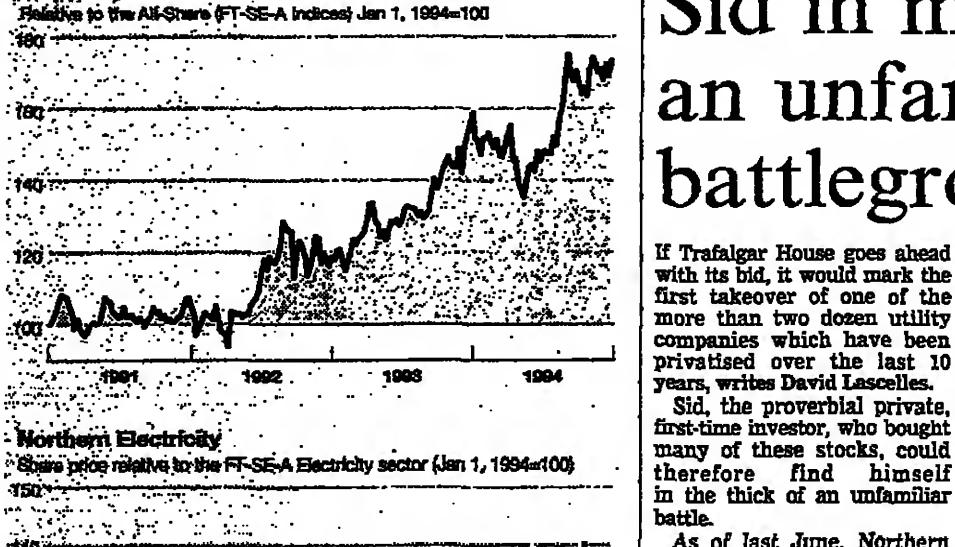
be sure of the value to be given to such issues." Value might not be such an insurmountable obstacle, how-

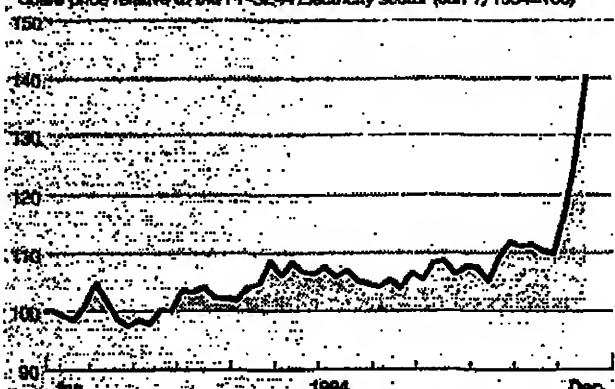
ever. "It is possible that in its

efforts to move funds out of Hong Kong, the Jardine empire might be willing to pay more for Northern, on the basis of strategic reasons, than other companies might for industrial reasons," one shareholder said. But most investors might find an approach from a fellow utility - such as Scottish Power - easier to take. "One could stay in the sector and reap the obvious operational benefits," an institution said. Another investor thought this was the most likely scenario and said he expected "a

third party to enter the frame. This is perhaps the most sigmificant effect of yesterday's announcement. "The company has been put into play, there is no doubt about that," Mr Kevin Lapwood, of brokers Smith New Court said. "The chances of it being independent in six months' time are very slim."

The share price power surge





WHAT IT MEANS FOR INVESTORS

Sid in middle of an unfamiliar battleground

with its bid, it would mark the first takeover of one of the more than two dozen utility companies which have been privatised over the last 10 years, writes David Lascelles. Sid, the proverbial private first-time investor, who bought many of these stocks, could therefore find himself in the thick of an unfamiliar

As of last June. Northern had 123,000 shareholders, more than 97 per cent of whom held fewer than 1,000 shares. But though they represent the numerical majority, their tiny holdings mean that they account for only 20 per cent of

the vote. Nearly 80 per cent is held by big investment institutions. The government only holds one share, but that is an overriding golden share which will expire next March.

While Sid's relatively small

holding means that he would play only a minor role in a takeover battle, the bidder's financial advisers will have to take account of his unfamiliarity with bid proce-His presence could also

sharpen political controversy over the bid if, as seems likely. Labour uses it to have a go at the alleged financial excesses of the electricity com-So far, only two well-known

privatised companies have been subjected to takeovers: Britoil and Jaguar, and in neither case did the government use its golden share to block them. Sid has done well out of

Northern. He paid 240p for the shares at privatisation in early 1990, and last night they stood at more than £10. He has also recouped a third

of his original outlay in divi-

Restructuring leaves Manweb lower

By Michael Smith

Mr John Roberts, chief executive of Manweb, said yesterday the electricity distributor had no plans to merge with other regional companies. "Our aim is to remain an independent business," he said, announcing the first-half

results. reported a 40 per cent increase in the interim dividend, in spite of a sharp decline in pretax profits and turnover.

The Chester-based company

In common with other com-

panies in the sector it saw a strong rise in its share price up by 51p to 831p - although much of the increase was due to speculation about bids and

Mr Roberts said Manweb was

on track to cut jobs in the main distribution business by 150 during the year. This would contribute to a 500 reduction in the five years to 1997. Annual costs of £20m would be taken out by then. Pre-tax profits in the six months to September 30 fell by

to demerge its full holding in the National Grid, assuming flotation went ahead. Earnings per share were 13.9p, compared with 34.1p, and the interim dividend advances from 7p to 9.8p.

The dividend rise is the secand highest in the sector so far. The company said it was 58 per cent from £54.9m to

£23.2m on turnover lower at

The result was struck after

exceptional costs including a

£21.3m restructuring provision.

planned, along with other recs,

Mr Roberts said Manweb

2394m. compared with £437m.

partly the result of rebalancing interim and final payments. The underlying increase was about 15 per cent.

The company said profits before interest, restructuring and debt redemption costs increased from £43.3m - also excluding one-off items - to £56.2m.

Manweb attributed the 10 per cent fall in turnover to a 13 per cent reduction in supply business sales, where margins were tight. In the distribution business, turnover rose 7 per cent

The company is introducing price cuts of 2 per cent for domestic customers from January L.

It is also introducing a £6.8m energy efficiency scheme in Knowsley, Merseyside, putting up half of the investment with the EU providing the balance. Mr Roberts said Manweb

would pay up front for installation on customers' premises for energy saving technology. "By sharing the savings with the customer we will receive a commercial return on our investment."

London Electricity sees rising pay-outs

By David Lascelles, Resources Editor

London Electricity yesterday promised its shareholders steadily rising dividends as it announced a 22 per cent

increase in profits. The company made £85.3m before tax and exceptional items in the six months to September 30. against £69.9m. Excentionals took in a £33m provision for restructuring over the next three years and £9.5m to cover the premium incurred on the repurchase of government debt. Underlying earnings per share improved 25 per cent to 80.1p

Sir Bob Reid, chairman, said the company was "in good shape" with strong improvements in trading volumes and continuing efficiency gains. The interim dividend is raised 28 per cent to 9.5p; allowing for the buy-back of shares earlier this year, this amounts to an under-

lying increase of 20 per cent. Of the improvement in profits, £5.2m came from higher distribution income and £5m from reductions in distribution operating costs. The supply business transformed last year's loss of £600,000 into an operating profit of £1m. Mr Roger Urwin, chief executive, said a sizeable contribution had come from the networks at London's three airports

which the company bought for £90m. Overall operating costs were down 6.8 per cent. The company shed nearly 400 jobs - about 8.6 of the total - and expects to lose another 300 in the sec-

The total number of units distributed rose 2.6 per cent, with the biggest rise -3.6 per cent - coming from the commer-

Mr Urwin said that dividend cover could be reduced and this, when combined with potential earnings growth, gave scope for "attractive real dividend

Next April will see the start of the new price regulations which will pro-

duce a cut of 5 per cent in real terms for customers, and cost the company £39m in revenues over a year. Mr Urwin said that the company disagreed with the way Offer, the regulator, had calculated the new price formula. "But it is a challenge and we have to meet it."

Sir Bob said he remained confident about prospects. "The key economic indicators continue to look encouraging for London and we fully expect to be one of the principal beneficiaries."

The company would be looking for new opportunities to expand the business, such as the airports deal. But it was also casting its eye abroad for electricity distribution projects.

Success of cider brands helps Bulmer to £14m

By Roderick Oram, Consumer Industries Editor

Cider brands of HP Bulmer Holdings enjoyed faster growth than the market as whole, allowing the Hereford-based producer to report a sharp jump in underlying interim

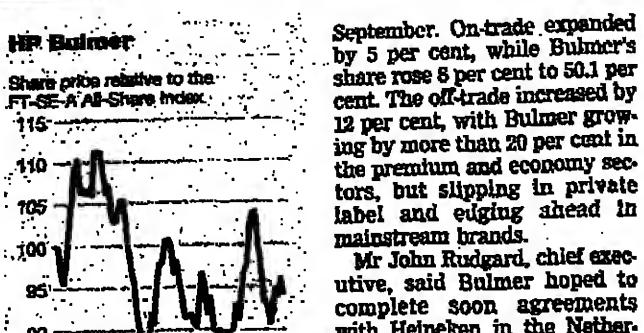
Pre-tax profits for the six months to October 28 increased to £14.3m. The year ago figure of £2.66m was depressed by a £9.33m charge for disposing of a lossmaking

Underlying profits rose 19 per cent, while operating profits from continuing operations grew 5 per cent to £15.5m. Turnover slipped to £130m (£139.5m) but excluding disposals there was a 7 per cent

Capital investment, cost cutting, and brand developments would spur further progress, Mr Esmond Bulmer, chairman,

Bulmer, the market leader, introduced three new products yesterday to capitalise on the trend to premium ciders: Scrumpy Jack Old Hazy, a cask conditioned cloudy cider, Strongbow Ice, the first ice cider, and Strongbow Lemon White, a flavoured cider for Australia.

The interim dividend is



Source: FT Graphits raised to 4.25p (4p). Earnings per share of 17.31p which it bought in 1992. compared with losses of 1.42p

including exceptionals or earnings of 14.94p before. Bulmer said the UK cider market grew by 8 per cent to 95.5m gallons in the year to

share rose 8 per cent to 50.1 per cent. The off-trade increased by 12 per cent, with Bulmer growing by more than 20 per cent in the premium and economy sectors, but slipping in private label and edging shead in Mr John Rudgard, chief exec-

utive, said Bulmer hoped to complete soon agreements with Heineken in the Netherlands and Interbrew in Belgium to distribute its ciders to the on-trade in those

Bulmer has a continental toe-hold through Stassen, Belglum's leading cider maker,

Further investment in Stassen should begin to show results this year, although profits dipped in the first half, the company said.

Purchases bolster Robert Wiseman

By David Blackwell

Acquisitions have driven both operating profits and turnover sharply up in the first half at Robert Wiseman Dairies, the Scottish liquid milk processor and distributor floated in Pre-tax profits for the six

months to October 1 improved to £2.95m, against £2.82m last time when there was an exceptional gain of £327,000 on a disposal. Operating profits were up 21 per cent at £3.02m (£2.49m) on sales 71 per cent ahead at £49.4m (£28.9m). Wiseman has concentrated

on supplying liquid milk in cartons and plastic bottles to supermarkets and shops. Likefor-like sales were 15 per cent ahead as the consumer trend away from doorstep deliveries continued.

Mr Alan Wiseman, chairman, said the group had been "through the pain barrier of losing doorstep business", which now accounts for just 10 per cent of turnover, and was

confident about progress in the current half.

Earlier this year the group acquired two Scottish dairy companies, paying £3.2m for Mackies in April and £8.1m for Kennerty Farm Dairies in May. Mackies contributed £4m to turnover in the period, while Kennerty contributed £12m.

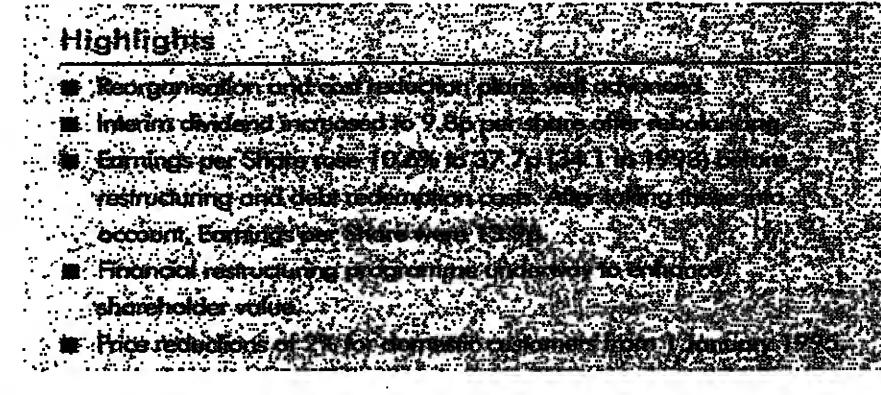
Net margins fell from 8 per cent to 6.1 per cent, reflecting the lower margins at Kennerty. Since the acquisition, Wiseman has made £4m of disposals with a possible £2m more expected from the sale of an Edinburgh site.

Capital expenditure this year is expected to be \$9m, including £5m towards a new dairy in Manchester, as the group moves into the English market. Mid-way gearing was 45 per cent, a level the group is comfortable with. It had \$7.5m net cash immediately after flota-

The interim dividend of 0.9p is payable from earnings of 3.24p per share. The shares closed unchanged at 100p.

nterim Results

for the six months ended 30 September 1994



Profit before interest & restructuring costs Proff before fox Earnings per Share Dividend per Share

William Goodall, Chairman:

The company continued to make good progress in the first six months of the year and all the businesses have performed well. Our continuing cost reduction and productivity enhancement programme will additionally ensure that we meet the requirements of OFFER's Distribution Review. Manweb will sustain the drive towards consistently improving customer service and increasing returns to shareholders. In the first six months the opportunity was taken to give future financial benefit to the shareholders by buying back 3.48% of the company's equity and by repurchasing £57.0m of high interest loan stock offered for sale by the Treasury. No final decisions can yet be

confirmed for the future of the National Grid Company, although terms for a flotation are being considered by its shareholders. If this occurs our intention at Manweb would be to pass on the benefits from flotation to our shareholders and customers.

FINANCIAL RESULTS Underlying profit before interest, restructuring and debt

redemption costs increased from £55.4m (£43.3m excluding supply underrecovery) in 1993 to £56.2m in 1994. Profit before tax, accounting for a £21.3m provision for restructuring and £11.2m debt redemption costs was £23.2m (1993:£54.9m). In the six months to 30 September 1994, group turnover fell 10% due to a 12.7% reduction in supply business sales, where margins are very tight. The resultant effect on overall profitability was therefore minimal. All other businesses saw a rise in turnover

at the six month store. The tax charge was £6.6m (1993:£14.3m) - an effective rate of 28.1% compared to a rate of 26% for the same period last year. Excluding the debt repayment premium and without the inclusion of a large provision for restructuring, the effective tax

rate would have been 23.1%. The Board has declared an interim dividend of 9.8p per ordinary share. This reflects an increase in the proportion of the full year dividend payable at the interim stage and is more representative of the balance between first half year and second

half year earnings. Between 7 and 28 September, the company bought back a total of 4,150,000 shares at an average price of 844p per share

which represents 3.48% of issued share capital. Manweb also bought back two tranches of its issued debt with a total face value of £57m, offered for sale on 18 July 1994 by HM Treasury, at a premium of £11.2m. We expect to benefit from the earnings enhancement in future years derived from the

Cash flow generated from operating activities was £72.3m, compared with £104.5m for the same period last year. This reduction is primarily as a result of working capital changes which reflect the increase in VAT on debtors, the reduction of VAT. prepayments as the year progresses, and OH second tier billing. After paying £27m as part of the share repurchase programme, and the £11.2m debt redemption premium, we remain cash positive at the interim stage with a net cash balance of £0.5m, but expect to have a marginal debt position at the year end.

OPERATIONAL REVIEW in the distribution business, turnover was up 7.3% to £126.1m on the same period last year. Distribution profits at £46.4m reflect an increase in the distribution Use of System charge and a 3% increase in units distributed.

Central to the major cost reduction initiative, plans for the restructuring of the distribution business are well advanced. The new organisation will come into being on 1 January 1995 and will be fully operational in July 1995.

Full time equivalent headcount is already down by 94 in the regulated businesses, and we are well on track to achieve our planned reduction of 150 in the distribution business by 31 March 1995. The overall target to reduce numbers in the distribution business by 400 and a further 100 from other areas will be achieved by 1996/97. We are well on track for achieving planned savings of £12m in 1995/96 and £20m by March 1997.

Supply turnover fell by 12.7% to £349.8m as a result of a decision not to chase unprofitable austomers. This led to a fall in the number of customers supplied by Manweb in the competitive markets. Margins in the supply business were maintained. The reduction in profit on last year from £17.4m to £7.4m was as a result of the supply underrecovery taken back last year. The retail business reported a slight increase in turnover to

£13,8m, despite continuing weakness in consumer demand. High street customer service continues to improve, both in our shops and in the growing betwork of third party outlets. Retail made a loss of £0.6m reflecting the seasonality of the business, but is expected to report a profit at the year end.

Manweb Contracting Services Limited's turnover continues to rise, with sales increasing by 7.5% to £12.9m. The company made a small loss of £0.1m, due to reduced margins in what is an increasingly competitive market. However, by focusing on higher margin business and by improving cost control, we also expect this business to report a profit by the year end.

In the first half of the year, the two windfarms at Carland Cross in Comwoll and Coal Clouch near Burnley, in which Manweb has a 45% stake, continued to perform well. After charging development costs of £0.2m for possible new ventures, the generation business reported a profit of £0.1m, broadly consistent with lost year's figure for the same period.

Manweb Gas has trebled the number of customer contracts since last year, and has been investing in marketing, new technology and customer service to ensure it is well placed to take advantage of further deregulation of the gas market. Due to reduced margins, the business has made a £0.1m lass at the half year stage, but we expect it to report a profit at the year end.

CAPITAL EXPENDITURE

With many of the major customer service projects near completion, capital expenditure costs are beginning to fall from their recent enhanced levels. Capex in the six months to September 1994 was £41.1m, a 13.1% reduction against the same period last year. Over the next 2 years, Capex will continue to fall, as major projects are completed, and should stabilise at a lower level in 1996/97.

PRICES AND CUSTOMER SERVICES

In line with our declared strategy of delivering a high level of customer service and at the same time controlling costs, we continue to pass on the benefits of cost reductions to customers. In April 1994 prices, were reduced by 1% and in January 1995 a further reduction of about 2% off unit charges for all domestic customers is planned. In addition, the discounts available for both direct debit/standing order payments and for payment through cord operated meters will be doubled. We expect to announce further tariff reductions before 1 April 1995.

Manweb is now the top-ranked REC by OFFER in terms of having the lowest number of resolved complaints from austomers, and we still lead the field in having the lowest number of disconnections over the last 12 months - just 23, in addition, our continuing customer market research indicates a strong positive trend in customer approval of Manweb and its major services.

NEW BUSINESS OPPORTUNITIES

Manweb's energy efficiency activities continue to develop. The Holyhead Powersave Demand Side Management (DSM) project achieved its target of a 10% fall in demand for electricity. A similar scheme, targeting industrial and commercial customers is also underway in Crewe.

As a further development of this programme, the company has gained European Union Objective One funding for a £6.8m "shored savings" scheme in partnership with Knowsley Borough Council in Merseyside, in which we will be able to use the expertise gained in our DSM projects for more direct commercial benefit. The scheme is designed to encourage the use of energy efficient technology in businesses across the Borough.

Matching the European funding on a 50/50 basis, Manweb will pay upfront for installation in austomers' premises for this technology. By sharing the savings with the customer we will receive a commercial return on our investment. This is seen as a sensible apportunity for business development and organic growth, enhanced by current skills in the organisation. Manweb is in discussion with Cheshire based Brunner Mond,

one of our industrial customers, concerning a possible dean coal technology CHP scheme. The scheme appears to meet our criteria of highly competitive power official prices and attractive return on investment, and discussions are continuing.

THE FUTURE The company's underlying performance is sound. Costs are

reducing and we continue to achieve high standards in the service we offer to our customers. Our continuing restructuring will provide increasing efficiency in our operations. We are confident that this strategy will deliver quality earnings and good dividend growth.



Scottish Correspondent

Stoddard Sekers, the carpet maker, yesterday issued a profits warning as a result of flood damage at one of its plants caused by last weekend's rainthe heaviest recorded this century in the west of Scotland.

The shares fell 40 to 280. The plant in Kilmarnock, Ayrshire, was not insured against flood damage after a professional risk assessment concluded in 1992 that such risk was low. Defences at the plant had been improved after a severe flood in 1961.

Stoddard Sekers said its preliminary estimate was that the exceptional cost relating to the uninsured element of stock

likely to exceed £1.5m. In 1993 it made pre-tax profits of £2.14m. Analysts had been expecting pre-tax profits of about £2.5m in 1994. The BMK plant, which

weaves material for Axminster carpets for the group's contract carpet market, was flooded to a depth of 4ft on the night of December 10 when the Annick Water overflowed its banks. The defences installed after the 1961 flood were left 2ft below the high water level.

Stoddard Sekers said last month that the contract carpet order book was healthy. Mr Ralph Ellis, chief executive, said yesterday that the Kilmarnock plant would be fully operational by the end of February...

Acquisitions help lift Chemring to £6.5m

By Geoff Dyer

Acquisitions helped Chemring. the maker of anti-missile decoys, marine distress products and protective clothing, increase pre-tax profits by 14 per cent in the year to September 30.

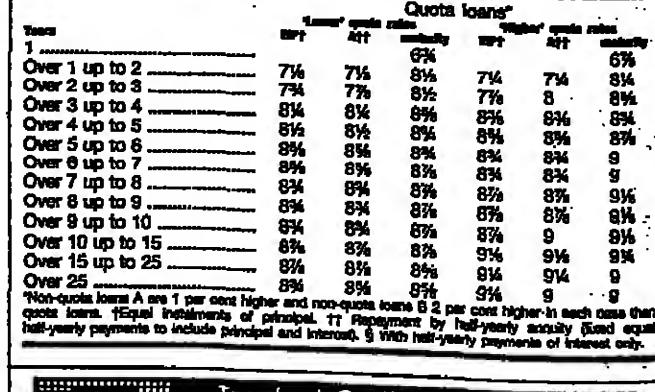
The outcome of £6.49m (£5.7im), achieved on turnover up 35 per cent at £53.1m (£39.4m), absorbed redundancy costs of £178,000 which had led to a 2.3 per cent fall in interim profits. Operating profit on continuing business was up 8 per cent at £6.28m (£5.8m), on turnover 25 per cent higher at £49.3m

Mr Philip Billington, chairman, said that all the group's

businesses had shown growth. The group acquired Kembrey, a maker of electronic marine search products and cable harnesses, in September for £4.8m, Hutchwilco, a New Zealand supplier of buoyancy aids, in May for £1.5m and Nova Marine Systems, a mannfacturer of electronic marine search products, for £1.1m in April. As a result, the proportion of turnover from the defence sector fell from 60 per cent to 41 per cent. A 1-for-10 open offer in

August raised £5.5m to pay off debt used for the acquisitions. **Earnings** per share increased to 21.3p (19.3p). The final dividend is 6.56p, making 9.8p (9p) for the year.

PUBLIC WORKS LOAN BOARD RATES Effective December 13





Manweb

Copies of the interim announcement are available from the Company Secretary at the Company's registered office at Sealand Road, Chester, CH1 4LR (0244 652047) For further information call our Shareholder Helpline on 0839 500543* *Calls at peak rates will be charged at 49p per minute and 39p per minute at any other time.

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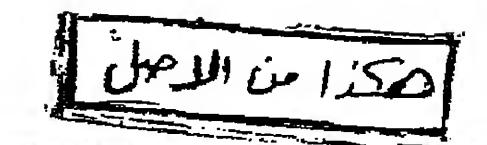
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COMPANY NEWS: UK

Shares rise 11½p on a deal expected to be worth millions of dollars | Crockfords

ner to £140 s VideoLogic to play with NEC

By Alan Cane

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Section Comment

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small multimedia company, has signed a development agree-ment expected to be worth mil-lions of dollars with NEC, the Japanese electronics group, after a breakthrough which could revolutionise the computer games business.

Neither VideoLogic nor NEC would comment on the value of the deal, but the total will include an immediate payment and royalties on sales of the

The news boosted VideoLogic's shares, which rose 114p to 51p against 45p at which it was demerged from Avesco.

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the broadcast equipment and services company, earlier this year. At one point the shares fell to 22%p.

VideoLogic has already pioneered a number of advances in video technology for personal computing which have attracted contracts from companies such as International Business Machines and Com-

It has now developed a technique for creating three dimensional images which are substantially more realistic than any so far developed, at about a tenth of the price. Shadows, for instance, can be accurately

The radical cost reduction

promises to bring games, at present limited to arcade machines, into the home. VideoLogic also published

interim results yesterday, showing losses of £8.7m (£2.5m) on revenues 23 per cent ahead at £5.5m. Losses per share were 3.4p (2.9p). The outcome confirmed the

company's October warning of continued heavy spending on research and development and falling personal computer

Mr Derek McLaren, chairman, said the company had considered whether to go for short-term profits or to continue investing in the research needed for the multimedia

breakthrough. If the company had opted for short-term profits, he maintained that there would have been no possibility of the NEC deal Existing products include

semiconductor chips and printed circuit boards which make it possible for PCs to handle video images and high fidelity sound. It has designed multimedia chips for IBM and Compaq and has a manufacturing agreement with Intel.

Under the latest deal, it will supply NEC's IT division exclusively with multimedia products. It is developing the prototype of the games system which should be ready for market by the end of 1995.

Southern Water turns in 9.8% advance to £70.8m

By Haig Simonian,

Old fashioned children may be wishing for a train set for Southern Water, one of the 10 Christmas, but their dreams biggest water groups, conare not being translated into The USM-quoted toys group yesterday issued a warning that profits for the current year would be "substantially lower" than last year's £1.72m. The shares fell by 500 "It is going to be a poor

Christmas. The turnover will be good because people have per cent to £169.5m. money, but the profits won't because people will be waiting for the sale bargains," said one source close to the comto close at 570p.

Hornby may be synonymous with the golden age of railways, but the company concentrates most of its precision engineering on Scalextric. The miniature racing car game is largely responsible for an expected rise in turnover above last year's £28.2m.

The cost of expansion overseas, together with a heavy advertising campaign, has hit margins. Combined with the pressure on high street sales, this has prompted analysts to forecast an annual profit of about £700,000, less than half last year's figure.

Liquidation likely at Archer arms

Insurance Correspondent

Archer, the Lloyd's agency, expects a liquidator to be appointed to "a number of subsidiaries" affected by liti-

Mr Bryan Kellett, chairman. said the group was regarding as discontinued four members' agencies and a managing agency hit by court victories by lossmaking Lloyd's Names individuals whose assets have traditionally supported the insurance market.

The agencies were acquired by Archer in recent years but the group is taking advice on their future.

Archer also announced it had spent £342,000 on profescommittee to £6.0 sional fees while reviewing its future in the light of changes at Lloyd's. A separate company set up to invest in Archer syndicates has raised about £4m - lower than the group

had hoped for. Mr Kellett said continuing businesses made an operating profit in the year. However, the group anticipates a 12.5 per cent fall in the underwriting capacity of on-going insurance syndicates under its management in 1995. The number of syndicates run by Archer

will fall from 15 to 12. Archer also announced a reduced pre-tax deficit of £240,000 (£820,000) for the 12 months to September 30, Turnover rose to £10.7m (£8.3m). Losses per share were 0.9p (1.9p). A recommended final

dividend of 0.5p makes an mchanged total of 1p. The group still hopes to acquire the members agency business of Cox Group.

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DIVIDENDS ANNOUNCED

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£185m. However, capital out-**Environment Correspondent**

firmed the strong tone in the industry by reporting a 9.8 per cent increase in interim pre-tax profits from 264.5m to £70.8m. Sales in the six months to September 30 climbed 10.9 per cent to £190.6m with the help of a 29 per cent increase in the company's non-water activities, while turnover on the regulated water side grew by 5.7

The improvement triggered a 9.7 per cent dividend increase to 8.45p. The shares gained 31p Southern's advance came despite a 40 per cent rise in

flows will remain a heavy drain as Southern plans to spend £1.2bn over the next five years to meet new urban waste water standards. The rise in interim profits

higher sales, tight cost controls and limited acquisitions. Costs on the regulated side remained virtually stable. The main increase in expenses came in Southern's non-regulated businesses, where it has expanded into such areas as quantity surveying and envi-

ronmental services. Earnings per share rose 7.9 per cent to 39.8p. COMMENT

Southern Water's no-surprises investment spending to £104m. interim results, backed by this This should decline in the secweek's strong performance in ond half to reach a full-year the water regulator's league

table of service standards, confirms its image as one of the best-run groups. Heavy capital spending will continue to overshadow earnings, but the damage may be limited by cost-cutting and innovations such as came through a mixture of new technology to remove pesticides from waste water much more cheaply. Southern's rela-

> tively high K-factor in Ofwat's review also supplies some headroom. Whether that will be enough to produce an earnings and dividend surge is unlikely. But Southern's strength compared with its rivals has been its consistent profits and dividends growth. A likely 9 to 10 per cent rise in the full-year dividend to about 25p - a prospective yield of about 5.5 per cent - and a similar-sized increase in profits to

between £135m and £140m

should cement that reputation.

expands with £18m casino buy

By David Blackwell

Crockfords, the casino company that was reversed into TV-am last year. yesterday bought the International Sporting Club from Brent Walker for £18m

The International Sporting Club in Mayfair is pitched at the middle of the market, and will be Crockfords' second premises. There are just 21 casinos in London, and acquisition is the only practical way an operator can expand in the business.

Crockfords opened London's first legal casino in Curzon Street in 1961. Last August the company reversed into TV-am. which had lost its licence and was planning a voluntary liquidation.

Mr Gary Nesbitt, chairman, bought Crockfords from Brent Walker in 1990, and has turned it from a casino where players were betting £2 at a time to the sort of establishment where players

can lose £1m in a single night He said earlier this year that his strategy would be to continue to develop the existing club and to look out

for acquisitions in London. Brent Walker has owned the International Sporting Club since 1987. It has been operating from its existing premises, which are undergoing refurbishment. since 1990.

In 1993 the casino made an operating profit of £1.6m on turnover of £9.8m. Crockfords is meeting the consideration from existing resources. It is acquiring a new 25-year lease on the

MFI fails to dispel retail gloom with £29m

By Neil Buckley

MFI, the furniture retailer and manufacturer, failed to dispel the gloom in the retail sector yesterday when it reported interim profits at the bottom end of expectations thanks to a squeeze on gross margins.

Pre-tax profits for the 28

weeks to November 12 rose from £24.5m - excluding a £19.6m exceptional gain on the sale of MFI's stake in Carpe tright - to £29m. With analysts forecasting up to £39m, the shares fell 25p to 122p.

The problem was not on the sales side - UK retail sales increased 12 per cent, while group turnover increased 13 per cent to £363m (£320m). Mr Derek Hunt, chairman, said the trend had been maintained in the second half.

"There is no doom and gloom here," he added, referring to reports of disappointing high street sales. "Last year at this time we were 3 per cent

MFI revealed, however, that

gross margins had fallen from 55.6 per cent to 52.9 per cent. Ms Sue Murphy, finance director, said that resulted from a fall in the proportion of MFI-manufactured goods sold from 55 to 52 per cent, and the £3m cost of installing new ranges in stores. The group was also having difficulty passing on to consumers price increases for raw materials

With operating profits up 11.7 per cent from £27.4m to £30.6m, the group operating margin fell 0.2 points to 8.4 per cent. The effects of the gross margin fall was offset by lower costs, but analysts were disappointed by a 5.8 per cent increase in payroll costs.

such as paper, chipboard,

chemicals, and plastics.

Derek Hunt: 'there is no doom and gloom here'

lifted to 1.5p (1.33p), with earnings per share up from 2.78p before exceptionals - to 3.30. Seven new UK stores have opened this year.

• COMMENT

If MFI is still a barometer of the retail trade - it started suffering from recession a year before other retailers - the outlook for the sector remains blustery: sales growing nicely, but gross margins squeezed by rising raw materials costs. MFI

consumers in the second ball However, without recovery in the housing market, consumer durables will remain highly competitive, limiting scope for price increases. It must then rely on customers buying more products from its own factories. Consensus full-year forecasts were trimmed to ESUm putting the shares on a prospective multiple of 12.5, which looks fair given the marcin uncertainty.

MAM put in offer period

The Takeover Panel yesterday placed Mercury Asset Management, the fund management company which is 75 per cent owned by SG Warburg, in an offer period because of Warburg's intention to merge with Morgan Stanley. The decision follows market

speculation over whether Warburg and Morgan Stanley will make an offer to acquire the 25 per cent minority stake in The interim dividend was MAM to merge it with Morgan

Stanley's fund management arm. It means that relevant share dealings by Warburg. Morgan Stanley and MAM, and connected parties, have to be disclosed.

The panel could eventually force Warburg and Morgan Stanley to make a tender offer for the MAM minority under the "chain principle", if it decided that a main purpose of the merger was to acquire the assets of MANL

ED&F Man matches forecast with £31m

By Christopher Price

ED&F Man, the agricultural products and financial services trading group which came to the market in October. announced pre-tax profits ahead by 19 per cent from £26.3m to £31.2m in the half year to end-September.

The rise, which was in line with indications given at the time of the flotation, was attributed to strong performances by the agricultural products and brokerage divisions. However, the fund management business was adversely affected by volatility in financial markets.

The group declined to give a turnover figure. Mr Harvey McGrath, managing director, said: "Turnover is not a meaningful figure in our business because of the variation in commodity prices." He added that in commodity tonnage terms, the half-year period was up by 18 per cent. He warned, however, that this figure too could be unduly influenced by market conditions.

Earnings per share rose by

29 per cent to 8.9p (6.9p). The company is paying a second interim dividend - set at 3.2p at this stage, effectively as an advance payment against the final dividend. In future, it intended to pay the interim in February, followed by the final in September.

The shares slipped 1p to 170p. still below the flotation price of 180p.

Volumes in the agricultural products division rose by 18 per cent in the first half, with profits almost doubled at £20.7m (£11.1m). Particularly buoyant were profits from sugar, up from £4.4m to £9.9m, and cocoa, ahead at £4.5m

(£1.9m). Profits in the brokerage business rose by 23 per cent to £5.4m (£4.4m). But profits from fund management declined by 46 per cent to £6.2m (£11.5m). Mr McGrath cautioned that unfavourable market conditions continued to undermine the division's performance.

However, he remained confident about the overall outlook for the group for the rest of the

Stirling ahead to £2.22m in depressed markets

Stirling Group, the clothing manufacturer, reported pre-tax profits of £2.22m for the six months to September 30, against £223,000 after losses of £926,000 from discontinued operations, writes Peter

The shares closed down 3p at 54p. Mr Steven Bentwood, chief executive, saw the fall against a background of a depressed textile sector as well as a depressed retail sector.

Continuing activities saw operating profits advance 15 per cent to £2.02m (£1.76m) on turnover up 6 per cent at £38m (£35.8m). The profits pleased Mr Bentwood but he would have preferred the turnover to have risen 8 per cent.

The group announced in April it was to withdraw from its import business. In the half it accounted for turnover of

dividend

2.375

payment

Feb 15

Feb 20

Feb 17

Feb 15

Feb 9

Feb 28

Feb 2

Mer 9

Feb 10

Feb 23

Feb 27

Apr 6 Jan 21

Feb 1

Tobal

for

3.125

0.2

Total last

1.5 5.25 22.5

24

23.1

1.9

5.61

£4.25m (£10.9m) and operating losses of £418,000 (£753,000). Last time's figures also included contributions from the hrand division sold to its management in December 1993. Stirling made provisions of £1.8m for the imports closure, of which only £1.59m was required.

The interim dividend is lifted 9 per cent to 0.6p, payable from earnings per share of 1.7p (losses 0.06p).

Scottish Radio rises to £4m

Scottish Radio Holdings, formerly known as Radio Clyde, boosted annual pre-tax profits by 39 per cent from £3.08m to £4.2m and lifted its final dividend by 50 per cent, writes David Blackwell.

The USM-traded company will be seeking a full listing in the new year. It is also proposing a 5-for-2 share split to improve the marketability of the shares, which closed up 2p at 570p yesterday.

Mr Ian Chapman, chairman, said the group was "delighted to be reporting our best ever year." During the first two months of the new financial year, total broadcast revenue was 24 per cent ahead. Turnover for the year to Sep-

tember increased by 17 per cent to £15.7m (£13.4m). Earnings rose from 24.7p to 31.6p. Radio Clyde, the flagship station, has a 44 per cent share of listeners in its area, the highest level in the UK. The final dividend of 9p, makes 13.5p (9.5p) for the year.

Samuel Montagu Merchant Banking

BMW AG

£800 million Acquisition of Rover Group

BMW assisted by SAMUEL MONTAGU

Nutreco Acquisition from **BP Nutrition** \$50 million Mezzanine Facilities

SAMUEL MONTAGU

Co-underwritten by

DHL International Limited

US\$400 million **Revolving Credit Facilities**

Arranged by

SAMUEL MONTAGU

Nestlé S.A.

Joint venture with Goplana S.A. (Poland)

Advised by SAMUEL MONTAGU **London Clubs International**

Sponsored by SAMUEL MONTAGU

£142 million

Flotation

China Light & Power Company, Limited 中華電力百隻会司

ECGD-supported buyer credit facility for US\$250 million to finance UK Exports Arranged by

SAMUEL MONTAGU

firmite provided by Multand Bank pic

In all its protestal activities at 8 a member of the HSBC Group we enter 1995 Well success for resources and service to repent this success for new and



Survey Montaget & Co. Limited

[1] Line Company of the Security and Follows Address of the Security of the Sec

Dividends shown pence per share net except where otherwise, stated. †On increased capital. SUSM stock.

Cost cutting behind Chubb's rise to 15%

By Tim Burt

Chubb Security yesterday reported a 15 per cent increase in first half profits as the electronic alarms and looks group reaped the benefits of its cost reduction programme.

As part of the four-year programme, launched last year. the group has sold lossmaking operations, endured large redundancies and unveiled new products to improve margins and market share.

Mr David Peacock, chief executive, said those measures had begun to pay off with pretax profits rising from £34.2m to £39.2m in the six months to October 14.

Turnover showed a more modest rise to £371.8m (£355.2m), including £2.55m (£3.88m) from discontinued activities, giving a 5 per cent increase in underlying sales.

However, Mr Peacock said the group had seen orders grow by 10 per cent from £358m to £388m, including the contract to guard the premises and equipment of the National Lottery. Demand strengthened in several markets, particularly Asia and Australasia. where operating profits rose from £11.3m to £14m, confirming its second place to the UK. where profits were unchanged at £17.7m.

Physical security – locks and safes - saw profits rise to £19.4m (£17.4m) while electronic security - alarms and fire detection - rose to £19m (£18.1m).

By lan Hamilton Fazey,

informed.

Northern Correspondent

The Stock Exchange is to take

no formal action after the

£35.5m disposal by BTR of

three subsidiaries was

announced in Australia before

London markets had been

Decorpart of Lancashire and

Presspart of North Carolina

are being sold to management,

which will combine the busi-

nesses into a 500-employee

group exporting nearly 60 per

Combined turnover is about

The sale was supposed to be

£30m with profits of about £5m.

announced in London at

7.30am yesterday, but the news

cent of its UK output.

Presspart Manufacturing and

NATIONAL LOTTERY

David Peacock: securing the Lottery premises and equipment

Mr Peacock said the first half performance meant it was now halfway to meeting its target of increasing its share in the £7.2bn world market from 9.5 per cent to 11 per cent.

"We've done this after just 18 months of a our four-year programme."

While aggressively pursuing increased market share, the group has also sold its lossmaking alarms division in France and locks business in Australia, and set aside £2.88m to cover first half redundancies and reorganisation.

The cost of such measures, put at £4.5m a year during the cost reduction programme, was offset by strong cash generation, which during the period rose £7.2m to £42.5m. Earnings per share rose to

was out in Australia at least 12

The Manchester office of 3i,

which brokered the merger

and negotiated the sale, is put-

ting £13m of equity into the

venture. The Royal Bank of

Scotland is providing senior

debt of £20m, with £6m of mez-

zanine debt coming from Inter-

Under exchange rules,

quoted companies should

ensure all investors get the

same information at the same

time when a potentially price-

In this case, although there

is understood to be some

annoyance, the breach is seen

as unintentional with little

opportunity for trading

This announcement is neither an offer to sell nor a solicitation of an offer to buy these

securities. The offer is made only by the Prospectus Supplement and the related Prospectus.

between the announcements.

New Issue/December 6, 1994

MIDLAND

Member HSBC Group

\$400,000,000

Midland Bank plc

J.P. Morgan Securities Inc.

sensitive transaction occurs.

mediate Capital Group.

leaked BTR announcement

hours earlier.

8.2p (7.08p) and the interim dividend is raised to 2.32p (2p).

> COMMENT Solid rather than sparkling,

these figures were nonetheless creditable for a company which has yet to complete its "pain first, gain later" restructuring. Although sales were slightly below expectations, the growth in orders suggests the strategy is working. The group has saved £23m in the first phase of cost-cutting and its emphasis on new products and emerging markets promises long-term rewards. With margins growing steadily, fullyear profits are likely to reach £88m, giving a p/e of 15.3. The shares, down 5p at 293p, look fairly priced, given that they

BTR acquired Presspart and

Decorpart when it bought the

Rockware Group in 1991. Pres-

spart has struggled under a

succession of managers, but

Decorpart has prospered since

Rockware headhunted Mr Ray

Maddison, a steel industry spe-

The companies make cans

for the beer, beverages, drugs

and cosmetics markets and are

understood to have recently

worked out how to use metal

to make the in-can "widgets"

which gassify beers, solving

recycling problems caused by

first-generation plastic devices.

Way, chairman of Denby.

becoming Presspert's non-exec-

utive chairman. It is also

bringing in a finance director.

3i has insisted on Mr Ray

cialist, in 1990 to run it.

and \$2.7m (£L64m) will be made at completion. touched 424p earlier this year. No action to be taken over

and minority vendor. About £18.5m of the £31.5m will be raised from a placing of 5m new ordinary shares at 374p. The balance will come from existing cash resources and facilities, which will leave the group with cash in double digits at the December

Mr Poulter said that while supermarket barcode scanners "read" information. Microscan's products could do

Memory Corporation, which producing computer memory chips, has placed 13.5 per cent of its equity at 45p per share. Market capitalisation will be under Rule 4.2 on December

Expansion for Fairey with £37m US buy

By Peter Pearse

Fairey Group, the industrial electronics and specialist. engineering concern, is further expanding its electronics side with the acquisition of

Randomat of the US for 237m. Mr John Poulter, chief executive, said that since 1991 the group had spent £52.2m on six businesses in the field of on-line measuring and electronic controls. Randomat's sole operating subsidiary is Microscan Systems, based in Renton,

Washington. It makes high-performance fixed-mount bar code scanning and decoding devices. Mr Poulter said Microscan

would stand alone from the group - although there were similarities between the company and other Fairey companies which would give "advantages rather than

synergies". There would be no

rationalisation and Microscan

is expected to be earnings-enhancing in 1995. Mr Poulter said Fairey would encourage Microscan to develop its markets. particularly overseas.

Currently between 75 and 80 per cent of its sales are in the An initial payment of about £31.5m, comprising £29.8m

Subsequently, loan notes for \$8.5m will be payable in 1995 and 1996 to Mr Mike Mertel. Microscan's founder, president

year-end.

needed ¼ to ½ a second to 400 to 500 scans a second.

Memory placing

has developed a technology which cuts the cost of £26.6m when trading begins Placing with institutions intended to raise £3m of new money

Sunsail plans £20m flotation

By David Blackwell

Sunsail International, the sailing holidays operator with more than 650 yachts worldwide, is planning to come to the market early in the new

The group, which aims to be valued on flotation at about £20m, intends to make a placing with institutions to raise more than E3m of new money. Pre-tax profits in the year to October 1993 were £1.3m, on turnover of £21m. Turnover to October 31 this year is expected to top £24m; net debt stood at about £3.5m.

The business has grown from

a sailing school near Ports-mouth, which was acquired in 1979 by managing director Mr Christopher Gordon, a sailing enthusiast since childhood.

It now operates in 18 countries from 19 bases and nine hotel sailing clubs. About 80,000 people sail with the company annually, with repeat bookings on about 50 per cent of business

In 1980, Mr Gordon made his first foray abroad through the purchase of Island Sailing, with 40 boats in Greece, from Guinness with a three-year interest free loan of £300,000.

The company expanded by acquisition, including one in

The group has also signed an agreement with Expotel, a UK

hotel reservations specialist.

which will allow Tel-Me sub-

scribers to make hotel reserva-

tions "at favourable negotiated

months to September 30 com-

pares with a £301,000 deficit in

the comparable period and

came on turnover up by 36 per

cent from £586,000 to £797,000.

Losses per share were 5.5p

PhoneLink's loss for the six

Turkey. In 1987 it more than of 250 yachts by buying the Yacht Cruising Association. A joint venture in the US took Sunsail into the Caribbean.

in 1991 Mr Gordon sold the company for shares worth up to £8m in Airbreak, USM-quoted tour operator. But Airbreak collapsed the following year, in part blaming unexpected problems following

the deal with Sunsail. Mr Gordon and his wife Sally, marketing director, turned to Mercury Asset Management and put together a £1.4m management buy-out to retrieve the com-

"We think we may be the only tour operator that actually survived a parent company going bust," said Mr Gor-

Mercury remains the major. ity shareholder, with Mr Gordon, his wife and management holding the rest. Mercury is expected to sell most of its stake; management is planning to sall some shares, but to retain about 30 per cent.

Flotilla sailing accounts for only about 20 per cent of turnover. Sunsati's activities include independent yacht chartering and shore-based watersports holidays, as well as salling tuition.

Development costs push PhoneLink £1.96m into red

By Paul Taylor

PhoneLink, the Birkenheadbased electronic information services company which was floated on the USM 18 months ago, yesterday reported a firsthalf pre-tax loss of £1.96m reflecting the planned cost of bringing the group's Tel-Me product to market.

At the same time the group announced that it had signed an agreement with WH Smith Office Supplies to develop and provide an on-line office supplies catalogue. The system, which is due to

be launched in early 1996, will enable business customers to select and then order office supplies from a screen, and will mark the first use of the Tel-Me system for direct electronic trading.

By Christopher Price

quent rise in prices.

its existing products.

Baggeridge Brick yesterday

reported pre-tax profits nearly

trebled from £2.03m to £5.81m

. The results were achieved

against a background of a

recovering housing market

along with an improvement in

brick demand and a subse-

Baggeridge said increased

demand had prompted the

company to delay the introduc-

tion of a new brick line to

enable it to satisfy demand for

The recovery in the building

materials business had also

for the year to September 30.

Increased demand boosts

Baggeridge to £5.81m

against 0.8p a year earlier. The shares closed 2p lower at 218p. The group's DataCare telephone directory service for

database users generated most of the first half turnover. although the Tel-Me service was launched in May after three years' development with marketing beginning in September.

underpinned a rise in capital

expenditure, with new produc-

Turnover increased 28 per

cent to £37.7m (£29.9m) and

earnings per share trebled to

9.68p (3.33p). The final dividend

is maintained at 2.375p for a

The shares closed up 10p at

The company said the lack of

a "feelgood factor" in the hous-

ing market was holding back

sustained growth potential and

adding to pressure on margins.

dent of an "overall improve-

ment" in the brick market in

However, it remained confi-

same-again total of 3.125p.

tion capacity being installed.

tion and British Rail.

Mr Trevor Burke, chief executive, predicted "explosive growth" for Tel-Me, which is based on a simple-to-use but highly sophisticated information retrieval software package, and is aimed at the business market.

Tell-Me enables personal computer users to call up business information such as company reports, telephone numbers, maps and news to their screen quickly and cheaply. PhoneLink has already

signed agreements with a number of data providers including BT, the Automobile Associa-The group ended the period

with net cash of £4.09m after capital expenditure of £1.1m on completion of the infrastructure required for the Tei-Me service.

Ptarmigan Intl at £57,000

Ptarmigan International Capital Trust, formerly Castle Cairn Investment Trust. reported net income of £57,000 for the half year to November

For the six months to end-December 1993 net income was £36,000, but the company said that the results were not comparable as in March it had changed its policy from investing only in investment trusts to investing in individual companies. And the company had also changed itsvear-end.

amounted to 1.18p (1.24p) and an interim dividend of 1.7p is | 100p each had been subscribed declared.

Earnings per share came

Improved markets for ECC

By Geoff Dyer

Shares in English China Clays the minerals and chemicals group, rose 17p to 348p yesterday after it announced a modestly improved performance in the third quarter in its main markets, especially the paper

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and the same

**** Trust 467

With his w

The Calgon offshoot in the US increased dollar sales revenue by 5 per cent against the previous year, with the strongest growth in paper chemi-

Sales of ECC's European sourced minerals rose 3 per cent, a lower rate of increase than in the first half, and ECC's sales in the Americas and Pacific region were flat. An exceptional charge estimated at £5m will be made against 1994 operating profit for further rationalisation at Calgon. This also includes the cost of integrating EZE Products, the US supplier of speciality chemicals to the paper and surface-treatment industries, which it acquired for \$45.4m (227.6m) in October.

Gartmore Micro raises £34.5m

Gartmore Micro Index Trust which was launched in November to track the MicroCap index covering the smallest, I per cent of UK equities by market capitalisation, has raised about £34.5m net of expenses through a placing and open

The trust said yesterday that Earnings per share a total of 35.5m ordinary shares (with warrants attached) at

Widney recovers

with £1.2m

Recovery continued in the second half at Widney and the electrical and mechanical engineer is paying its first dividend

for five years. On turnover of £31.2m (£22m) including £282,000 from acquisitions, pre-tax profits for the year to October 1 were £1.19m. compared with losses of £150,000. Earnings were 0.73p (losses 0.49p) and there is a proposed final dividend of 0.2p.

Southend Property

Interim pre-tax profits at Southend Property Holdings edged ahead from £1.78m to £1.83m, while rental income was £1m higher at £8.76m. Earnings per share for the period to September 30 came to 1.11p (1.23p), but the interim dividend is raised to 0.84p

Close Brothers

Close Brothers Group, the merchant banking and financial services concern, has acquired a further 15.2 per cent of Winterflood Securities, its marketmaking subsidiary, taking its stake to 98.7 per cent. The consideration of £8.74m cash was satisfied by the issue of 3.97m new ordinary shares, which are being placed by War-

Dunedin W'wide

burg Securities at 220p each.

Net asset value at Dunedin Worldwide Investment Trust showed a modest decline from 843.5p to 835.6p per share during the year to October 31. The trust's benchmark - the Morgan Stanley Capital Inter-national World Index in ster-

ling - dropped 3.4 per cent during the same period. Earnings per share fell to 4.42p (9.68p) but the final dividend is again 7.1p for a maintained total of 9.5p.

 Dunedin Smaller Companies Investment Trust saw its net asset value rise 3.9 per cent to 315.1p per share over the same period. Earnings per share emerged at 8.96p (8.72p) and a proposed final of 6p maintains the total dividend at value, which would be

Mice placing

the coming year.

Mice Group, which designs and manufactures exhibition stands, came to the market via a £2.5m placing of 81.7m shares at 3p to finance expansion and debt reduction.

The placing was fully underwritten by Ellis & Partners who reported "an extremely good take-up" by mostly private clients. Mice is an acronym for Museums, Interiors, Conferences and Exhibitions and has

three subsidiaries - Mice(UK).

Silver Knight Exhibitions, and Reflections Prospective earnings for 1994 are 0.31p. The forecast net dividend for next year is 0.096p.

Tribune Newspapers Tribune Newspapers, the Dublin-based printing and publishing group, swung back into

losses at the operating level in the year to June 30. Despite a marginal increase in turnover to I£6.54m (£6.43m) there was an operating loss of I£1.17m against a profit of 1956,000 last time. At the pretax level, losses deepened to

IE1.56m (IE471,000). A new editor was appointed in April, and Mr Gordon Colleary, the chairman, said it was now the board's intention to raise new equity and to carry out a financial reconstruction early in 1995, with the aim of bringing the debt/ equity ratio back to a more acceptable level.

Compco at £366,585 Compco Holdings, the property company, achieved pre-tax

profits of £366,585 in the half year to September 25, compared with losses of £198,149 last time after an exceptional £550,003 charge relating to one of its joint venture properties. Net rental income was little changed at £919,714 (£919,977). Operating expenses, however, increased to £314,535 (£268,967) mainly because of fees incurred in reorganising group

the company said. In December the property at Millharbour, London Docklands, was sold for £1.43m, some £175,000 less than book

borrowings and joint ventures.

NEWS DIGEST reflected in the second half.

Bogod setback

Bogod Group, which sells sewing machines and accessories. reported the anticipated decline in interim profits but said that trading had improved in the third quarter.

On turnover of £3.11m (£3.04m) pre-tax profits for the half year to September 30 amounted to £59,000 (£74,000). Directors said the company was unlikely to match the outcome of last year's second half.

Earnings fell to 0.7p (1.26p); interim dividends were held at 0.1p per ordinary and 0.2p per A restricted voting share.

Oueens Moat replies Queens Moat Houses yesterday denied it had been granted soft banking terms to enable it to continue trading.

The reply from Mr Andrew Coppel, chief executive, was in response to comments by Sir Paul Nicholson, chairman of Vaux, who on Tuesday said: "Certain companies, which ran into financial difficulties, have been kept afloat with subsidies from their bankers enabling them to gain a competitive advantage over properly financed companies."

Mr Coppel said he "totally disagreed" with the comments but refused to make any further statement for fear of "adding credibility to [the accusations]". Queens Moat is expected to announce terms of its financial restructuring before the December 21 AGM.

TBI £24m buy

TBI, the property group, is acquiring a \$24.1m portfolio of 11 investment properties. The net price, after assumption of £12.9m of bank debt, is £11.2m. The principal vendor is Mr Peter Thomas, brother of Mr Stanley Thomas, TBI's deputy chairman who takes over as chairman on January 1. The consideration is being met by the issue of 28m new

shares at 40p.

Kaye funding Further funding of £14.5m has been provided for Kaye Alu-

minium, the extrusions company that was bought by management from Pechiney of Less than a quarter of the cash has been used to acquire a competitor, Finalex, from

Heywood Williams. Visionware bought Santa Cruz Operation, a California-based specialist software group, has bought Visionware, a Leeds-based software com-

pany, for \$14.75m (£8.9m)

mostly in cash.

Eliza Tinsley ahead Eliza Tinsley Group, the USMtraded hardware manufacturer, yesterday reported a 24 per cent increase in interim profits

despite a marginal fall in sales. Mr Jeremy Sharp, chairman, said the improved performance reflected "stringent cost control" and the divestment of the lossmaking ET Ri-Tec computer business.

The pre-tax line for the six months to September 30 amounted to 2407.000 (£329,000). Turnover eased to £7.7m (£7.86m). Earnings per share improved

to 3.63p (2.84p); the interim div-

idend is maintained at 1.96p. Grainger Trust

Grainger Trust, the property company, hoisted pre-tax profits from a restated £1.74m to £5.65m for the year to September 30. The result included an exceptional credit of £1.9m. Earnings were 18.9p (5.9p). A final dividend of 4.55p makes a

Bolton Group

total of 5.9p (5.25p).

Mr Ivor Goletka is not receiving any compensation for his loss of office at Bolton Group. the property investment group. He lost the chairmanship to Mr Mark Keegan in March 1993 and left the board in March this year. He still holds a 4.8 per cent

Danka £4m deal

stake

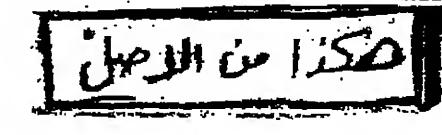
Danka Business Systems, the office equipment supplier which is quoted in the UK but operates mainly in the US, has acquired Capital Business Machines for £4.2m.

Price 99.623% Copies of the Prospectus Supplement and the related Prospectus may be obtained in any State from the undersigned and such other dealers as may lawfully offer these securities in such State.

Lehman Brothers

Merrill Lynch & Co.

S 5/8% Subordinated Notes due December 15, 2004



FINANCIAL TIMES SURVEY

Motation Beirut: city of surprises after 15 devastating The state of the s years: see page II

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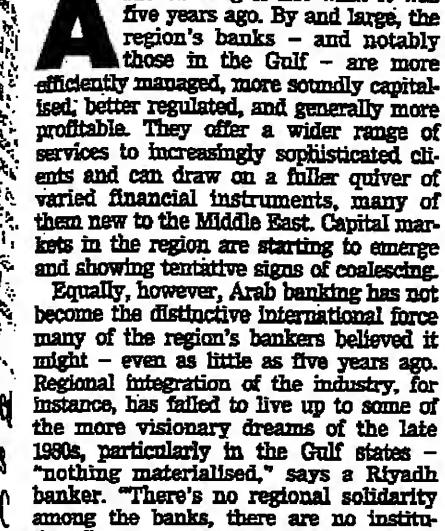
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ARAB BANKING

Saudi Arabia's banks face a further squeeze on profits: page III

Thursday December 15 1994



More than a decade of discussion of cross-border co-operation among the six Gulf Co-operation Council states (Saudi Arabia, Kuwait, Oman, Bahrain, the United Arab Emirates and Qatar) remains mostly talk - "nobody's taking a pan-Arab view," says one Gulf banker. "Saudi banks have plenty to do in Saudi, for instance: they're not in the least interested in the outside world. They're not even interested

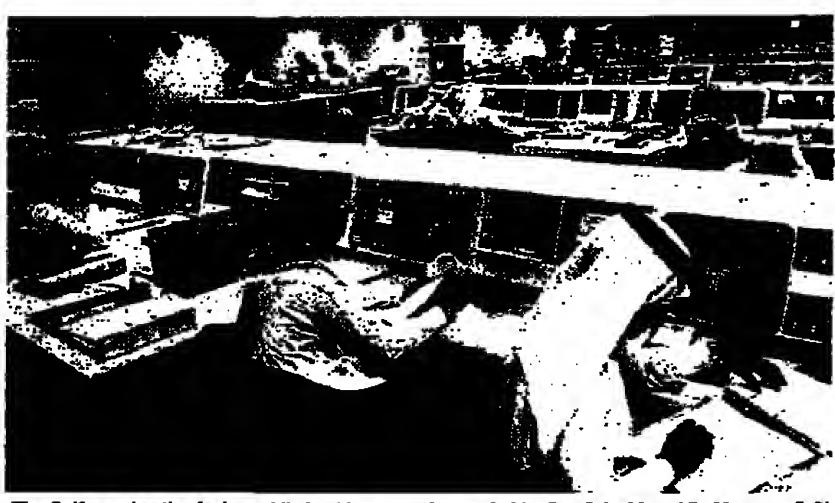
in Qatar next door." Internal rationalisation of the individual and intensively banked Gulf markets, notably in Kuwait and the UAE, has also been slow to materialise, with familyowned institutions stubbornly reluciant to heed central bank urgings to merge.

Internationally-aspiring Arab banks. moreover, which once viewed themselves as the prospective pillars of a new Arab banking order, have largely failed to fulfil such ambitions. Banks such as Arab Banking Corporation, Gulf International Bank and National Bank of Kuwait have survived the rigours of the Gulf war and retained significant cross-border operations. But none of the banks born during the petrodollar recycling boom of the early 1980s has fully achieved its international ambitions. Most have retreated from optimistic ventures in North America. Europe and the Far East for want of

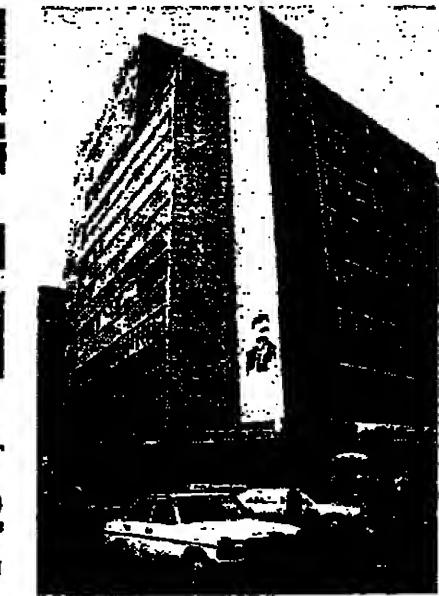
profitable business. "All the Guif banks had problems," comments Mr John Cunliffe, chief analyst with Capital Intelligence, the Cyprus-based bank analysis and rating agency. "They all had large deposit bases but, until recently, had no great opportunities in their local markets, so they had to go overseas. But by and large they were too small to get the best business."

One result, concluded one senior banker at the recent North African and Middle





The Gulf remains the Arab world's banking powerhouse, led by Saudi Arabia, while Morocco (left) and Tunisia are seeing a steady internationalisation of their banking systems. Pictured right is the bankers is a throwback to the days before the war when Lebanon was an important international banking and financial centre. Pictures by Christine Osborne and Frank Spooner



Regional unity remains elusive

Eastern economic summit in Casablanca is that "it's no longer appropriate to speak of 'Arab banking' as such - what we have is banking, done in Arab countries."

Looked at market-by-market, it is perhaps most fruitful to divide Arab banking into three centres of gravity; the Gulf. North Africa - specifically Tunisia and Morocco - and those countries like Jordan, Egypt, Lebanon and Syria whose chief economic determinant in the near term will be the prospective fruits of peace with Israel

The Gulf remains the Arab world's banking powerhouse, led by Saudi Arabia. The 12 Saudi commercial banks account for 30 per cent of the gross tier one capital of the Arab top 100, according to recent figures in The Banker magazine, and the other five GCC states 40 per cent. But to give some idea of the scale of Arab banking, a participant at a recent GCC banking conference pointed out that there are 12 Japanese banks with greater assets than all 160 Gulf banks combined.

espite the overcrowding in some Gulf markets, most banks have begun to offer an increasing range of retail services in countries where such things as bank cards, telephone banking and consumer loans are relatively recent developments. Given the large wealth and youth of most Gulf states' populations, such services are offering banks some room for growth. Corporate banking is also benefitting

Political suspicions have often been the chief impediment to economic and financial integration in the Arab world, observes Mark Nicholson

from the relative success in countries such as Saudi Arabia, the UAE and Bahrain of long-standing government support for nonoil based light industrial development. Capital markets in Saudi, Bahrain and Oman are growing. And the persistent needs of Gulf governments are adding to the still embryonic financial markets. The recent Saudi offering of \$280m of floating rate notes, with a second offering expected soon, is one recent example.

In Morocco and Tunisia, meanwhile, the success of International Monetary Fundguided structural adjustments is leading to the steady modernisation and internationalisation of the banking system. A number of western banks has stakes in their Moroccan counterparts while two of the kingdom's largest banks, Banque Populaire and Banque Marocaine du Commerce Exterieur have subsidiaries in Paris, Madrid and Belgium.

Investment funds jointly owned by Moroccan banks and companies such as ONA, the kingdon's largest priovate company, and foreign interests are increasingly active in purchasing shares in newly privatised companies. Foreign investment in Morocco this year will be close to \$1bn, nearly twice last year's figure. Thoughts of pan-Arabism have largely died for bankers in both countries. Tunisia's experiment with a number of largely Gulf and Saudi government backed banks proved a failure. These left a trail of poor investments and bad debts which will take years to write off. They did nothing to generate a competitive national banking

nstead, the minds of private investors in Algiers, Tunis and Casablanca are turned increasingly towards Europe. with a number of North African-European banking alliances being formed. GP Bank, which is the merchant banking subsidiary of Société Marseillaise de Credit and a group of north African investors who this autumn acquired 40 per cent of the capital, has spawned two banks and one brokerage house in north africa.

Union Bank was recently set up in Algiers - the first of its kind in Algieria. International Merchant Bank is the first north African merchant bank and was set up in Tunis last October, with a capital of \$3m-\$5m. Its shareholders include north African individuals, Creditanstalt Finanziera and the IFC. In Casablanca, Maroc Service Intermediation (MSI) in which GP Bank and nine other Moroccan investors each have a 10 per cent stake is one of the

Similar trends are true of Egypt and

Jordan where economic reforms have in

the past few years led to reviews of bank-

ing regulations and practices. In both

countries, cautious privatisation and liber-

alisation policies are stimulating fast capi-

tal market growth and rising foreign inter-

est. And though banks in Egypt, in

particular, lag their Gulf counterparts in

range, efficiency and sophistication - only

one Egyptian bank offers an automatic

telling (ATMs) - they are fast learning the

virtues of capital market services. Local

banks have launched five new investment

funds, the country's first, this year alone.

But perhaps the most significant devel-

opment in this part of the Arab world will

be the outcome of the peace process

As the recent Casablanca economic sum-

mit signalled, there is a clear determina-

tion among some regional states, most

energetically pursued by Israel, Jordan

and Morocco, to create from peace the

kind of economic integration the region

has so manifestly lacked. They will be

building from a low base. Recent studies

suggest that intra-Arab trade, to give an illustration, has actually declined over the

past five years to around 7 per cent of

total trade flows from 10 per cent - one

compelling reason why the region's bank-

ing system has remained "fractured and

localised," as one Riyadh banker puts it.

seen as the creation of a new regional

For many at Casablanca, a first step was

between Israel and its neighbours.

newest brokerage houses.

to attract international capital, and the fact that the banking system is divided into small markets which has created rigidities and inhibited their ability to intermediate effectively and at reasonable cost, the establishment of a new regional bank should stimulate the integration of the regional financial market," he told one Casablanca seminar. There were, however, as many doubters as advocates in Casablanca. Many bankers wondered if the region needed a new institution, where there already exist several

development bank. Its rationale was put

by Mr Basel Jardaneh, managing director

of the Jordan Investment and Finance

Bank: "Since the institutions of the region

are not fulfilling their intermediation role

Arab development banks. There was also as little agreement as to exactly what the bank's precise role should be as there was a lack of zeal among some western and Arab countries - notably Saudi Arabia -

to fimd the institution. The prospect of a peace-led economic integration has also raised the question of where, and indeed whether, there might emerge a new banking and financial hub for the region.

This question is central to the ambitions, specifically, of Lebanon, Mr Rafik Hariri, Lebanon's prime minister, has put at the core of his multi-billion-dollar plans to rebuild the country after its 17-year civil war, the notion that Beirut will recover its lost 1970s role as the region's chief financial intermediary.

There is little doubt that Mr Hariri has made significant strides in recapturing regional and international financial confi dence in Lebanou.

The recently heavily subscribed dollar bond issue and successful flotation of Solidere, the company formed to rebuild battered Beirut, are two clear examples. Hundreds of millions of dollars of private Gulf funds have flowed back into the country Institutions such as ING Bank, Robert Fleming and Paribas have all established or expanded their presence in Belrut.

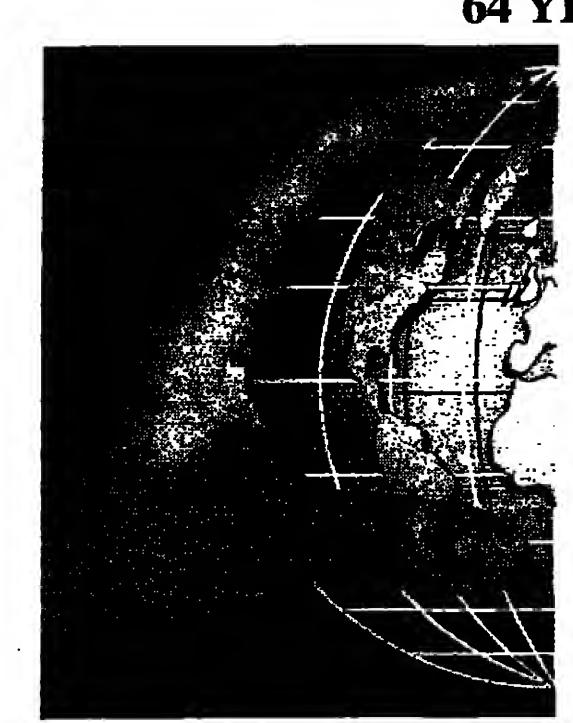
But there are as many bankers and businessmen who wonder whether the concept of a banking centre makes any sense in these days of 24-hour global banking. The waning importance of Bahrain, which during the mid-1980s turned itself into the capital of the petrodollar recycling boom and replaced Beirut as the Arab banking hub with the world, is often cited as a counter-example to those who believe

regional banking needs centres at all. "Bahrain has become much, much more

Continued on next page ☐ Trends in Islamic banking: Page II ☐ Kuwait and Bahrain: Page III ☐ UAR, Jordan, Palestine: Page IV ☐ Arab-Israeli issues: Page IV ☐ Quiet revolution in Morocco: Page IV



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James Whittington on Lebanon's prospects as a financial centre

Beirut, city of surprises

here used to be a joke in Lebanon that no wealthy family was complete without its own bank. Not only was it the ultimate status symbol but it was also useful in raising cash to help fund other family business interests. For the seriously rich, this lure of personal banking was no joking matter and, during the 1970s, the number of banks in Lebanon proliferated.

Despite 15 devastating years of civil war in which the political and economic structures of the country came close to virtual collapse, the majority of the banks have survived. There are currently 52 Lebanese banks, 14 subsidiaries, and 12 foreign banks operating through a network of over 590 branches - that is roughly one branch per 5,300 residents making Lebanon one of the most over-banked countries in the Arab world.

The bursting confidence and resilience of Lebanese bankers is a throwback to the days before the war when Lebanon was an important international The system of free exchange and strict secrecy attracted money from a variety of sources; and a number of loans to India, Renault and even the World Bank were arranged in Beirut before 1975.

Now that hostilities are over and a massive reconstruction programme is under way, the government of prime minister

Continued from page one:

regional than it was a few

"Things have changed con-

siderably since Beirut's hey-

days," says another banking

analyst. "Nowadays, Saudis

and other Arabs have discov-

ered they can do all the bank-

ing they want in Paris, New

York, London. These places

Bahrain does."

offer more than Beirut did or

If any centre is to emerge, it

may prove to be Israel, which

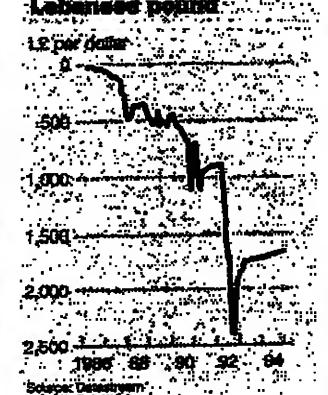
in its drive to integrate itself

into the region politically, is

years ago," says Mr Cunliffe.

Mr Rafik Hariri is lobbying hard to persuade the world that the country can regain its position as a regional centre for banking and finance.

To meet such aspirations the local banks are working hard to strengthen their balance sheets, diversify their assets. upgrade their infrastructure.



and modernise their systems and products to catch up with rest of the banking world. "There will be major changes

[in the banking sector] over the next few years. The whole business is light years behind and it needs a lot of investment in infrastructure, services and human resources," argues Mr Derek Kelly, a chief executive officer with the British Bank of the Middle East who moved to Beirut this summer to shake up the bank's

Questions on regional unity

strongest force for regional

economic integration. But, in a

region where political suspi-

cion has often been a chief

impediment to economic and

financial integration, Israel's

energy may create as much

Mr Hariri, for example,

competitive jealousy as unity.

believes strongly that Leba-

non's ambitions pit the coun-

try directly in competition

For the time being, however,

there is no other centripetal

force acting on the Arab finan-

cial world. The Gulf states may

with the Jewish state.

operations. At the top of the list of changes deemed necessary by the central bank. Banque du Liban, is a shake out of some of the smaller banks - more than 30 banks are capitalised at less than a million dollars. By February of next year, all banks must comply with the Basie Agreement and fulfil a capital adequacy ratio of 8 per cent. This may set in train a series of mergers, though only a small number of

banks are expected to disap-

For the larger banks, the pressing need is to iron out the distortions left over from the war. Balance sheets have grown tremendously over the past few years, albeit from a low base. Total assets increased by 326 per cent from 4.9 trillion (i.e. million million) Lebanese pounds in 1990 to LP20.9 trillion by June 1994, with private sector deposits up from LP3.5 trillion to LP16 trillion over the same period as rich Lebanese expatriates

returned flight capital. But lending to the private sector remains low and the principal currency used by the banks, and indeed the economy. as a whole, is still the US dollar. Even though the pound has been stable at around 1,700 to the dollar since February 1993 and the central bank has built up a hefty \$3.8bn in foreign reserves, the commercial banks do little more than buy high-yielding Treasury Bills

creating a cross-border bank-

ing and capital market. Oman

and Bahrain, for instance, are

exploring cross-border share

likely to be increasing openess

to the international financial

currents flowing into liberali-

sing economies such as Jordan,

Egypt, Morocco, Tunisia and

Whether such currents will

leave remaining anything

indissolubly 'Arab' about the

region's banking system, looks

Strength,

CUALITY and

at this point unlikely.

value

Lebanon.

But the greater trend is

region before it was closed in centre of Beirut. The success of the \$650m Solidere issue earlier this year, which was 42 per cent over-subscribed, formed make greater headway in

> Thirty-two banks and financial institutions have bought seats on the market's fully computerised trading floor and foreign institutions such as Paribas, Robert Flemming, Merrill Lynch and the Dutchbank ING have recently set up or revived offices in Beirut in anticipation of a fully-fledged stock market in the new year.

with the Lebanese pound. More than 60 per cent of deposits and 88 per cent of lending are in dollars. The average credit to deposits ratio for the sector is only 31 per cent and all loans are short term for trade and commerce.

In an attempt to encourage the banks to extend more credit in local currency; the central bank has relaxed its rules on compulsory Treasury Bill subscription from 60 to 40 per cent of Lebanese pound deposits. More importantly, interest rates this year have come down from 17 per cent to 14 per cent on 12 month maturities. Bankers believe that as the rate comes down further. margin pressures will force them to find more borrowers in the private sector.

Meanwhile, to cope with the demand for medium to long term financing, which is essential if the country's reconstruction programme is going to be a success, the Beirut Stock Exchange is being revived. "We are conscious that the

Lebanese economy cannot sustain real growth if we do not have medium to long term credit. That's why the central bank is backing all efforts to develop capital markets," says Mr Riad Salameh, the central bank governor. Beirut's stock exchange was

1983 at the height of hostilities. The core of the new capital market is Solidere, the \$1.8bn property-development company which is rebuilding the

one of the most active in the

the basis of a secondary market launched in late June.

"As a city famous for surprises, Beirut may once again. have its day," says one banker, hopefully.

Roula Khalaf highlights Arab banks outside the Arab world

Competition in trade finance hots up

"We have stopped being a bank of hig loans and hig transactions, today it's back to basics" says Mr Bernard Jacquet, chairman of the management board of Union des Banques Arabes et Francaises (UBAF).

His words aptly summarise the fate of Arab banks set up in the West in the heyday of Arab Banking with the ambitions aim of recycling the mountains of capital exported from the Gulf. After falling victim to the LDC debt crisis. most of the banks either went bankrupt or were taken over by Western counterparts.

The few lucky survivors including remnants of the UBAF Group, Saudi International Bank and United Bank of Kuwait - have largely scaled back their ambitions and are now focused on carving out comfortable niches from their western bases.

The former UBAF group. once a loose federation of banks in the West with common Arab public sector bank shareholdings, has now divided into separate banks in each of Paris, London and Rome. The Paris and London banks have secured an important stake in the trade finance between Europe and the Arab World.

UBAF Paris, the larger of the two with \$5.2bn in assets, has had a harder time shedding its LDC debt problems, given a relatively significant exposure to Middle East countries, including Iraq. Unable to generate enough earnings to cover provisions in recent years (the bank lost FF722m in 1993), the bank turned to shareholders again this year. Mr Jacquet says the latest capital injection of FF501m, which raised total coverage to a comfortable 66 per cent, will be the last.

The trade finance business, meanwhile, is becoming increasingly competitive, and business from Gulf countries a big market for the bank - is down this year. This has forced UBAF to streamline operations - staff has been cut by 15 per

cent in the last four years, says. Mr Jacquet - "we're doing our work smoothly and calmly and trying to do what we know how to do: trade finance." he

Trade finance business at UBAF Bank Ltd in London (1993 assets: \$1.1bn), 75 per cent owned by Arab shareholders and the rest by Midland Bank PLC, is focused on North Africa, and while business with Tunisia and Morocco is



Mohamed Fezzani, general menager and deputy chief executive of UBAF Bank, in London: "Trade finance remains our raison d'être," he says

flourishing, Algeria continues

to be a critical risk. With LDC problems behind it, and 78 per cent coverage of problem country risk, the bank was able to release £7.5m in provisions back into income last year, which allowed it to register total after-tax profits. of £18.7m and pay dividends for the first time since 1986. The London rating agency, IBCA, raised its individual rating of the bank this year.

UBAF London opened its first overseas office in Beirut, Lebanon this year, but "our raison d'être remains trade finance and we have no plans for a concerted break-out into anything else," says Mr Mohamed Fezzani, general manager and deputy chief

executive. The Beirut operation is headed by Meguerditch Bouldoukian, a former vicegovernor of the Banque du Liban, the central bank. London-based Saudi Interna-

tional Bank (with \$4.5m in assets in 1993), 50 per cent owned by the Saudi Arabian Monetary Agency and 20 per cent by Morgan Guarantee Trust Company, has undergone a significant transformation in the last decade, gradually moving out of commercial banking and into investment banking.

SIB's shareholders have been more than supportive - they rid the bank of a dogging LDC problem by buying the LDC portfolio in two tranches in 1967 and 1989. A gradual phasing out of lending activity has now led to non-interest income accounting for nearly balf of total revenues, and derived in large part from dealing profits. Buoyant markets last year thus pushed pre-tex profits up more than 80 per cent The bank's niche is among

institutional Saudi clients total funds under management now hover around \$4.5bn. SIB attempts to bring to the table sophisticated deals domestic banks may be reluctant to embark on. A typical example is the \$196m fund set up earlier this year with the US's Morgan Stanley offering collateralised loan obligations, with the collateral made up of high yield

United Bank of Kuwait, based in London, is one of the few Arab banks outside the Arab world not to have been lured by the appeal of LDC debt - "that's where the herd were going and we never found the risk appealing," says Mr. Christopher Keen, UBK's general manager. But the bank, which chose instead to channel Arab funds into financial instruments on world markets, suffered a blow in the 1987 stock market collapse. It has since shifted gears and refocused its business on fee-income from money manage-

The strategy seems to have. paid off Last year, UBK, which has \$2.8bn in assets, saw profits increase by almost 40 per cent to \$10.2m and its individual IBCA rating raised. Fee income now makes up about 40 per cent of revenues.

UBK, whose largest shareholder is Kuwait's Public Institution for Social Security, now manages \$2.5bn in fonds and tailored portfolios. It has chanpeled investments into a \$125m high yield securities fund and launched a fund based on the index of developing country debt with the capital guaran-

n the lending side, the bank has sought diver-sification and has built a sizeable business in property and sircraft finance. In November 1992, UBK provided \$26m to the lessor of a Boeing 757 operated by British Airways, and in March this year, extended a narther sam on a second BA aircraft. Its total aircraft portfolio now

stands at \$120m. The bank is highly exposed to the property sector, which constitutes a good chunk of its loan portfolio, though according to IBCA, the vast majority of the loans are on completed and fully let buildings.

But UBK still harbours amhitions to play a larger role on international markets. It is now attempting to take a giant leap forward by salling its money management skills to US pension funds.

Last year, the bank set up Portman Asset Management new subsidiary that will attempt to attract US pension fund investments toto international giobal government bond markets, where the largest component of UBK's funds under management are invested.

"We think fund management is an area we can compete in with anybody," says Mr Keen. "It would be a pity if we didn't extend our horizons further from Gulf markets."

Acceptance of Islamic banking is growing, writes Roula Khalaf

An inherent contradiction

define itself, Islamic banking - which follows the Koran's prohibition against receiving or paying interest is gaining greater acceptance in both the Arab banking world and the global financial markets.

of Islamic consciousness amongst depositors on one part and the realisation among western banks that they might as well take advantage of the increasingly esoteric way some people are choosing to bank, Islamic banking is attracting newcomers and is now seen as the fastest-growing segment of Arab banking. The US's Citibank has jumped on the bandwagon and is set to open a full-fledged Islamic banking subsidiary in Bahrain next

year. The growth of Islamic banking is a cause of concern as much as celebration, as intensifying competition will increasingly drive banks to take on added risk in an industry that remains fragmented and largely outside the reach of regulators.

Industry statistics are hard to come by, but estimates put total funds invested in an Islamic way in the region of \$50bn. Based on a study of eleven Islamic banks in the Gulf, Egypt and Jordan, Mr Farah Fadil, an economist formerly with the Central Bank of Kuwait, says Islamic demand deposits account for nearly 17 per cent of total demand deposits, and almost 15 per cent of savings and investment deposits. He estimates these funds grew at 8 per cent to 9 per cent annually in the last 10 years. Saudi Arabia continues to licences, lest it draws attention to the fact that all banks deal

resist granting Islamic banking in interest. But Al Rashi Banking & Investment Company. which has a banking licence on the condition that it not officially call itself Islamic. remains the largest Islamic deposit taker, with 1993 assets of \$7.6hm.

meanwhile, is one of the largest commercial banks in Kuwait, with a 15 per cent share of the deposit market and \$3.8bn in total assets. However, conventional Gulf banks like Saudi Arabia's National Commercial Bank, which have opened "Islamic windows" to cater to religious clients, are now stepping up their Islamic

banking activities.

an estimated \$2hn in assets and Geneva-based Dar Al Mal Al Islami, with \$609m in assets, have tried in vain to obtain licenses to take deposits in Saudi Arabia and now act more as investment companies. catering mostly to large depositors. A newcomer to the field is Islamic merchant bank set up in Kuwait in 1992 with institutional Saudi and Kuwaiti

shareholdings. The increased competition on the commercial and investment banking sides is likely to put pressure on the industry to provide better yields to depositors. According to Mr Fadil. Islamic banks, with very few exceptions, provide returns below those offered by conventional counterparts.

money in short-term deals continues to generate much debate in Islamic banking circles as to whether the industry is following the spirit in addition to the letter of the Koran.

their funds invested.

that the aim of Islamic banking should be to develop the economies of poor Moslem countries by providing finance to small enterpreneurs ignored by conventional banks - "the challenge of Islamic banking is not to finance the same project on another legal basis," says Mr Volker Nienhaus, an many's Bochum University.

Islamic banking expert at Ger-The drop in interest rates in recent years, however, has

Funds invested in an Islamic way in the Arab world may mount to \$50bn - much of it is used for commodity trades

The reason may lie in the fact that there is an inherent contradiction in Islamic banking. The Koran prohibits interest because money should not be created out of money. Rather, profits should be generated from taking risk on productive investments and depositors should share in the bank's profits as well as losses. But the banks know that when depositors, religious or otherwise, place their money in a bank, they expect to come back and find it.

aced with this challenge. Islamic banks, to some Moslem scholars' chagrin, have chosen to mirror conventional banking's fixed rate products that provide a pre-determined rate of return in a short term. About 75 per cent of Islamic banking funds are invested in short term commodity trades and trade finance deals where, in return for a fee, a middleman - often a Western bank, like Citibank - arranges for a trader to buy goods on Islamic banks' hehalf and resell them at a predeter-

mined mark-up. To minimize their credit risk further, Islamic banks often seek guarantees from third parties.

The Western banks have always been happy to oblige. Islamic banks, at least in the early days, paid so little to depositors that they were considered a relatively cheap source of funding. Islamic Jeddah-based Al Baraka with banks are often willing to

eroded margins on trade finance and though Islamic banks do not deal in interest, the mark-ups they charge are for competitive reasons directly linked to the interest rate market. This, coupled with the spread of Islamic boutiques, which widened depositors' choices, has forced Islamic banks to focus on longer term deals in an effort to

improve yields. Islamic scholars are pleased with the arrangement, which brings Islamic banking closer to the spirit, if not only the letter, of the Koran. And so are Western bankers, whose experience and international reach allow them to bring long-term deals to the Islamic banks'

Leasing transactions are gaining popularity. For example, ANZ Grindlays last year arranged for Al Rathi to lend \$92m in bridge finance to Pakistan's \$1.9 bn Hub Power project. The International investor, meanwhile, raised \$450m in Islamic money in 1993 to finance leases for seven Kuwait Airways aircraft.

United Bank of Kuwait recently set up an Islamic equipment leasing fund, marketed to Islamic and non Islamic clients, and promising a 9 per cent return.

Mr Duncan Smith, UBK's head of Islamic investment banking unit, says the shares in the fund can be traded and UBK has agreed to buy the shares back from investors wishing to sell.

receive sub-Libor rates to get But there is much work ahead for the industry. A main challenge is to expand the The concentration of Islamic menu of products it offers. Some Western financial institutions, for instance, are peddling derivatives tailored to the Islamic market. But con Islamic banks invest in derivasharia board, whose members are experts on the Koran but less so in the field of bank options, considering them "unislamic," but Dar Al Maal's sharia board, for example, has: approved the use of currency options.

> What about equities? It used to be the case that all Islamic banks resisted investing in equities of listed securities on world markets because most companies have some form of leverage. Now Dar Al-Mal has convinced its sharia board that equities are acceptable investments. The International Investor, meanwhile says its sharia board approvés investments in companies that are no more than 30 per cent

"It's up to each institution to say what is Islamic," says Mr Richard Duncan, director of Islamic finance at ANZ International Merchant Banking.

The absence of a standard interpretation of the sharia, or Islamic law, will dampen further development of the industry and slow efforts to establish capital markets where standard products can be traded between various Islamic

Another growing concern is that the industry remains unregulated, lacking not only a lender of last resort in case of failure - and there have been a few in the 1980s - but also restricting banks from assuming risk and managing their daily liquidity. The banks cannot keep reserves with the Central Bank or borrow on the interbank market because they would have to receive interest

in return Mr Fadil says that Islamic banks have resorted to pri-vately arranged short-term liquidity techniques as a substitute, but he argues that these instruments are often costly and thus negatively affect the banks' profit maximization - "this is an unregulated sector that controls a high proportion of monetary aggregates in the economy, and this is a cause for concern," says Mr Fadil. "What is needed is the beginning of a dialogue between central banks and islamic banks,"

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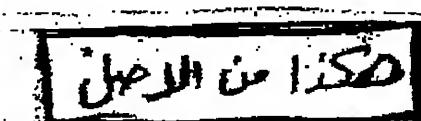
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Transfer in the larger of the

Profit squeeze tightens Few bankers believe there is likely to be a repeat of the disastrous loan defaults of the mid-1980s slump, reports Mark Nicholson

cial banks posted record profits and boosted balance sheets. comes the 1994 squeeze. While the sector showed overall growth in profits of 25 per cent last year, earnings were up just 3.5 per cent for the first half of this. Prospects for 1995, say Riyadh bankers, look tight. The prime reason is the sharp fall in government spending, ever the motor of the Saudi economy, and itself the the legacy of more than a the legacy or more and, of decade of fiscal deficits and, of decade of liscal deliberation of course, the big one-off toll of the Gulf war. The government began 1994 by decreeing a sweeping 19 per cent cut in

spending, a target economists

believe is close to being met.

Further cuts are expected in

he legacy of regional

cast a pall over the banking

system and the entire econ-

Two problems remain after

Together, they were respon-

sible for 96.8 per cent or some

haunt some institutions in Kuwait and there are bank

in both states which continue to prosper.

Knwaiti private sector

indebtedness from the collapse

Souk Al-Manakh, the unofficial

stock exchange, continues to

the passage of the second and

final deadline, last October 31,

authentication of bad debts

gramme (DDSP).

for the registration and

under the government's Diffi-

instability continues to

fter the boom year of

1993, in which eleven of

Saudi Arabia's commer-

Total capital of the top 100 Arab banks 4993 total: \$28.26bo.(1992; \$25.58br) Saudi Arabia 31% Maghreb 7% Egypt 8% Levant 5% Kinwalt 11%: Rest of the GCC 3% UAE 19% Behrain. 13% Others 9%

SAUDI ARABIA

next year's budget. As a result, banks are being caught in a tightening vice. One side of the vice is the demands made by the Kingdom's growing private sector, to which government payments for contracted work and supplies has dried up in the past 18 months. Bank lending to the private sector continues to rise - it was up 7.3 per cent in the first half of 1994 over the same period last year - but bankers say much of this is bridging finance to tide over

tors. The other side is the continued appetite of the government, which has relied heavily on the commercial banks for its deficit financing. By midyear, according to a study by Mr Henry Azzam, chief economist at National Commercial Bank, Saudia Arabia's biggest total exposure to the government had reached 28.5 per cent of gross assets, a total of SR299bn. Economists say the government's domestic borrowing, made largely through the sale of treasury bills and govunpaid government contracernment development bonds.

has soared from zero to \$84bn since 1987.

ARAB BANKING III

As a result, most banks are now either up to, or even exceeding, the Saudi Arabian Monetary Authority's statutory loans-to-deposits rato of 65 per cent. But while the borrowing needs of both the government and the private sector are unlikely to abate, banks are finding it increasingly difficult to expand deposits. Money supply in the kingdom, for instance, slipped 4 per cent June-on-June and has shrunk further since, banker say this largely attributed to government delays or non-payment of bills.

Few bankers, however, are unsettled by these trends. Mr Azzam, for instance, argues that most Saudi banks remain highly liquid, still able to draw on their deposits with banks abroad and other foreign assets, including securities, which he puts at SR37.5bn and SR92.7bn respectively.

"Monetary authorities may find it advisable to reconsider the 65 per cent limit they impose on customer deposits to allow banks to respond more favourably to the credit

Capital (Sm) Smok or Country (Sm) (Sm) equity, % assets, % 4-stitution 3,189.55 4,732.98 19.84 1. Islamic Development Bank Saudi Arabla 1.656.42 17.659.58 Saud Arabia 2. National Commercial Sank 1.846.60 13.974.09 13.33 1.76 Sauci Arabia 3. Rivad Bank 1,648,00 18,433,00 8.37 0.75 4. Arab Banking Corporation Bahrain 215 2.03 1,614,88 1,707.24 34.66 5. Arab Bank for Econonomic Dev. Sudan 15.30 1,091.89 10,944.98 6. National Bank of Kuwali Kurwait 10.10 1,061,07 14,283,10 107.15 7. Arab Bank Jordan 23.20 1,032,85 7.630.45 8. All Rajhi Banking & Inv Corp. Saudi Arabia 8.14 963.87 8,313,53 78.42 1_24 UAE 8. National Bank of Dubal Ltd 1,50 14.07 8,554,60 128,45 10. Gulf Investment Corporation 912.99 Kurwait 10,540.75 29.05 865.99 11. Saudi American Bank Saudi Arabla 3,847.21 0,80 5.54 694.63 12. Libyan Arab Foreion Bank Libys 15.10 107.50 1,77 6.079,50 13. Saudi British Bank 657,60 Soud Arabia 1.94 851.00 12.80 Soud Arabia 659.80 14. Arab kwestment Company

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Twenty leading Arab-owned banks and financial institutions

This table lists Arab banks and institutions based within the Arab World, thus some European-based Arab banks are not included here. Total capital is defined as tur one (core) capital, plus ber two (supplementary) capital; total assets are as given in bereist financial statements and net of contra accounts. Source: Capital Intelligence, P.O.Box 3585, 6-8 Paphos Road, Limessol, Cyprus; telephone (5) 356 700; tax (5) 359

many banks than either rival-

denomination T-Bills or Devel-

opment bonds, both of which

have become less attractive as

US interest rates have risen,

and while there remain spo-

radic speculative assaults on

the Saudi rival - which the

requirement of the public and private sectors." he argued in a recent NCB economic bulletin. The squeeze has also

15. Al Bank Al Saudi Al Fransi

16. Arab National Bank

17. Gater National Bank

20. The Gulf Bank

18. Gulf International Bank

19. National Bank of Abu Dhabi

prompted some useful invention. Saudi British Bank, for instance, in August marketed on behalf of the government a first ever \$280m issue of dollar denominated floating rate notes. Part of their virtue is that the notes need not be booked as loans on bank balance sheets. They are also a

more appealing prospect to

Saudi authorities remain adamant will not be devalued. A second floating rate issue is likely soon, and some bankers in Riyadh believe other innovations may follow - "the

traditional ways of bandling

the financing of the economy have reached their limits. says the managing director of one leading Rivadh bank, who says he believes the Saudi capital market may be on the cusp of a new flourishing period.

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88.20

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4,170,17

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Return on Return on

Neither do bankers appear too gloomy about the present squeeze on the private non-oil sector, the continued growth of which has been providing most banks with considerable opportunities. According to Mr Azzam's figures, lending to pri-

vate businesses was 70 per cent higher in the first half of 1994

than at the end of 1990. Pressed though many businesses may be, few bankers believe there is likely to be a

repeat of the disastrous loan defaults of the mid-1990s slump "the banks will ride this through," says one bank economist. "The banks are better positioned than in the mid-80s and the private sector is better

off generally and better run." There have also been some signs in the past two months that the government has started paying some of its bigger overdue debts.

Most banks have, nevertheless, begun to add provisions. One of the kingdom's biggest banks says there has been a 42 per cent rise in late loan repayment in the past 10 months but that the bank is not panicking yet. Many bankers say they are becoming increasingly cautious about new private sector lending, however.

But bankers say private businesses are considerably more tightly run today than a decade ago, banks are more willing therefore to step in and offer assistance and many private companies are themselves better placed since the post Gulf war boom - "knock on wood, I don't think we'll see the kind of mussive collapse we saw in the 1980s," says one banker. "It's a much more realistic world."

Robin Allen highlights trends in Kuwait and Bahrain

Prospering despite problems

\$23.4bn, of the total debt of around KD7bn (\$24.2bn). It is reckoned that most of the 1.502 debtors who failed to register by the end of October "are either bankrupt and therefore don't care," in the words of one senior banking official: or they have already left the country and do not intend to come back. Collectively, they owe KD228m (\$788.9m), and will, in due course, be taken to court. More serious is the prospect

cult Debts Settlement Profor those 5,500 people who have The good news is that 8,889 registered and who chose the debtors out of the original first option for settlement - to 10,391, just over 85 per cent, repay their discounted debts have either fully settled or have registered for settlement under the DDSP's discount

by September 7 next year, the end of a two-year period since the DDSP law became opera-

Even after taking into

the generous dis-

counts, which vary from 54.86 per cent to 75 per cent, depending on the size of the debt. these people still have to find a total of KD2.5bn (\$8.6bn). Many of these individuals

would have to sell their Kuwait-based shares and property in order to raise the money. Such a massive sale of private sector assets could well tear the heart out of Kuwait's fragile economic recovery of the last two years; and the goverament is now said to be thinking of asking the national assembly to amend the law to give these debtors more time. Despite these problems, the two leading banks, National Bank of Kuwait (NBK) and Gulf Bank, each increased their profits by 22 per cent last year and maintained profit

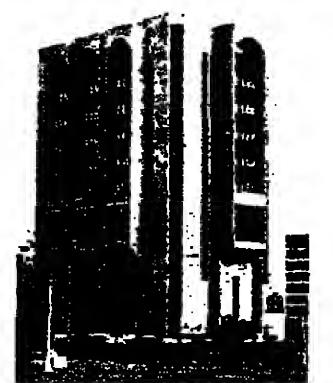
growth through the first half of

NBK in particular, the winner this year of Euromoney's award for 'The world's best smaller bank,' stands out for never losing sight of the three ingredients essential for any bank: a solid capital base; a clear strategy from its board; quality management which is allowed the freedom to manage without interfer-

BK's return on equity, 15.98 per cent, and its tier-one capital adequacy ratio of 22.75 per cent, are higher than many larger banks from politically more stable areas. It not only stayed clear of the Souk Al-Manakh casino; it also anticipated the regional economic downturn after 1982 and built up its assets and business overseas so that today these represent some 35 per cent of the total. and contribute more than that

to overall profits. Kuwait is also the home to **Gulf Investment Corporation** (GIC), owned equally by the six GCC governments - Bahrain, Kuwait, Oman, Qatar, Saudi Arabia and the UAE.

In its turn, GIC is the outright owner - since 1991 - of Bahrain-based Gulf International Bank (GIB), whose part-Iragi ownership prior to that was dispensed with in the absence of Iran after the Gulf war by the simple expedient of writing down all existing shares to zero; followed by the GCC governments re-capitalis-



The head office of the Gulf International Bank (GIB) in Manama, Bahrain and its Abdul-Jawad, GIB is owned by the Gulf Investment Corporation (GIC)

ing the bank. GIC is an investment and merchant bank: GIB a wholesale commercial bank. Both were set up for the primary purpose of promoting

economic growth in the GCC. For different reasons both have been slow towards achieving this purpose. In the case of GIC, its focus has been blunted by GCC governments

which up to now have had the revenue to finance their own economies' development. GIB. in common with many other Bahrain offshore banking units (OBUs), incurred losses in Saudi Arabia; as well as in Latin America and Iraq. For all these, provisions, sometimes full provisions, had to be made. In both cases last year's prof-

its were largely dependent on interest and gains on investment and trading securities. For the first six months of this year, GIB reported a three per cent fall in profits, largely because of a full in "other income," trading and investment securities, from \$32.5m in

Continued on page IV

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COMPETITIVE EDGE

Gulf International Bank (GIB) is a wholesale commercial bank based in Bahrain. It is wholly owned by Gulf Investment Corporation (GIC), the international investment banking corporation owned equally by the governments of the six

member states of the Gulf Cooperation Council (GCC) - Bahrain, Kuwait, Oman, Qatar, Saudi Arabia and the United Arab Emirates. This ownership provides a guarantee of financial strength, integrity and commitment to the regional markets.

GIB offers a comprehensive range of wholesale commercial banking services including Corporate and Islamic banking and Treasury activities. Target clients include major indigenous private-sector corporations, Gulf based financial institutions, multinational companies active in the region and the governments of the GCC States themselves.

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UNITED ARAB EMIRATES

apital increases over the last two years have brought most Gulf Arab banks above the eight per cent capital-to-risk-weighted assets guidelines set in 1988 by the Basel committee of the Bank for International Settlements. The average capital-to-assets ratio of the top 30 Gulf banks at the end of last September stood at 11.96 per cent.

However, other issues of supervision and control still cause concern to central banks. So much so, say many Gulf bankers, that Gulf monetary and other authorities are ignoring important areas that affect Gulf financial institutions' long-term interests.

Two recent conferences illustrate these contrasting attitudes. In the first, central bank auditors from the Arab League's 22 countries meeting in Abu Dhabi at the end of November under the auspices of the Arab Monetary Fund, showed how monetary authorities are still pre-occupied with banking supervision and haunted by other problems left over from past crises, including the 1982 unofficial stock market crash in Kuwait; the seven-month Gulf war of 1990-91; and the 1991 collapse of Bank of Credit & Commerce International. It was the last of these which finally sourred Gulf Arab central banks to implement the Basel committee's guidelines.

Central banks' auditors' priorities still focus on the need for quarterly reporting and inspection of banks' financial statements, stronger central banks' initiatives to persuade

his year's historic peace agreement between Jordan and Israel, signed on October 26, poses a big challenge to the kingdom's banking and financial sector. Fastmoving plans for regional co-operation and joint ventures, along with increased competition for cross-border investment and trade present huge opportunities for development.

Some Jordanian banks have already begun to respond to the new political environment by opening branches in the rapidly expanding economies of the West Bank and Gaza Strip: meanwhile, a number of Israeli bankers have begun looking for custodians to carry out their business in Amman. On both sides of the River

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agencies.

Call for greater innovation domestic banks to merga, more open disclosure in bank reports; all standard issues which need to be respected before the GCC banking sys-

tem can mature. In the UAE, an extra element of control was added last year with the imposition of apparently stringent but in some cases still undefined lending limits, to a financial market which is the most houvant of the six GCC

countries. According to the UAE's central bank governor Mr Sultan Al-Suweidl. UAE financial institutions increased their combined profits last year by 65 per cent compared with

A central bank report on 27 November showed credits from the country's 47 banks had increased 13.1 per cent to Dh81.6bn (\$22.4bn) to the end of September this year, compared with the first nine Dubai contains some of the

most adventurous of the Gulf's financial entrepreneurs; and the UAE as a whole, because of its federal structure, is certainly the most difficult of the six GCC countries to regulate. So it is not surprising that it is the UAE's central bank which has been the most authoritarian. However, UAE and Gulf bankers insist that instead of concentrating solely on tighter

control over banks in their own national back-yards, what the central banks and other authorities should be concerned about is the fragmentation of Gulf financial institutions within highly protected country zones.

For example, in all of the GCC, only one local bank. Bank of Bahrain & Kuwait, has a franchise, excluding representative offices, in as many as

Domestic banks cannot provide the wide range of financial services offered by international investment houses

three of the six GCC states By contrast, British Bank of the Middle East, among foreign banks, has a franchise in five of the six. Restricted in the UAE to

eight retail outlets and generally deprived of large and cheap government deposits, foreign banks have to work a lot harder for their profits. Speakers at a recent finan-

cial forum in Dubai staged by **Emirates Bank International** constantly returned to this theme of national banks' fragmentation and protection. They included the former Kuwait central bank governor Mr Abdul-Wahab Al-Tammar;

the UAE's assistant under-secretary for revenue and budget. and chairman of Emirates Industrial Bank, Dr Khalfan Bin Kharbash: Mr Henry Azzam, chief economist from Saudi Arabia's National Commercial Bank; Citibank's UAE manager, Mr Ahmed Bin Brek: and the former chairman of Arab Banking Corporation, Mr

ARAB BANKING IV

Abdullah Sandi These and other prominent Gulf bankers have focused on the need for greater innovation in the financial services' sectors, with backing from "the powers that be," to match up to competition from western international banks, whose innovation skills and constant range of new products were leaving Gulf banks further and further behind.

"Who manages the huge private sector institutional and individual portfolios?" asked one speaker. The answer: international investment houses, because domestic banks were not equipped to offer the same range of products.

rich," said another speaker. and this liquidity "is being parked abroad." Governments had to establish credibility by setting up transparently fair "practices, procedures and policies" - so banking, business, and judicial

processes worked effectively

and equally. Individual GCC country markets had to be big enough for serious investments to be made. Either governments provided these - and recent events had shown that governments no longer wanted to continue to be the primary investor - or entrepreneurs took up the slack.

For that, the authorities had to set the banking sectors free by privatising their shares in commercial banks and allowing in foreign competiton; by establishing country and regional stock-markets (in the UAE a purely national stockmarket has been in the "studystage" for almost 13 years); by allowing banks to operate freely across GCC national boundaries; and allowing them to adapt to compete with nonhank financial interests which were entering the market to do many of the things, such as credit cards and auto-leasing. that only banks used to do.

The private bond sector should also be encouraged to help cater for regional funding "Our market is liquidity- requirements through the establishment of an Arab credit rating agency. In this way, domestic Arab institutions would be encouraged to issue their own bonds for marketing across GCC national

Robin Allen

Jordan's peace agreement poses a big challenge for banks

Fresh opportunities abound

Jordan many hope that peace will act as a catalyst for faster economic reforms and liberalisation. A recent report by the World Bank* urges the Jordanian government to push on quickly with its economic reforms if it wants to capitalise on the benefits of peace. In the banking and finance sector it says the authorities must loosen the regulatory environment, while the kingdom's banks need to modernise their operations and introduce new products and services if they

are to catch up with international banking standards. "We've been running the banks in the form of crisis management for the past few years with one eye on political uncertainty and the other on regional instability," explains Mr Tawfik Fakhouri, chairman of the Bank of Jordan which was the first to re-open a branch in the West Bank this year. "Now we have a peace treaty, banks will be willing to expand and invest in the long term stability of Jordan and

Your Bank in the

State of Kurratting

Palestine," he says. Jordan's crisis management began in 1989 when the IMF was called in to deal with an overwhelming burden of foreign debt. This resulted in a five-year adjustment programme and strict foreign exchange controls. In the same year, the central bank was forced to take over two troubled local institutions. Petra Bank and Jordan Gulf Bank, for failing to comply with banking regulations. The psychological impact of the Petra

most innovative banks was unable to honour its liabilities. is still felt by the 15 main commercial banks operating in Jor-

on capital transfer, and a

Mr Michel Martou, the deputy central bank governor, says that more liberalisation is on the way with the central bank working towards full currency convertibility and gradually moving away from direct controls to open market operations - there has been a weekly auction of Certificates of Deposit for nearly a year

now. He argues that Jordan's banks stand a good chance of benefitting from the peace money here. What we should agreement, as long as they get into are things like fund diversify their services in management and custodial and further strengthen their

Not that the banks have been complaining much about the central bank's rules. The health of their balance sheets has improved dramatically under the well-regulated regime of the past five years.

Continued on page V

Bank scandal, in which one of the kingdom's biggest and

Although the regulatory environment has eased over the years, certain stipulations remain such as credit/deposit ratio requirements, restrictions national currency which is fixed at a daily rate against a basket of currencies by the central bank.

> tion on funds. Mr Het served on a government committee, which reported last February on the dividends that Israeli banks and finance houses could hope to gain from peace with their Arab neighbours. It came out emphatically against turning Israel into a tax haven - "it would attract the kind of money we're not interested in attracting." Mr Het insisted.

"We don't need laundered balance sheets. regional centre for development banking. Ten American

> bankers are already dipping their toes in the water. foothold in Israel," according to Dan Halperin, a financial consultant and former Israeli

"Almost everyone who counts today has some kind of

Israel could also become a

and European investment

Aviv can eat a civilised

breakfast and still trade

on the Far Eastern stock

exchanges. During the day he

can buy and sell in all the

European markets. And before

dinner he can tune into Wall

If Middle East peace adds

the necessary element of polit-

ical tranquillity, Israel is

ready to exploit this geograph-

ical advantage to promote

itself as a regional financial

Meir Het, a former chairman

of the Tel-Aviv stock exchange

and of Bank Leumi, Israel's

second biggest bank, told The

Financial Times: "We should

try to encourage quality finan-

cial services that can utilise

the benefits of a location

where you can sleep soundly

If the tax incentives were

right. Mr Het predicts that

American and European Jew-

ish professionals would set up

shop in Tel-Aviv and provide

the essential expertise. He sug-

gests conditions similar to

those operating in Dublin -

low taxation for companies

that do the business, no taxa-

in the night and still be active

in all the major exchanges."

Street

logical barriers against doing

tional giants.

already to have trampled down the political and psycho-

of New York in Israel "mostly, they are employing Israelis as their eyes and seeking business here."

Originally, these banks were attracted by Israel's privatisation programme. They are also angling for a share in large infrastructure projects, such as the expansion and modernisation of the national rall network, plans for a rapid-transit system in Tel-Aviv, and expansion of Ben-Gurion international airport.

Working for peace: the 1994 Nobel Peace Prize winners - for their efforts towards peace in the Middle East -

were PLO leader Yasser Arafat, left; Israeli prime minister, Yitzhak Rabin, right; and foreign minister Shimon

Israel's prospects as a regional financial centre

Everything depends on the peace process *

Peres, centre. They are pictured here with their medals and diplomas in Oslo's city hell

"By and large," Mr Halperin admits. "the investment bankers are here for the Israeli work. But some are also coming in order to be involved in regional projects, in which Israel will be involved. Let's say, a natural gas pipeline from the Gulf to Israel, or all kinds of projects for the Jordan Valley and the Dead Sea that were mooted at the Casablanca Middle East economic conference in November.

"Nothing is very 'concrete' yet, but the bankers are

meir Het is equally cautions - "everything depends on the peace process," he says. "If it goeswell, the prospects are good. Interest is being expressed. but bankers are conservative people. They will need to see that conditions are stable. It's a future hope, but not some thing you can build on."

Pinhas Landau. a senior financial columnist on Telegraph, an Israeli business daily paper, believes that Israeli banks could also turn into primary players in regional project and trade finance - "if only because the nant," he argued, "it is perfectly feasible that Israeli banks will take a lead."

They would, however, have to build up their expertise and compete with the interna-

The Gulf Arabs seem

fund manager in Tel- Treasury official, who now business with the Jewish state we've got nothing against the people with the money. Mr Landau explains, "and they've got nothing against us. More and more visibly, they're

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What nobody takes seriously is the suggestion that Tel-Aviv might assume the role of regional banking centre that Behrut played before the Lebanese civil war broke out in 1975. The oil sheikhs no longer need it. They have made alternative arrangements, and the banking world has changed.

The days when Beirut was the only Arab capital where the phones worked are long over. With faxes and electronic mail, it is as easy and as onick to send instructions to Europe as it is across town. Market information is 'on line' in real time. If the princes and the playboys went to Beirut to escape the puritanism of Saudi Arabia, they can now fly to Landon or Paris in five or six hours. And even with peace, tranquillity will remain rela-

"If you're an Arab sheikh in Knwait, waiting for the Iraqi tanks to roll again," says Pinhas Landau, "you keep your money in classic safe havens -Switzerland, or Luxembourg, or the Channel Islands, or in London or New York. What they offer is a historic record of expertise and political stability, safety, security, secrecy.

"Tel-Aviv is lacking most of the classic requirements of a banking centre. Nothing on earth is going to make the Middle East in general and Israel in particular a safe haven any time in the near fature, even if we-make peace with everybody."

Then there is the more spetise - "it is entirely lacking," he says. "It can begin and develop gradually. Tel-Aviv has certain things to offer, Jewish financial know-how among them. But while manufacturing centres like Hong Kong can be built overnight, financial centres cannot."

Eric Silver

Jordanian banks clamour to re-open branches

A rush back to Palestine

or the Palestinians, one tangible sign of progress in the Middle East peace process is the return of Arab banking to the West Bank and Gaza Strip. Before the historic peace agreement, signed in September 1993 between the Palestine Liberation Organisation and Israel, most Palestinians kept their savings under the mattress and the only credit available came from the UN Relief & Works Agency for Palestine Refugees in the Near East.

After the 1967 war, nearly all the Arab banks operating in the occupied territories moved out. Likewise, during the heady days of the intifada, most Israeli banks which ventured into Palestinian territory also closed down. As a result, Arab banking activity was limited to the odd branch of the Bank of Palestine in Gaza and Jordan's Cairo Amman Bank which opened in the West Bank in 1987. Since the peace agreement all this has changed. Jordanian banks are clamouring to re-open branches in the West Bank and the Palestinian authorities have big ideas such as printing their own money and setting up a capital market for their

Six Jordanian banks - Jordan National when the \$2.4bn worth of aid funding

Bank, Arab Bank, Jordan Gulf Bank, ANZ Grindlays, Arab Land Bank, and the British Bank of the Middle East - have so far re-opened branches and more are planned for next year. Other Palestinian institutions are also in the pipeline.

Under the present arrangements, Jordan's central bank is responsible for banking regulations in the West Bank and Gaza Strip. However, the Bank of Israel and the Palestine National Authority are also involved in licensing and monitoring of the financial institutions, and a Palestinian Monetary Authority is planned for the new year.

his confusing web of regulators, along with the free existence of several currencies, are among the prime concerns of bankers on the ground. "It's a very difficult environment. Not only are their huge risks in offering loans in different currencies, but the regulations are a big headache," explains one

Operational difficulties aside, most bankers are salivating at the prospect of an investment-led economic boom which has been forecast for the territories if and

which has been committed over five years materialises. Taken against the World Bank's estimates of GDP for the West Bank and Gaza Strip of between \$2.5-\$2.75bm, it is obvious that the huge capital inflows involved will be a great boost to the services sector.

Arguments are still raging, however, between donor countries, the World Bank, and the Palestinians over who will handle the distribution of aid. The twomain Palestinian institutions involved are the Palestinian Economic Council for Reconstruction and Development (Pecdar) and the finance ministry, although individual donors have insisted on moni-

toring their contributions closely. Despite the problems and uncertainties surrounding the final outcome of a Palestinian/Israeli settlement, bankers are convinced they will have a big role to play -"the secret is to get in early and develop at the pace of things on the ground. Sure, it's frustrating, but in the end it should be very lucrative," explains a Jordanian banker who plans to open the first Islamic bank in the Gaza Strip in the new

James Whittington

citizen Mr Nemir Kirdar with \$50m capital paid in by a few

operations of these financial institutions through encouraging interaction amongst scholars of the relevant disciplines, practitioners of Islamic finance, and governmental regulatory

The Association has a membership base from diversified Islamic financial backgrounds, as well as an observer status criteria for conventional financial institutions.

The International Association of Islamic Banks

The International Association of Islamic Banks (IAIB) was founded in August 1977 under the

The fundamental objective of the Association is to reinforce the ties and links amongst

The Association undertakes to further the understanding of the philosophy and principles

of Islamic economics and banking. It endeavours to standardise the procedures and

Islamic financial institutions and to promote mutual cooperation and coordination.

auspices of the Organisation of Islamic Conference in Jeddah, Saudi Arabia.

Samir Abid Shaikh, Secretary General IAIB P.O. Box 9707, Jeddah 21423, Saudi Arabia Tel. (+966-2) 6516900, 6519024, 6518092

Fax. (+966-2) 6516552

For more information, please write to or phone.

Continued from page III

1992 to \$14.4m this year. Two other institutions stand out among the 69 OBUs and exempt companies in Bahrain. Both are the antithesis of GIC and GIB.

The first, Arab Banking Corporation (ABC), has developed in just 17 years to become the biggest commercial bank in the Gulf and one of the largest bank holding companies in the Arab world. By the end of

Expansion in Bahrain

last June the ABC group had built up assets to just under

ABC's strategy and growth was synonymous with the vision and energy of its founder and chief executive, Mr Abdullah Saudi, a Libyan national, who felt compelled to resign last May as a result of political pressure exercised through the US Treasury's Office of Assets Control.

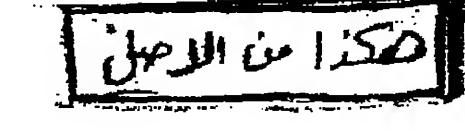
His replacement, Mr Ahmed Abdullatif, formerly deputy governor of the Saudi Arabian Monetary Agency (SAMA) and now managing director of Jed-dah-based Riyad Bank, will

mean a radically different style of leadership. The second, investorp is a more recent creation even, than ABC, and no less suc-cessful it was founded in 1982 in Bahrain by Iraqi-born US

wealthy Gulf individuals. His aim was to marry the capital export potential of the Gulf with investment opportunities in north America and Europe. By the end of last October, Investcorp had arranged 52

corporate and real estate investment transactions worth over \$6.5bn. The few shareholders have

become more than 10,000; paid-in capital is now \$378m on total assets of \$1.4bm.



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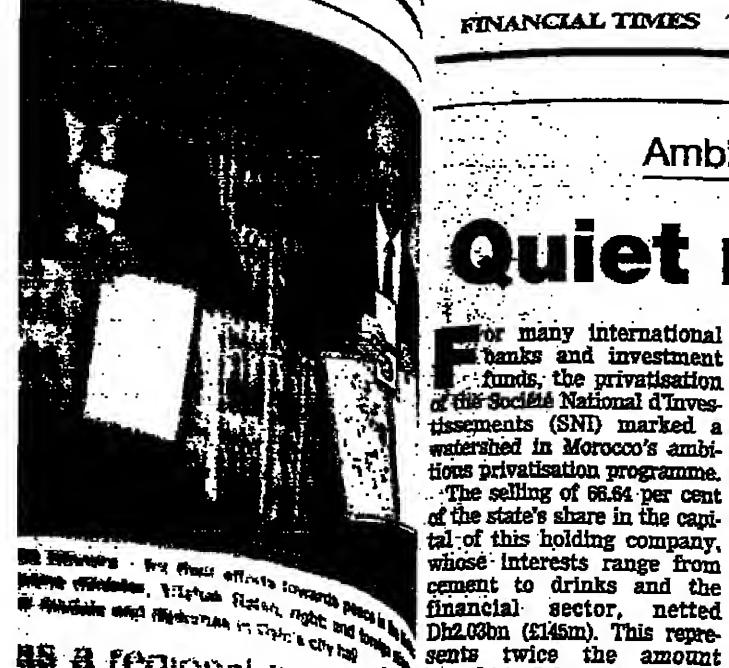
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Ambitious privatisation programme in Morocco

Quiet revolution under way

banks and investment funds, the privatisation of the Societe National d'Investissements (SNI) marked a watershed in Morocco's ambitions privatisation programme. The selling of 66.64 per cent of the state's share in the capital-of this holding company, whose interests range from cement to drinks and the sector, netted financial Dh2.03bn (£145m). This represents twice the amount brought in July 1998, when the state sold a 51 per cent stake in the CIOR cement company to a French subsidiary of the Swiss Holderbank group.

The sale of SNI shares was split three ways. 35 per cent of SNI shares were sold to Moroccan institutional investors, who cannot sell them for five Moroccan and foreign institu-tional investors. The remain-ing 15.64 per cent were floated

on the Carabian were they were exchange where they were over-subscribed eight times. Critics were many, however. The authorities decided to float 15.64 per cent of the shares on

the Casablanca stock exchange during the first week in November at Dh300 a share, to the special encourage institutions to bid a higher price. SNI shares had is it plant to days earlier.

Trading been suspended at Dh425 a few

Trading resumed some stores of the minihad been completed. The minimum sale price per share for institutions set by the commisthe day tion operations was Dh325. the cole and non operations effectively bought the shares at Dh425.

Furthermore, bankers in

London and Casablanca with the described the back-room operations of the Banque Populaire, which was the agent, as a " real time lite "shambles." However, the broad success

of the sale means that that the country's privatisation drive is more or less on track but the quick gains realised by some private investors smacked of speculation - not the kind of impression the authorities wish to give if this selling of wide acceptance in Morocco. "the family silver" is to find

far brought in US\$230m, a figure which could well increase if the state goes ahead with its berden er laigt proclaimed intention of selling its 50 per cent stake in Morocco's second largest commercial bank, Banque Marocaine du Commerce Exterieur. That sale is expected to generate no less than £76.5m. This operation is not expected to be completed before the end of the year: when completed, it will push up the proceeds of privatisation to twice the £193m level

reached in 1993. The privatisation programme launched in 1992 is a little late and the second on initial targets which had suggested that 112 companies worth an estimated £1.3bn



Yitzhak Rabin after their recent meeting at the royal palece in Casablanca. Rabin was in Morocco to attend the first Middle East and North Africa Economic Summit, Israeli Moroccan-born Knesset vice-president Rafi Edri, centre, looks on.

would be privatised by the end of next year. There is no mistaking, however, the quiet revolution which the sales of shares from state companies is bringing into a hitherto very cosseted and closed world of banking and share transac-

Direct foreign investment in Morocco has risen steadily since 1987 to £349m last year and is expected to top £616m this year. Trading on the Casablanca exchange has already more than doubled so far this year and is expected to top the

were launched early last year by Société Marseillaise de Credit and are managed by its Generale de Placement subsidiary, GP Bank.

Three of the largest funds include the £39m Morocco Fund, which is jointly owned by ONA, the kingdom's largest private company, and Salomon Brothers: the £15m Interfina fund, jointly owned by by three Moroccan banks, the International Finance Corporation and Spain's Banco Exterior, Credit Lyonnais Investissement; and BMCE and a fund jointly set

Moroceo's privatisation programme

Companies already sold (showing sector of operation in brackets) and the price in millions of Dirhams:

Chelco (clothing), Dh10.20m; Clor (cement), Dh943.2m; CTM (transport), Uh254.65m; CMH (petroleum dist.), Dh100.1m; Dragon Gaz (petroleum dist.). Oh 0.85m; Mobil Maroc (petroleum dist.), Dh110m; Petrom (petroleum dist.), Dh145.00m; Shell (petroleum dist.), Dh450m; Snep (petrochemicals), Dh364.3m; Soders (yeast products), Dh28.6m; Sofac-credit (consumer loans), Dh129.3m; Total Maroc (petroleum dist.), Dh300m; seven hotels, Dh204.7m; General Tire (tyre manufacturing), Dh46m; Société National d'Investissements, SNI (holding company). Dh 2.030m.

☐ Companies currently being sold include: Sonasid (steel), Dh918m; three sugar plants, Dh306m; six hotels Dh76m; Fertima (fertilesers), Dh204m. ☐ BMCE (bank) is expected to be privatised before the end of this year. Source: Unline Securities

£640m mark by year-end. The Overall Share Index shows a 28 per cent increase so far this year, equivalent to last year's rise.

Nonetheless, the stock exchange does boast some very illiquid shares, making the Moroccan market more attractive for wealthy investors rather than individuals.

There are three ways to invest in Morocco - through a country fund, which often includes Morocco and Tunisia, through an Africa or Middle East fund with weighting in Morocco or through the purchase of individual shares.

Privatisation has encouraged the emergence of investment funds, the first two of which. Sud-Mediterrance et Maroc Privatisation are worth £5m each.

up by Framlington, which is a subsidiary of Credit Commercial de France and Morgan Stanley Africa Investment

ONA has further contributed to the modernisation of Morocco's financial system by a capital increase last year which took the form of the largestever share issue in Morocco. worth \$120m. (Wafa bank earlier that year raised its capital with the first ever public share issue in Morocco).

The company also allowed foreign investors to buy into its capital. A third of its capital is now owned by such well-known names as Morgan Stanley, Lehman Brothers, Paribas, BSN Danone and Assurances Generales de France, Mr George Soros

bought a 2 per cent stake last April for \$40m.

ARAB BANKING V

Last year, ONA was the first Moroccan borrower to raise a euroloan since the kingdom's debt was rescheduled in 1983. It raised \$30m through Citibank. A further operation of this kind in the near future is not ruled out.

Faster progress in liberalising the management of Morocco's financial sector is being handicapped, however, by three factors. The first is the absence of money and foreign exchange markets which is affecting both foreign investors and Moroccan businessmen and bankers. The second factor is the

impossibility of foreign exchange hedging. The World Bank and the IMF have been pressing the Moroccan government on both counts for a least two years, but the Banque al Maghrib, the central bank. appears to be dragging its feet while many Moroccan banks appear comfortably set in their old-fashioned ways and fearful of change.

For decades, their unwritten contract with the central bank has involved financing large government deficits in exchange for comfortable margins on their other business. With an estimated \$500m-\$600m deficit in government financing written into next year's budget, the banks have plenty of reasons to continue in their old ways.

More recently, a further element of uncertainty has been introduced. King Hassan suggested, when he opened parliament last October, that the time might be ripe for the government of technocrats headed by the highly respected minister of foreign affairs, Mr Abdellatif Fillali - which has been running the country's affairs for 18 months, to give way to a more political cabinet. Such a government would be based on the alliance of the old nationalist Istiqlal party and the socialist Union Socialiste des Forces Populaires.

Doubts already being expressed about the ability, let alone the willingness of such a government, which public opinion has already nicknamed "Jurassic Parc." to pursue the path of economic reform. Neither party has made public an economic platform which addresses the problems of modern Morocco and their leaders more often than not appear caught in an economic time

Many Moroccans believe that politicians alone can do the "hard sell" which is essential if the progress made in modernising the economic and financial sectors are to be consolidated. They also take comfort from King Hassan's public dec-larations that there is no going back on the reforms launched a decade ago.

north-east of Tunis and is busy

developing rich farmland

where earlier lack of invest-

ment over a generation all but

ended production. All the fruit

and vegetables produced will

be exported to Europe. Like

other women entrepreneurs,

she started in business after

marrying and raising children;

her husband is one of Tunisia's

A study conducted last year

by Aziza Dargouth, who runs

the CPS consulting agency,

suggests that 48 per cent of

women who start their own

business find little difficulty in

reconciling their professional

and family obligations, that 43

per cent ventured into such

activities for the sake of the

challenge it offered, that only

one husband in five is opposed

to his wife's activities. Such

findings do not conform to a

widespread European stereo-

type of Arab women.

leading ophthalmists.

Francis Ghiles

A transformation in Tunisia's business scene

Women find their role

group of laws which, in 1956, abolished polygamy and gave their womenfolk rights not enjoyed elsewhere in the Arab world, as one of their country's proudest

achievements. The 'Personal Status Code' is arguably former President Habib Bourguiba's greatest single achievement. The rights granted to Tunisian women have been further consolidated since Mr Zine El Abidine Ben Ali became president in 1987.

The efforts to promote educa-

tion, health and family plan-

ning have produced clearly visible results - population growth is down to 1.9 per cent a year and two-thirds of all Tunisian women are now literate. Furthermore, women are increasingly visible in a wide variety of professions - in teaching, medicine, architecture and in factories as workers, engineers and managers. Today, women have 25 per cent of all jobs in Tunisia, 35 per cent of jobs in industry and 40

per cent in agriculture. Increasingly, they own and manage new businesses. A minor revolution is afoot as the number of new companies founded by women in Tunisia has risen from 7 per cent of the total in 1985 to 13 per cent this

Most of these companies are small, with less than 10 employees, but others are much larger and often engage in international trade in a manner which was quite unthinkable only a decade ago. It does not come as a surprise that 73 per cent of all companies owned by women are found in the textile sector. That is true in other-developing countries but the quality of some of what is produced in this sector and the sheer size

of some investments points to Leila Boufaid, whose hus-

band is a senior magistrate, started a small luxury braid business 20 years ago. Today, she employs 200 workers, has a turnover of \$1.8m. Around 90 per cent of its output is exported to Europe and the US. Maille Fil which opened in 1989 is a \$20m investment by Hedi Bouchamaoui for his four daughters, two of whom manage Tunisia's largest combed cotton and yarn production plant. The company imports in a shipping company, 20 years ago. Now she owns and rums Stumar, a company with a turnover of \$3m and is active in stevadoring, conveyancing and forwarding.

Rashida Rouissi is a leading exporter of citrus products and is doing battle with the Marseilles suppliers who have a tight grip on the bulk of Tunisian exports, especially citrus fruit, 89 per cent of which was, until recently, shipped through the French port. Ms Rouissi has, however, succeeded in exporting ever-larger quanti-

Tunisia's new breed of innovative women owner-managers work hard, often more diligently than the menfolk

cotton from the US and produces 3,000 tons of high quality fabric a year, 75 per cent of which is exported. While two daughters oversee the factory, the others are completing their studies at university in Michi-

Meanwhile, women in Tuni-

sia are now branching out into Saida Mechri worked in a security company after gaining a degree in economics in Belgium. In 1988 she started her own company, Securitap, which employs 800 people, 700 of whom are security agents hired out to embassies and companies across the country and boasting an annual turnover of \$1.7m. More recently she started a haute couture business which employs 10 designers and sells styles to Italy. She readily confesses that the company, called

Tosca, is her "true love." There are other diverse examples of successful women in business. Hayet Luouani, for instance, started as secretary

ties of citrus fruit through Toulon, thus cutting freight and other costs. Her battle is not merely with Marseilles shippers but with well-established Tunisians who have lived comfortably off their links with the French port

Alya Heda runs Opalia, a joint venture with an Italian onsinessman which makes pharmaceutical products under licence from Alfa Wasserman and Amuchina of Italy. Among the hundred doctors and pharmacists who work for her. eighty are women. Pharmaceutical exports to African countries are flourishing and she hopes soon to break into the European market.

Selma Rekik is the financial controller of the Chebika Group, owned by her father and brothers. Among the group's key activities is the manufacture of electrical items for cars - Peugeot, Renault, Mercedes and Opel are clients.

She has recently acquired a

40-year lease on a former state

farm, the Stifen domaine,

This new breed of innovative women owner-managers work hard, often more diligently than menfolk and is prepared to do battle with the civil service which, despite the efforts of the economy launched in 1986, remains a worthy successor of its Turkish and French forebears. A Tunisian businesswoman jokes that edicts of the central bank are "as difficult to interpret as the Holy Koran

ments on the Koranl" Such rules, in her view, should be clearly written and implemented with speed and honesty.

itself...and spawn quite as

many hadiths [the body of com-

Though some women run large companies, the bulk of such businesses employ 10 people or less and are often run from home.

Francis Ghiles

Case study: financial enterprise in Morocco

A step in the right direction

n September 1993, Upline Securities, then a little-known firm of financial intermediaries in Casablanca, found that a private Moroccan shareholder, the Al Amane Insurance Company, wished to sell the 4 per cent stake it held in the capital of ONA, the kingdom's largest private company, whose chief executive is King Hassan's

son-in-law, Mr Fouad Filali. That stake was worth \$15m and entitled its owner to a seat on the ONA board. Upline Securities subsequently sold the stake to Baring Securities in London which, in turn, sold it to a group of institutional investors. That "coup" landed a small band of enterprising Moroccans on to the front page of the Morocco's eco-

Upline International was founded in January 1993 by Jalal Houti and Hassan Aitali both aged 30. Jalal Houti had returned two years previously from nine years in the US, where he graduated at the business school in Austin,

L'Economiste.

Texas: meanwhile, Hassan Aitali had graduated at the business school of the Université Libre de Belgique. Jalal Houti joined the the

Banque Marocaine pour le Commerce et l'Industrie where he worked in correspondent banking. He was the only person who spoke English in that department of BMCI and soon realised the interest that banks such as JP Morgan, First Chicago and Chase Mahattan had in trading Moroccan debt in the secondary market, Hassan Aitali joined the Moroccan subsid-

In November 1992, Jalal Houti left BMCI and became a on the Moroccan economy. nomic and financial weekly. Then, in January 1993, both friends started a weekly report which, by mid-year, had a dozen institutional investor subscribers in London and New York. Today it boasts 50 subscribers.

iary of AT & T. Networking

Computing Resources.

Both men realised that foreign investors were showing greater interest in Morocco

because, by late 1992, the much-heralded privatisation programme was finally under way. Foreign banks and funds were hampered, however, by the lack of up-to-date information on the country. Hence, their decision to start a series of sector and company studies - reports which are common in London and Paris, but were the first of their kind in

ast month, Upline Securities, which now has a staff of eight traders and financial analysts, all between the ages of 23 and 32, won their seat on the Casablanca stock exchange - a seat worth having since the Casablanca stock exchange is no longer an old fashioned, rather clubbable place where nothing much goes on.

Up to 1991, most of the activity on the stock exchange was in government bonds. Now, however, the faster pace of privatisation, new share issues and the increasing flow of foreign investment have transformed the place and

equities now account for 95 per cent of all trading. Upline Securities is capitalised today at Dhlm, 47.5 per cent of which was bought by the French broker Finacor in December 1991. Turnover last year amounted to \$30m, a figure which is expected to rise to \$50m in 1994. By world standards, such amounts are small, but the drive and enthusiasm shown by this young Morrocan team is a pointer to the big changes being wrought in a highly conservative banking and stockbroking community, many of whose senior mem-

reforms currently being promoted by King Hassan. Meanwhile, Upline Securities' aims to combine stockbroking and market research in corporate finance. A seat on the Casablanca stock exchange is thus a step in the right direction.

bers, who belong to the

Groupement Professionel des

Banques du Maroc, seem more

than a little reticent about the

Francis Ghiles

Jordan's debt burden hinders reform

Continued from page IV Total private sector deposits, excluding government and inter-bank deposits, rose by 94 per cent from the end of 1989 to stand at JD4.6bn at September 1994, while overall assets were up by 91 per cent on 1989 at JD7.2bn.

The repatriation of savings from Palestinians returning from the Gulf in 1991, after Iraq invaded Kuwait, provided an exceptional boost to the banking system with foreign currency deposits more than doubling in 1991. As a result, the banks have been very liquid. In September, the average liquidity ratio stood at 56 per

On the lending side, credit lines remain very conservative. Although the amount of lending has increased by 51 per cent since 1989. September's credit to deposit ratio of 53 per cent is still well below the legal maximum of 70 per cent. Most credit still goes to commerce, trade and the construction sector.

Industrial investment this year was equivalent to only 6 per cent of total deposits. Although some specialised institutions such as the Housing Bank offer long term credit for mortgages, more than half of all Jordanian banks' total credit lines are in the form of overdrafts. There is little in the way of corporate finance and syndicated

n the Amman Financial Market - one of the most well-regulated and active stock markets in the Middle East - the banking and finance sector accounts for 44 per cent of the \$5bn total market capitalisation. Windfall profits by banks over the past few years have greatly increased the value of their shares. The share price index for the finance sector

the end of 1991 and September 1994, outperforming the general index which was up 46 per cent over the same period. A recent report by Baring Securities in London recommended the Arab Bank and the Housing Bank as some of the best buys on the bourse although it expressed reservations over Arab Bank's lack of disclosure.

Although foreign investors

rose by 55 per cent between

have shown an interest in Amman's exchange, with a number of leading merchant banks now offering Jordanian stocks to their clients, they are concerned about restrictions imposed on foreign funds. Foreign investors need permission from the prime minister to trade on the exchange and strict limits are imposed on the amounts they can invest. Most are waiting for the kingdom's long-delayed privatisation pro-

gramme in the hope of corpo-

rate finance deals and new investment opportunities. A central obstacle to further reforms and liberalisation is the kingdom's heavy burden of foreign debt which currently stands at around 125

per cent of GDP (\$6bn). Although a number of credi tor countries has promised to waive part of their dues in reward for Jordan's peace agreement, servicing and repayment still requires a net outflow of funds from the Treasury. Government officials complain that until the debt burden is reduced, regu lations have to remain.

"Jordan deserves a fair chance. If we dun't get more debt reduction, then we can't make the peace dividends possible," argues Mr Martou at the central bank.

* Peace and the Jordanian economy. The World Bank.

James Whittington

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COMMODITIES AND AGRICULTURE

Coffee prices tumble \$200 to 6-month lows

By Deborah Hargreaves

Coffee prices tumbled for the second day in succession yesterday as roasting companies backed away from the market and traders executed a flurry of technically-driven selling orders. At the London Commodity Exchange, the March futures contract closed \$213 down at \$2,455 a tonne, a sixmonth low.

The New York market started the slide on Tuesday when futures prices lost 12 cents a pound. It failed to consolidate and recover the ground yesterday and the market lost a further five cents to \$1.48 by mid-morning.

"The market has shown no evidence we have reached a bottom yet - trading is quite active and defensive," said Mr Bill O'Neill, commodities analyst at Merill Lynch in New

Market sentiment had weakened following a report by the US Department of Agriculture last week, which showed that world coffee stocks were higher than the market had thought. Prices were shaken vesterday by a report by Ger-

man statisticians estimating a rise in world output this sea-

The F.O. Light report estimated production at 92.3m bags in 1994-1995 compared with this year's 91.1m. It put consumption at 93.4m bags in green beans equivalent, compared with the 1993-94 level of 95.9m bags.

reports had put traders on the defensive, but that a lot of the selling was also driven by technical chart patterns. He said the next support point on the New York market could be \$1.35 to \$1.40 a pound. • Guatemala will cut coffee

export estimates for 1994-95 in response reports from plantations on the southern coast that trees are producing lower yields than expected, an official said, reports Reuters from Guatemala City.

"Farms on the coast are reporting a drop," said Mr Max Quirin, vice-president of Auacafe, the producers association. He blamed lack of rain while the plants were flowering and said the drop in exports would be between 2 and 5 per cent.

upper hand late in the day,

taking the price to a close of

Renewed speculative buying

and short-covering helped lift

ALUMINIUM, which was also

affected by talk of power fail-

ures in the US north-west,

where many smelters are

TIN was subjected to further

uidation, but this was well

MARKET REPORT Funds return to LME

Base metals prices at the London Metal Exchange had a generally steadier day as investment fund buying was attracted by recent lower levels in some metals. There was also some trade buying and

NICKEL saw the three months delivery price soar by around \$300 at one stage before it

ended at \$8,450, up \$275. traded actively around the

the day until buyers gained the

IE LONDON BULLION MARKET

Gold (Troy az.)

Opening

Afternoon fix

Day's High

Day's Low

3 months

Sever Fix

3 months

6 months

Gold Coins

Krugemand

Maple Leaf

New Sovereign

1 year

Spot

Previous close

(Prices supplied by N M Rothschild)

\$ price

378.90-379.30

378.10-378.50

380.50

380.50-380.90

378.10-378.50

378.30-378.70

305.05

308.70

313.55

325.80

S price

379-382

389,60-392,05

86-91

Loco Ldn Mean Gold Lending Rates (Vs USS)

5.25

£ equity.

243.848

US cts equiv.

476.50

482.20

489.75

509.05

E equity.

243-248

56-59

cotton industry. "Abundant underground water" shouts son, accompanied by a drop in one shop-front notice, advertising a A\$1.3m (2645,000) farm. consumption. "This property has received winter rains," claims another, bearing a picture of hush, green Australia's drought, which has devasted much of the rural

sector on the nation's eastern seaboard, is having a curiously progressive effect. First to be Mr O'Neill said the two hit were the grain growers, who failed to plant a significant winter crop, in some cases for the fourth successive year. Next, the livestock producers were confronted by feed shortages. Now it is the turn of cotton-producers.

This sequential impact largely reflects different planting seasons. Australian cotton is sown between October and December and harvested from February to May. This a plus for the industry in international terms as it allows growers to export when supplies from big northern hemisphere

> In theory, then, a tiny planting window remains in the

> producers, like the US, are at

state agents' hype has acquired new twist in

Moree, the New South

Wales country town that

serves as one of the main

regional centres for Australia's

1994-95 season. But with no sustained rain since March. and none forecast until perhaps the same time next year. many growers have abandon-

"This year's over for irrigated cotton," says Alice Scott, who farms in the Gwydir region around Moree, "and there'd be quite a lot of rain needed before you'd get much dryland cotton." (In a normal year, about 90 per cent of Australian cotton production comes from irrigated land).

This week, the Australian Bureau of Agriculture and Resource Economics, the governments forecasting agency, said the area planted to cotton was likely be 194,000 hectares, 71.000 less than was harvested in 1993-94. This, it warned, could lead to the smallest cotton harvest since 1986-87. Abare suggested that production could be 1.17m bales; the Australian Cotton Foundation. representing the industry, has

estimated 800.000-1m bales. Even the higher figure would be about half the 2.1m bales produced in 1991-92, the record year. They would also represent the third year of falling output as the intensifying water shortage in key growing areas has sapped stored sup-

rainfall and differing access to underground water, the impact of the drought varies within the nation's cotton-growing area, which runs from northern New South Wales into south-western Queensland.

Australia resigned to shrunken cotton crop

Areas to the north, like Emerald, and the Macquarie region to the south, may fare relatively well. Unfortunately, despite some belated November rain around the states' borders, it will be the central and most productive zone, including the Gwydir Valley and the Macintrye, which is worst hit. Peter Saunders, regional manager of Namoi Cotton Co-operative, the country's biggest processor/marketer, estimates that the Gwydir region "will be lucky to do around 50,000 bales

around 600,000 in 1991-92. It is not just growers who are hurting. Decisions must soon be made about processing facilitles. Namoi says it may run only seven or eight of its 11 gins. Other processors confirm that similar cutbacks are likely. At the broader social level, people are drifting away from the region, and towns like Moree are beginning to see service businesses fold and shops

this year", compared with

fall vacant To date, according to the ACF, no growers have actually Inevitably, given vagaries of gone bankrupt, although

Maree McCaskill, executive director, acknowledges that "if there's another year of this. people will start to go to the wall". But already many are living off the equity invested in

their farms. A further, less visable, problem may be the extent to which the industry has sold forward. Unlike many sectors of Australian agriculture, cotton is an integrated business. with a fairly short chain between growers and end-buyers. There is, for example, no industry marketing board, and growers choose for themselves whether they sell for cash, sell forward or sell into pools.

seems keen to predict 1 the overall impact of forward selling, or the number of contracts that will not be met. "It will be a problem but it's very hard to quantify," says Peter Saunders. "What you'll see is what's happened in the past - growers approaching buyers and negotiations for a roll-over," says David Montgomery, managing director of Dunavent Enterprises, part of the large Memphis-based cotton company.

t this stage, no one

Perhaps the most realistic hope at present is that the rains come as predicted in March, and allow a non-cotton

As the end of the planting season approaches drought losses are already being counted, writes Nikki Tait winter crop to go in. This, in turn, could provide income to sustain growers into the 1994-95 season.

But even then, some observers worry that cotton's relatively high up-front cost means that existing Australian growers will be hard-pressed to capitalise even if the drought has broken by this stage next year. As Alice Scott points out, it will be early-1996 before growers see any significant cash flow. "That's a long way off,"

she says.

Perhaps the biggest question is what this severe hiatus will do to Australia's reputation as a cotton-growing nation. The country is a relatively new player, it only began to develop a substantial industry 30 years ago when strains of cotton more suited to the Australian climate were discovered and irrigation infrastructure installed. Because of the dependence on irrigation, the country boasts consistent, good quality cotton, and most of its production goes for export. The Japanese, in particular, have been substituting Australian

supplies for Californian Most in the industry seem to be holding their breath and hoping that the impetus which has made cotton Australia's fifth largest rural export in just three decades - will not be lost. "It may take a year or two to get back some customers," says Mr Montgomery, "but price tends to be the key don't think it'll have a

long-term impact" Even in the depths of this gloom, however, there are some encouraging developments. Growers concede that the drought has prompted experimentation with different growing strategies - varying the thickness of planting and so on. Some also suggest that the water shortage will accelerate the drive to develop new strains of cotton that can adapt to cooler conditions further south, or the more tropical conditions to the north. The bigger the growing region, runs the argument, the more opportunity growers have to diversify their weather-related

But others think Australia's politicians could do more to help. Mr Montgomery suggests that more attention should be paid to the potential for expanding production from the existing region, where climatic conditions are ideal in nondrought years.

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Patricia di Brasia

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"The one thing stopping this industry from doubling in size is available irrigated water." he says. "The problem is that most political parties are not interested in building dams."

\$2,912, up \$6.

located.

bargain hunting. Persistent fund buying of

bouts of hedge selling and liq-Three months COPPER absorbed in the low \$5.800s and \$2.900-a-tonne level for most of

a rally ensued. Compiled from Reuters

Harvest disappointment causes havoc in Indian market

By Kunal Bose in Calculta

The absence of a scientific crop forecasting agency has once again caused havoc in Indian textile mills. As earlier forecasts of a bumper cotton crop of 13.8m to 14m bales (170kg each) have proved excessive there has been runaway inflation in local cotton prices.

Not only have cotton prices risen by 60 to 90 per cent over the levels ruling a year ago. say Industry officials, but farmers and ginners are holding on to their stocks in anticipation of still higher prices. The spot price of Punjab J-34

grade is over Rs1.900 a maund (82lb), compared with Rs1.010 a year ago. Concerned about the suspected large-scale cornering of the harvest from the 1994-95 season (September to August). the Indian Cotton Mills Federation has urged the government to impose restrictions on ginners' and traders' stocks. Such restrictions are already enforced on textile mills.

"The market had seen so many distortions in the current season that all transactions in cotton were suspended in Punjab, a big trading centre. for a week," an industry offi-

Most analysts have now lowgred this season's estimate to about 13.1m bales. Some believe, however, that it will not be much more than last year's 12.1m. Industry officials say slow arrivals of new season supplies make it difficult to make a confident prediction. "Only in the new year will we get a fair idea of the Indian cotton crop," said one.

What is known, however, is that crops in the three northern states of Puniab. Haryana and Rajasthan have suffered a setback because of the second severe boll worm attack in two years. And growers are wor-

ried that boll worms and other pests have become immune to pesticide. The combined crop in the three states may be only 3.8m bales, down from the original estimate of 4.4m.

Elsewhere, cyclonic storms have hit crops in the southern states of Andhra Pradesh. Tamil Nadu and Karnataka and late rains cut output in Maharashtra and Gujarat.

"Because of the high prices of the commodity last year, the farmers have raised the land under cotton by nearly 9 per cent to 7.92m hectares," said an industry official. "The crop will once again be small, but

MEAT AND LIVESTOCK

IE LIVE CATTLE CME (40,000ths, cente/ba)

the unusually high prices will sustain the growers' interest." The Eastern India Textile Mills Association has pointed out that many of its members are "holding cotton stocks of less than a week". In these circomstances the mills, as last

During 1983-94, they imported around 300,000 bales duty free. Even though the crop is going to be small the government, in conformity with the long-term export policy, has been considering allowing the export of 500,000 bales. So far, however, export quotas have

been granted for only 100,000

JOTTER PAD

year, will be importing cotton.

bales of the Bengal Deshi variety and 30,000 bales of soft cotton waste. The government may go slow on exports if prices remain at the present

"The issue is not only to satisfy the domestic requirement of nearly 13m bales of cotton but also to have enough carry forward stocks for the next season," said an ETMA official "The Indian cotton season officially begins in September. But the new crop starts coming into the market only in November: Ideally, we should have an end-season surplus of 3m bales:"

COMMODITIES PRICES BASE METALS Precious Metals continued M GOLD COMEX (100 Troy oz.; \$/troy oz.) LONDON METAL EXCHANGE (Prices from Amelgameted Metal Trading) E ALUMINUM, 99.7 PURITY (\$ per tonne) Cash 3 cottes 1829-30 1860-1 **Previous** 1800-01 1829-30 High/low 1870/1842 1815 AM Official 1814-5 1845-5.5 Kerb close 258,352 Open int. 66.325 Total daily turnover M ALLIMINEUM ALLOY (\$ per tonne) 1780-90 1820-30 **Previous** 1775-85 1810-15 High/low AM Official 1815 1825/1810 425.4 1772-3 1812-14 Kerb close Open Int. Total daily turnover Close **Previous** 809-10 625-6 Highlow 636/625 AM Officia 613-5 631-2 Kerb close 42,870 Open int. 12.165 Total daily tumover M NICKEL (\$ per tonne) Close 8305-15 8455-60 Previous 8130-40 7990-8000 High/low 8278 8500/8225 AM Official 8275-8 B415-20 8450-60 Kerb close 67,486 Open Int. **ENERGY** 18.662 Total daily tumover TIN (\$ per torme) Close Previous 5910-15 5840-60 **High/low** 5850/5900 AM Official 5855-80 17.27 Kerb close 5890-910 22,961 6.556 17.35 Total daily turnover E ZINC, special high grade (\$ per tonne) 1083.5-4.5 TO CRUDE OIL IPE (\$/barre/) **Previous** 1069.5-70.5 1097,5-8.5 High/low 1125/1108 AM Official 1088-7 1114-5 Kerb clase 1118-9 106.801 22.248 Total daily furnover III COPPER, grade A (\$ per torme 2905-7 2943-5 2893-5 **Previous** Hotylow 2952/2950 2914/2680 AM Official 2951-2 2699-900 Kerb close 240,258 Coan int. 58.539 Total daily turnover III LIME AM Official CAS rate: 1,5800 LIME Closing E/S rate: 1,5017 Spot: 1.5615 3 mithe: 1.5613 6 mithe: 1.5612 9 mithe: 1.5612 III HIGH GRADE COPPER (COMEX) 48.35 +2.10 136.50 134.80 1.794 128.75 +1.40 128.80 127,00 3,748 PRECIOUS METALS

+1,1 391.6 389.0 21,323 3942 +1.0 3948 3941 12111 E PLATINUM NYMEX (50 Troy oz.; \$/troy oz.) -0.9 411.0 408.5 12.875 2.208 -1.3 415.5 412.3 12.788 1.008 -1.3 419.5 418.0 1,970 III PALLADIUM NYMEX (100 Troy 02.; \$/troy 02.) 153.00 -0.85 153.75 153.00 30 154.75 -0.86 155.25 154.55 5,874 E SILVER COMEX (100 Troy oz.: Cents/troy oz.) E CRUDE OIL NYMEX (42,000 US galls, \$/berreit 17.45 +0.20 17.49 17.35 28.616 2.868 408,983 77,555 +0.13 18.12 16.06 5.817 HEATING OIL MYMEX (42,000 US gales; c/US gales) +0.74 49.15 48.90 12,948 48.85 +0.49 48.50 48.25 7,834 147,085 36,934 14873 +175 14950 14900 MI NATURAL GAS KYMEX (10,000 mmBin.; \$/mmBin.) 1,800 1,730 20,921 6,463 1,735 -0,008 1,810 1,710 16,215 1.865 -0.005 1.895 1.670 9,625 2,425 - 1.895 1.875 9,144 1,114 1,700 +0,002 1,700 1,585 7,189 914 141,017 42,380 III UNLEADED GASOLINE NYMEX (42,000 US galls.; c/US galls.)

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+0.80 52.10 51.75 8,751 2,003

66.497 23.968

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54,75 +0.95 54,75 54,40 1,442 181

54.80 +0.75 54.80 54.30 5.160

GRAINS AND OIL SEEDS SOFTS WHEAT LCE (2 per tonne) COCOA LCE (E/tonne) 110.35 +0.60 110.50 109.95 1,732 -3/4 387/4 380/0 43,372 13,538 -5/6 348/0 341/0 -7/0 358/0 353/0 MAZZE CBT (5,000 bu min; cents/66b bushel) 2344 43,842 242/0 245/4 28.255 1.579 -2/4 248/0 245,175 32,682 -2/2 581/2 577/4 18.138 136,480 25.65 +0.09 26.68 26.35 28.762 7.390 25.90 +0.10 25.90 25.57 18,832 2,074 25.41 +0.14 25.42 25.05 11,108 1,808 25.10 +0.15 25.10 24.90 2.283 114,725 27,883 III SOYABEAN MEAL CET (100 tons; S/ton) 157.9 28.829 -1.5 172.7 171.4 3.179 IN FREIGHT (BIFFEX) LCE (\$10/Index point) Liverpooci- No spot or shipment sales were recorded for the excent week in succession. Ordering was restricted and the offsite was confined to minimum quantities. Slow trading persisted in certain specialist growths.

M COCOA CSCE (10 tonnes: \$/tonnesi 1340 +35 W COCOA (ICCO) (SDR's/torms) Pres. der COFFEE LCE S/tonne 2449 10,632 3,455 2580 2545 2435 5.073 1.645 2445 -170 1,836 2470 2.576 COFFEE 'C' CSCE (37,500lbs; cents/lbs) -8.50 149.25 144.50 17.347 9.162 -6.00 155.90 155.90 6.786 0 1.978 0 1.639 30,860 18,636 III COFFEE (ICO) (US cents/pound) Prov. day 180.75 153.54 151.99 IN No7 PREMIUM RAW SUGAR LCE (cents/lbs) **-4.30 358.30 351.50** -6.30 354.80 349.50 Dubai 14.88 14.59 37.838 3,126 -0.07 14.53 14.30 23.446 2.439 13.70 13.50 24,850 1,457 6.368 1.223 Ges Of 12.87 12.85 1.828 193,133 22,622 IF COTTON NYCE (50,000lbs; cents/fbs) 83.65 83.05 11.132 +0.35 83.20 82.45 6.332 **FOTHER** 74.80 74.46 1,178 -0.15 -0.20 72.15 71.85 5,899 -0.20 72.65 72.65 ORANGE JUICE NYCE (15,000lbs; cents/lbs) 120.00 +8.05 120.70 116.50 1.612 122.70 +2.85 122.00 118.90 125,70 +2.95 125,70 123,00 2.154 125.70 +2.95 124.00 124.00 1.560 **VOLUME DATA** Open interest and Volume data shown for contracts traded on COMEX, NYMEX, CET, NYCE. CME. CSCE and IPE Crude Of are one day in arrears. **INDICES** IN REUTERS (Bese: 18/9/31=100) month ago year ago 2181.7 2136.9

M CRB Futures (Bese: 1967=100)

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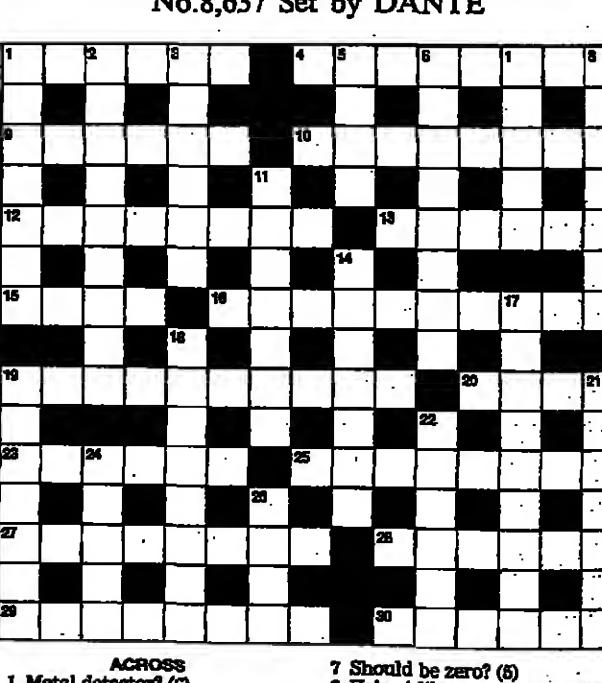
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85.375 +0.200 B5.450 B5.150 B,792 B67 63.390 +0.200 63.450 63.225 2,956 84.100 +0.225 64.175 63.925 1,424 85.671 12.263 III LIVE HOGS CIME (40.000lbs; cents/lbs) 34.125 +0.225 34.375 33.900 2.123 1.395 36.925 +0.075 37.100 38.750 14.402 4.328 37.525 +0.175 37.575 37.250 8,392 1,892 43.325 +0.425 43.350 42.900 4,708 1.005 43,050 +0.275 43,200 42,600 1,205 41.200 +0.350 41.375 41.000 1,117 III PORK BELLIES CME (40,000bs; cents/bs) 39,600 +0,825 40,050 39,100 40.650 +0.050 40.850 39.850 39.525 +0.900 40.000 38.900 49,530 +0,600 49,550 LONDON TRADED OPTIONS 50 73 100 134 COPPER (Grade A) LME 72 COFFEE LCE COCOA LCE LONDON SPOT MARKETS M CRUDE Oil FOB (per barrel/Jan) \$15.40-5.51z +0.085 Brent Blend (dated) \$15.77-6.79 +0.06 Brenz Blend (Jan) \$16.05-6.07 +0.08 W.T.L (1pm est) \$16.94-6.96z +0.02 M OIL PRODUCTS NWE prompt delivery CIF (tonne) Premium Gesoline \$162-164 \$141-144 leavy Fuel Qil \$97-99 \$157-171 \$162-164 \$148-149 Gold (per troy ozy& \$379.1 Silver (per troy co)4 478.5c -1.00 Platinum (per troy oz.) \$411.25 -1.60 Palladium (per troy oz.) \$152.25 -1.25 Copper (US prod.) 139.0c Lead (US prod.) 40,75c The (Kusia Lumpus) 15.00r Tin (New York) 272.5c Cattle five weight 120.80p -0.48 Sheep (live weight) 115.85o -3.26 Pigs (live weight) 82.990 +3.77 Lon. day sugar (raw) \$356.10 Lon. day sugar (wie) \$411.00 Barley (Eng. tead) Ung. Maize (US NoS Yellow) £132.0 Wheat (US Dark North) 2165.0 Rubber (Jen) 101.00p Rubber (Feb) 100.50p +0.50 Rubber (ICL RSS Not Jul 375.0m +2.00 Cocumus Of (Philips Pelm Oil (Malay) \$720.02 -12.5 Copra (Phil)5 \$451.0a Soyabeens (US) 2171.02 Cotton Outlook'A' Index 86.65c Wooltops (54s Super) C per tonne unless otherwise stated, p penceritg, c comp/lib.
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70.175 +8.450 70.325 69.700 39.133 7.106 70,650 +0,175 70,750 70,350 19,969 2,635 **CROSSWORD** No.8,637 Set by DANTE



1 Metal detector? (6) 4 Send a letter to cancel a bad debt (5.3) 9 Acquire money in large amounts - like a croppier does? (4.2) 10 Musical figure (8) 12 They call on us, but not for 13 Beat time (6) 15 Steer straight (4) 16 Photograph a monster found in the garden (10) 19 Actions against the defence 20 Game in which all matches are exciting (4) about French wine (6)

25 Doubtless, people do (4,4) 27 Definite cure (8) 28 Viewers - all but one - upset by change of direction (6) 29 Highly commendatory speeches (8) 30 Squirm and wither away (6) 1 Moving home (7)

2 Fish with a pole - plain enough? (9) 3 Creates a vacancy, perhaps (6) 5 Unusual combination of artist and engineer (4) 6 Masters the conversion of hectares (8)

8 He's at liberty to be privilege citizen (7) 11 He takes one's foreign money for a start (7) 14 Fields of activity he gets a mixed press about (7) 17 Revolutionary development in naval fire-power (3.6) 18 Agent in trouble about a number performing (8) 19 Manage to define the bishop'

position (7) 21 Go ahead and get caught in deeper trouble (7) 22 On which to get wind of something? (6) 24 Perfect - me to servel (5) 23 Show EEC arrangements 25 Fortune made by a driver, possibly (4)

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STOCK EXCHANGE LONDON

MARKET REPORT

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Counted, Writes Nikis Footsie poised to attack 3,000 after bid move

By Steve Thompson

mostive the feet for this in the last t The UK market shrugged aside a series of disappointing economic numbers from both sides of the Aflastic, preferring to latch on to news of a probable bid for Northern glectricity from Trafalgar House. "A bad from Trafs for Northern

seems certain to trigger a series of hids and counter-bids in the sector, and will drive the market sharply higher by the end of the year," said the head of trading at one of the City's biggest securities houses. Market Market Principle of the Control of the Contr

Speculation of stakebuilding and possible bids has been rife in the electricity sector for a number of weeks. Northern Electricity shares began to outpace the rest of the Proper the Birth sector as long as a month ago as the stories began to take hold. And Northern issued a statement to the

market around midday - two hours before the Trafalgar news broke saying it knew of no substance to the bid speculation of recent days. At the close the FT-SE 100 Index was 34.2 higher at 2,980.6 and looking set fair to attack the 3,000 level, dealers said. The hid news in the recs ignited the rest of the mar-

ket, where the second liners jumped

for joy. The FT-SE Mid 250 Index

climbed 32.4 to 3,405.7. The equity market was up and running long before the Northern! Trafalgar news was released, with rumours of bids in the utilities. merchant banks and other sectors being talked around the trading desks. Wall Street's steady showing overnight gave added impetus to European markets

The FT-SE 100 opened firmer at 2.950.2 and made rapid progress

throughout the day, pausing only to ponder what were seen as marginally disappointing inflation numbers and average earnings.

A headline inflation figure showing a rise of 26 per cent on an annualised basis compared with estimates of around 2.5 per cent while average earnings were in line with forecasts. The market was encouraged by the 1.7 per cent fall in unit wage costs in the latest three months.

With Wall Street opening in good shape and up more than 13 points within minutes in the face of consumer price index numbers and capacity utilisation figures broadly in line with expectations, London gathered itself for another sharp advance

The Northern Electricity news, plus a good opening by Wall Street.

which jumped 13 points on the Dow Industrial Average in spite of slightly disappointing inflation news, injected a massive dose of enthusiasm into London, which raced ahead during the afternoon.

One dealer said that although the market had been full of bid speculation, the actual timing of the Northern news caught marketmakers on the wrong foot. "The market was generally short and got caught." he said, adding that the feeling was now that the bid fever would probably feed into other sectors. He also pointed out that the expiry on Friday of a whole series of derivatives instruments, in the UK as well as Germany and the US, would trigger all sorts of exaggerated market swings: "We are going to see some

fun and games and possibly some

jiggery-pokery in the market on Fri-

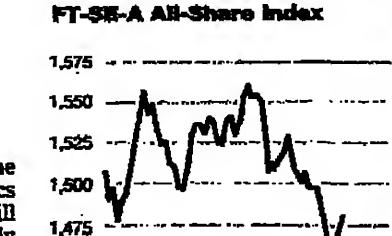
undervalued by 16 per cent.

day," he added. Another senior dealer said he

envisaged "open season in the recs and the merchant banks which will drive the market higher, the only worry for London comes from Wall Street, which many see as heading for a fall".

There were plenty of other stories circulating in the market. Dealers said they expected firm details on the S.G. Warburg/Morgan Stanley merger discussions to emerge on Monday, with Warburg shares racing up again. BP shares performed exceptionally well after a well received presentation to analysts. Standard Chartered was one of the Footsie's most disappointing performers, the shares being upset by yet more hints that Lloyds

Bank's 4.7 per cent stake may soon





Oct

M Key Indicators

Oct

Source: FT Graphite

loss and ratios					
SE 100	2980.6	+34.2	FT Ordinary index	2292.60	+25
SE M64 250	3405.6	+32.4	FT-SE-A Non Fins p/e	17.76	{17.5
SE-A 350	1494.7	+16.4	FT-SE100Fut Dec	2978.0	+38
SE-A All-Share	1481.19	+15.09	10 yr Gilt yfeld	8.62	{9. 6
SE-A All-Share yield	4.13	(4.16)	roud distradrish And sasio	2.10	€ 0

Dec

5 FT-SE SmallCap ex IT

Worst performing sectors Textiles & Apparel Building & Const Printing, Pager ...

CALLETTINE TO THE STATE OF THE the statement of the same of t **Bid hint** A STATE OF THE STA sparks 121d to the Ke is the said for the said of the said to th Recs

Bid fever gripped the regional ICH OZ Char electricity companies (recs) sector after international conglomerate Trafalgar House 2012 Apr 186 confirmed recent speculation the public by that it is considering making a

takeover bid for Northern Riec-The stock moved sharply ahead at the outset fuelled by

continued bid talk. Momentum

was lost briefly around midday

Stock index futures moved

ahead strongly in improved

complete absence of selling

E FT-SE 100 INDEX FUTURES (LIFFE) \$25 per full index point.

IN FT-SE MID 250 INDEX FUTURES (LIFFE) \$10 per full index point

IN FT-SE MID 250 INDEX FUTURES (OMLX) 210 per full Index point

III FT-SE 100 INDEX OPTION (LIFFE) ("2980) \$10 per full index point

EL EURO STYLE FT-SE 100 INDEX OPTION (LIFFE) 210 per full index point

EURO STYLE FT-SE MED 250 INDEX OPTION (OMILX) \$10 per full index point

+38.0

+35.0

+34.0

2978.0

2996.0

3005.0

3405.0

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All open Interest figures are for previous day, † Exact volume shown,

turnover, with the session

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Calls 13.215 Puls 12.326

† Long dated capity morths.

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EQUITY FUTURES AND OPTIONS TRADING

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215 35 179 49\\2 135\\2 64\\2 198 86 81\\2 109 61\\2 139 44 170\\2 31\\2 207\\2
216\\2 48\\2 182\\2 83\\2 151 81 123 102 98 125\\2 76\\2 154 58 185 48\\2 219\\2

143 162

when Northern said it knew of firmed that it was considering a bid and Northern showed a 122p gain before coming off the top to close a net 100 ahead at 1010p on volume of 4.3m.

Much of the activity was said to have been executed by Swiss Bank Corp. Trafalgar's advisers, who were thought by rival dealers to have built up a near · 3 per cent stake in Northern over the past few weeks. Analysis said Trafalgar may

have to launch a rights issue to fund the acquisition. Commentators pointed to 25 per cent stakeholder Hong Kong Land and its parent Jardine Mathe-

pressure, writes Jeffrey Brown.

The FT-SE 100 December

contract had reached 2,978 at

Est. vol Open int.

11058

350

38037

2242

3592

the close of pit trading, while

the March contract was at

2958.0

2997_0

son as possible underwriters. no substance for the rumours. But one specialist warned Two hours later Trafalgar con- that Trafalgar's move was an attempt to take advantage of Northern's cash position. may find that the regulator might put a ring fence around the company to prevent it from getting at the cash." Another viewed it simply as a way for Hong Kong Land to move funds into the UK before 1997. The general view remained that Trafalgar's move is the opening shot in what is likely to be a long and drawn out

battle. Yorkshire, 26 up at

741p, and Scottish Power, 111/2

ahead at 343p, were mentioned

as the most likely white

knights. Southern, 30 higher at

2,997. The gains were 39 and

cash market was two points.

while March closed at a

17-point premium, or five

points short of fair value.

the session, with active

steady business throughout

participation by a number of

NatiWest Securities and GNI.

Trading volume rose to

thought to be the result of

apply direction to the cash

market, but dealers said

sentiment showed a clear

spread trading.

3,000.

17,425 lots for the December

contract and 10,706 for March,

of which more than 8,000 were

There were few attempts to

improvement. At one stage the

March contract traded above

improved to 43,329 lots, from

The most active individual option was Tesco, followed by

British Gas and BT, Tesco saw

Close Previous Change

1671.4

39,329 on Tuesday. FT-SE and

Traded option turnover

Euro FT-SE business

29,000 contracts.

1.930 lots dealt.

accounted for more than

the bigger houses, notably

or four points under fair value.

Dealers said there was good

December's discount to the

42 points respectively.

786p. was also seen as a possible contender, as was Hanson, which gained a penny at 228p. A two-way pull in Trafalgar brought volume of 19m as the shares put on a penny at 72p. The excitement brought about by the move on Northem Electricity ignited takeover speculation in the rest of the sector. South West jumped 55 to 843p and South Wales raced ahead 41 to 827p. Manweb, which reported a 40 per cent dividend increase, strength-

ened 51 to 831p on the bid talk. Composite insurers received a boost from a UBS valuation which landed on clients' desks yesterday morning and argued

that the sector as a whole was

TRADING VOLUME

578 4,700 2,500 2,700 2,000 1,700 1,200 5,700 6,300

Vol. Closing Day's CODs price change

Major Stocks Yesterday

ASDA Groupt Abboy National Abort Fisher Alled Domecut

Argos Arpdi Group† Arjs Wigghet† Assoc. Brit. Feods† Assoc. Brit. Ports

Barcleys† Baes† Blue Circle†

The research, part of an ongoing model that has been back tested" against perfor-JEW HIGHE MAL mances since 1981, highlighted General Accident. Analyst Mr Christopher Hitchings com-

mented: "When we launched the model in the summer. GA was not good value, but since then it has underperformed massively." Mr Hitchings MEDIT LOUIS (141). turned buyer of the stock and the shares bounced 22 to 516p.

Elsehwere. Commercial Union gained 18 at 513p. Sun Alliance 10 at 302p and Guardian Royal Exchange 5 at 176p. Dealers said SGST was also recommending the sector. Volum ENGINEERING (2) Cook (Min). Oil major British Petroleum advanced 9 to 412%p as inves-

tors took heart from a key presentation to analysts. The profits forecasts matched those already in place but the market liked the commitment to COTTOOL PRIESTMENT THUSTS (17) reduce debts. HOTELS IN MEDIA 19 OIL EXPLORATION &

Smith New Court was recommending the stock, arguing that the company's estimates implied gearing of only 37 per cent by 1996, down from 59 per cent in the third quarter. SGST also came away talking of "an impressive performance revealing steady progress". TEXTILES & APPAREL OF TRANSPORT (1)

Elsewhere in the utilities, shares in Southern Water moved ahead 31 to 570p after the group reported favourable figures.

Merchant bank S.G. Warburg improved 14 to 7980, with some dealers suggesting that an announcement over the possibility of a link with Morgan Stanley, of the US, would come on Monday.

> 850 25 421/2 56 18 391/2 48 900 61/2 221/2 34 52 72 781/2 Feb May Aug Feb May Aug

> > 8 14 19% 18 29% 32% Dec Mar Jun Dec Mar Jun

420 25% 34 37 10% 23 30

390 5 1314 29 2714 2914 36

800 T714 3514 4814 56 5714 8114

420 2214 3114 3614 714 16 2114

480 81/ 121/ 181/ 311/ 391/ 441/

260 11 1814 22 7 10 15

220 31/2 51/2 13 201/2 22 27

8 16 201/2 331/2 471/2 54

- 32 45 -

700 3 27 45 30% 53% 85

650 1514 3014 47 29 4814 5514

700 211/2 42% \$4 25 49% 57%

420 42% 51% 50% 3 9% 14%

460 14% 27% 37 14 25 31

180 414 9 1214 1214 1734 1914

Rufs-Rosce 160 15 1614 22 3 7 9

Linderlying security price. Premiums shown are

21,782 Puts 21,975

13 on day 12 9 ago yield % High Low

1867.81 +1.1 1846.45 1844.38 2181.30 2.35 2367.40 1762.02

2941.54 +1.2 2907.30 2939.50 3104.85 4.77 3711.87 2304.45

2212,33 +1.0 2189,38 2251.41 2490.21 2.35 3013.88 2171.66

1498.92 +1.1 1482.77 1463.32 1887.30 0.89 2038.65 1417.00

Dec % chg Dec Dec Year Grant div

Figures in brackers show number of companies, Besie US Dollars. Sees Values: 1000.00 31/12/82. Precisions of Gold Mines Index: Des 14: 218.5; day's change: +0.3 points; Year age: 251.8 7 Partial.

Please note: Ameriments to indices 19/19/94 applied to Africa and the Gold Mines index. Latest

Jan Apr Jul Jan Apr Jul

Feb May Aug Feb May Aug

NEW HIGHS AND LOWS FOR 1994

BUILDING & CHSTEN (1) Andrews Sylves DISTRIBUTORS (1) MACHINE, ELECTRICITY (3) Northern, Sectional, South Western, ELECTRIC & PLECT BOAP IS COOKING VideoLogic, ENGENEEPENG CO Lincol, Vinter ENG, VENCLES (1) First Technology, Oil, DOPLORATION & PROD (2) AME EMPLY. Chander, OTHER SERVIC & SUBME (1) Greenway, PRING, PAPER & PACKE (T)

CALTS 22 BANKS 25 BUILDING & CHETRY (10) AMEC, Do 6No Circ. Pt., Abbuy, Berkeley, Hunden-Stuart, McAlpine (A), Personnen, Try. Misco Bowden, Wilson (C), SLDG MATLS A MCHTS IN CHEMICALS (S) Committee. Hickory Ball, Katos, DISTRIBUTORS (S) Shows & Taxes, Glanchanton, Las Service, Welpec. Mholeseig Filtings, Wills, DIVERSITIED INDLS CD PLECTRAC & ELECT BOUP (A CHOOCA, CEC, Kerecood Appliances, Pacer Systems, Riva, McKertone, 1940, VEHICLES 19 860 ftg., Ned

-States, Select Indo., EXTRACTIVE INDS [1] MBL FOOD MANUF IN Carbay Scheepes Pancon's, HEALTH CARE (3) Amerikan menetical, Assoc. Nursing Serve., lectron. HOUSEHOLD GOODS # Arrang Funiture. Black FJ, Fine Decar, Joyes, Stockland, Wyeliski, NAUTANCE ES Hiberian, Premium Trust, Walls INSTRUCT COMPANIES (S) LESURE &

TROD (2) Hardy, Sun Ples., Victoria, O'R., INTEGRATED IT Burnet Castrol, OTHER POUNCIAL (II) OTHER SERVE & FLIENS (I) Waste Menegement 927, PHARMACELITICALS (2) Cartab Pharms., Renects (Min.), PRINCE. PAPER & PACKS (I) PROPERTY (17) RETAILERS, FOOD (1) Shopres, RETAILERS, GENERAL IN BODY Shop bell, Brown (V), Essen Furniture, Fine Art Devips., MFI, WEW, EPRRITS, WINES & CIDERS (1) Albed Domeco, SUPPORT BERNS ED TELECOMBENICATIONS [1]

Until an announcement is made the shares will reflect the various views in the market over Warburg's potential valuation. Some analysts argue that at current levels the shares are already at a preminm to the fundamental valu-

ation. Others believe the lower

rating of Morgan Stanley will

UNERICANS (I) CANADIANS (2).

be countered by Warburg's enhanced earnings and net assets.

Cazenove has apparently been putting the case for Warburg shares to trade around 700p. However, Credit Lyonnais Laing cites the takeover of Morgan Grenfell by Deutsche Bank which, at 24 times book value, would suggest a takeout price around £11. Warburg's fund management arm Mercury Asset Management rose a further 27 to 745p.

Some concern over Royal Bank of Scotland's insurance arm saw the Scottish clearer's shares slip 414 to 3991/p. Transport group NFC

climbed strongly for the secund day running, adding 7 at 160p following the purchase of a large line of shares by a board member. Turnover was 4.1m shares, and the stock has now risen almost 9 per cent in two sessions.

Newly floated TeleWest

Communications hardened to 179%p in 2.1m turnover to modestly reverse the recent run of weakness, which at one stage yesterday left the shares 4 short of their 182p issue price. Traders suggested that TeleWest had been supported by Kleinwort Benson, joint issue broker, which has until December 30 to smooth the market in the shares.

The stock market's feeling was that TeleWest had suffered from a flow-back from the US tranche of the issue in the wake of the continued weakness of telecom stocks on Wall Street.

Vodafone added 21/2 at 197p

rounded off an active day for the sector, rising 4 to 3731 ip in

in 9m turnover, while Bl

.3m shares traded Building materials leader Caradon recovered following a buy recommendation from UBS which said the recent derating has left the shares cheap on both yield and balance sheet criteria. They ended 6 higher at 234p in 28m turn-OVET.

British Steel was the most actively traded Footste stock ending 3% ahead at 156% in turnover of 14m. Similarly, British Aerospace regained all and more of Tuesday's sell-off. rising 71, to 4271 ap, with Kleinwort Benson placing the Sm shares not taken up within the recent rights issue.

Among smaller engineering stocks. Whessoe forged ahead 15 to 121p for a two-day advance of 22p.

Food manufacturer Cadbury Schweppes fell 5 to 409p in heavy trading of 7.7m shares. with Houre Govett, the group's broker, cutting current year profits expectations. BZW also reduced expectations but remains a buyer. Shares in train set manufac-

turer Rornby hit the buffers after the USM-quoted company issued a profits warning. The stock fell 50 to 127p. Brokers' downgradings left furniture group MFI trailing

2% at 122p. MARKET REPORTERS: Peter John, Joel Kibazo,

Jeffrey Brown. ■ Other statistics, Page 30

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 SE Actuaries Share Indices 3.73 +1.0 3373.2 3372.4 3395.8 3631.6 +1.0 3370.7 3370.7 3395.2 6.59 3405.0 4.19 7.15 +1.1 1478.3 1477.0 1492.5 1633.0 1494.7 -0.1 1728.91 1732.76 1739.83 1782.04 3.45 5.13 3.67 5.72 22.53 57.24 1329.27 -0.1 1698.94 1703.39 1710.57 1740.59 1807.DB +1.0 1488.10 1485.19 1479.88 1612.43 4.13 7.01 FT-SE-A ALL-SHAPE ■ FT-SE Actuaries Ali-Share

				Day s				Year	Div.	Earn	P/E	Xd ad	
			Dec 14	ongene	Dec 13	Dec 12	Dec a	ago	yield%	yleki?6	ratio	ytd	Retur
10 MINERAL E	XTRACTION	(18)	2618.21	+1.5	2592.2	2582.45	2594.08	2414.28	3.63	5.22	24.21	89.63	1057.
12 Extractive in			3700.64					3445.21	3.47	5.54	22.30	98.62	1021.
15 Off, Integrate			2593.09					2369.15	3.75	5.79	21.50	98.44	1070.
16 Oil Exploration		1	1802.42					1717.34	2.72	#		38.03	
			1783.21					1943.80	4.36	5.64	21,42	75.61	916.0
20 GEN MANU			941.84					1210.16	4.15	8.19	21.34		
21 Building & C	CERTIFICACIÓN DE		1702.83					2086.26	4.39	6.04		74.23	
22 Building Met		52)	2218.14					2218,15	4.28	4.86		94.37	
23 Chemicals Z	_	:	1695.20					1946.12	5.47	5.78	20.71		
24 Diversified in		246	1788.58			_		1984.27	4.27	7.08	16.87		
25 Electronic &		341	1771.38					1747.86	3.41	5.55	21.17		_
26 Engineering(i 27 Engineering,			2170.12	-				2083.08	4.82			93.03	
28 Printing, Pap		a.	2680.B2					2558.92	3.27	5.82		84.50	
29 Texties & A	er ar Pungger	7	1491.25					1822.60	4,52	8.64		85.81	
		·							4.47	7.44		117.59	
OD CONSUMER			2710.19					2892.54 2303.82	4.45	8.34		89.28	
31 Broweries(17)			2160.59						4.33	7.21		113.26	
32 Spirits, Wine		J)	2837.96					2955.65 2372.96	4.41	7,91		100.86	
33 Food Menufi			2233.21						3.98	7.87		90.45	
34 Household G	•		2305.51					2646.25	3.29	3.50		51.92	
36 Health Care(1535.96					1708.45	4.28	6.83		133.07	
37 Pharmacousk	CE19(12)		3151.28			3555.97			5.01	2.53	_	217.07	
38 Tobacco(1)		·	3611.50										
KI SERVICES 2	165		1832.73			3 1821.29			3.43	6.98		84,38	
11 Distributors(3	C)	•	2489.14			2503.43			3.88	7.43	15.83		_
12 Leisure & Ho	nais(25)		2058.76			2053.89			8.45	5.39	21.71	58.11	1018
13 Media(30)			2753.58			2781.98			2.58	5.55	21,02		
14 Retailers, Fo			1671.91			1886.41			3,02	9.53	12.87		
45 Retailers, Ga			1509.42					1812.06	3.55	7.88	18.24		
48 Support Serv			1443.44			1454.01			2.97	6.80	17.33	41.60	
49 Transport(16)			2168.97					2497.30	3.93	8.42 3.97	18.32		1056.3
1 Other Service	es & Busines	e(6) ·	1217.49	40.1	1216.4	1228.44	T233J D	1132.55				38,11	
O UTILITIES(S)	9	•	2333,95					2630.57	4.64	8.13		99.90	
22 Electricity(17)	•		2483.42			2387.98			3.86	10.02			10445
34 Gas Distribut			1999.12			1996.55			5.99	*			938.9
36 Telecommuni	cations(4)		191232			1895.14			4.45	8.21		57.29	
38 Wetter(13)			1793.30	+3.4	1575.53	1844.87	1684.32	2087.52	5.78	14.18	7.87	99.86	
B NON-FINAN	CIALSHEE		1596.99	+1,0	158240	1581.70	1596.74	1715.21	4.13	8.78	17.78	64.01	1138.4
O FINANCIALS			2105.77		2043.21	2080,40	2109 83	2472.85	4.58	9.48	12.28	95.79	840,4
1 Benja(10)	from.		2785.09			2745.25		_	4,36	10.50		120.90	
3 insurance(17)			1171.23			1138.79			5.46	10.42		63.13	
4 Life Assurance			2307.47			2278.20			5.54	8.08			893.0
5 Merchant Be			3080,97			9080,62			3.37	9.04		103.78	
7 Other Financ			1813.31			1823.88			4.00	8.58		70.54	
9 Property(41)	7		1322.74			1328.05			4.66	5.04		59.87	785.6
O INVESTMEN	THE ROTON	246	2657.07			2643:40			2.40	201		61.14	896.1
			1481,19			1485.19			4,13	7.01			1174.
9 FT-SE-A ALI		_	1401.19	. +140	1466.10	1463-18		101273	7,10	1.01	Inchi	20.00	117-74
Hourly m	Oper	9.00	10.00	,), 11,	.00 :	2.00	13.00	14.00	15.00	16.10	Hila	h/day	Low/de
							7. 7.	2986.4	2974.4			62.5	2949.0
-SE 100	2950.0	2958.3					2965.6		3404.8			08.7	3373.5
-SE Mod 250	3374.7	3376.7	3382.5				385.3	3333.9					
T-SE-A 350	1479.8	1483.2	1488.0	148	a ti 1/	187.2 1	1487.3	1488.1	1492.2	1494.4) 1 4	95.7	1479.3

2800.8 2809.3 2812.6 2814.6 2812.2 2810.7 2808.3 2814.2 2821.0 2920.6 Additional information on the PT-SE Actuaries Share indices is published in Saturday Yeaves, Lists of constituents are available from The Firuncial Times Limited, One Scalinger's Endage, London BES BHZ. The FT-SE Actuaries Share Indices Service, which covers a range of electronic and paper-based products relating to these indices, is available from FBISTAT, Fitzery House, 13-17 Equation Street, London EC2A 40L.

The FT-SO2 has been received FT-SE-A Mon-Financials index. The FT-SE 100, the FT-SE Mid 250, FT-SE Actuaries Section in the FT-SE Actuaries index. bushets are executated by the international Stock Sectange of the United Kingdom and Republic of Indianal and the FT-SE Actuaries Af-Share Indianal is compiled by the Financial Times Limited, both in conjunction with the institute of Actuaries and the Figurity of Actuaries under a standard set of ground rules. O The International Stock Embange of the United Kingdom and Republic of Indianal 1994. O The Financial Times Limited 1994. All rights reserved.

TI-SE and Toolsief are joint trade paging and service marks of the London Stock Exchange and The Financial Times Limited Time FT-SE Actuaries Share. indices are suched by The WM Company, † Senior P/E make greater than 80 are not shown. ‡ Values are pagethic NAME CHANGE Tiphook is now Control

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13.00 14.00 15.00

8115.4 8124.5 2116.7 3118.5 3117.6 3119.4 3125.4 3126.2 3077.5

Open - 8.00 10.00 11.00 12.00

415 526 3,000 5,300 5,400 1,100 933 12,000 2,700 7,300 6,600 374 3,100 1,500 1,500 1,200 1,200 1,200 1,400 1,400 1,400 4,200 Booker Bootst Bowstort British Almaya British Gest British Land British Steet Burnels Castrol Burton Cable & Wiret 7,700 3,500 667 1,100 1,300 485 1,700 298 33 Carbury Schweppe Caraton Corons.† Costs Wysis Coron. Union† Cookson Courtesiden Delpety De La Rost Obsons Eastern Elect.† East Midlend Elect. 5,700 2,100 1,800 580 748 430 Becarocomps Bog Calna Clayes Energise Off Euroturnel Units 1,900 2,200 2,400 8,800 331 1,000 2,700 1,200 2,700 1,200 2,700 882 3,500 Gan. Accident General Bect. | Georgi Gramada Gramada Grand Met.† 1,800 237 8,200 1,200 1,500 3,500 521 1,200 3,000 44 3,000 Haneom† Harrisova Crossek 316 neheaper! Kingfaher† Kwik Sare Lasbroke† Land Securities 3,200 1,400 540 1,400 513 2,500 1,500 1,500 1,500 1,500 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,700 4,70 Legal & Genera Licyde Abbey Licyde Benkt LASMO London Elect London Lices MEPC† Marios & Spencer Marios & Spencer Miclanda Sect. North Wasz Water
Northern Bect.
Northern Roods†
Norweb
Peerson†
P & O†
Piblington
PowerGen†
Prixiential†
Risch
Recidit & Colemn†
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Taylor Woodrow
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(355) Said Bets A (478) (412) Cable & Min (357) Courtsuids ("512") Land Setts Carbory Sch 390 25 30 36% 5% 16 19% ("403) 420 18 15 22½ 20½ 33 38 1,200 1,800 678 197 798 9,000 989 1,500 938 6,800 573 2,400 3,400 1,500 1,500 1,500 1,600 FT GOLD MINES INDEX 672 903 272 534 \$17 Wildsread! Wildsread! Wills Correon

Wimpey Wolseley† Yorkshire Bect. Yorkshire Water Zarace! 852 Based on bading volume for a selection of major securities deal through the SEAQ system yesterday until 4.30pm, † Indicates an FT-SE 100 isdex constituent. All trades are rounded.

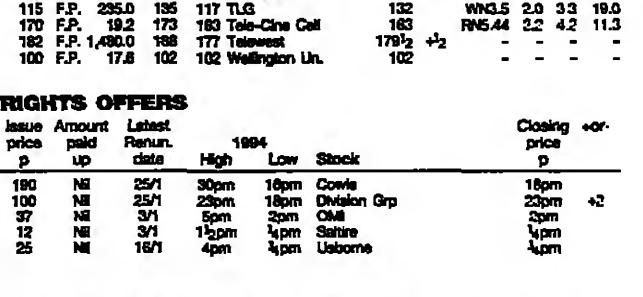
Africa (16)

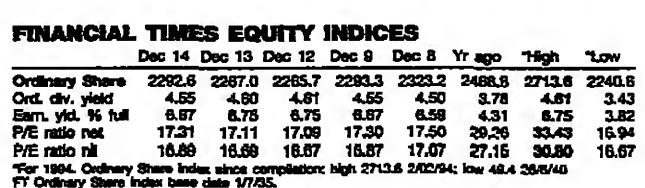
Horte Attento (11)

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prices were unusualishe for this edition.

			LONDON	EQUITIES	
LIFE	EQUITY OPTIC	NS		RISES AND FALLS YESTERDAY	#00
	Calls Pals		Cafe		10
lion.	Jame Ager Jul Jan Apr Jul	Option	Feb May Ang Feb May Ang	Other Fixed Interest	3
	500 38 52% 90 1% 7% 13	Hanson	220 14 17% 20% 4 8 11		101 373
	550 8 22% 31 21 27 34%	(228)	240 4% 8 11 14 18% 21%	Consumer Goods	96
yd 24	240 12 21% 23% 4% 8 14	Lasmo	130 11% 15% 18% 4 6% 7	Services	317
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"For 1994. Ordinary State India: since compliation: high 2713.6 2/02/94; low 49.4 26/5/40 FT Ordinary State Index base data 1/7/35. Ordinary Share hourly changes Open 8.00 10.00 11.00 12.00 13.00 14.00 15.00 16.00 High Low 2288.1 2274.8 2277.5 2285.8 2283.6 2283.7 2282.5 2288.0 2291.8 2292.8 2287.4 Dec 14 Dec 13 Dec 12 Dec 9 Dec 8 Yr ago 18.267 19,913 20.147

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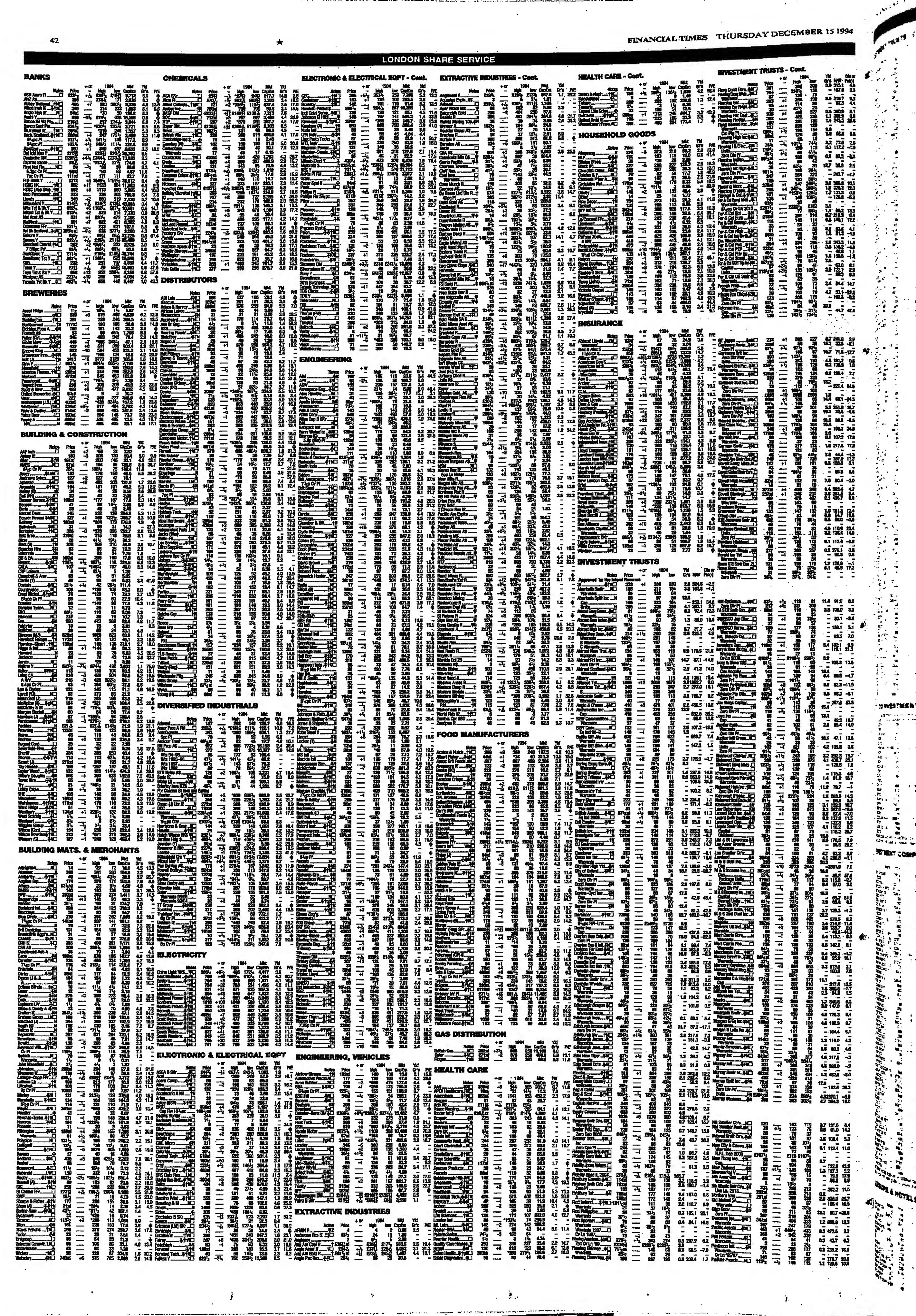
December 14, Total contracts: 43,757 Calls: SEAC berneins 1599.3 1396.4 Equity turnover (Emit 1130.9 1340.9 26,698 27,306 25,280 24,709 33,218 Equity bergainst 662.1 Shares tracked impr 577.7 497.6 547.0 †Excluding intra-couries business and oversome turnover. A PRIME SITE FOR YOUR

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or fax +44 81 770 3822. Reports will be sent LEBURE & HOTELS | 184 | 180 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 the next working day, subject to availability. FT Cityline

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LONDON SHARE SERVICE

THE DAY DECEMBER

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FINANCIAL TIMES THURSDAY DECEMBER 15 1994 FT MANAGED FUNDS SERVICE **OFFSHORE AND** Foreign & Colonial Mingrit (Jersey) List **OVERSEAS** Princity Money Funds
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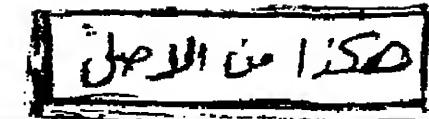
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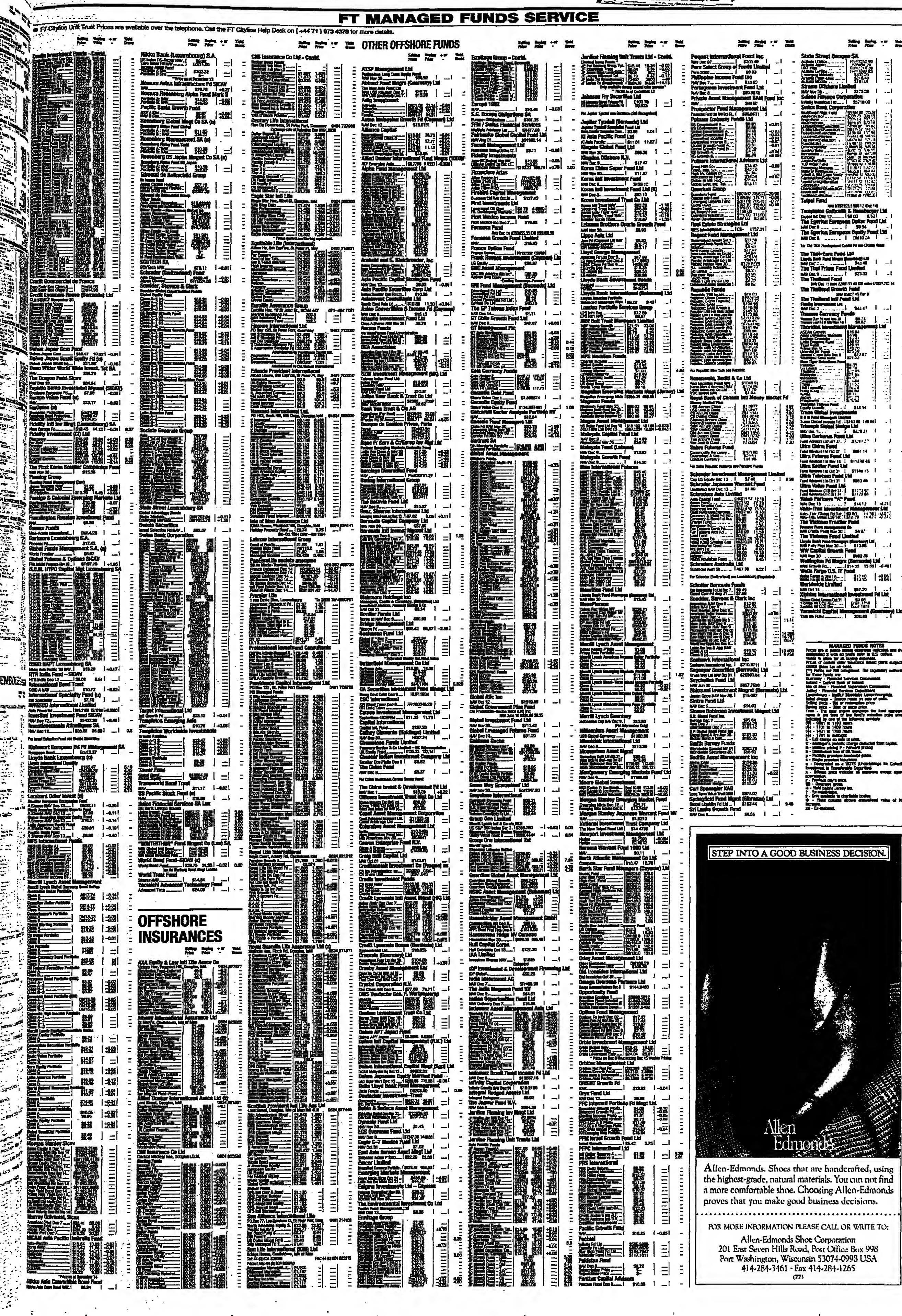
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WORLD INTEREST RATES

MONEY RATES

CURRENCIES AND MONEY

MARKETS REPORT

Interest rate optimism gives boost to US markets

Eurodollar futures rose sharply yesterday as fears of a rise in US interest rates next week receded, writes Philip Gawith. This helped prices across the yield curve, with the March eurodollar contract rising to

92.76 from 92.62. Markets had been discounting the possibility of the Federal Reserve raising rates when it meets next Tuesday.

The dollar weakened slightly to finish in London at DM1.5691, from DM1.5728, and at Y100.26 from Y100.395.

Elsewhere, the Australian dollar finished unchanged at 77.52 US cents. Earlier it had touched a three year high of 77.8 cents, during Asian trading, after the Reserve Bank raised interest rates by 100 basis points to 7.5 per cent.

Sterling lost haif a plennig against the stronger D-Mark, closing at DM2.4513 from DM2.4569, but was unchanged against the dollar at \$1.5622. The D-Mark maintained its firmer showing in Europe, but

Belgium Dereneri Finland France Germany

Norway

Portugal

Sweden

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POUND SPOT FORWARD AGAINST THE POUND

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there was little significant movement in rates. The peseta weakened to Pta84.13 against the D-Mark from Pta84.0.

■ The catalyst for the performance of US interest rate markets was better than expected consumer inflation and capacity utilisation figures.

The view that a rise in US interest rates might deferred caused a short-covering rally in D-Mark and short sterling futures. The March short sterling contract rose by five basis points to 92.55, while the same D-Mark contract rose to 94.30 from 94.27.

Mr Richard Phillips, analyst at brokers GNI, said: "The Americans have given us the lead today and we have eagerly taken it."

E Pound in New York							
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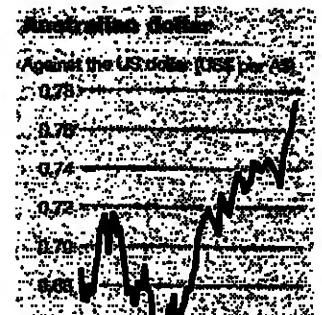
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Volumes were very heavy, with the March eurodollar contract trading over 200,000 lots. One trader commented on the buoyant state of market, noting "Every single trade I did today was a buy - either short covering, or book tidying ahead of Christmas."

Mr Jonathan Griggs, economic adviser at Barclays in London said sentiment had also been affected by the publication of a report in Washington saying interest rates would not be raised next week. The report came from a consultancy reputed to have close ties to the Federal Reserve.

Not everyone shares this sanguine view about next week's meeting. Mr Wayne Angell, chief economist at Bear Stearns, and until recently a Fed governor himself, said that a 50 basis point rise in rates "seems logical".

Along the same lines, Mr David Munro, chief US economist at High Frequency Economics in New York, has



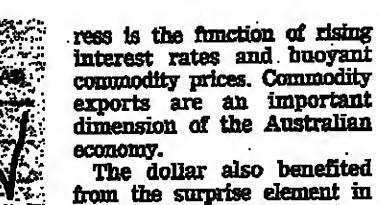
increased the odds of a rate rise next week to even money following the release of retail sales data earlier this week. He believes the Fed is more focused on retail sales as current evidence that the economy is heating up, than on producer prices, which are a

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Bid/offer

backward looking indicator.

Portugal



yesterday's move. Most traders in the market had been expecting interest rates to rise last The outlook is for further rises in interest rates, which

should help the dollar. One economist noted: "There is mounting concern about the sustainability of economic growth. This could force the Reserve Bank to push rates even higher." Rising economic growth next

year in the industrial world, should bolster commodity prices, lending further support to the dollar. Many analysts expect the Australian dollar to rise to 80 US cents during 1995.

■ The D-Mark continued to The Australian dollar's prog- profit from political worries in

Europe - notably in Italy and France, and also in the UK ahead of today's Dudley West by-election. The latest opinion poll gave the opposition Labour Party an almost unheard of 50 percentage point lead. This put the pound under some pressure against the

D-Mark Analysts said the dollar's ability to remain reasonably firm, while the D-Mark was also strong, showed that investors were switching between currencles in Europe, rather than between the dollar and the D-Mark.

■ The Bank of England cleared a £1.3bn shortage at established rates in its daily money market operations.

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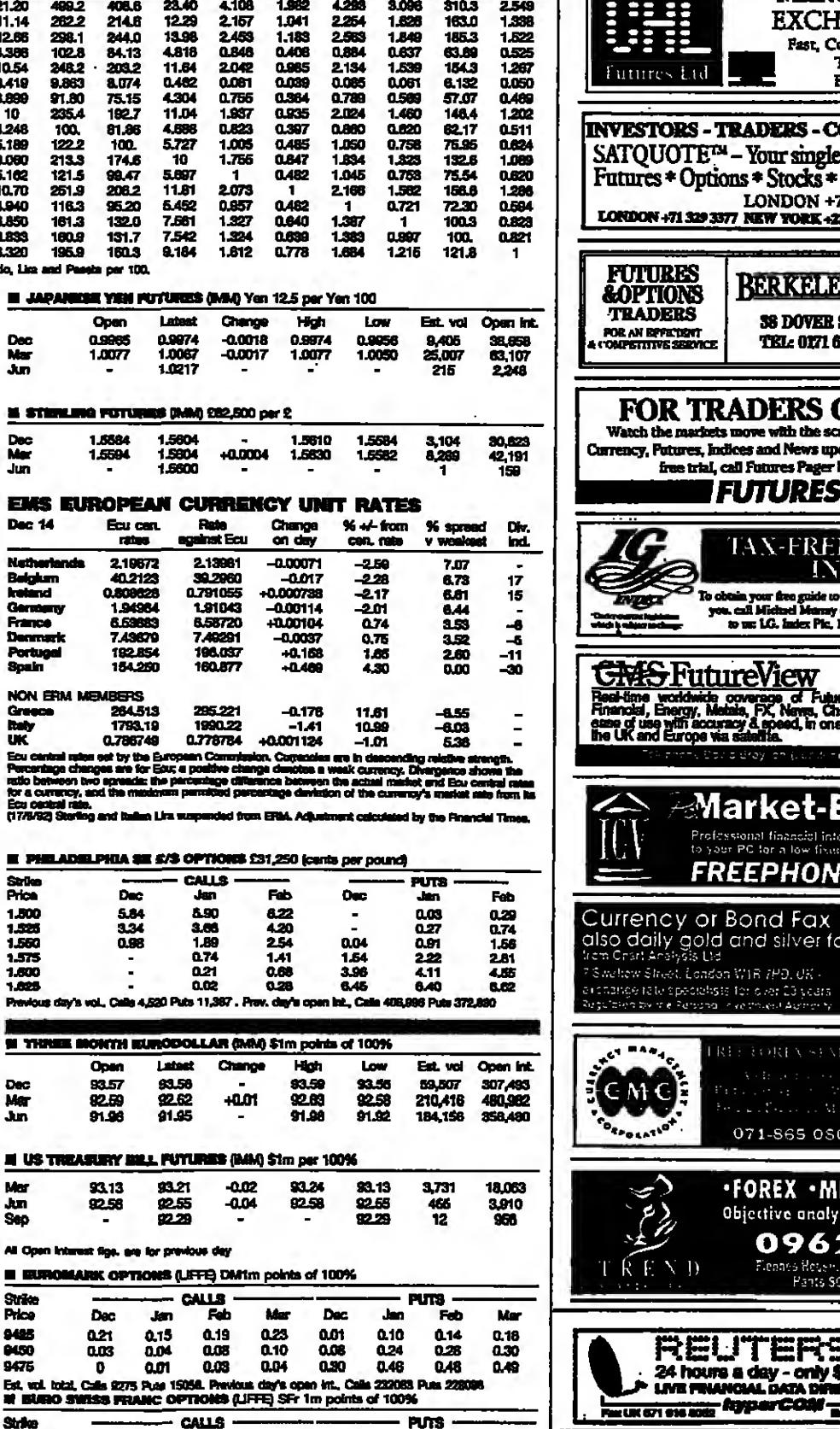
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+0.12 +0.12 +0.14

S.G.Warburg & Co. Ltd. announce that a dividend of Yen 3.50 per share has been paid to shareholders on the books of the above Company as at 30th September, 1994 in respect of the six month period ended on that date.

Holders of Bearer Depository Receipts issued by S.G. Warburg & Co. Ltd.
may present Coupon No.24 for payment at:-

S.G. Warburg & Co. Ltd. London EC2M 2PA

92.72

Banque Internationale à Luxembourg, 2 Boulevard Royal, Luxembourg

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Payment will be subject to deduction of Japanese Withholding Tax and in London, United Kingdom Tax (where applicable) at the appropriate rates. Details of tax deduction can be obtained from the Paying Agents.

15th December, 1994

MI.W. MAIRSHAILL (UI.K.) LIMITED

Marshalls would like to wish the compliments of the Season and every success in 1995 to all their clients and thank them for their support during the past year.

> A donation will be made to charity in lieu of Christmas cards

CITICORPO

U.S. \$250,000,000 Floating Rate Notes Due December 1995 Notice is hereby given that the Rate of Interest has been fixed at 6.5625% and that the interest payable on the relevant interest Payment Date March. 15, 1995, against Coupon No. 5 will be US\$82.03 in respect of US\$5,000 naminal of the Notes and US\$1,640.63 in respect of US\$100,000 naminal of the Notes.

December 15, 1994, London By: Citibank, N.A. (Issuer Services), Agent Bank CITIBANCO

NOTICE IS HEREBY GIVEN TO THE PURCHASERS OF NON VOTING SHARES OF

> INTERMINING INTERNATIONAL S.A. (IMISA) Registered in Panama City, Republic of Panama

formerly

INTERMINING MUTUAL FUND S.A. (IMFSA)

that in accordance with applicable laws, rules and regulations, the Company resolved at a special meeting of the Board of Directors to cancel and replace provisional purchase documents issued to date with the final INTERMINING INTERNATIONAL S.A. (IMISA) share certificates.

Therefore, all concerned parties are kindly requested to exchange their provisional purchase documents for the final share certificates by sending them by registered mail to the REGISTRAR AND TRANSFER AGENT of the Company at the following address:

GENERAL TRUST TRANSFER AGENT AND REGISTRY LTD Chambers of Rene Baptiste, Notary Public Blue Carlibbean Building - P.O. Box 577 Kingstown

SAINT VINCENT & THE GRENADINES (W.I.)

Parama Chy 14th December 1994

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** Set Das 10: Televan Weighted Price 6722.51; Korea Comp St. 1083.27. Base values of all indices are 100 except: Australia All Ordinary and Mining - 500; Austria Traded, BEL20, MEX Gar., MB Gar., SBF250, CAC40, Euro Top-100, ISED Overall; Tizonto Comp./Memb & Minerale and DAX - all 1,000; JSE Gold - 265.7; JRE 26 Industrials - 264.2; NYSE All Common - 50 and Standard and Poor's - 10. §5 Montreal. \$ Toronto. \$4 Closed. \$6 Unevalished. \$1825/DAX after-hours index. Dec 14 - 2040.84 +21.81

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Open interest figures for previous day.



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7 Correction. * Calculated at 15.00 GMT. @ Excluding bonds. # Industrial, plus Utilities, Financial and Transportation.

Merck



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Inflation indications leave equities higher

Wall Street

US shares climbed steadily yesterday morning as relatively mild economic statistics encouraged investors that the Federal Reserve would not lift interest rates next week. writes Lisa Bransten in New York. By 1 pm, the Dow Jones

Industrial Average was up 30.61 at 3,745.95. The more broadly based Standard & Poor's 500 gained 4.25 at 454.40, the American Stock Exchange composite rose 1.69 to 421.92 and the Nasdaq composite put on 4.25 at 723.74. NYSE volume came to 204m shares.

Inflation has yet to seep into final goods prices, according to figures released by the Labor Department showing that the consumer price index rose 0.3 per cent in November, putting inflation for the year at 2.7

The core CPL excluding volatile food and energy prices, rose only 0.2 per cent, less than economists had predicted Although the Fed has focused on rising industrial production and intermediate prices in determining its monetary policy, the low CPI figures led some investors to believe that there would be no interest rate increase at the December 20 meeting of the Fed's open market committee meeting.

In recent weeks the market has been skittish as investors worried that more tightening by the Fed would dampen earnings growth.

Also reassuring to the market was the fact that there were no surprises in yesterday's capacity utilisation or industrial production figures. Capacity utilisation - the percentage of capital being used in the economy for the production of goods - grew to 84.7 per cent, its highest level in more than five years.

Market

Argentina Brazil

Colombia¹

Venezuela³

South Korea

Taiwan, China

Philippines

Indonesia!

Malaysia Pakistan*

Sri Lanka^x

Euro/Mid East

Thailand

Hungary*

Jordan

Polande

Portugal

Zimbabwe^v

Composite

Mexico

China'

India⁷

Latin America

No. of

stocks

of 82 to 85 per cent are generally considered signals of future inflation, the data did not rattle the market because it was well within the range of expectations.

Total production grew 0.5 per cent in November, matching October's figure, which was revised downward. Shares in cyclical companies

got a boost as fears were eased of another interest rate increase, with the Morgan Stanley index of cyclical stocks gaining 1.4 per cent. Dow Chemical gained \$2% at \$66%. Caterpillar was up \$% at \$51% Motorola rose \$% to \$55% and International Paper climbed \$%

after the US telecommunications company announced that it would form a long distance venture with Telmex, the Mexican telephone monopoly. Rhône-Poulenc Rorer, the US pharmaceutical group which is

Sprint gained \$1% at \$31%

majority owned by French Rhône-Poulenc, added to Tuesday's slide, falling \$1 at \$37. The shares fell 8 per cent on Tuesday after US regulators recommended against giving the company early approval for a new cancer drug. Other pharmaceutical stocks

posted gains. Eli Lilly firmed \$% to \$61%, Bristol-Myers Squibb put on \$1/4 at \$57%. Pfizer gained \$1% at \$76 and Merck improved \$1/4 to \$38. Upjohn lost \$1/4 at \$31.

Canada

Toronto was firm at midday as US economic data helped to ease inflation fears. The TSE-300 composite index rose 13.90 to 4.058.31 in volume of 28.1m

All but two of Toronto's 14 sub-indices were higher, led by a solid rise in precious metals shares. The gold and silver

EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES

over week on Dec '93

+8.2 -17.7 +77.7

+46.9

+18.3 -12.9 +56.2 -22.2 -18.8

+17.5

+13.9

which are: (1)Feb 1 1991; (2)Dec 31 1992; (5Uan 5 1990; (4)Dec 31 1992; (5Uan 3 1992; (6)Jan 4 1991; (7)Nov 6 1992; (5)Sep 36 1990; (6)Mer 1 1991; (10)

Equity trading in Manila has been difficult over the past few weeks, with the composite index testing, and holding, the 2,500 support level, writes John Pitt.

Asia Equity notes that volumes have been in decline since the end of November and that, in common with the region, the market's direction has been determined by events in the US, particularly in relation to interest rate moves.

Looking ahead, May 1995 sees the first parliamentary elections for three years. Asia Equity has a positive view on the outcome of the race for the senate, which should consolidate the presidency of Mr. Fidel Rayros, and expedite the presidency of opening

consolidate the presidency of Mr Fidel Ramos, and expedite the passage of economic

501,314.81

1,299,90

1,122.88

1,305.43

1,799.35

246.74

84.15

144.41

328.17

152.42

138.53

111.59

236.15

527.61

215.19

226.24

677.75

2,303.77

309.38

,307,590,435

Dollar terms

703.83

818.45

413.55

810.52

762.44

878.91

460.77

236.35

78.36

283.05

153.99

124.40

93.85

249.58

378.07

153.09

124.10

Doc 31 1992; (11)Doc 31 1992; (12)Doc 31 1992; (13)Aug 4 1989; (14)Auy 2 1993.

reform measures through congress.

Dec. 9 % Change % Change

+0.3 -2.7

group climbed 1.3 per cent as gold prices continued higher. Placer Dome rose C\$% to C3281/4 in hectic trading, while American Barrick Resources added C\$% at C\$30%. Pegasus

Gold gained C\$% at C\$16%. BCE continued to soften after a federal government decision to delay a local telephone rate rise. The stock lost

C\$% at C\$44%. Nova shares eased C\$% to C313 in active trade after a Nesbitt Burns analyst downgraded the stock.

Mexico

Equities recovered from Tuesday's sharp fall, which brought the market to its lowest close for four months, with an opening gain of 1 per cent. The rise was initiated by Tuesday's late news that an accord had been signed between Sprint, of the US, and Telmex on the provision of long-distance telephone services between the two countries.

By midsession the rise had been trimmed, with the IPC index up 11.38 or 0.5 per cent at 2,419.37. Telmex "L" shares surged 2.5 per cent at the opening, before consolidating to show a rise of 0.12 pesos at 8.98 pesos in heavy volume.

SOUTH AFRICA

Gold shares rallied from the

golds slipped 7.3 to 1,891.9. De Beers put on 25 cents at R91, Anglos dipped 50 cents to R223 and Minorco added R1 at R96. Engen, the petrochemicals company, gained 50 cents

day's lows in afternoon trade to end mildly softer after bul-

lion rose to \$379 an ounce, but other stocks remained depressed by a lack of buyers. The overall index relinquished 22.5 at 5.637.4, industrials fell 43.5 to 6,753.9 and

or 1.4 per cent at R36.

Local currency terms

Dec. 9 % Change % Change

-2.7 +4.5 +1.7 -0.6

-5.7 -2.4

-2.0

-0.5 -10.5 -0.1

over week on Dec '93

+21.1

EUROPE Paris bourse majors on RPR setback

Weaker than expected US core rate CPI and capacity utilisation data gave bourses an afternoon lift, writes Our Markets Staff.

PARIS saw the CAC-40 index add 12.91 at 1,930.02, but attention was fixed on Rhône-Poulenc, whose US pharmaceuticals unit, Rhone-Poulenc Rorer, suffered a major setback on Tuesday night when the US FDA advisory committee rejected its Taxotere drug for the treatment of breast and lung cancer.

In Paris. RPR dropped FFr19.70 or 9 per cent to FFr197.50, after a session's low of FFr190.60, while Rhone-Poulenc, after falling to FFT120.90, steadied and closed with a loss of 60 centimes at FFr124 in heavy volume.

The effect on RPR's earnings would be considerable, commented Ms Virginia Pascoe. European pharmaceuticals analyst at UBS in London, given that the company had been pinning its hopes on Taxotere for entry into the global market for cancer treatment. This setback could mean that a US launch would be delayed until the fourth quarter of 1997, following a reapplication to the US authorities.

Euro Disney, up 25 centimes at FFr9.60, was supported by news that it was to cut ticket 1363.43 1363.62 1365.09 1363.46 1362.63 1362.19 1364.62 1365.54 · Dec &

park in an effort to boost attendance.

FT-SE Eurotrack 100

AMSTERDAM set a slide in the aircraft manufacturer Fokker against a rise in KPN; the heavily capitalised telecommunications group. The AEX index closed 0.38 higher at

Fokker, in which Daimler, of Germany, has a majority stake, sank to a year's low of Fi 12.10 during the day, before picking up slightly to close off Fi 2.20 or 15 per cent at Fi 12.30. This slide followed a further downgrading by the group of its 1994 earnings forecast, and brings the year's share price drop to nearly 51 per cent since it hit a peak of Fl 25 in late

KPN, in contrast, rose 80 cents to F155.60 on news late on Tuesday which confirmed that its Unisource telecommunications joint venture was to link up AT&T, of the US, with

plans to invest up to \$1bn building up a European tele-

coms network. FRANKFURT moved from an official Dax close of 2.024.77 to an Ibis indicated 2,940.94 by the end of the day, up 21.81 over 24 hours. Turnover rose from DM4.8bn to DM5bn.

Commerzbank, scheduled to produce forecasts for the bourse in 1995, put on DM6 at DM326.80 as Schröder, Münchmeyer & Hengst said that an expected recovery in bank stocks would help the Dax hit the top of a 2,000 to 2,400 range by mid-1995. But cyclicals, not favoured

by SMH, won the day. The big three chemicals moved up as a group, Hoechst leading with a rise of DM6.40 to DM316.60. Elsewhere there was selective buying in Deutsche Babcock. up DM4.50 at DM202.50, and Daimler, DM20.20 better at DM740.50 after it said that its

1994 operating profits would at

least double the DM926m of the first six months.

MILAN closed under further pressure as growing political tensions and end-account position squaring pushed prices lower. The Comit index rose 1.27 to 582.91 but the real-time Mibtel index fell another 157 or

1.7 per cent to 9,279. Olivetti was L29 higher at L1,893 after European Union criticism of the government's decision to charge the Omnitel cellular telephone consortium

for its licence. Ambroveneto shed L95 to LA371 after Tuesday's meeting of shareholders appeared to rule out any shake-up in its controlling group.

ZURICH featured a SFr13

recovery to SFr1,084 in UBS bearers, still down 9.9 per cent since the end of September when the board joined its battle for influence with Mr Martin Ebner. The SMI rose 15.4 to

Nestlé picked up SFr10 to SFr1,254 after Credit Suisse revised upwards its earnings estimates for the coming three years. The forecasts were cut temporarily after Nestle excluded specific US sales from its 10-month sales figures.

Roche certificates rose SFr100 to regain the SFr6,000 level for the first time since September 23, supported by news that its US subsidiary Roche Biomedical was in merge its laboratory business with National Health to form a new company with annual rev-

enues of about \$1.7bn. BRUSSELS saw the Bei-20 index up 5.53 at 1,386.88, but this excluded Arbed, which fell BFri40 to BFr4,780. The Lux-"Karadzic pa embourg-based steelmaker took a cautious view of 1996 prospects after the market

closed on Tuesday. STOCKHOLM ended lower after pressure on bank shares, which fell 2 per cent as the Affärsvärlden General index eased 4.10 to 1,463.80. Svenska Handelsbanken "B" declined SKr2 to SKr98, and S-R-Banken "A" by SKrl.10 to SKr48.80 in spite of a denial by the Swedish government that it planned some form of new tax on the

VIENNA eased in light trade. with the ATX index down 3.27 to 1,026.83. But Economos spared Schill to Sch525 as trading resumed after a two month suspension, the latter prompted by comments by the seal and washer maker that it was facing a liquidity crisis due to non-payment of deper by

Written and edited by William

ASIA PACIFIC

Nikkei firm as Kuala Lumpur surges 4.1%

Equities moved ahead slightly in a technical correction to Tuesday's decline, writes Robert Pation in Tokuo.

The Nikkei 225 average improved 56.01 to 18.931.49 in volume estimated at 220m shares, little changed from the previous day's 218.65m. The index moved narrowly between 18,957.59 and 18,887.68 during the day.

The first-section Topix index edged up 0.37 to 1,498.04, while the capital-weighted Nikkei 300 firmed 0.30 to 276.79. Falls outnumbered rises by 524 to 415, with 226 issues flat and 73 stocks at their lows for the year. In London the ISE/Nikkei 50 index put on 2.01 at 1,248.66.

The market enjoyed early gains on a combination of arbitrage buying due to steadiness in Chicago futures overnight and buy orders placed by one life insurance company. A sharp rebound in the Hong Kong market softened otherwise bearish sentiment that prevailed throughout the day.

Manufacturers of semiconductor production equipment were mostly firmer on reports of sharply higher earnings for four leading companies in the ear to March 31. Advantest, Kokusai Electric and Tokyo Electron all edged up Y10 to Y3,200, Y1,820, and Y3,030 respectively. Nikon receded Y8

to Y908. Higher prices for cotton yarns gave textiles a boost. Nitto Boseki added Y8 at Y270 and Toyobo Y5 at Y382.

Major steel producers were lifted by foreign repurchasing and institutional buying. Onehalf of the day's 10 most active stocks were steel groups: Nippon Steel rose Y8 to Y357, its first gain in five trading days, Sumitomo Metal ticked up Y1 to Y308, Kobe Steel firmed Y3 to Y303 and Kawasaki Steel put on Y4 at Y397. But NKK, the day's volume leader, was off Y1

With regard to Latin America, James Capel has turned optimistic on Argentina, one of the worst performing markets in that region during 1994 in dollar terms. Mr Nigel Rendell argues that the downward spiral has come to an end – the Merval index is currently some 25 to 30 per cent below its 1994 peak – and stocks look cheap on a 1995 earnings forecast of 12 times, in relation to Mexico (13.7 times) and Brazil (14.3 times). "However, rising US interest rates, concerns about capital inflows and an element of political uncertainty are likely to limit any gains in the Merval index," adds Mr Rendell. In conclusion, he still recommends underweighting Argentina within a Latin American portfolio, "believing that other markets, in particular Mexico, Brazil, Chile and Peru, provide a better upside potential, at least for the time being". After four consecutive losing days, Japan Tobacco retrieved Y1,000 at Y907,000, but most traders agreed that the stock had yet to show evidence of

bottoming. Nippon Telegraph
noccommed rathbott retellusher
and Telephone gained Y5,000 at
YFOOO OOO

7838,000. East Japan Railway dipped Y2,000 to Y469,000. Odakyu Electric Rail held at

Y707 in the day's fourth high-

est volume of 3.5m shares. In Osaka, the OSE average edged down 19.20 to 20,738.49 in volume of 74.2m shares.

Roundup

Renewed strength was seen in some Pacific Rim markets. **KUALA LUMPUR surged 4.1** per cent, its largest single-day gain since January 14, helped by strong fund buying of blue chip stocks. The composite index rose 36.74 to 937.15. Bro-

kers noted concerted buying by

local and Singaporean institu-

tions, led by the Malaysian investment house Permodalan Nasional. SINGAPORE firmed on bar-

gain hunting and the Straits Times Industrial index rose 24.68 or 1.2 per cent to 2.114.00. Demand for Malaysian shares traded over the counter took the UOB OTC index up by 28.45 or 2.7 per cent to 1,072.37.

HONG KONG advanced for a second day as late European institutional buying overcame bad news from the local property market when a plot of land was withdrawn from a government auction for lack of bidders. The Hang Seng index was up 147.60 or 1.9 per cent at 7.997.35 after touching 8,029.56. Jardine Strategic rose

HK\$1.55 or 6.1 per cent to

HK\$26.80 and Hong Kong Elec-

tric added HK\$1.40 or 7.3 per cent at HK\$20.50. SYDNEY was revived by the

percentage point rise in domestic interest rates which had been widely anticipated. The All Ordinaries index ended 10.1 ahead at 1.862.8. after 1,865.0, in turnover of A\$448m. Leading banks saw continued support on a switch out of regional banks and on firmer

profits prospects for the coming 12 months. SEOUL closed flat in thin trading after a tug-of-war between rebounding blue chips

and broad selling of smallercapitalised shares; the composite index gained 0.72 at 1,026.61. BOMBAY recovered some ground after two days of heavy losses, on renewed buying

interest among mutual funds.

recouped 31.42 at 3,861.47 after the 135-point drop in the previous two days which followed the Congress party rout in regional elections at the weekend.

The BSE 30-share index

MANULA focused on a debut issue, Southeast Asia Cament Holdings, which forged sheed 23 per cent from its offer price of 1.50 pesos, while the composite index settled 2.69 easier at 2,617.90. Turnover expanded to 1.54bn peecs from Tuesday's 902.53m.

BANGKOK weakened on for eign selling, particularly in the telecommunications sector. The SET index lost 25.51 af 1,280.07 in turnover of Bt4.2bm. The telecommunications sector index fell 4.75 per cent in turnover of Bt807.2m.

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NATIONAL AND REGIONAL MARKETS Figures in perentheses

FT-ACTUARIES WORLD INDICES

a. mont				11-2-0-											Labor stall
Australia (66)	0.7	158.36	105.90	136.45	143.18	0,5	4.02	165.71	157.08	104.62	135.50	142.43	189.15	157.28	158.92
Austria (16) 175,81	0.1	166.84	111.57	143.75	143.68	0.1	1.13	175.64	188.50	110.88	148.62	143.58	198.89	187,46	182.83
Belgum (35)164.78	-0.3	156.38	104.57	134.74	131.48	-0.3	4.20	185,33	156.73	104.38	135.19	131.82	177.04	159.64	160.36
Brazil (28)176.94	0.0	167.91	112.28	144.68	274.23	-0.2	0.75	178.92	167.72	111.70	144.87	274.70	-	-	_
Carada (103)125.90	-0.1	119.4B	79.90	102.94	126.35	0.0	2.73	125.99	119.44	79.54	103.02	126_37	145,31	120.54	134.93
Dermerk (33)236,74	-0.9	224.86	150.23	193.57	198.65	-0.7	1.50	238.82	226.40	150.78	195.28	200.11	275.79	234.08	238.84
Finland (24)174.36	-0.1	185.47	110.65	142.57	178.65	-0,1	0.78	174,58	165.48	110.20	142.73	178.79	201,41	116.85	121.57
France (102)163.48	-0.4	155.14	103.74	133.87	139.00	-0.2	3.08	164.13	155.59	103.62	134,21	139.24	185.37	159.34	171.66
Germany (56)135.39	-0.5	128.49	85.92	110.71	110.71	-0.5	1.67	138,09	129.01	85.92	111.28	111.28	160.40	128.37	138.01
Hong Kong (56)311.89	1.9	295.99	197.93	255.03	309.92	1.9	3.99	305,99	290.07	199.18	250.21	304.04	508.56	305.99	
Ireland (14)195.67	-1,1	185.89	124.18	160,00	179.27	-1.0	3.58	197.78	187.49	124.86	161.72	181.00	216.60	177.56	
Italy (59)68.68	2.1	65.18	43.59	56.16	84.07	2.4	1.88	67.25	83.75	42.48	54.99	82.10	97.78	65.87	87.24
Japan (468)150.19	-0.9	142.53	85.31	122.81	95.31	-0.4	0.81	151.55	143.66	95.57	123.92	95,67	170,10	127.18	135.57
Malaysia (97)444.01	1.5	421.37	281.78	363.07	438,47	1.6	1.92	437,39	414.84	278.14	357.66	431.78	621.63	430.71	539.09
Mexico (16)1968.96	-2.4	1868.54	1249.51	1609,97	7438.60	-2.2	1.37	2018,75	1911.80	1273.21	1649.04	7606.16	2647.08	1696.28	2228.25
Notherland (19)	0.6	198.52	132.75	171.05	168.14	0.6	3.44	207,87	197.06	131.24	189.98	167.07	223.30	191.2B	194.42
Now Zealand (1-1)	1,7	67.15	44.91	57.86	58.98	1.5	4.98	69,56	65.94	43.91	56.88	58.12	77.59	62.05	84.35
Norway (23)198.73	-0.5	188.59	126.11	162.50	185.28	-0.3	1.78	199,64	189.25	126.04	153.24	185.84	211,74	188.11	172.00
Singapore (44)	-0.6	326.31	218.21	281.16	232.A2	-0.5	1.84	345.50	327.53	218.13	282,52	233,48	401.38	294.66	342.31
South Africa (59)319.10	0.3	302.83	202,50	280,92	288.05	0.0	2.28	318.23	301.67	200.91	260.21	287,96	342.00	205.55	239.65
Spain (38)138,41	-0.4	191,35	87,83	113.17	138,49	-0.1	4,12	138.91	131,68	87.70	113.59	138.63	155.79	132.91	137,38
Sweden (35)	0.9	216.28	144,63	186.35	254.32	1.0	1.57	225,80	214.05	142.55	184.83	251.72	242.81	185.22	186.59
Switzerland (47)158.38	0.0	160.30	100.51	129.50	130.83	-0.1	1,86	158.44	150.20	100.03	129.58	190.91	176.58	149.91	157.14
Thailand (46)	2.1	142.62	95,37	122.89	146.40	2.1	251	147_25	139.58	92.96	120,41	143.45	-		-
United Kingdom (204)187.07	0.0	177.53	118.72	152.97	177.53	0.1	4.35	187,13	177.39	118.14	153.01	177.39	214.98	181.11	196.48
USA (514)184.23	0.2	174.84	116.92	150.84	184.23	0.2	2.99	183.88	174.31	116.09	150.35	183.88	196.04	178.95	
	01	163.38			4.49.04	n •	0.04					143.03			
Americas (663)172.16	0.1		109.26	140.77	143.21	0.1	2.91	171,95	163.00	108.56	140.60		450 50		444.65
Europe (708)163.04	0.0	154.72	103.46	133.31	146.75	0.1	3.20	163,04	154.55	102.93	133.31	148.60	178.58	100.69	
Nordic (116)216.38	0.3	205.34	137.32	178.93	208.40	0.4	1.43	215,79	204.56	136.23	178.44	205.63	233.91	180.05	182_12
Pacific Basin (793)157.11	-0.6	149.10	99.71	128,47	103.79	-0.1	1.20	158,02	149.80	99.76	129.21	109.94	176.86	141,04	147.18
Euro-Pacific (1501)159,50	-0.3	151.36	101.22	130.42	120,76	0.0	2.06	160,02	151.69	101.02	130.85	120.81	175.14	152.54	154.31
North America (617)180.61	0.2	171.40	114.82	147.58	180.25	0.2	2.97	180.29	170.91	113.82	147.42	17 9.93	182.73	175.67	186.19
Europe Ex. UK (504)146,47	0.0	139.00	92.95	119.77	128.05	0.1	2.53	146.45	138.83	92,46	119,75	127.90	158.12	142.17	144,40

218

153.52

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139.18 178.59 170.33 196.20

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Currency % chg

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102.43

131.98

Pacific Ex. Japan (325)

World Ex. UK (2019) _____165.10